Waters™

NEWS RELEASE

Waters Corporation (NYSE: WAT) Reports First Quarter 2025 Financial Results

2025-05-06

Highlights

- Strong start to the year as first quarter 2025 sales of \$662 million landed at the high-end of guidance range; grew 4% as reported and 7% in constant currency
- Results led by instrument growth of 11% in constant currency, driven by strong momentum in Pharma and Industrial end markets
- Earnings landed at the high-end of guidance range with GAAP EPS of \$2.03 and non-GAAP EPS of \$2.25
- Raising full-year constant currency sales growth guidance to +5.0% to +7.0%, given first quarter strength
- Raising full-year non-GAAP EPS guidance to the range of \$12.75 to \$13.05, net of tariff impact, operational
 actions, and improvement in FX

First Quarter 2025

MILFORD, Mass., May 6, 2025 /PRNewswire/ -- Waters Corporation (NYSE: WAT), today announced its financial results for the first quarter of 2025.

Sales for the first quarter of 2025 were \$662 million, an increase of 4% as reported, compared to sales of \$637 million for the first quarter of 2024, and an increase of 7% in constant currency.

On a GAAP basis, diluted earnings per share (EPS) for the first quarter of 2025 was \$2.03, compared to \$1.72 for the first quarter of 2024. On a non-GAAP basis, EPS was \$2.25, representing 2% growth, inclusive of approximately five percentage points of unfavorable foreign exchange.

"Thanks to the focus and dedication of our teams, the momentum in our business has remained strong despite a very dynamic external environment," said Dr. Udit Batra, President & CEO, Waters Corporation. "Our first-quarter results exceeded expectations, driven by double-digit instrument growth, strength in pharma, and the continued traction of our innovative product portfolio."

Dr. Batra continued, "Given our unique exposure to resilient, downstream applications and our steadfast commitment to operational excellence, we are raising our full-year 2025 guidance. Our swift operational actions, combined with improvements in foreign exchange, position us well to mitigate the impact of recently announced tariffs and policy changes. As a result, we reaffirm our expectation of delivering high single-digit adjusted EPS growth for the year."

A description and reconciliation of GAAP to non-GAAP results appear in the tables below and can be found on the Company's website **www.waters.com** in the Investor Relations section.

Full-Year and Second Quarter 2025 Financial Guidance

Full-Year 2025 Financial Guidance

The Company is raising its full-year 2025 constant currency sales growth guidance to the range of +5.0% to +7.0%. Net of currency translation, the company is raising its full-year 2025 reported sales growth to the range of +4.0% to +6.0%.

The Company is raising its full-year 2025 non-GAAP EPS guidance to the range of \$12.75 to \$13.05. This reflects

year-over-year growth of approximately +8% to +10%, and +10% to +12% on a constant currency basis.

Second Quarter 2025 Financial Guidance

The Company expects second quarter 2025 constant currency sales growth in the range of +5.0% to +7.0%. Net of currency translation, second quarter 2025 reported sales growth is expected in the range of +4.0% to +6.0%.

The Company expects second quarter 2025 non-GAAP EPS to be in the range of \$2.88 to \$2.98, which reflects year-over-year growth of approximately +10% to +13%, and +12% to +15% on a constant currency basis.

Please refer to the tables below for a reconciliation of the projected GAAP to non-GAAP financial outlook for the fullyear and second quarter.

Conference Call Details

Waters Corporation will webcast its first quarter 2025 financial results conference call today, May 6, 2025, at 8:00 a.m. Eastern Time. To listen to the call and see the accompanying slide presentation, please visit www.waters.com, select "Investor Relations" under the "About Waters" section, navigate to "Events & Presentations," and click on the "Webcast." A replay will be available through at least June 3, 2025.

About Waters Corporation

Waters Corporation (NYSE:WAT) is a global leader in analytical instruments, separations technologies, and software, serving the life, materials, food, and environmental sciences for over 65 years. Our Company helps ensure the efficacy of medicines, the safety of food and the purity of water, and the quality and sustainability of products used every day. In over 100 countries, our 7,600+ passionate employees collaborate with customers in laboratories, manufacturing sites, and hospitals to accelerate the benefits of pioneering science.

