



ALWYN INSURANCE COMPANY LIMITED  
2024 SOLVENCY AND FINANCIAL CONDITION  
REPORT

04 April 2025

# **SOLVENCY AND FINANCIAL CONDITION REPORT**

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## SUMMARY

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Alwyn Insurance Company Limited (“AICL” or the “Company”) is an insurance company authorised by the Financial Services Commission in Gibraltar. AICL carries a financial strength rating of “A+” (Superior) from A.M. Best and is an ultimate subsidiary of Arch Capital Group Ltd. (“ACGL”), whose common shares are listed and traded on The NASDAQ Stock Market LLC in the U.S.

AICL provides coinsurance capacity to carefully selected MGA business partners.

This report sets out the solvency and financial condition of AICL in accordance with section 52 of the Financial Services (Insurance Companies) Regulations 2020 which has been approved by the board of directors.

### **Business, Strategy & Performance**

During the year ended 31 December 2024 AICL wrote premium of £641.6 million (2023 - £423.9 million) and made a profit before tax of £9.0 million (2023 - £3.4 million). The growth in premium written in 2024 largely stems from increased volumes from the largest capacity provider as well as rate increases across the board due to extremely favorable market conditions. Almost all premium written by AICL relates to motor insurance in the United Kingdom, with the exception of a small book of legal expenses business (in run off since 1 January 2025) and a small book of pet insurance. AICL’s book of facultative property reinsurance business has been in run off since the end of 2021.

AICL has continued to purchase reinsurance on the business it writes to protect the Company against adverse performance and to efficiently manage capital. External reinsurance is ceded in the form of Excess of Loss cover, providing protection against large losses in excess of agreed limits. Due to growth of the business, the maximum retention for AICL has been placed at £2m (2023: £2m). The Company furthermore purchased external reinsurance in form of Quota Share for two capacity arrangements and cedes Quota Share reinsurance to related companies to mitigate attritional losses and to allow efficient capital management. The percentage ceded to related companies is a minimum of 85%, with a maximum of 90% on certain arrangements.

### **Systems of Governance**

AICL has put in place a system of governance to ensure sound and prudent management of the operations. The system of governance is based on the principle of proportionality taking due account of the nature, scale and complexity of the operations.

AICL has continued to operate a largely outsourced business model and the Company’s expenses therefore mostly reflect the charges from its outsourced service providers. Some company secretarial services are outsourced to AICL’s insurance manager Artex Risk Solutions (Gibraltar) Limited (“Artex”). AICL also has outsourcing arrangements with its affiliates, Arch Underwriters Ltd., Arch Investment Management Ltd. and Arch Capital Services Inc. Outsourcing has the potential to create additional risk due to loss of control over the services. Therefore, there is significant focus within the risk and governance framework on the oversight of AICL’s outsourced

service providers. In Q4 2024, AICL brought its compliance function in-house to assist with the strengthening of its governance around oversight of outsourced partners.

AICL's Board of Directors during the year comprised four Executives and two Independent Non-Executive Director, with one additional Executive Director appointed post year end. The board exercises direct oversight of all functions. In early 2024, the board approved the terms of reference for an Audit Committee to oversee the integrity of financial reporting and the internal audit function. A three lines of defence governance model is employed. In late 2024, the board approved the terms of reference for a Product Oversight and Conduct Committee with responsibility for overseeing Consumer Duty compliance and good customer outcomes across all product lines.

## **Risk Profile**

AICL's risk appetite framework provides an expression of the level of risk the Company is willing to accept in pursuit of its strategic objectives. The risk appetite framework provides quantitative and qualitative statements which are used to define the general attitude within the organization towards the desired level of risk. It not only supports the Company's risk management framework, it also enables AICL to make informed business decisions having regard for the key risks to which it may be exposed by such a decision.

In general, AICL has an appetite for insurance (underwriting) risk and a tolerance for other forms of risk. The risk philosophy of AICL encompasses all major risks and focuses on attaining the following business objectives:

- Underwrite business that meets agreed targeted returns
- Underwrite business with selected MGA's
- Underwrite only carefully selected business lines
- Manage underwriting volumes in line with the business cycle
- Limit the downside risk such that the Company maintains a sufficient solvency margin.

## **Valuation for Solvency Purposes**

AICL prepares its financial statements in accordance with Gibraltar Generally Accepted Accounting Principles (Gibraltar GAAP). The Company's Solvency II balance sheet is prepared on an economic fair value basis. The most significant differences between the GAAP and the Solvency II balance sheet arise from:

- Valuation of gross technical provisions
- Valuation of reinsurers' share of technical provisions
- Reclassification of insurance and intermediary receivables
- Reclassification of reinsurance payables and receivables
- Valuation of deferred costs

## **Capital Management**

The Company's SCR coverage ratio as at 31 December 2024 was 189% (2023 – 197%), with Own Funds of £73.2 million (2023 - £52.2 million) and a Solvency Capital Requirement (SCR) of £38.7 million (2023 - £26.4 million). The Minimum Capital Requirement was £10.6 million (2023 - £6.6 million). AICL has a strong capital base, enabling the Company to meet its solvency

requirements, and its business plan shows the Company remaining continuously compliant with the capital requirements. In Q4 of 2024, the Company received a significant £12.5m capital injection from its parent to accommodate the experienced growth in business volumes whilst comfortably meeting its solvency capital requirement.

The Company has entered into a capital commitment deed with Arch Reinsurance Ltd. which was approved by the Gibraltar Financial Services Commission in Q4 of 2021. The deed allows the Company to take into account an ancillary Own Funds item of up to £16m and up to a maximum solvency coverage ratio of 160%.

## SECTION A – BUSINESS AND PERFORMANCE

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### **A.1 Business**

#### ***A.1.1 Name and Legal Form of the Undertaking***

Alwyn Insurance Company Limited (“AICL” or the “Company”) is incorporated in Gibraltar (Registered Number: 106261) and is a company limited by shares. The address of the registered office of the Company is:

PO Box 1338  
First Floor  
Grand Ocean Plaza  
Ocean Village  
Gibraltar  
GX11 1AA

This Solvency and Financial Condition Report covers AICL on a solo basis.

#### ***A.1.2 Insurance Supervisor and Group Supervisor***

##### **Insurance Supervisor**

Gibraltar Financial Services Commission (GFSC)  
Suite 3, Ground Floor  
Atlantic Suites  
Europort Avenue  
Gibraltar  
GX11 1AA

##### **Group Supervisor**

Bermuda Monetary Authority (BMA)  
BMA House  
43 Victoria Street  
Hamilton HM 12 Bermuda

#### ***A.1.3 External Auditor***

PricewaterhouseCoopers Limited  
327 Main Street  
Gibraltar  
GX11 1AA

#### ***A.1.4 Description of the ownership details including proportion of ownership interest***

Arch Financial Holdings B.V., a company incorporated in The Netherlands, owns 100% of the equity share capital of the Company.

### ***A.1.5 Group Structure***

AICL’s ultimate parent and ultimate controlling party is Arch Capital Group Ltd. (“ACGL” or together with its subsidiaries the “Group” or “Arch Group”), a Bermuda public limited liability company. ACGL prepares group financial statements and is the largest Group for which group financial statements are drawn up and of which AICL is a member. Copies of the ACGL group financial statements are available on ACGL’s website located at [www.archcapgroup.com](http://www.archcapgroup.com) or on the website of the U.S. Securities and Exchange Commission located at [www.sec.gov](http://www.sec.gov).

A complete organization chart of ACGL and AICL’s position in the Group is included as Appendix 1. AICL does not have any branches.

### ***A.1.6 Material Lines of Business and Geographical areas where business is conducted***

The following tables set forth summary information regarding gross premiums written, by segment and geographical region.

	As at 31 December 2024		As at 31 December 2023	
	Amount	% of Total	Amount	% of Total
	£'000	%	£'000	%
<b>Gross Premium</b>	641,593		423,908	
<b>Gross written premiums - territory</b>				
United Kingdom	641,593	100%	423,908	100%
Republic of Ireland	- 1	0%	0	0%
<b>Total</b>	<b>641,593</b>	<b>100%</b>	<b>423,908</b>	<b>100%</b>
<b>Gross written premiums - class</b>				
Motor	622,612	97%	409,537	97%
Legal Expenses	18,981	3%	14,371	3%
<b>Total</b>	<b>641,593</b>	<b>100%</b>	<b>423,908</b>	<b>100%</b>

### ***A.1.7 Significant Business or Other Events***

As discussed throughout the report, inflationary pressures in UK resulted in significant rate increases particularly in the UK Motor market. This is reflected in our results (e.g. premium growth volumes). No other significant events to note.

## **A.2 Underwriting Performance**

AICL underwrote mostly UK motor business during the year. Business is written via capacity made available to Managing General Agency (“MGA”) partners. AICL also underwrote a small



amount of legal expenses cover in the United Kingdom during the year (3% of premium) as well as a small book of pet insurance business in the UK (0.5% of premium), which commenced in March of 2023. A small book of property facultative reinsurance was put into run off at the end of 2021 and the legal expenses book was put into run-off at the end of 2024.

The Company's growth during the year was achieved by expanding further one particular MGA arrangement as well as general rate increases throughout the UK motor market. The Company reports an underwriting profit of £7.4 million for the year (2023 - £2.9 million).

AICL mitigates its risk through appropriate reinsurance arrangements comprising both Excess of Loss and Quota Share reinsurance.

Since the Company prepares its financial statements in accordance with Generally Accepted Accounting Practice ("GAAP") in Gibraltar (accounting standards issued by the Financial Reporting Council of the UK, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Gibraltar), the underwriting performance information given in this section is on a GAAP (Gibraltar) basis. The following table summarizes the profit and loss account in GBP, by business line and geographical area, for the technical account for year ended 31 December 2024, with comparatives for 2023.

As at 31 December 2024					
	Total Motor	Motor Liability	Other Motor	Legal Expenses	Total
	£'000	£'000	£'000	£'000	£'000
Gross written premiums	622,611	560,350	62,261	18,981	641,593
Outward reinsurance premiums	(563,977)	(508,655)	(55,321)	(17,231)	(581,207)
Net written premiums	58,635	51,695	6,940	1,750	60,385
Change in the gross provision of unearned premiums	71,490	64,341	7,149	1,731	73,221
Change in the provision for unearned premiums - reinsurers' share	57,979	52,412	5,566	1,569	59,548
Change in the net provision for unearned premiums	(13,511)	(11,929)	(1,583)	(162)	(13,673)
<b>Earned premiums, net of reinsurance</b>	<b>45,123</b>	<b>39,766</b>	<b>5,357</b>	<b>1,588</b>	<b>46,712</b>
<b>Claims incurred, net of reinsurance</b>	<b>(40,353)</b>	<b>(36,898)</b>	<b>(3,454)</b>	<b>(298)</b>	<b>(40,651)</b>
<b>Net operating expenses</b>	<b>(1,273)</b>	<b>(935)</b>	<b>(339)</b>	<b>(103)</b>	<b>(1,377)</b>
<b>Balance on the technical account</b>	<b>6,043</b>	<b>3,802</b>	<b>2,240</b>	<b>1,392</b>	<b>7,437</b>

As at 31 December 2023					
	Total Motor	Motor Liability	Other Motor	Legal Expenses	Total
	£'000	£'000	£'000	£'000	£'000
Gross written premiums	409,537	368,583	40,954	14,371	423,908
Outward reinsurance premiums	(383,853)	(346,023)	(37,830)	(13,035)	(396,888)
Net written premiums	25,684	22,561	3,124	1,336	27,020
Change in the gross provision of unearned premiums	(129,759)	(116,783)	(12,976)	(2,057)	(131,816)
Change in the provision for unearned premiums - reinsurers' share	120,260	108,468	11,792	1,863	122,123
Change in the net provision for unearned premiums	(9,499)	(8,315)	(1,184)	(194)	(9,693)
<b>Earned premiums, net of reinsurance</b>	<b>16,185</b>	<b>14,245</b>	<b>1,940</b>	<b>1,142</b>	<b>17,327</b>
<b>Claims incurred, net of reinsurance</b>	<b>(14,248)</b>	<b>(12,452)</b>	<b>(1,796)</b>	<b>(502)</b>	<b>(14,750)</b>
<b>Net operating expenses</b>	<b>267</b>	<b>296</b>	<b>(29)</b>	<b>26</b>	<b>294</b>
<b>Balance on the technical account</b>	<b>2,203</b>	<b>2,090</b>	<b>115</b>	<b>666</b>	<b>2,871</b>

	As at 31 December 2024		
	UK £'000	Ireland £'000	Total £'000
Gross written premiums	641,593	(1)	641,593
Outward reinsurance premiums	(581,208)	1	(581,207)
Net written premiums	60,385	(0)	60,385
Change in the gross provision of unearned premiums	(73,221)	0	(73,221)
Change in the provision for unearned premiums - reinsurers' share	59,548	0	59,548
Change in the net provision for unearned premiums	(13,673)	0	(13,673)
<b>Earned premiums, net of reinsurance</b>	<b>46,712</b>	<b>(0)</b>	<b>46,712</b>
<b>Claims incurred, net of reinsurance</b>	<b>40,651</b>	<b>(0)</b>	<b>40,651</b>
<b>Net operating expenses</b>	<b>(1,377)</b>	<b>(0)</b>	<b>(1,377)</b>
<b>Balance on the technical account</b>	<b>7,437</b>	<b>0</b>	<b>7,438</b>

	As at 31 December 2023		
	UK £'000	Ireland £'000	Total £'000
Gross written premiums	423,908	0	423,908
Outward reinsurance premiums	(396,883)	(4)	(396,888)
Net written premiums	27,025	(4)	27,020
Change in the gross provision of unearned premiums	(131,816)	0	(131,816)
Change in the provision for unearned premiums - reinsurers' share	122,123	0	122,123
Change in the net provision for unearned premiums	(9,693)	0	(9,693)
<b>Earned premiums, net of reinsurance</b>	<b>17,331</b>	<b>(4)</b>	<b>17,327</b>
<b>Claims incurred, net of reinsurance</b>	<b>15,214</b>	<b>(463)</b>	<b>14,750</b>
<b>Net operating expenses</b>	<b>(292)</b>	<b>(2)</b>	<b>(294)</b>
<b>Balance on the technical account</b>	<b>2,410</b>	<b>461</b>	<b>2,871</b>

### **A.3 Investment Performance**

AICL invests in a small number of UK treasuries and money market funds and holds the remaining funds in cash. At 31 December 2024, investments amounted to £41.9 million (2023 – £20.1 million) in UK treasuries, £0.1 million (2023 - £0.4 million) in money market funds and £39.7 million (2023 – £44.1 million) in cash held with banks.