Non-GAAP Financial Measures

This press release contains financial measures, such as constant currency growth rates, adjusted operating income, adjusted net income, adjusted earnings per diluted share and free cash flow, among others, which are considered "non-GAAP" financial measures under applicable U.S. Securities and Exchange Commission rules and regulations. These non-GAAP financial measures should be considered supplemental to, and not a substitute for, financial information prepared in accordance with U.S. generally accepted accounting principles (GAAP). The Company's definitions of these non-GAAP measures may differ from similarly titled measures used by others. The non-GAAP financial measures used in this press release adjust for specified items that can be highly variable or difficult to predict. The Company generally uses these non-GAAP financial measures to facilitate management's financial and operational decision-making, including evaluation of the Company's historical operating results, comparison to competitors' operating results and determination of management incentive compensation. These non-GAAP financial measures reflect an additional way of viewing aspects of the Company's operations that, when viewed with GAAP results and the reconciliations to corresponding GAAP financial measures, may provide a more complete understanding of factors and trends affecting the Company's business. Because non-GAAP financial measures exclude the effect of items that will increase or decrease the Company's reported results of operations, management strongly encourages investors to review the Company's consolidated financial statements and publicly filed reports in their entirety. Definitions of the non-GAAP financial measures and reconciliations to the most directly comparable GAAP financial measures are included in the tables accompanying this release.

Cautionary Statement

This release contains "forward-looking" statements regarding future results and events. For this purpose, any statements that are not statements of historical fact may be deemed forward-looking statements. Without limiting the foregoing, the words "feels", "believes", "anticipates", "plans", "expects", "intends", "suggests", "appears", "estimates", "projects" and similar expressions, whether in the negative or affirmative, are intended to identify forward-looking statements. Our actual future results may differ significantly from the results discussed in the forward- looking statements within this release for a variety of reasons, including and without limitation, risks or uncertainties related to expectations regarding our strategy, our future financial and operational performance, future economic and market conditions, including our expectations about the growth rates of certain markets, our strategic initiatives, including our instrument replacement initiatives, respond and adapt to changing global dynamics, including the potential impacts of tariffs and supply chain challenges, our ability to retain and attract

2

customers in various geographies and market segments, our market size and growth opportunities, our competitive positioning, projected costs, technological capabilities and plans, and objectives of management. Such factors and others are discussed more fully in the sections entitled "Forward-Looking Statements" and "Risk Factors" of the Company's annual report on Form 10-K for the year ended December 31, 2024, as filed with the Securities and Exchange Commission ("SEC"), which discussions are incorporated by reference in this release, as updated by the Company's future filings with the SEC. The forward-looking statements included in this release represent the Company's estimates or views as of the date of this release and should not be relied upon as representing the Company's estimates or views as of any date subsequent to the date of this release. Except as required by law, the Company does not assume any obligation to update any forward-looking statements.

Waters Corporation and Subsidiaries Consolidated Statements of Operations (In thousands, except per share data) (Unaudited)

		Three Mont	s Ended			
	March 2	9, 2025	March 30, 2024			
Net sales	\$	661,705	\$	636,839		
Costs and operating expenses: Cost of sales Selling and administrative expenses Research and development expenses Purchased intangibles amortization Litigation provision		276,745 174,881 46,622 11,712		261,786 174,536 44,595 11,834 10,242		
Operating income		151,745		133,846		
Other income, net Interest expense, net		1,524 (10,381)		2,259 (21,249)		
Income from operations before income taxes		142,888		114,856		
Provision for income taxes		21,507		12,660		
Net income	\$	121,381	\$	102,196		
Net income per basic common share	\$	2.04	\$	1.73		
Weighted-average number of basic common shares		59,439		59,232		
Net income per diluted common share	\$	2.03	\$	1.72		
Weighted-average number of diluted common shares and equivalents		59,711		59,431		

Waters Corporation and Subsidiaries Reconciliation of GAAP to Adjusted Non-GAAP Net Sales by Operating Segments, Products & Services, Geography and Markets Three Months Ended March 29, 2025 and March 30, 2024 (In thousands)

	Three Months Ended March 29, 2025 March 30.			Percent	Impact of	Constant Currency Growth Rate (a)	
	IVIAI	UN 29, 2025	IVIAI	ch 30, 2024	Change	Currency	Growth Rate (4)
NET SALES - OPERATING SEGMENTS							
Waters TA	\$	587,297 74,408	\$	561,899 74,940	5 % (1 %)	(3 %) (1 %)	8 % 1 %
Total	\$	661,705	\$	636,839	4 %	(3 %)	7 %
NET SALES - PRODUCTS & SERVICES							
Instruments	\$	262,893	\$	241,944	9 %	(3 %)	11 %
Service Chemistry Total Recurring	-	261,175 137,637 398,812	_	260,688 134,207 394,895	0 % 3 % 1 %	(3 %) (3 %) (3 %)	3 % 5 % 4 %
Total	\$	661,705	\$	636,839	4 %	(3 %)	7 %
NET SALES - GEOGRAPHY							
Asia Americas Europe	\$	220,776 255,537 185,392	\$	207,559 241,171 188,109	6 % 6 % (1 %)	(6 %) 0 % (2 %)	13 % 6 % 1 %
Total	\$	661,705	\$	636,839	4 %	(3 %)	7 %
NET SALES - MARKETS							
Pharmaceutical Industrial Academic & Government	\$	391,051 203,365 67,289	\$	374,207 195,334 67,298	5 % 4 % 0 %	(3 %) (2 %) (3 %)	8 % 6 % 3 %
Total	\$	661,705	\$	636,839	4 %	(3 %)	7 %

3

(a) The Company believes that referring to comparable constant currency growth rates is a useful way to evaluate the underlying performance of Waters Corporation's net sales. Constant currency growth, a non-GAAP financial measure, measures the change in net sales between current and prior year periods, excluding the impact of foreign currency exchange rates during the current period. See description of non-GAAP financial measures contained in this release.

Waters Corporation and Subsidiaries Reconciliation of GAAP to Adjusted Non-GAAP Financials Three Months Ended March 29, 2025 and March 30, 2024 (In thousands, except per share data)

	_	Selling & Administrative Expenses ^(a)	 Research & Development Expenses	_	Operating Income	Operating Income Percentage	_	Other Income	_	Income from Operations before Income Taxes	_	Provision for Income Taxes	_	Net Income	 Diluted Earnings per Share
Three Months Ended March 29, 2025 GAAP	\$	186,593	\$ 46,622	\$	151,745	22.9 %	\$	1,524	\$	142,888	\$	21,507	\$	121,381	\$ 2.03
Adjustments: Purchased intangibles amortization ^(b) Restructuring costs and certain other items ^(d) ERP implementation and transformation costs ^(f) Retention bonus obligation ^(e) Adjusted Non-GAAP	\$	(11,712) (598) (2,295) (1,909) 170,079	\$ (636) 45,986	\$	11,712 598 2,295 2,545 168,895	1.8 % 0.1 % 0.3 % 0.4 % 25.5 %	\$	1,524	\$	11,712 598 2,295 2,545 160,038	\$	2,832 144 551 611 25,645	\$	8,880 454 1,744 1,934 134,393	\$ 0.15 0.01 0.03 0.03 2.25
Three Months Ended March 30, 2024 GAAP Adjustments:	\$	196,612	\$ 44,595	\$	133,846	21.0 %	\$	2,259	\$	114,856	\$	12,660	\$	102,196	\$ 1.72
Adjustrents: Purchased intangibles amortization ^(b) Litigation provision ^(c) Restructuring costs and certain other items ^(d) Retention bonus obligation ^(e) Adjusted Non-GAAP	\$	(11,834) (10,242) (8,347) (5,725) 160,464	\$ (1,909) 42,686	\$	11,834 10,242 8,347 7,634 171,903	1.9 % 1.6 % 1.3 % 1.2 % 27.0 %	\$	2,259	\$	11,834 10,242 8,347 7,634 152,913	\$	2,832 2,458 2,055 1,832 21,837	\$	9,002 7,784 6,292 5,802	\$ 0.15 0.13 0.11 0.10 2.21

(a) Selling & administrative expenses include purchased intangibles amortization and litigation provisions and settlements.

(b) The purchased intangibles amortization, a non-cash expense, was excluded to be consistent with how management evaluates the performance of lits core business against historical operating results and the operating results of competitors over periods of time.

(c) Its core business against historical operating results and the operating results of competitors over periods of time.

(d) Its core business against historical operating results and the operating results of competitors over periods of time.

(e) In control of the core operations, reduce overhead, and certain other income or expense items are not normal and do not represent future ongoing business expenses of a specific function or geographic location of the Company.

(e) In connection with the Wyatt acquisition, the Company started to recognize a two-year retention bonus obligation that is contingent upon the employee's providing future service and continued employment with Waters. The Company believes that these costs are not normal and do not represent future ongoing business expenses.

(f) ERP implementation and transformation costs represent costs related to the Company's initiative to transition from its legacy enterprise resource planning (ERP) system to a new global ERP solution with a cloud-based infrastructure. These costs, which do not represent normal or future ongoing business expenses, one-time, non-recurring costs related to the establishment of our new global ERP solution that were determined to be non-capitalizable in accordance with accounting standards.