AICL reflects all investment gain and losses in the profit and loss account and does not hold any investments in securitizations.

The components of net investment income included in the statement of income and expenses are as per the table below:

	2024 £'000s	2023 £'000s
Fixed maturities	2,207	1,037
Term loan investments		
Equity securities		
Short-term investments		
Other (1)		
Gross investment income	2,207	1,037
Investment expenses (2)	7	6
Net investment income	2,200	1,030

#### **A.4 Performance of other activities**

The following table summarizes the profit and loss account in GBP for the non-technical account for year ended 31 December 2024 and year ended 31 December 2023.

	As at 31/12/2024	As at 31/12/2023
	£'000	£'000
Balance on the technical account	7,438	2,871
Realized & unrealized foreign exchange (gains) / losses	(672)	(502)
Net investment return including in the non technical account	2,200	1,030
<b>Profit on ordinary activities before taxation</b>	8,965	3,399
Tax on profit on ordinary activities	(1,214)	(334)
<b>Profit on ordinary activities after taxation</b>	7,752	3,064

Other than the investment performance above, there were no other items of income or expenditure.

#### **A.5 Any other information**

The Company has entered into a capital commitment deed with Arch Reinsurance Ltd. which was approved by the Gibraltar Financial Services Commission in Q4 of 2021. The deed allows the Company to take into account an ancillary own funds item of up to £16m and up to a maximum solvency coverage ratio of 160%.

## SECTION B – SYSTEM OF GOVERNANCE

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### **B.1 General information on the system of governance**

#### ***B.1.1 Overview***

AICL operates with a corporate governance structure consisting of the main Board of Directors (the “Board” or “Board of Directors”). The Company’s Board is responsible for overseeing, controlling and directing the activities of the Company. The Board retains primary responsibility for corporate governance within the Company at all times. Senior Management at outsourced service providers also plays an important role in ensuring effective governance.

During the year, the Board has comprised four Executive Directors, four of whom are employees of entities of the Arch Group, and two independent Non-Executive Directors.. The Board of Directors as at 31 December 2024 was as follows:

- William Soares
- Amy Smith
- Katja Spindler
- Morgan Peters
- Joseph Caruana (INED)
- Yvonne Chu (INED)

Post year-end, Pablo Morales was appointed to the Board as executive director and Head of Actuarial Function on 09 January 2025.

The Company Secretary is Raphy Abergel.

The presence of Arch Group Directors on the Board ensures that the Company’s strategic direction remains aligned with the wider Arch Group and ensures there is continuous feedback between, and interaction with, AICL and its ultimate parent. This structure enables the Group to retain an appropriate oversight of AICL’s operations and to ensure that the business is aligned with the Group’s long term goals.

The presence of two independent Non-Executive Directors ensures that there is an appropriate element of independent challenge and oversight.

The Board exercises direct oversight of all functions of the Company including oversight over its outsourced functions albeit certain elements of those are now delegated to the Product Oversight and Conduct Committee from a Consumer Duty perspective. The Board sets the standards of conduct of the Company, provides direction and oversight, and promotes a culture of integrity. During 2024, the Board approved the terms of reference for an audit committee to oversee the integrity of financial reporting and the internal audit function and a Product Oversight and Conduct Committee to oversee Consumer Duty compliance and good customer outcomes. Post year-end the Board have recently approved the terms of reference for a Risk Committee to oversee the Risk Management function of the business.

The Board operates under agreed Terms of Reference and has the following key responsibilities:

- Ensuring the integrity and reliability of the Company's finances, including
  - Approving the annual budget and business plan
  - Ensuring that the Company's capital and solvency position is maintained
  - Reviewing financial performance
  - Determining Directors' remuneration
  - Determining the dividend policy
  - Establishing appropriate accounting policies
  - Approving the appointment of the external auditor on recommendation of the audit committee
  - Approving publicly reported documents
- Approving the underwriting strategy and policy and monitor its implementation
  - Considering business opportunities and underwriting proposals presented by management
  - Overseeing the ongoing performance of all product lines and intermediaries/distributors
  - Managing intermediary/distributor relationship
  - Overseeing the implementation of the claims handling, reserving and settlement strategy
  - Setting the reinsurance strategy
  - Setting insurance risk strategy and appetite and limits
  - Monitoring and reporting on market trends and legislative and similar changes such as the impact of inflation
- Approving the operational policies, including:
  - Determining the strategic direction and objectives
  - Approving risk management strategies and policies, risk appetite and tolerance limits
  - Ensuring the effectiveness of the risk management framework
  - Establishing appropriate systems of control
  - Approving significant ventures, partnerships, outsourced functions, disposals, acquisitions, alliances and any other transactions
  - Ultimately overseeing the internal audit function, their effectiveness and reviewing internal audit findings and recommendations on the recommendation of the audit committee
  - Overseeing the actuarial function
  - Ensuring compliance with statutory and regulatory requirements and its embedding into the culture of Alwyn, maintaining Alwyn's reputation and integrity at the highest possible standards
  - Overseeing the performance of the MGA partners including monitoring of complaints to ensure that good customer outcomes are being achieved.
  - Ultimately overseeing and ensuring compliance with the four outcomes of Consumer Duty
  - Overseeing Operational Resilience compliance

- Setting the investment strategy and monitoring investment performance
- Overseeing, guiding and challenging the ORSA process and approving the ORSA report
- Overseeing the calculation of the SCR and technical provisions
- Overseeing the completion of QRTs, the SFCR and RSR

### ***B.1.2 Code of Business Conduct***

AICL has adopted the Group's Code of Business Conduct, which describes our ethical principles. The full text of the Group Code of Business Conduct and the Group's Corporate Governance Guidelines are available on the Arch Group's website located at [www.archcapgroup.com](http://www.archcapgroup.com).

### ***B.1.3 Independent Control Functions***

The Company has in place four key independent control functions as required under the Financial Services (Insurance Companies) Regulations 2020 which transposes the requirements of the Solvency II Directive into Gibraltar law. These are:

- Risk Management
- Compliance
- Actuarial
- Internal Audit

These functions are responsible for providing oversight of and challenge to the business and for providing assurance to the Board in relation to the Company's control framework.

All key functions are overseen by Directors of AICL, thus ensuring they all have the appropriate authority to carry out their roles and ensuring that the Board is fully informed of the discharge of the functions' duties.

### ***B.1.4 Risk Function***

The Risk Management Function is defined as a "Key Function" in Solvency II. During the majority of the year the function was overseen by the Executive Director provided by AICL's insurance manager, who also served as the Key Function Holder for Risk Management. In November 2024, this individual was recruited permanently and so the Risk Management Function is now in-house.

The function holder is supported in his role by the Arch Group risk function, which provided ongoing input into and assistance with AICL's risk management.

Responsibility for risk management at an operational level rested with the Board itself during 2024 with appropriate input from executive management and the outsourced service providers and the function holder reported to the Board on a quarterly basis. Post year-end a Risk Committee has been formed and therefore that will be the forum that will oversee Risk Management moving forwards.

### ***B.1.5 Compliance Function***

The Board follows the Arch Group Code of Business Conduct to ensure that the Company promotes an organizational culture that encourages the highest standards of ethical business conduct. In addition, the Board has approved the establishment of a compliance program to ensure the Company complies with all relevant laws, legislation, regulations and guidance. This is intended to ensure that AICL exercises appropriate care and diligence to prevent conduct in which it is in violation of its compliance program, thereby protecting AICL's reputation and good name.

The requirements of the compliance program apply to all employees, officers and directors of the Company and, where appropriate, to agents of the Company.

During the majority of 2024, the Compliance Function was outsourced to AICL's insurance manager and was overseen by the Executive Director provided by AICL's insurance manager who also serves as the Key Function Holder for Compliance. In November 2024, this individual was recruited permanently alongside a Compliance Manager so the Compliance Function is now in-house with input from the Arch Group and from co-insurance and MGA partners where required.

### ***B.1.6 Actuarial Function***

The Actuarial Function is defined as a "Key Function" in Solvency II, with specific duties and responsibilities. The Actuarial function services may be outsourced, but responsibility for the function rests with the Actuarial Function Holder ("AFH").

The Actuarial Function is overseen by an Arch Director. Actuarial function services are provided from within the wider Arch Group, which has appropriate actuarial resources and is entirely independent of operational aspects.

Specific duties of the Actuarial Function include, but are not limited to:

- Coordinate the calculation of the firm's technical provisions
- Assess the sufficiency and quality of the data used in the calculation of technical provisions against the data quality standards as set in Solvency II
- Inform the Board of the reliability and adequacy of the calculation of technical provisions
- Express an opinion on the overall underwriting policy
- Express an opinion on the adequacy of reinsurance arrangements
- Contribute to the effective implementation of the risk management system
- Prepare the annual Actuarial Function Report

### ***B.1.7 Internal Audit***

The Company has an Internal Audit Policy in place which sets out the objectives and responsibilities of the Internal Audit function, which is outsourced to Arch Capital Services Inc. Internal Audit is discussed further in Section 2.5 below.

The Internal Audit function was overseen by an Independent Non-Executive Director during the year. Arch Capital Services Inc.'s internal audit function is appropriately resourced with qualified and experienced individuals and is entirely independent of the Company's operation.

### ***B.1.8 Material Changes***

During 2024, the Company formed an Audit Committee and a Product Oversight and Conduct Committee to strengthen the governance and oversight structure. The Company have also brought the Compliance and Risk Management functions in-house. Post year-end, Pablo Morales has been appointed as executive director and Head of Actuarial Function on 09 January 2025 and the Company have agreed the formation of a Risk Committee.

### ***B.1.9 Remuneration Policy and Practices***

AICL currently has six employees (including three executive directors) and two Independent Non-Executive Directors who receive remuneration from AICL. The other Directors are remunerated under other arrangements. None of the employees or directors receive remuneration which is directly linked to the performance of AICL. None of the Directors are entitled to share options or shares in the Company. The six employees have an entitlement to pensions from AICL.

As a result, the Company does not have a separate Remuneration Committee, with responsibility for this area being retained by the Board.

### ***B.1.10 Material Transactions***

During the year to 31 December 2024, AICL paid its insurance manager a fee of £0.12 million (2023 - £0.12 million) for the services provided. At 31 December 2024, the balance owed by AICL was £0.01 million (2023 - £0.01 million).

During the year, AICL ceded up to a 90% Quota Share to ARL, a shareholder controller of the Company. The amount of premium ceded was £368.8 million (2023 - £234.0 million) and the balance outstanding at 31 December 2024 was £29.1 million (2023 - £37.7 million).

## **B.2 Fit and proper requirements**

### ***B.2.1 Fit and Proper Processes***

The Company's Fitness & Propriety policy sets out the guidelines to ensure that employees meet the fit and proper standards, both on entry and throughout their employment at the Company. The Head of Compliance is responsible for providing advice, implementing a monitoring program and ensuring the policy is reviewed at least annually.

The Head of Compliance ensures that appropriate Regulated Individual forms are prepared for all individuals carrying out Regulated Individual functions, and that these are submitted to the



Gibraltar Financial Services Commission for regulatory approval and approval obtained prior to the individual taking on the role.

In order to ensure that collectively the Board has the required skills and knowledge, any recruitment takes due account of the individual's qualifications and experience. On an ongoing basis all individuals are required to ensure that they keep their skills and knowledge up-to-date and to confirm this annually.

Checks with regard to propriety are carried out by AICL's Compliance function, which carries out appropriate checks prior to an individual being engaged and on an ongoing basis thereafter. In addition, each individual is required to complete an annual self-certification confirming their ongoing propriety. AICL's compliance function reports to the Board on these matters.

### ***B.2.2 Professional Qualifications, Skills and Expertise***

The Company ensures that all persons who hold key positions or Regulated Individual functions are fit to provide sound and prudent management through their professional qualifications, knowledge and experience and are proper by being of good repute and integrity.

AICL fitness requirements ensure that collectively the Board knowledge and expertise covers at least the following:

- Knowledge of insurance and financial markets
- Understanding of the business strategy and the business model
- Understanding of the systems of governance
- Knowledge of financial matters, actuarial analysis and management information
- Understanding of the regulatory framework and requirements

Propriety checks are carried out taking account of:

- The individual's character
- The individual's personal behavior
- The individual's business conduct
- Any criminal aspects
- Any financial aspects
- Any regulatory aspects

## **B.3 Risk management system including the Own Risk and Solvency Assessment**

### ***B.3.1 Risk Management Process and Procedures***

The following narrative provides an overview of the Company's Risk Management Framework, which describes the Company's methodology for identifying, measuring, managing and reporting on the key risks affecting AICL. It outlines AICL's approach to risk identification and assessment and how risk management is implemented and integrated into the organizational structure of the business.

## Overview

AICL classifies its risks in the following categories:

- Underwriting Risk;
- Market risk;
- Counterparty credit risk; and
- Operational, including governance, regulatory, business/strategic, reputational, outsourcing and conduct risks.

The framework includes details of the Company's:

- Risk philosophy and policies to address the material risks confronting the Company; and
- Compliance, approach and procedures to control and or mitigate these risks.

The actions and policies implemented to meet the Company's business management and regulatory obligations form the core of this framework. The Company has adopted a holistic approach to risk management by analyzing risk from both a top-down and bottom-up perspective.

AICL has designed its system of governance to achieve the following:

- Maintain an adequately transparent organizational structure that has well-defined, clear, consistent and documented lines of responsibility across the Company's operations.
- Ensure personnel have the skills, knowledge and expertise necessary to properly discharge their assigned responsibilities.
- Establish and maintain processes to achieve effective internal reporting and communication of information at all relevant levels within the Company.
- Maintain information systems that produce sufficient, reliable, consistent, timely and relevant information concerning all business activities, the commitments assumed and the risks to which the Company is exposed.
- Safeguard the security, integrity and confidentiality of information, taking into account the nature of the information in question.
- Any outsourced responsibilities are delegated and managed appropriately, with ultimate responsibility vesting in the AICL Board of Directors.

The system of governance is based on the principle of proportionality, such that systems and controls are proportionate to the nature, scale and complexity of the Company's operations. Appropriate and proportionate systems, resources and procedures are in place for AICL's operations.

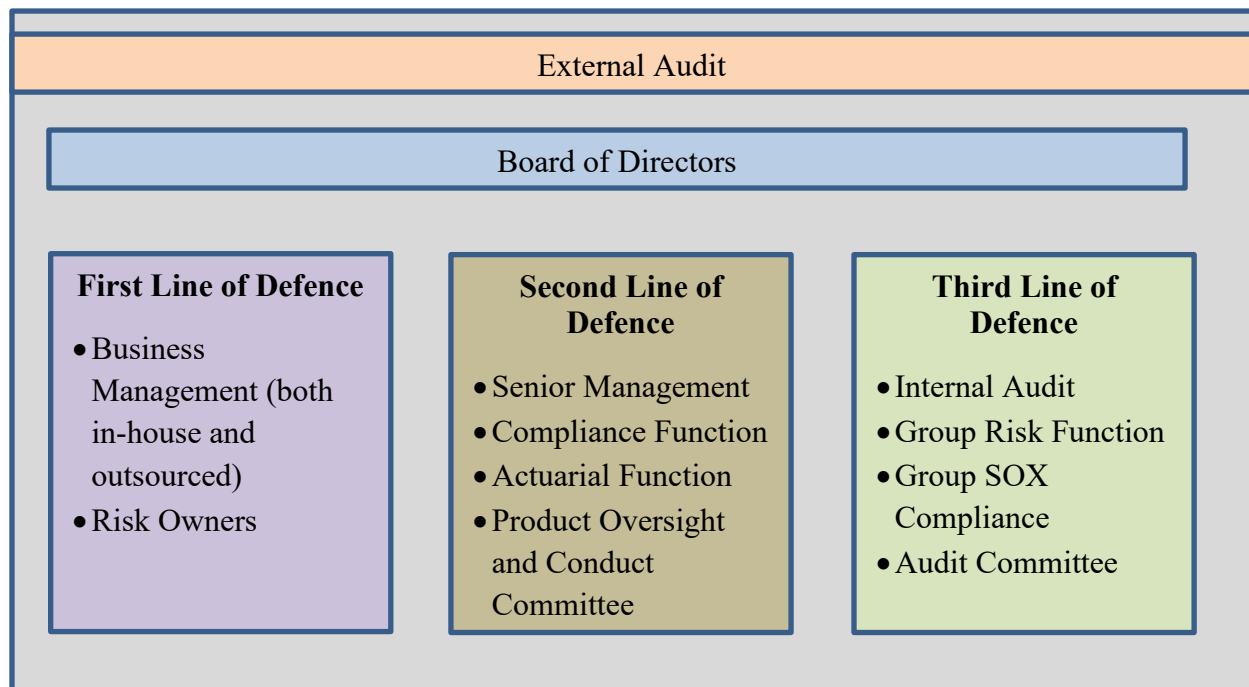
## Responsibilities

Responsibility for risk management ultimately rests with the Board. Whilst the Company has not appointed a Chief Risk Officer, the Board under the oversight of the Risk Management Key

Function Holder/Head of Risk Management as required under the Financial Services (Insurance Companies) Regulations 2020 has day-to-day responsibility for the risk function including risk identification, assessment, monitoring and reporting. Post year-end a Risk Committee has been formed which will oversee the Risk Management function going forward.

Risk management is closely integrated into the Company's operations through oversight of the business partners, appropriate structuring of contracts and agreements to take account of risk, and ongoing monitoring of underlying performance to ensure that risk appetite limits and capital buffers are not breached.

The Risk Management Framework follows the Three Lines of Defence model and fits into the overall governance structure as follows:



### Risk Identification, Assessment, Monitoring and Reporting

AICL's risk philosophy and profile is defined in accordance with the wider Arch Group risk philosophy and is evaluated, challenged and approved by the Board. The Board sets the overall risk appetite. Overall, AICL has an appetite for Insurance Risk and a tolerance for other forms of risk. The rationale for the appetite and tolerances is articulated in the individual risk policies, which are reviewed and updated regularly. The overall risk appetite is articulated in the Company's Risk Appetite Statement document.

This approach results in the risk policies and inputs to the Risk Register, where all risks are defined and analyzed for potential impact to the Company. The Risk Register analysis includes all risks facing AICL and details the corresponding controls and/or mitigation in respect of these risks. Qualitative and quantitative assessments of the impact and probability of all risks is contained within the Risk Register, which are part of a regular review process. The Risk Management function defines the risks in the Risk Register.

The Risk Register is a key input into the risk management regime, and any material changes in the underlying risks will be modelled for potential impact upon AICL's capital requirements. Such changes include, but are not limited to, changes in business mix, strategy and investment policy.

The controls identified in the Risk Register to monitor, mitigate and control the risks facing AICL are reviewed for continued relevance and documented in the process documents for each function. Compliance with the components of these controls is verified via the ongoing management reviews and Internal Audit reviews undertaken at AICL. This is undertaken on a Group-wide basis and any issues are reported to the AICL Board.

The result of this process is that all material risks are included within the Risk Register and also feed into the SCR calculations where appropriate, in some cases also being further investigated through stress testing. Inputs and outputs are owned by the appropriate function and are signed off by the Board.

On a quarterly basis the Board received a report from the Risk Management Function documenting performance against agreed risk appetite measures, including appropriate capital coverage. Moving forward this oversight will be performed by the Risk Committee with quarterly updates provided to the Board accordingly.

### ***B.3.2 Implementation and Integration of ORSA***

The Company believes an integrated approach to developing, measuring and reporting its ORSA is an integral part of the Risk Management Framework. The ORSA process provides the link between the Company's risk profile, its Board-approved risk appetite including approved risk tolerances and limits, its business strategy and its overall solvency requirements.

The ORSA is the entirety of the processes and procedures employed to identify, assess, monitor, manage, and report the short- and long-term risks the Company faces – or may face – and to determine the capital necessary to ensure that overall solvency needs are met at all times. The ORSA also makes the link between actual reported results and the capital assessment.

The ORSA process and reporting are integral parts of AICL's business strategy, tailored specifically to fit into AICL's organizational structure and risk management system with the appropriate techniques in place to assess its overall solvency needs, taking into consideration the nature, scale and complexity of the risks inherent in the business.

The Company also takes the results of the ORSA into account for its system of governance, including long-term capital management, business planning and new product development. It also contributes to various strategic decision-making including how best to optimise capital management and deciding whether to retain or transfer risks.

The ORSA is the basis for risk reporting to the Board and acts as a mechanism to embed the Risk Management Framework within the Company's decision making processes and operations. The Board has retained responsibility for production and oversight of the ORSA. This oversight includes regular reviews of the ORSA process and output.

The ORSA process operates continuously through the course of the year but is accompanied by periodic formal reporting. The formal ORSA report builds on the information viewed by

management through the year in order to make strategic risk and capital decisions, supplemented with specific additional items.

The ORSA will be formally reported at least annually following the annual business planning process. In addition, an ORSA report will be produced on each occasion that the entity's risk profile changes as set out below. When completing the ORSA or considering any significant risk profile changes, the Board of the Company will also give consideration as to whether any applications for approval are required under Section 83A of the Financial Services Act 2019 or a disclosure is required in the spirit of Core Principle 12 of the Financial Services (Core Principles) Regulations 2022.

The ORSA is an ongoing process to ensure that AICL has the appropriate capital for its risk profile. However, a formal re-run will take place, at the Board's decision, following a significant change in AICL's risk profile including:

- Significant change in business:
  - Including introduction of a significant new product (accounting for an increase of 10% or more in GWP)
  - Premium volumes overall ahead of or behind plan by 25% or by 35% for an individual scheme, if this materially impacts the results for the period
  - Loss ratios for an individual scheme resulting in an individual CR over 110% (for schemes with GWP > £30m)
  - Costs for an individual scheme increasing by 25% or more (where a scheme has annual GWP > £30m)
  - Entering a material new line of business
  - Exiting a material existing line of business
  - Changes in XoL planned retention levels and/or rates in excess of 5%
- Material capital change, resulting in a drop of 10% or more in the market value of investments
- Significant market stress which directly impacts the Company
- SCR coverage falling below the stated risk appetite as per the previous ORSA

AICL records the actual performance of the overall solvency assessment and the assessment of any deviations in its risk profile from the assumptions underlying the SCR calculation to a level of detail that enables a third party to evaluate the assessments performed.

A standing Risk Management update was prepared for, and presented to, the Board at each quarterly Board meeting by the Risk Management function. The Risk Register is formally presented to the Board on an annual basis for approval with any suggested changes to individual risks presented on a quarterly basis as part of the aforementioned Risk Management update. Moving forward these will matters will be reported to the Risk Committee. Any material changes in the risk management strategy, policies, processes, procedures and or SCR calculations are presented to the Board for approval.

AICL's Capital Management Plan has regard to and incorporates the output from the ORSA process, including requesting further capital injections if this is indicated as a result of the ORSA.

AICL reviews the appropriateness of its Risk Appetite Statements and the related Risk Limits and Tolerances during the analysis of the results and outputs of each ORSA process. If deemed necessary following a review, this Risk Appetite Statement will be revised and presented to the Board for approval.