Waters Corporation and Subsidiaries Preliminary Condensed Unclassified Consolidated Balance Sheets (In thousands and unaudited)

	March 29, 2025	December 31, 2024			
Cash and cash equivalents Accounts receivable Inventories Property, plant and equipment, net Intangible assets, net Goodwill Other assets	\$ 382.872 713.278 511.499 643.260 560.754 1.300.020 479.893	\$ 325,355 733,365 477,261 651,200 567,906 1,295,720 502,988			
Total assets	\$ 4,591,576	\$ 4,553,795			
Notes payable and debt Other liabilities	\$ 1,456,727 1,172,452	\$ 1,626,488 1,098,800			
Total liabilities	2,629,179	2,725,288			
Total stockholders' equity	1,962,397	1,828,507			
Total liabilities and stockholders' equity	\$ 4.591.576	\$ 4,553,795			

Waters Corporation and Subsidiaries
Preliminary Condensed Consolidated Statements of Cash Flows
Three Months Ended March 29, 2025 and March 30, 2024
(In thousands and unaudited)

	March 29, 2025		March 30, 2024			
Cash flows from operating activities: Net income Adjustments to reconcile net income to net cash provided by operating activities: Stock-based compensation Depreciation and amortization Change in operating assets and liabilities and other, net	\$	121,381 12,878 49,369 75,925	\$	102,196 10,913 48,514 101,247		
Net cash provided by operating activities Cash flows from investing activities: Additions to property, plant, equipment and software capitalization Investments in unaffiliated companies Net change in investments Net cash used in investing activities		259,553 (25,742) (506) (26,248)		(28,655) (1,064) (25) (29,744)		
Cash flows from financing activities: Net change in debt Proceeds from stock plans Purchases of treasury shares Other cash flow from financing activities, net Net cash used in financing activities		(170,000) 8,246 (13,934) 2,441 (173,247)		(300,000) 13,932 (13,089) 6,981 (292,176)		
Effect of exchange rate changes on cash and cash equivalents Increase (decrease) in cash and cash equivalents		(2.541) 57,517		1.264 (57,786)		
Cash and cash equivalents at beginning of period Cash and cash equivalents at end of period	\$	325,355 382,872	\$	395,076 337,290		
Reconciliation of GAAP Cash Flows from Operating	g Activities to F	ree Cash Flov	(a)			
Net cash provided by operating activities - GAAP	\$	259,553	\$	262,870		
Adjustments: Additions to property, plant, equipment and software capitalization Litigation settlements received, net Free Cash Flow - Adjusted Non-GAAP	\$	(25,742)	\$	(28,655) (375) 233,840		

(a) The Company defines free cash flow as net cash flow from operations accounted for under GAAP less capital expenditures and software capitalizations plus or minus any unusual and non recurring items. Free cash flow is not a GAAP measurement and may not be comparable to free cash flow reported by other companies.

Waters Corporation and Subsidiaries Reconciliation of Projected GAAP to Adjusted Non-GAAP Financial Outlook

	Decen	Months Ended nber 31, 2025 Range	Three Months Ended June 28, 2025 Range					
Projected Sales	-	rtange	rvango					
Constant currency sales growth rate ^(a) Currency translation impact Sales growth rate as reported	5.0 % (1.0 %) 4.0 %	- 7.0 % - (1.0 %) - 6.0 %	5.0 % - 7.0 % - (1.0 %) - (1.0 %) 4.0 % - 6.0 %					
Projected Earnings Per Diluted Share		Range	Range					
GAAP earnings per diluted share Adjustments: Purchased intangibles amortization ERP implementation and transformation costs Retention bonus obligation Adjusted non-GAAP earnings per diluted share	\$ 11.88 \$ 0.60 \$ 0.22 \$ 0.05 \$ 12.75	- \$ 12.18 - \$ 0.60 - \$ 0.22 - \$ 0.05 - \$ 13.05	\$ 2.66 - \$ 2.76 \$ 0.15 - \$ 0.15 \$ 0.05 - \$ 0.05 \$ 0.02 - \$ 0.02 \$ 2.88 - \$ 2.98					

⁽a) Constant currency growth rates are a non-GAAP financial measure that measures the change in net sales between current and prior year periods, excluding the impact of foreign currency exchange rates during the current period. These amounts are estimated at the current foreign currency exchange rates and based on the forecasted geographical sales in local currency, as well as an assessment of market conditions as of today, and may differ significantly from actual results.

These forward-looking adjustment estimates do not reflect future gains and charges that are inherently difficult to predict and estimate due to their unknown timing, effect and/or significance.

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5