### ***B.3.3 Performance, Documentation and Review of the ORSA***

A full ORSA cycle is performed at least annually and reported to the Board. The ORSA process is a circular process that relies on key elements of the business:

- **The Board outputs** – Strategy / Capital Management Plan / The Board Risk Appetite
- **Business planning** – providing the basis for the base case projections
- **The Solvency II Pillar I Standard Formula** – 3 year outputs & base assumptions used
- **The Board** – who review, challenge approve the test scenarios, the ORSA process and output
- **The Actuarial Function** – who quantify technical provisions and provide other input into the Pillar I model
- **The Risk Function and Management** - who quantify the Pillar I capital requirements, assess the outputs and prepare the reports
- **ORSA Reporting to all stakeholders**

The Key Activities in the ORSA Process are:

- Strategy & Planning
- Pillar I base outputs and assumptions
- Risk identification & assessment
- Scenario setting
- Scenario testing through the Pillar I model & production of test output
- Review of test output & report preparation
- Management review & Board review & reporting

Each run of the ORSA process will be appropriately documented to evidence each of its constituent parts, and this record will be retained for any later scrutiny. The documentation shall contain:

- The underlying business plan and strategy
- The Risk Appetite Statement
- The Pillar I standard assumptions & output
- The schedule of scenarios to be tested
- The scenario test results
- The ORSA report

- Any relevant summaries relating to scrutiny, review & challenge of the ORSA process & outputs

#### ***B.3.4 Relationship Between the ORSA, Solvency Needs, and Capital and Risk Management Systems***

The Company has both a Capital Management Policy and Capital Management Plan in place. The Risk Management Function is responsible for developing and maintaining the Capital Management Plan and reports thereon to the Board.

The Capital Management Plan incorporates the output from the ORSA and associated reporting. The plan also sets out triggers for corrective capital actions relative to the Company's Solvency Ratios, which are based on the Solvency Capital Requirement ("SCR") and the Minimum Capital Requirement ("MCR").

AICL's capital planning process aims to be dynamic and forward-looking in relation to AICL's risk profile and shall take into account the output from AICL's risk management activities and the ORSA process and associated reporting as part of capital planning activities.

As such, capital planning activities take into account any current or anticipated changes in AICL's risk profile, such as those reflected in its business plan, and forecasting the related impact on capital. In addition, as part of its capital planning, the Company integrates projected capital needs with its business planning and financial forecasting processes.

The Capital Management Plan identifies a number of potential sources of capital and associated corrective actions that may be utilised to restore sufficient capitalisation, depending on the severity of the capital requirements placed upon AICL.

When considering the sources of capital and corrective actions, AICL will have regard to the Solvency II Own Fund requirements.

Any material changes in the underlying risks, such as changes in business mix, reinsurance strategy and investment strategy, are modeled for potential impact upon AICL's capital requirements. The result of this process is to ensure that all material risks feed into the capital requirements analysis, and in some cases also trigger further investigation through stress testing.

#### ***B.3.5 Approval Process***

The Board has responsibility for reviewing the risk management framework, policies, processes and procedures and for overseeing the annual ORSA process. The ORSA policy and the ORSA report are reviewed and approved by the Board.

The Board of Directors is the main governing body of AICL and has the following input and responsibilities to the ORSA:

- To evaluate, challenge and approve the Company's strategy, business plan and accompanying financial information, as proposed by Senior Management. This process will include:



- Monitoring the performance of the Company against established Key Performance Indicators (KPIs)
- Approving any material expansions and/or contractions of the Company
- Approving any material expenditure and/or projects
- To evaluate, challenge and approve the Company's ORSA. As part of this approval of the ORSA, the Board will:
  - Approve the ORSA policy and process, including validating this process
  - Challenge the identification and assessment of risks, including any new risk management strategies to be implemented
  - Challenge assumptions on which the SCR calculation is based
  - Approve the long- and short-term capital management plan, having considered the ORSA outcome, business strategy and risk tolerance of the Company
  - Consider any risks outside of the ORSA process and the extent to which the SCR calculation accommodates these
  - Utilise the ORSA for strategic decision-making
- To evaluate, challenge and approve the Company's risk appetite and the associated risk tolerances and limits.

## **B.4 Internal control system**

### ***B.4.1 Internal Control System***

AICL maintains an effective internal control system, which includes administrative and accounting procedures, an internal control framework, appropriate reporting arrangements and a Compliance function.

The Board is responsible for monitoring the establishment and maintenance of the system of controls used to assess and manage exposure to all areas of risk. The objectives of these controls are to ensure that AICL's risk strategy is maintained, and risk remains within the appetite and tolerances set by the Board.

AICL is part of Group-wide compliance activities, including management's assessment to confirm the design and operating effectiveness of internal controls over financial reporting and the identification and testing of key internal controls, including any required remediation.

The Board has delegated management and oversight of certain controls to appropriate forums within the Group. AICL's internal control framework provides an appropriate level of reporting on the control environment to the Board.

Controls are detailed in the Risk Register, which associates elements within the category of risk to one or more mitigating controls. AICL's internal control framework includes reviews of both the design and effectiveness of key controls, with results of this periodic evaluation regularly reported to the Board.

The Group's Sarbanes-Oxley (SOX) compliance function's testing of internal control over financial reporting (ICFR) is a major element of the Company's monitoring activities. The focus



of testing is to provide auditable evidence regarding the design and operating effectiveness of ICFR. A major component of this process is the identification, tracking and disposition of internal control deficiencies that are assessed individually and in the aggregate. The results of the testing are continually communicated to the board of AICL and its newly constituted Audit Committee.

### ***B.4.2 Compliance Function***

#### **Implementation of the Compliance Function**

As part of the Arch Group, AICL has implemented its Compliance function taking due account of and in accordance with the overall group compliance structure.

The ACGL Board has approved the establishment of a compliance and ethics program to ensure that all companies within the group promote an organizational culture that encourages the highest standards of ethical business conduct and compliance with the Group's Code of Business Conduct, policy statements and any laws and regulations which govern the Company's business activities (collectively referred to as the "Compliance Monitoring Program"). The Compliance Monitoring Program is intended to ensure that all companies within the group exercise appropriate due diligence to prevent conduct which is in violation of its Compliance Monitoring Program thereby protecting the Group's reputation and good name.

Consistent with its desire to have uniform policies, practices and procedures to ensure that our business is conducted in an ethical manner, ACGL has directed that each of its majority-owned subsidiaries adopt a compliance program similar to that adopted by ACGL. In addition to being familiar with this Compliance Monitoring Program, it is essential that employees are familiar, and in compliance, with any additional compliance programs and procedures adopted to meet the requirements of applicable local law and regulations which may not be covered by this Compliance Monitoring Program.

The requirements of this Compliance Monitoring Program apply to all employees, officers and directors of the AICL. In addition, where appropriate, the Compliance Monitoring Program also will apply to agents of the Company.

The Compliance function is an integral element of AICL's risk management and internal control framework. The purpose of Compliance is to assist the Board in achieving its overall strategic objectives by promoting a culture of integrity, ethical conduct and compliance with the laws, regulations and administrative provisions that affect AICL. The Compliance function is also responsible for the ongoing assessment of any possible impact of changes in the legal environment on AICL operations and for the identification and assessment of Legal / Litigation risk and for monitoring adherence to certain elements of the risk management framework and reporting thereon to the appropriate forums.

#### **Independence and Authority**

In November 2024, AICL brought its compliance function in-house whilst continuing to ensure its independence from other operational functions. Compliance attends Board meetings and the Head of Compliance is an Executive Director on the Board and reports to the Board on all relevant matters.

The Compliance function is authorized to review all areas of the Company and has full, free, and unrestricted access to all Company activities, records, property and personnel. Compliance has full and direct access to AICL's Board and the authority to escalate matters to ACGL where required.

## **B.5 Internal Audit function**

Arch Capital Services Inc. ("ACSI") provides internal audit services for all ACGL entities and is led by the Director of Internal Audit Services ("IAS"). AICL is included within the scope of IAS's responsibilities. As such, it is deemed by AICL management that internal audit is effectively outsourced to ACSI.

IAS is an independent, objective assurance and consulting activity designed to add value and improve the Company's operations. It helps management and the Board accomplish its objectives by bringing a systematic, disciplined approach to evaluate and improve the effectiveness of risk management, control and governance processes.

IAS is adequately staffed by competent individuals and is objective and independent of AICL's day-to-day activities. Where necessary, IAS utilizes external resources to support its work. Appropriate budgets are set to support IAS.

IAS has appropriate access to all staff, Senior Management and records, including those relating to third party service providers. No restrictions are placed on the scope of the team's work. The Board is required to inform IAS of all noted control deficiencies and or of any definite suspicion of irregularities.

IAS's scope encompasses, but is not limited to, the examination and evaluation of the adequacy and effectiveness of the Company's procedures and internal controls related to its business processes, governance and risk management functions. In addition, IAS may perform special examinations and tasks at the request of management or the Board.

### ***B.5.1 Internal Audit Reporting***

#### **Implementation of the Internal Audit Function**

The Director of IAS reports to the Chairman of the ACGL Audit Committee and administratively to the ACGL Chief Financial Officer. The Director of IAS also reports to AICL's Audit Committee for AICL related activities (and has direct access to all members of the Board) with the Audit Committee matters to the Board as appropriate.

An Annual Internal Audit Plan ("Audit Plan") is produced and submitted to the Company's Board for approval following the recommendations of the Audit Committee prior to starting fieldwork for any of the audits included in the Audit Plan. It summarizes IAS's risk assessment of the business, the scope of its work, the competencies of the team, and the resources, both internal and external, required to accomplish the Audit Plan.

The Plan takes into consideration management's view of key and emerging risks per the Risk Register, as well as IAS's assessment of the Company's key and emerging risks and related controls and their linkage to historical and planned audits. IAS also performs a process based risk

assessment which analyses risks within each of the business processes to assess the impact on the Audit Plan. The rationale for internal audit activity for the coming year is also detailed within the Audit Plan and is based on a number of factors which include, but are not limited to the assessed level of risk associated with each business process, planned operational changes, new or expanding lines of business, consideration of the work performed by other assurance providers, etc.

IAS maintains communication with other assurance providers in order to identify potential issues and also to leverage where applicable upon the work they perform. The Audit Plan includes an overview of the various other assurance activities performed upon which IAS may place reliance and which provides additional rationale for the areas of focus.

Prior to fieldwork, IAS confirms the detailed scope (including any exclusions) with management, as well as resources and timing of fieldwork and reporting. During fieldwork, audit procedures will include both substantive testing and control testing (including inspection and/or re-performance) where appropriate. Audit evidence is retained for all audit work performed.

Subsequent to completion of fieldwork and discussion of findings with management, IAS issues a report (or memo where appropriate) for all audit engagements and reviews performed. These reports or memos include a management response for all recommendations along with a target date for remediation. The progress of all recommendations is monitored by IAS and periodically reported to the ACGL Audit Committee, the AICL Audit Committee and the AICL Board.

#### Independence of the Internal Audit Function

A key feature that ensures the independence of the Internal Audit function is its positioning outside of functional roles and responsibilities. IAS staff are employees of Arch Capital Group and may not carry out operational roles for AICL. AICL's internal audit charter specifically includes the following:

- Internal Audit shall have no direct responsibility or authority over any of the activities reviewed;
- Internal Audit shall not design and install procedures, prepare records or engage in any other activity that it would normally review, appraise or audit;
- Internal Audit is authorised to review all areas of the Company and to have full, free and unrestricted access to all Company activities, records, property and personnel;
- Internal Audit reports to the AICL Audit Committee and has full and independent access to the AICL Audit Committee and Board and reports to the president of Arch Capital Services for administrative purposes.

### **B.6 Actuarial function**

During 2024 AICL has appointed an inhouse Head of Actuarial Function. The Actuarial Function's primary responsibility is to the Board. The Actuarial Function in performing its duties acts independently of AICL's business units. The Board provides oversight to ensure the Actuarial Function has adequate resources and authority to operate effectively.

The main activities of the Actuarial Function in a Solvency II environment shall include the requirements of the Financial Services (Insurance Companies) Regulations 2020, including:

- Coordinate the calculation of Technical Provisions;
- Ensure the appropriateness of the methodologies and underlying models used as well as the assumptions made in the calculation of Technical Provisions;
- Assess the sufficiency and quality of the data used in the calculation of Technical Provisions;
- Compare best estimates against experience;
- Inform the Board of the reliability and adequacy of the calculation of Technical Provisions;
- Oversee the calculation of Technical Provisions in the cases set out in the regulations;
- Express an opinion on the overall underwriting policy;
- Express an opinion on the adequacy of reinsurance arrangements; and
- Contribute to the effective implementation of the risk management system
- Provide an Actuarial Opinion on Technical Provisions; and
- Provide Actuarial Report on Technical Provisions.

On an annual basis the Actuarial Function will prepare an Actuarial Opinion on Technical Provisions and present the Actuarial Report on Technical Provisions to the Board of Directors. The ARTP will be prepared in line with relevant regulatory and Actuarial Standards of Practice.

The actuarial function comprises experienced, fully qualified, individuals with in-depth knowledge of actuarial and financial mathematics. The function is staffed appropriately given the nature, scale and complexity of the risks inherent in the integrated operations.

AICL's Actuary oversees actuarial policies, as well as development of actuarial techniques and education. This individual provides an independent assessment of the Alwyn's reserves to the ACGL Audit Committee each quarter.

## **B.7 Outsourcing**

### ***B.7.1 Outsourcing Policy***

AICL defines outsourcing as contracting out part or all of an internal business process to a third party provider (either outside or inside the Arch Group of companies). In this regard AICL may use the external service provider's processes and controls to perform the agreed upon services. However, AICL will retain all decision making and ultimate responsibility over the business function and maintain the appropriate monitoring mechanisms to ensure adherence to a service level agreement.

The Company has an Outsourcing Policy in place which sets out the following:

- The definition of outsourcing
- Responsibility for implementation and operation of the policy and consequent controls and processes
- The criteria for outsourcing
- Due diligence on potential providers
- Establishment of appropriate contractual arrangements which clearly define responsibilities and allow adequate supervision and control

- Establishment of appropriate contingency planning, including terminating or exiting the arrangement
- Periodic audit requirements
- Records of outsourced arrangements
- The approval process
- Contract and legal requirements
- Risk assessment and risk mitigation measures
- Monitoring and on-going requirements

### ***B.7.2 Outsourced Functions***

The following table provides detail of the key functions which are outsourced by AICL.

<b>Outsourced function or activity</b>	<b>Jurisdiction</b>
Provision of business development, underwriting and pricing support; administration of contracts, agreements and other arrangements	Bermuda
	United Kingdom
	Republic of Ireland
Policy administration	United Kingdom
Claims handling, reserving and settlement	United Kingdom
	Republic of Ireland
Accounting and financial support	Republic of Ireland
Investment management services	Bermuda
Assistance with risk management	Bermuda
	Republic of Ireland
Internal Audit services	United States
	Bermuda
Company secretarial services	Gibraltar

## **B.8 Adequacy of Systems of Governance**

AICL's systems of governance are as set out above. The Company does not have a complex business model and the systems of governance have been established taking due account of the

principle of proportionality, being appropriate to the size, nature and scale of the operations. In addition, governance falls within the remit of both internal and external audit and the risk function continuously assesses relevant legislation, guidance, advice and best practice to ensure that the systems of governance remain up-to-date.

On this basis, the Board believes that the governance arrangements are adequate and appropriate for the business.

## **B.9 Other information**

No other material information to report as of 31 December 2024.

## SECTION C – RISK PROFILE

### Overview

AICL's risk appetite framework provides an expression of the level of risk the Company is willing to accept in pursuit of its strategic objectives. The risk appetite framework provides quantitative and qualitative statements which are used to define the general attitude within the organization towards the desired level of risk. It not only supports the Company's risk management framework, it also enables AICL to make informed business decisions having regard to the key risks to which it may be exposed by such a decision.

In general, AICL has an appetite for insurance (underwriting) risk and a tolerance for other forms of risk. The risk philosophy of AICL encompasses all major risks and focuses on attaining the following business objectives:

- Underwrite business that meets agreed targeted returns
- Underwrite business with selected MGAs
- Underwrite only carefully selected business lines
- Manage underwriting volumes in line with the business cycle
- Limit the downside risk such that the Company maintains a sufficient solvency margin.

The following table shows the composition by sub-module of the SCR.

Risk Category	Description	Allocated % of SCR as at 31-Dec-24	Allocated % of SCR as at 31-Dec-23
Underwriting Risk	Risk of losses from business already written or planned to be written over the next year	47.1%	39.4%
Market Risk	Risk of losses from market movements, including exchange rates and investment returns	2.0%	1.8%
Credit Risk	Risk of losses from counterparty defaults, including reinsurers and other counterparties	30.4%	38.4%
Operational Risk	Risk of operational losses	20.5%	20.4%

### **C.1 Underwriting risk**

#### ***C.1.1 Key Underwriting Risks***

Underwriting risk refers to the risk of loss, or of adverse change in the value of insurance liabilities, due to inadequate pricing or risk quantification assumptions, which includes the fluctuations in the timing, frequency and severity of insured events. At a risk policy level, we consider underwriting risk is linked to reserving risk. Reserving Risk refers to the risk of loss, or of adverse change in the value of insurance liabilities, due to inadequate reserving assumptions, which includes fluctuations in the timing, frequency and severity of insured events.

AICL operates via MGA partners in the UK (and previously Irish) motor markets with a small book of legal expenses business (now in run-off) and pet business. This business line is highly competitive and insurance companies have in the past struggled to achieve their target margin. Furthermore, the motor industry is materially exposed to regulatory, legislative and fiscal changes, economic factors, as well as policyholder behaviour and the actions of key service providers, such as claimant lawyers and claims management companies. Additionally, inflationary pressures in the U.K. during 2022 and in 2023 have seen significant increases in motor rates, with rates beginning to soften in mid 2024 and continuing to soften into early 2025. These factors can lead to significant fluctuations in results.

The resulting key underwriting and reserving risks identified by management are:

- Inappropriate underwriting
- Unexpected deterioration in reserves
- Inappropriate concentration of underwriting risks
- Inappropriate reinsurance strategy
- Over-reliance on lead underwriters or key intermediaries

### ***C.1.2 Material Risk Concentrations***

AICL currently writes almost exclusively motor business, which leads to some concentration of risk. However, within this category the Company writes different types of motor risks, from standard motor through specialized niche business and uses MGA partners. There is therefore not considered to be a material underwriting risk concentration.

### ***C.1.3 Underwriting Risk Mitigations***

AICL purchases Excess of Loss reinsurance protection to mitigate the impact of large claims. In addition, a small amount of external Quota Share reinsurance as well as inter-company Quota Share reinsurance is in place to mitigate the impact of attritional losses.

In addition, underwriting risk is further mitigated through the following:

- Business performance is monitored regularly, including consideration of market factors, pricing trends and strategic challenges
- Actual performance is compared against plan each quarter
- There is regular dialogue with and visits to MGA partners and review of management information received
- Independent actuarial review of reserves by ACGL actuaries
- Periodic audits of claims handlers



### ***C.1.4 Stress and Sensitivity Testing***

Stress and scenario testing is carried out as part of the ORSA process, which is conducted at least annually. These tests consider moderate as well as extreme but plausible stresses and assess the impact on AICL's capital position.

A number of scenarios were considered in the ORSA which aim to reflect the underwriting and reserving risk to which the Company is exposed. These represent adverse scenarios to which the Company could be exposed, including poor loss ratio performance, unplanned growth and a highly adverse outcome for the largest book of business. The projected SCR and Own Funds were then calculated under each of these scenarios, allowing the capital impact to be assessed.

Due to the manner in which AICL structures its arrangements, while the stresses showed deterioration in the Company's capital position, only the most extreme modelled combination scenarios were considered likely to result in a breach of the SCR. The Company's underwriting risk profile is therefore considered to be resilient to most shocks.

## **C.2 Market risk**

### ***C.2.1 Key Market Risks***

Market Risk is the risk of changes in income or values of assets arising from fluctuations in political and economic variables (systemic), including interest rates, currency exchange rates, equity markets, commodity markets and real estate markets. It is the risk of loss, or adverse change, resulting directly or indirectly from fluctuations in the prices of assets. Market Risk includes the following specific components:

- Currency Risk
- Interest Rate Risk
- Spread Risk
- Equity Risk

Market Risk is also affected by:

- Concentration Risk: The risk that the Company will suffer losses from lack of diversification with regards to a particular sector, industry, geographic region, security, or asset class in the investment portfolio. Concentration Risk also includes the risk of failure to identify and manage correlation risk between insurance/reinsurance operations and invested assets.
- Investment Credit Risk: The risk of loss, or adverse change in financial condition, resulting from fluctuations in the credit standing of issuers of securities and counterparties to which undertakings are exposed, in the form of counterparty default risk, or spread risk, or market risk concentration risk.

AICL has a very conservative investment policy, focusing on capital preservation rather than investment return. The key market risk identified by management are foreign currency fluctuations.

### ***C.2.2 Material Risk Concentrations***

AICL only has a small investment in government securities with the remainder of investible assets held in deposits with banks. Therefore there are no material risk concentrations.

### ***C.2.3 Market Risk Mitigations***

AICL mitigates investment risk through the implementation of appropriate controls. These include:

- Regular Board and Senior Management oversight;
- Formal agreements which delegate investment authority to AIM;
- Investment Guidelines which are structured to ensure sufficient liquidity and prevent over-exposure to any one risk sector;
- Quarterly Investment Guideline compliance confirmations issued by Investment Managers;
- Utilisation of Company approved brokers, investment managers and 3rd party service providers;

### ***C.2.4 Stress and Sensitivity Testing***

AICL has a limited exposure to market risk and hence a single scenario involving an investment shock was modelled. This modelled stress was not considered likely to result in a breach of the SCR and the Company is therefore considered to be highly resilient to market risk.

### ***C.2.5 Prudent Person Principle***

AICL seeks to manage investment assets subject to the Prudent Person Principle which states that the Board must discharge its duties with the care, skill, prudence and diligence that a prudent person acting in a similar capacity would use in the conduct of an enterprise of similar character and objectives.

- The Board of Directors of AICL has outlined the following risk management objectives in order to minimise its exposure to Investment Risk in line with the overall AICL Risk Appetite:
  - AICL shall adopt a conservative approach to investments and seek to safeguard the assets of shareholders;
  - AICL shall hold sufficient investment values and investment liquidity to ensure all liabilities are met as they fall due; and,
  - AICL shall ensure that there are appropriate policies, strategies and procedures in place to meet these objectives.

AICL adopts a conservative approach to investments and, as articulated in the Company risk management philosophy, limits Investment Risk such that the overall portfolio will consist of high quality fixed income securities and bank deposits, and limits the proportion of total investments that may be represented by other investments. New investment product initiatives fall into the category of other investments and include investments such as equities and all alternative investments. Participation in new investment products are subject to Board approval. In circumstances where new products are being considered by the Company, the following steps will be undertaken:

- Detailed information will be provided describing the nature of the investment such that the Board has full information to properly evaluate the risk
- The finance function will document the impact of the new investment, including an assessment of whether it complies with the prudent person principle
- A presentation will be made to the Board to explain the rationale for the proposed investment
- The Board will separately review the material and consider the impact on AICL's risk appetite and risk profile

If the proposed investment is approved, AICL's finance and compliance functions will liaise with AIM to revise or develop bespoke Investment Guidelines for the new product where appropriate. In certain circumstance, such as in the case of an investment in a fund, this may not be required.

### **C.3 Credit risk**

#### ***C.3.1 Key Credit Risks***

AICL has a low appetite for investment credit risk, which is recommended by AICL management and approved by the Board.

AICL is exposed to credit risk from the following sources:

- Investments in fixed income securities
- Deposits with banking counterparties
- Reinsurance counterparties – internal from the Quota Share arrangement
- Reinsurance counterparties - external
- Premiums collectable from lead insurers and MGA partners.
- Contingent commissions from MGAs.

The key risk is that one or more of these counterparties fail.

#### ***C.3.2 Material Risk Concentrations***

As at 31 December 2024, AICL used a single banking counterparty, thus resulting in risk concentration. Reinsurance credit concentration was also high, due to the inter-group Quota Share arrangement. Premium debtor credit exposure is diversified.

### ***C.3.3 Credit Risk Mitigations***

AICL mitigates credit risk through the implementation of appropriate controls, processes and procedures.

At purchase, securities must be rated investment grade by at least two of the following ratings agencies (if rated by all three): Moody's, S&P or Fitch. If only two of the three agencies rate the security, the lower rating is used to determine eligibility. If only one of the three agencies rates a security, the rating must be Aa3/AA- or higher.

For the placement of time deposits, banks must be rated at least A1+ or equivalent by S&P or Fitch and P-1 or equivalent by Moody's at the time of purchase.

Reinsurance and premium receivables are closely monitored and controlled, with short credit periods mitigating any risk exposure. Furthermore, other than the inter-group Quota Share reinsurance, other reinsurance arrangements are split across a number of counterparties, thereby reducing single name exposure.

### ***C.3.4 Stress and Sensitivity Testing***

Due to the high level of reinsurance ceded, AICL is exposed to a material amount of counterparty default (credit risk). As one of the Company's most material risks, a downgrade of the Quota Share reinsurer by one credit step was modelled. In this scenario, the SCR would not be breached and the Company would remain above its internal required capital. Furthermore, a downgrade of ACGL to non-rated was modelled as a total group failure scenario. In this scenario, the MCR would fall close to 100% and the company would need to enter run-off. We note that Arch Group is currently rated A+ with stable outlook so we consider this scenario extreme and remote.

## **C.4 Liquidity risk**

Liquidity risk is the risk of the Company's inability to realise investments and other assets in order to settle its financial obligations when they fall due. Liquidity risk has low materiality for the Company. One of the objectives of the investment risk policy of the Company is that the Company shall hold sufficient investment values and investment liquidity to ensure all liabilities are met as they fall due. To achieve this objective, the investment risk appetite permits only highly rated securities to be purchased. Risk limits and tolerances have been also set in respect of (i) asset-liability duration matching and (ii) availability of liquid assets. The Company considers that the composition of its assets in terms of their nature, duration and liquidity are appropriate in order to meet its obligations as they fall due.

### ***C.4.1 Risk Exposure and Material Risk Concentrations***

The Company considers its exposure to this risk as low. The Company monitors its liquidity in compliance with its investment risk policy and stated limits and tolerances in respect of the percentage of assets which are invested in liquid investments.

### ***C.4.2 Risk Mitigation***

Liquidity risk is mitigated by the cash held in investments and bank accounts.

### ***C.4.3 Expected Profit in Future Premium***

As of 31 December 2024, the expected profit in future premium is £0.3 million (2023 – £0.3 million).

## **C.5 Operational risk**

### ***C.5.1 Key Operational Risks***

Operational Risk means the risk of loss arising from inadequate or failed internal processes, or from personnel and systems, or from external events.

It also includes the risk of loss resulting from failure to comply with laws as well as prudent ethical standards and contractual obligations, and the exposure to litigation from all aspects of business activities.

Within Operational Risk, AICL also includes:

- Group Risk: Risks related to unregulated entities within a group, implicit or explicit exposure to losses throughout the group (“contagion risk”), risks related to inter-company transactions and double gearing, the extent to which practical, legal, or regulatory barriers to the transfer of capital between group members exist, and other additional risks which individual members of a group face by virtue of their group membership or the remote risk of a Group failure.
- Strategic Risk: Risk that strategic business decisions prove to be ill-founded or poorly executed. Examples of such risk include mergers and acquisitions, moving into new markets, business lines, or regions, changes to the operating model, or failing to anticipate or react to a more general shift in the economic environment, demographics, etc.
- Reputational Risk: The potential adverse impact of an economic loss through deterioration of reputation, credibility or standing with coinsurance and MGA partners, other customers, brokers and the investor community.
- Conduct Risk: The potential risk of AICL not achieving good customer outcomes resulting in loss of business, reputational damage and potential financial and regulatory issues as well as breaches of the Consumer Duty.

AICL’s management has identified the following key operational risks:

- Legal, litigation, regulatory, political and reputational risk
- Reliance on key individuals (including directors and staff at outsourced service providers)
- Inappropriate overall business strategy or inadequate monitoring of strategic decisions
- Risks external to AICL but internal to the ACGL
- Poor customer outcomes being achieved

- Breach of the Consumer Duty

Those risks classified under the Operational Risk profile have been identified, assessed and articulated in the AICL Risk Register. Relevant risk and control owners report to the Board and are responsible for identifying new, emergent or changing risks and any consequent control changes required to realign the risks with the risk appetite.

With respect to Legal Risk, AICL's Head of Compliance has the responsibility for monitoring new and pending legislation from the Gibraltar Financial Services Commission ("GFSC") or Gibraltar government, the Financial Conduct Authority ("FCA") and relevant bodies in other applicable jurisdictions for items that could potentially impact the Company.

In addition, applicable international risks are identified through discussions, meetings and memos with/from law and accounting firms within the jurisdiction of all ACGL entities.

### ***C.5.2 Material Risk Concentrations***

There is no Operational Risk concentration.

### ***C.5.3 Operational Risk Mitigations***

AICL has put in place a strong internal control framework which mitigates operational risk. In particular, the following are key controls in managing this risk:

- Appropriate segregation of duties across all functions
- Systems access controls
- Four-eyes oversight of all key areas
- Regular management accounting process including reconciliations and checks
- Business Continuity and Disaster Recovery Plans
- All outsourced arrangements conducted under formal agreements and in accordance with the Outsourcing Policy and GFSC Outsourcing requirements
- Ongoing oversight and regular audits of outsourced service providers
- All material contracts reviewed by the ARL General Counsel on behalf of AICL
- Appropriate reporting to ACGL on all relevant matters to enable oversight
- Business plans and budgets reviewed quarterly
- Appropriate governance structures, including quarterly Board meetings and quarterly Product Oversight and Conduct Committee meetings
- Review of management information to ensure good customer outcomes are achieved received on a monthly basis for all MGAs and products
- Conduct Risk template completed by all MGAs as part of the Consumer Duty oversight
- Ongoing engagement with the Arch Operational Resilience team to ensure full compliance with Operational Resilience by July 2026

- Ongoing monitoring and oversight of the MGAs including audits and an annual outsourcing monitoring review.

#### ***C.5.4 Stress and Sensitivity Testing***

Operational risk is included in the Standard Formula. However, as part of its ORSA process, AICL also considers those areas of operational risk which may not be adequately covered, such as loss of a service provider and assesses its impact on the capital position. In addition, operational risk is indirectly stress tested through other risks, such as a credit down-grade of the inter-company Quota Share partners.

Operational risk comprises a moderate part of AICL's risk profile and the stress tests prove the Company's capital buffer to be sufficiently resilient to withstand this risk.

### **C.6 Other material risks**

#### ***C.6.1 Overview***

A number of other risks are considered to be relevant for the Company, namely, Group risk, strategic risk, reputational risk, regulatory risk and compliance risk. These risks have not been quantified but are included within the Own Risk and Solvency Assessment.

##### *Risk Exposure and Material Risk Concentrations*

The Company considers the most material exposures in this category of risk are (i) the potential for inappropriate business strategy and (ii) the potential for regulatory breaches.

##### *Risk Mitigation*

Risk controls, risk monitoring and reporting are considered to be the main method of risk mitigation.

AICL considers the following to be additional potentially material risks to the business.

#### ***C.6.2 Ukraine Russia war and conflict in the Middle East***

On 24 February 2022, Russian troops started invading Ukraine. In response, multiple jurisdictions have imposed economic sanctions on Russia. The war in Ukraine and related events happen at a time of significant global uncertainty and economic volatility with rising commodity prices, supply chain shortages and inflationary pressure, weakening the global recovery post the pandemic. In October 2023, the Israel Palestine conflict erupted resulting in war in Gaza and increased political instability in the entire area. Supply chains are further strained due to disrupted marine trading routes in the Suez Canal caused by Yemeni Houthi Rebels.

The Directors have considered the potential impact of these global political events on the entity. To date the Company has no known exposure to sanctioned entities or individuals, nor has it observed any adverse effects on the Company's operations or results. Management continues to monitor the situation and any potential impact on future results of the Company.

### ***C.6.3 Market Developments following Covid 19 and the war in Ukraine***

AICL is exposed to potentially adverse developments within the wider market, at a time of significant global uncertainty and economic volatility with rising commodity prices, supply chain shortages and inflationary pressure, weakening the global recovery post the pandemic.

Inflationary pressures are continuing culminating from the pandemic, Brexit and the Ukraine-Russia conflict. The pressure originated from supply chain shortages in parts, credit hire vehicles and labour, alongside increased fuel and wage costs. CPI inflation levelled from mid-2023 and steadied around the bank of England target of 2% at the end of 2024. The market has slowed accordingly with applying rate to premium, after significant rate increases to 'catch up' with inflation during 2022 / 2023 in unprecedented manner. Rates started to soften by the end of the year and continued to soften into 2025, however rates achieved according to the ABI remained relatively stable.

While the impact of such events and changes is difficult to predict, AICL maintains contacts through the wider Arch Group in all major jurisdictions, thus ensuring that the Company is well-placed to react promptly to any adverse developments.

### **C.7 Any other information**

No other material information to report as of 31 December 2024.



## SECTION D – VALUATION FOR SOLVENCY PURPOSES

### **D.1 Assets**

The table below sets out the value of the material assets of the Company (except for reinsurance technical provisions) as at 31 December 2024 and 2023 under Solvency II and GAAP:

Assets (in GBP 000s)	2024 Solvency II	2024 GAAP	2023 Solvency II	2023 GAAP
Reinsurer's Share of Technical Provisions	572,490	797,384	385,414	587,465
Deferred Tax Asset	985	0	832	0
Investments (including accrued interest & cash)	42,291	42,046	20,599	20,520
Insurance and intermediaries receivable balances	18,042	81,436	8,565	82,256
Reinsurance Receivables	8,922	0	0	0
Deposits to Cedants	17,103	17,395	17,861	17,861
Other assets	30,898	27,387	15,535	15,615
Cash & Cash Equivalents	39,752	39,752	44,137	44,137
Deferred Acquisition Costs	0	34,944	0	27,752

The following are the bases, methods and main assumptions used for valuation of each material class of assets for Solvency II purpose.

#### ***D.1.1 Deferred acquisition costs***

As at 31 December 2024, the Company recognized deferred acquisition costs on a GAAP basis. In the financial statements, acquisition costs which represent commission and other related expenses are deferred over the period in which the related premiums are earned. To the extent that acquisition costs are deferred and considered irrecoverable against the related unearned premiums, they are written off to net operating expenses as incurred.

The Solvency II balance sheet is prepared based on the best estimate of future cash flow basis. As deferred acquisition costs do not result in future cash flows, these amounts are therefore excluded from the Solvency II balance sheet.

There has been no change in the recognition and valuation basis during the period.

#### ***D.1.2 Deferred tax assets***

Deferred tax assets are the temporary differences arising between the tax bases of assets and liabilities and their carrying amounts under Solvency II or GAAP. Deferred income tax is determined using tax rates (and laws) that have been enacted or substantively enacted by the

balance sheet date and that are expected to apply when the related deferred tax asset is realised or the deferred tax liability is settled.

Deferred income tax assets are recognised only to the extent that it is probable that future taxable profit will be available against which the temporary differences can be utilised. Deferred income tax assets and liabilities are offset if there is a legally enforceable right to set off current tax assets against current tax liabilities and if they relate to income taxes levied by the same taxation authority on the same taxable entity.

The valuation of deferred tax assets is consistent with the accounting valuation under GAAP.

### ***D.1.3 Investments (other than holding in related undertaking)***

Investment assets are comprised mainly of Government bonds, with £0.1 million (2023 – £0.4 million) held in money market funds. The Company's investments are externally managed. The Company receives quarterly reports detailing the underlying assets and their performance. Whilst financial markets have been somewhat volatile in recent years, the Company's investment portfolio has held up well as it comprises largely of UK Government bonds.

The investments are valued at fair value under GAAP and Solvency II based on market prices at the reporting date, which are quoted prices in active markets for identical assets. The Solvency II value of investments includes accrued interest. No significant estimates or judgements have been used in the valuation of investments.

There has been no change in the recognition and valuation basis during the period and the valuation of investments under Solvency II is consistent with the accounting valuation under GAAP.

### ***D.1.4 Deposits to Cedants***

Deposits to cedants represent cash floats held by MGA partners for the settlement of claims. These balances are valued at fair value reflecting the amount held at 31 December 2024, translated at the closing exchange rate for balances not denominated in the reporting currency. No estimates or judgements are required in the valuation.

There has been no change in the recognition and valuation basis during the period. However, the Company is paying in advance for the claims float on behalf of QS partners. The calculation of the Counterparty risk has been adjusted to account for the rating of the Quota Share partners.

### ***D.1.5 Insurance and intermediaries receivables***

Insurance and intermediaries receivables balance represents premiums owed from lead insurers and MGA partners less related acquisition costs. Outstanding premiums are valued at fair value, being the amount recoverable, and due to the short-term nature of the receivable no adjustments to valuation, estimates or judgements are required.

There has been no change in the recognition and valuation basis during the period and the valuation of insurance and intermediaries receivables under Solvency II is consistent with the accounting

valuation under GAAP. However, for Solvency II purposes, these amounts are reduced by the amount not yet due on the valuation date. At 31 December 2024 there were no overdue receivables. For Solvency II purposes, such items are included in technical provisions.

#### ***D.1.6 Reinsurance receivables***

Reinsurance receivables represent premiums owed from Quota Share and Excess of Loss reinsurers. These balances are valued at fair value, being the amount recoverable, and due to the short-term nature of the receivable no adjustments to valuation, estimates or judgements are required.

There has been no change in the recognition and valuation basis during the period and the valuation of insurance and intermediaries receivables under Solvency II is consistent with the accounting valuation under GAAP. However, for Solvency II purposes, these amounts are set against reinsurance technical provision cashflows to the extent that they are not overdue. At 31 December 2024 there were no overdue receivables.

#### ***D.1.7 Other assets***

As at 31 December 2024, the Company had a further £27.4 million receivable (2023 - £15.5m receivable) on a GAAP basis of amounts receivable from business partners with respect to sliding scale and profit commission shares. These are valued at fair value, being amounts assessed as payable based on the contract terms. Key judgements and estimates involved in deriving the value of these items are the best estimate loss ratios of the underlying business, which are based on actuarial reviews.

There has been no change in the recognition and valuation basis during the period and the valuation under Solvency II is consistent with the accounting valuation under GAAP.

#### ***D.1.8 Cash and cash equivalents***

The majority of cash and cash equivalents with banking counterparties are held in GBP, with circa 1% held in EUR and other currencies. All accounts are held in the UK. The non-GBP balances are translated into GBP at the balance sheet closing rate.

Cash and cash equivalents are valued at fair value by the relevant financial institution, and the Company receives monthly statements at the period end to confirm the balances held. There are no significant estimates or judgements used in valuing cash holdings due to the nature of the asset.

There has been no change in the recognition and valuation basis during the period and the valuation of cash and cash equivalents under Solvency II is consistent with the accounting valuation under GAAP.

## **D.2 Technical provisions**

### **D.2.1 Results summary**

A summary of the technical provisions results for the Company as at 31 December 2024 is set out below, split by material lines of business:

<b>31 December 2024</b>	<b>Claims</b>	<b>Premium</b>	<b>Risk Margin</b>	<b>Solvency II</b>
<b>Net of Retrocession and inter-company</b>	<b>Provisions</b>	<b>Provisions</b>	<b> (£'000)</b>	<b>Technical Provisions</b>
<b>Quota Share</b>	<b>(£'000)</b>	<b>(£'000)</b>		<b>(£'000)</b>
Other motor insurance	4,293	1,657	1,164	<b>7,114</b>
Motor vehicle liability insurance	35,287	19,908	1,462	<b>56,657</b>
Legal Expenses insurance	443	(211)	48	<b>280</b>
<b>Grand Total</b>	<b>40,023</b>	<b>21,354</b>	<b>2,674</b>	<b>64,051</b>

This compares to the following corresponding table as at 31 December 2023:

<b>31 December 2023</b>	<b>Claims</b>	<b>Premium</b>	<b>Risk Margin</b>	<b>Solvency II</b>
<b>Net of Retrocession and inter-company</b>	<b>Provisions</b>	<b>Provisions</b>	<b> (£'000)</b>	<b>Technical Provisions</b>
<b>Quota Share</b>	<b>(£'000)</b>	<b>(£'000)</b>		<b>(£'000)</b>
Other motor insurance	3,218	1,151	877	<b>5,245</b>
Motor vehicle liability insurance	16,960	10,506	1,327	<b>28,793</b>
Legal Expenses insurance	1,548	(36)	65	<b>1,577</b>
<b>Grand Total</b>	<b>21,726</b>	<b>11,620</b>	<b>2,269</b>	<b>35,615</b>

### **D.2.2 Calculation Methodology**

Under Solvency II an economic balance sheet is required – which requires a market valuation of technical provisions. The overarching principle for valuing technical provisions under Solvency II is the current amount undertakings would have to pay if they were to transfer their (re)insurance obligations immediately to another undertaking.

The starting point for valuing the Company's Technical Provisions (TPs) is the Company's GAAP basis reserves for loss and allocated loss adjustment expenses (Loss Reserves). Cash flows associated with those Loss Reserves, along with unearned premium reserves and provisions for other components of economic basis TPs, are calculated for each homogenous risk group using the approach outlined below.

#### **(1) Best Estimate Liability**

The best estimate liability ("BEL") is calculated from the cashflows in respect of the claims provisions and premium provisions. The best estimate liability represents the present value of future cashflows. The present value is calculated based on the timing of cashflows and on yield curves provided by EIOPA. The best estimate liability is determined on a gross, ceded and net basis for both the claims provisions and the premium provisions.

#### **(2) Premium Receivable**

Premium receivable in respect of the portion of the GAAP premium receivable not yet due on the valuation date is included in the premium provisions cashflows. A consistent approach is applied to calculation of ceded premium payable.

#### **(3) Premium in respect of Bound But Not Yet Incepted Business**

The Company's technical provision calculation allows for business that is bound but not yet incepted ("BBNI") at the valuation date.

The premium provisions include the future premium cashflows in respect of the BBNI business up to the relevant contract boundary.

#### ***(4) Future loss and allocated loss adjustment expense***

Future loss and allocated loss adjustment expense cashflows are projected in respect of the GAAP Loss Reserves in order to calculate claims provisions. The Company does not consider that there are any implicit or explicit margins in the GAAP Loss Reserves.

Future loss and allocated loss adjustment expense cashflows are projected in respect of the GAAP unearned premium reserves and BBNI premium in order to calculate premium provisions. The projection uses business planning assumptions in respect of future loss ratios on unearned premium reserves and not yet incepted business.

#### ***(5) ENIDs***

The Solvency II technical provisions must allow for events not in data ("ENIDs"). These are possible future events which are not included in historical data. An ENID loading has been derived by the Company using a truncated distribution approach and is applied to future claim cashflows in both the claims provisions and premium provisions.

#### ***(6) Expenses***

Acquisition costs directly attributable to the future premium receivable are determined based on the terms of the contracts which generate the premium receivable.

In addition, an allowance for unallocated loss adjustment expenses, administrative expenses and investment management expenses associated with the settlement of the best estimate liabilities is included in the technical provisions.

The Quota Share with Arch Re has been endorsed to clarify inclusion in the cover up to a maximum percentage of the incurred loss in case of the commencement of Run-Off for the Company. The Company is currently not in Run-Off.

#### ***(7) Impact of Reinsurance***

The Company's reinsurance program consists of proportional reinsurance and non-proportional cover. Fixed percentage ceding acquisition expenses apply to the proportional reinsurance cover. In general, ceded cashflows are derived proportionally from gross cashflows. Exceptions to this approach are (i) ceded acquisition costs which are derived from the product of ceded premiums and the ceded acquisition expense percentage, and (ii) GAAP ceded balances receivable / payable which are analysed by their settlement terms to determine the portion of balance not yet due for settlement and which should be included in ceded technical provisions.

#### ***(8) Adjustment for counterparty default***

An adjustment for counterparty default is applied to the ceded technical provisions. The adjustment for counterparty default uses the Probability of Default ("PD") consistent with the Credit Quality Steps specified in EIOPA guidance in respect of the AM Best financial strength rating for reinsurance counterparties. An assumption was made in this adjustment that the Loss Given Default ("LGD") in the case of a counterparty defaulting on its obligations would represent 50% of the amount of exposure to that counterparty.

#### ***(9) Risk Margin***

The Risk Margin is calculated based on the Level 3 of Simplifications in the EIOPA guidance which projects future SCR values based on the assumption that the SCR to Net BEL ratio is constant through time. A ratio of SCR to Net BEL is determined as of the valuation date. This ratio is applied to future BEL estimates at each 1 year interval until liabilities are fully runoff to estimate future SCR requirements. A 6% cost of capital is applied to all SCR estimates though time to estimate the cost of capital to support the liabilities. The resulting series of costs of capital requirements are present valued to the valuation date using the yield curve for the reporting currency of the Company with a 1-year lag per the EIOPA guidance material.

#### ***(10) Allocation to Lines of Business***

AICL writes motor business, which for Solvency II reporting purposes requires to be split into Motor Liability and Other Motor. It is not common practice in the UK and Irish markets to rate motor business on this basis.

The split between Liability and Other has therefore been derived by reference to claims heads of damage, with Third Party Property Damage and Bodily Injury being allocated to Liability and Accidental Damage, Windscreen, Fire and Theft being allocated Other Motor.

#### ***D.2.3 Material Changes since Last Reporting Period***

There have been no material changes in the basis for calculation of technical provisions during the period.

#### ***D.2.4 Level of Uncertainty***

Uncertainty in technical provisions arises from a number of sources:

- The estimates for outstanding losses are based on known information at the balance sheet date. Ultimate settlement of these claims may differ from these estimates
- The estimates for future losses on both expired and unexpired business are based on actuarial assumptions reflecting past performance and anticipated future changes. These assumptions may ultimately prove to differ from actual experience
- The estimates for expenses are based on reasonable judgement reflecting past experience and on assumptions as to the run-off period. Either of these factors may differ from ultimate experience
- Events not in data are by their nature unpredictable and any allowance made could prove to be over-prudent or insufficient
- The legislative and market environment in which AICL operates has been subject to material changes in the past, which could impact best estimates and projected future cash flows, such as the whiplash reforms and a further review of the Ogden discount rate
- The allocation of losses to Solvency II Lines of Business (Motor Liability and Motor Other) is based on the historic loss pattern. The ultimate distribution of losses into liability / non-liability may differ from the assumed allocation.

- Allowance for future premium is based on expected premium under coinsurance / MGA agreements. Market conditions and other factors might make it difficult for our partners to achieve expected premium volume.

AICL follows a robust process in determining the appropriate assumptions underlying the calculation of technical provisions. Actual performance is monitored against expectations on an ongoing basis to ensure assumptions are updated as required.

Stress testing was performed on the Solvency II Technical Provisions as at 30<sup>th</sup> September 2024 in order to give an indication of sensitivity around loss ratio assumptions.

The following table shows net TPs in stressed scenarios (loss ratios 5% and 10% higher than expected). The table takes account of sliding scale commissions, which provide the Company with some protection against moderate loss ratio movements.

2024YE	Base Case (£'000)	Losses + 5% (£'000)	Losses + 10% (£'000)
Net Best Estimate Liabilities	61,377	63,504	66,762
Impact		2,127	5,385

The above results of sensitivity testing should be considered in the context of the Company's solvency profile. As at December 31 2024, the Company's SCR was £38.7m, against which it held eligible own funds of £73.2m, equating to SCR coverage of 189%. Without considering the impact on the SCR, the more extreme of the scenarios above (losses 10% higher than expected), would reduce the SCR coverage ratio to 175%.

### ***D.2.5 Material Differences between GAAP and Solvency II***

Whilst some of the approaches and techniques applied under Solvency II are similar to those followed under the existing GAAP rules, there are other rules where there will be significant changes. These include:

- Movement to a cash flow basis for valuation of both gross business and reinsurance;
- Removal of any implicit or explicit margins within technical provisions to give a “true best estimate” for solvency purposes, defined as the mean of the full range of possible future outcomes;
- Introduction of the valuation of very low probability extreme events including latent claims, referred to as an allowance for “events not in data” or ENIDs;
- Removal of the requirements to hold an unearned premium reserve and to allow for other non-monetary items. These are replaced by “premium provisions”, valued on a best estimate basis. This also includes a requirement to take account of all future premium cash inflows;
- Movement to recognising contracts on a “legal obligation basis”. This will mean the inclusion of business currently not valued as part of technical provisions – for example 1 January renewals entered into prior to a 31 December valuation, also referred to as “bound but not incepted” business;



- Inclusion of run-off expenses in technical provisions;
- Introduction of discounting of cash flows, leading to increased volatility in reserves;
- Setting off of insurance and intermediaries receivables and reinsurance receivables and payables against gross technical provisions and reinsurance technical provisions;
- Introduction of the principle of a market consistent basis and calculation of a “risk margin”; and
- Valuation of liabilities segmented by at least Solvency II lines of business.

The table below shows the movement from gross GAAP technical provisions to Solvency II technical provisions. Note that an audit adjustment was made to the final GAAP financials to reflect payments from claims agents in the period. This was an accounting adjustment made outside of our data warehouse and therefore is not reflected in the Technical Provisions. This adjustment was a reallocation and did not impact Own Funds.

<b>2024 Technical Provisions GAAP to Solvency II</b>	<b>Gross £'000</b>	<b>Ceded £'000</b>	<b>Net £'000</b>
Claims Provisions	486,200	446,177	40,023
Premium Provisions	147,667	126,313	21,354
Risk Margin	2,674	-	2,674
<b>Solvency II Technical Provisions</b>	<b>636,541</b>	<b>572,490</b>	<b>64,051</b>
<b>GAAP Reserves (Losses and ALAE)</b>	545,095	508,837	36,258
Audit adjustment reversal	4,293	4,293	0
Remove margins			-
Allowance for ENID	8,159	7,620	539
Change of Expense Basis	10,988	5,822	5,166
Adjustment for Counterparty Default	-	(637)	637
Reinsurance Receivables/Payables	-	-	-
Discounting impact	(82,335)	(79,758)	(2,577)
<b>Solvency II Claims Provisions</b>	<b>486,200</b>	<b>446,177</b>	<b>40,023</b>
<b>GAAP Reserves (Unearned Premium)</b>	318,006	288,546	29,460
Remove Unearned Premium Reserve	(318,006)	(288,546)	(29,460)
Future Premium (net of Acquisition Costs)	(81,928)	(73,733)	(8,195)
Future Losses and ALAE	232,568	206,915	25,653
Remove margins			-
Allowance for ENID	3,489	3,104	385
Change of Expense Basis	4,695	41	4,653
Adjustment for Counterparty Default		(283)	283
Premium Receivables			
Reinsurance Receivables/Payables			
Discounting impact	(11,156)	(9,730)	(1,426)
<b>Solvency II Premium Provision</b>	<b>147,667</b>	<b>126,313</b>	<b>21,354</b>



This compares to the following corresponding table as at 31 December 2023:

<b>2023 Technical Provisions GAAP to Solvency II</b>	<b>Gross £'000</b>	<b>Ceded £'000</b>	<b>Net £'000</b>
Claims Provisions	326,783	305,057	21,726
Premium Provisions	91,977	80,357	11,620
Risk Margin	2,269	-	2,269
<b>Solvency II Technical Provisions</b>	<b>421,029</b>	<b>385,414</b>	<b>35,615</b>
<b>GAAP Reserves (Losses and ALAE)</b>	378,629	359,300	19,329
Audit adjustment reversal			-
Remove margins			-
Allowance for ENID	5,578	5,305	274
Change of Expense Basis	7,573	3,412	4,161
Adjustment for Counterparty Default	-	(355)	355
Reinsurance Receivables/Payables	-	-	-
Discounting impact	(64,998)	(62,605)	(2,393)
<b>Solvency II Claims Provisions</b>	<b>326,782</b>	<b>305,057</b>	<b>21,725</b>
<b>GAAP Reserves (Unearned Premium)</b>	114,696	108,500	6,196
Remove Unearned Premium Reserve	(114,696)	(108,500)	(6,196)
Future Premium (net of Acquisition Costs)	(87,901)	(82,891)	(5,010)
Future Losses and ALAE	183,290	169,831	13,458
Remove margins			-
Allowance for ENID	2,749	2,547	202
Change of Expense Basis	4,087	516	3,572
Adjustment for Counterparty Default		(243)	243
Premium Receivables			
Reinsurance Receivables/Payables			
Discounting impact	(10,248)	(9,404)	(844)
<b>Solvency II Premium Provision</b>	<b>91,977</b>	<b>80,357</b>	<b>11,620</b>

### ***D.2.6 Transitional Adjustments***

AICL does not make use of any transitional adjustments with regard to the matching adjustment, volatility adjustment, transitional risk-free interest rate term structure or transitional deduction.

## **D.3 Other liabilities**

The table below sets out the value of the material liabilities of the Company as at 31 December 2024 and 2023 under Solvency II and GAAP:

Other Liabilities (in GBP 000s)	2024 Solvency II	2024 GAAP	2023 Solvency II	2023 GAAP
Deposits from reinsurers	1,899	-		
Insurance & intermediaries payables	252	-	256	256
Reinsurance payables	-	45,278	-	69,072
Payables (trade, not insurance)	18,580	18,694	16,606	16,606
Other Liabilities **	-	34,996	2,857	28,235
Total Other Liabilities	20,731	98,968	19,719	114,170

The following are the bases, methods and main assumptions used for valuation of each material class of other liabilities for Solvency II purpose.

### ***D.3.1 Reinsurance Payables***

As at 31 December 2024 on a GAAP basis the Company had £45.3 million (2023 - £69.1 m) of reinsurance payables, being those balances due to reinsurers. This represents the amounts owed to the inter-company Quota Share reinsurer and XOL reinsurers. On a Solvency II basis, the balances represent the amounts technically overdue, reflecting the fact that AICL settles the inter-company Quota Share balance on a periodic basis, but not monthly. Hence the amount effectively considered to be overdue will vary over time.

The balance is valued at fair value, being the total amount payable above the reinsurer's share of premiums still to be collected and does not require significant estimates or judgements in the valuation.

There has been no change in the recognition and valuation basis during the period and there are no differences between the valuation for Solvency II and the GAAP valuation. However, for Solvency II purposes, the amounts not considered overdue are set against technical provisions recoverable from reinsurers.

### ***D.3.2 Trade Payables***

As at 31 December 2024, the Company had trade payables of £18.6 million (2023 - £16.6m), comprising IPT and accrued expenses due post the reporting date. There are no estimations or judgements required for these items.

There has been no change in the recognition and valuation basis during the period and there are no differences between the valuation for Solvency II and the GAAP valuation.

### ***D.3.3 Other Liabilities***

As at 31 December 2024 the Company had £34.9m deferred ceded acquisition costs (2023 - £28.2m). In the financial statements ceded acquisition costs, which represent commission and other related expenses, are deferred over the period in which the related reinsurers' share of premiums are earned. To the extent that ceded acquisition costs are deferred and considered

irrecoverable against the related reinsurers' share of unearned premiums, they are written off to net operating expenses as incurred.

The Solvency II balance sheet is prepared based on the best estimate of future cash flow basis. As deferred ceded acquisition costs do not result in future cash flows, these amounts are therefore excluded from the Solvency II balance sheet.

There has been no change in the recognition and valuation basis during the period.

#### **D.4 Any other information**

No other material information to report as at 31 December 2024.

## SECTION E – CAPITAL MANAGEMENT

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### **E.1 Own funds**

#### ***E.1.1 Management of Own Funds***

The Company has adopted a capital management policy setting out the methodology and procedures to provide oversight of the Company's Own Funds. The strategic objectives articulated in the capital management policy are (i) to ensure compliance with the Company's regulatory capital requirements, (ii) to manage and allocate capital efficiently to achieve sustainable returns and facilitate growth objectives as articulated in the Company's business plans; and (iii) to ensure access to capital markets on competitive terms, so that the Company's overall cost of capital is minimised. To achieve these objectives, the Company strives to maintain capital levels that are consistent with its risk appetite, corporate strategy and statutory minimum requirements, at both a point in time and on a forward looking basis. The Company's time horizon for business planning is one year, however the capital planning horizon spans three years.

The Company has adopted a capital management plan which is reviewed annually and sets out the methodology and procedures to provide oversight of the Company's Own Funds. The capital management plan articulates solvency capital thresholds, corrective actions to be taken if the thresholds are reached and potential sources of capital for the Company and their estimated timeframe of realisation.

High level roles and responsibilities in relation to capital management activities are outlined below.

- Board. Sole responsibility for approving the capital management policy and plan. Overall responsibility for monitoring capital management.
- Finance Function. Responsible for producing the reports necessary for appropriate monitoring that the capital management policy is being followed and monitoring execution of the capital management plan. Responsible for monitoring the alignment of the investment strategy with the capital management policy and plan, ensuring appropriate levels of capital to meet the Company's obligations.
- Risk Management Function. Responsible for maintaining and developing the capital management policy and plan. Reviews the capital management policy and plan and makes recommendations to the Board. Responsible for reviewing and monitoring the key capital management metrics and tolerances and presenting key capital management information to the Board as required. Responsible for maintaining the SCR and MCR calculations.

There have been no material changes to capital management during 2024.

#### ***E.1.2 Classification Own Funds***

The Company's Own Funds consist mostly of Tier 1 Own Funds. It is comprised of paid-in ordinary share capital, capital contribution and economic surplus. Own funds have increased significantly during the year due to a £12.5 million capital injection received in Q4 2024.

Composition of Own Funds		Year Ended 31/12/2024				Year Ended 31/12/2023			
Own Funds (£'000)	Total	Tier 1	Tier 2	Tier 3		Total	Tier 1	Tier 2	Tier 3
Paid-in ordinary share capital	61,250	61,250				23,881	23,881		
Share premium account related to ordinary share capital	0	0				24,869	24,869		
Reconciliation Reserve:	10,976	10,976				2,613	2,613		
Net Deferred Tax Assets	985			985		832			832
<b>Total Own Funds</b>	<b>73,211</b>	<b>72,226</b>		<b>985</b>		<b>52,196</b>	<b>51,363</b>		<b>832</b>

The reconciliation reserve equals the excess of assets over liabilities less other own funds items as at the reporting date and represents retained earnings less adjustments from GAAP to Solvency II valuation.

There are no foreseeable or planned dividends.

No Tier 2 capital has been taken into account under the capital commitment deed since the Tier 1 solvency ratio exceeds 160%.

### ***E.1.3 Terms and Conditions of Own Funds***

Own funds do not have any terms or conditions attached, as they comprise solely of ordinary share capital, share premium and the reconciliation reserve. As such, the Own Funds are not redeemable and do not carry any guaranteed dividend or other return and are fully loss absorbing.

### ***E.1.4 Differences in Own Funds between Financial Statements and Solvency II Valuation***

The difference between the equity shown in the Company's financial statements and the excess of the assets over liabilities as calculated for solvency purposes arises due to the valuation of technical provisions, the ineligibility of the deferred acquisition costs and the adjustment to the deferred tax asset.

Differences in Own Funds (£'000)	Year Ended 31/12/2024	Year Ended 31/12/2023
Equity shown in Financial Statements	78,274	58,022
Asset Valuation	0	79
Technical Provisions Valuation	1,667	334
Receivables & Payables	(11,094)	(4,619)
Deferred Tax Asset	979	832
Deferred Acquisition Costs Eligibility	(86)	(27,752)
Other	3,471	25,300
<b>Excess of Assets over Liabilities for solvency purposes</b>	<b>73,211</b>	<b>52,196</b>

## **E.2 Solvency Capital Requirement and Minimum Capital Requirement**

### ***E.2.1 Calculation of SCR and MCR***

In respect of the calculation of the SCR and MCR:

- The Company uses the Standard Formula.
- Undertaking specific parameters are not used.
- No capital add-ons are applied to the SCR figures.
- The simplifications outlined in Articles 107, 108, 110, 111 and 112 Commission Delegated Regulation (EU) 2015/35 apply to the Counterparty default risk sub-module.
- No simplifications have been used in the other risk sub-modules.
- The MCR is calculated initially based on the calculation of the Linear MCR based on the best estimate technical provisions and the net written premiums in the last 12 months. Then a floor of 25% of the SCR and a cap of 45% of the SCR is applied with an absolute floor of €3.7m also applied to derive the final MCR requirement.

### ***E.2.2 Amount of SCR and MCR***

A breakdown of SCR by risk category as at 31 December 2024 and 2023 is set out in the following table:

<b>Risk Category</b>	<b>2024 SCR (£'000)</b>	<b>2023 SCR (£'000)</b>
Market risk	879	540
Counterparty default risk	13,245	11,496
Life underwriting risk	-	-
Health underwriting risk	-	-
Non-life underwriting risk	20,559	11,803
Diversification	(4,916)	(3,498)
<b>Basic Solvency Capital Requirement</b>	<b>29,767</b>	<b>20,340</b>
Operational risk	8,930	6,102
Loss-absorbing capacity of deferred taxes	-	-
<b>Solvency Capital Requirement</b>	<b>38,697</b>	<b>26,443</b>

### ***E.2.3 Inputs used to Calculate the MCR***

The following inputs have been used to calculate the MCR as at 31 December 2024:

<b>MCR Calculation (GBP 000s)</b>		
<b>Year-End 2024</b>	<b>Net of Reinsurance</b>	<b>Net written premiums</b>
<b>Line of Business</b>	<b>Best Estimate TPs</b>	<b>last 12 months</b>
Motor vehicle liability	55,195	50,063
Other motor	5,950	7,556
Legal Expenses	232	2,809
Linear MCR		10,622
SCR		38,697
Combined MCR		10,622
Absolute Floor of the MCR		3,500
<b>Minimum Capital Requirement</b>		<b>10,622</b>

The comparative for 31 December 2023 was:

<b>MCR Calculation (GBP 000s)</b>		
<b>Year-End 2023</b>	<b>Net of Reinsurance</b>	<b>Net written premiums</b>
<b>Line of Business</b>	<b>Best Estimate TPs</b>	<b>last 12 months</b>
Motor vehicle liability	27,466	25,364
Other motor	4,369	3,450
Legal Expenses	1,512	1,514
Linear MCR		5,576
SCR		26,443
Combined MCR		6,611
Absolute Floor of the MCR		3,495
<b>Minimum Capital Requirement</b>		<b>6,611</b>

#### ***E.2.4 SCR ratio and MCR ratio***

As at 31 December 2024 and 2023, the ratio of eligible Own Funds to SCR and the ratio of eligible own funds to MCR are summarized in the table below.

	<b>2024</b>	<b>2023</b>
<b>Solvency Coverage</b>	<b>(£'000)</b>	<b>(£'000)</b>
Total eligible own funds to meet the SCR	73,211	52,196
Total eligible own funds to meet the MCR	72,226	51,363
SCR	38,697	26,443
MCR	10,622	6,611
<b>Ratio of Eligible own funds to SCR</b>	<b>189%</b>	<b>197%</b>
<b>Ratio of Eligible own funds to MCR</b>	<b>680%</b>	<b>777%</b>

AICL's SCR has increased during the period as a result of higher business volumes written during the year. The MCR has increased and is still based on the SCR rather than the absolute floor. Corresponding increases in Own Funds eligible to cover each requirement have kept the ratios at acceptable levels.

### **E.3 Use of the duration-based equity risk sub-module in the calculation of the SCR**

The duration-based equity risk sub-module is not used in the calculation of the SCR.

### **E.4 Differences between the standard formula and any internal model used**

Not applicable.

### **E.5 Non-compliance with the MCR and non-compliance with the SCR**

The Company complies with the Solvency Capital Requirement and Minimum Capital Requirement during 2024.

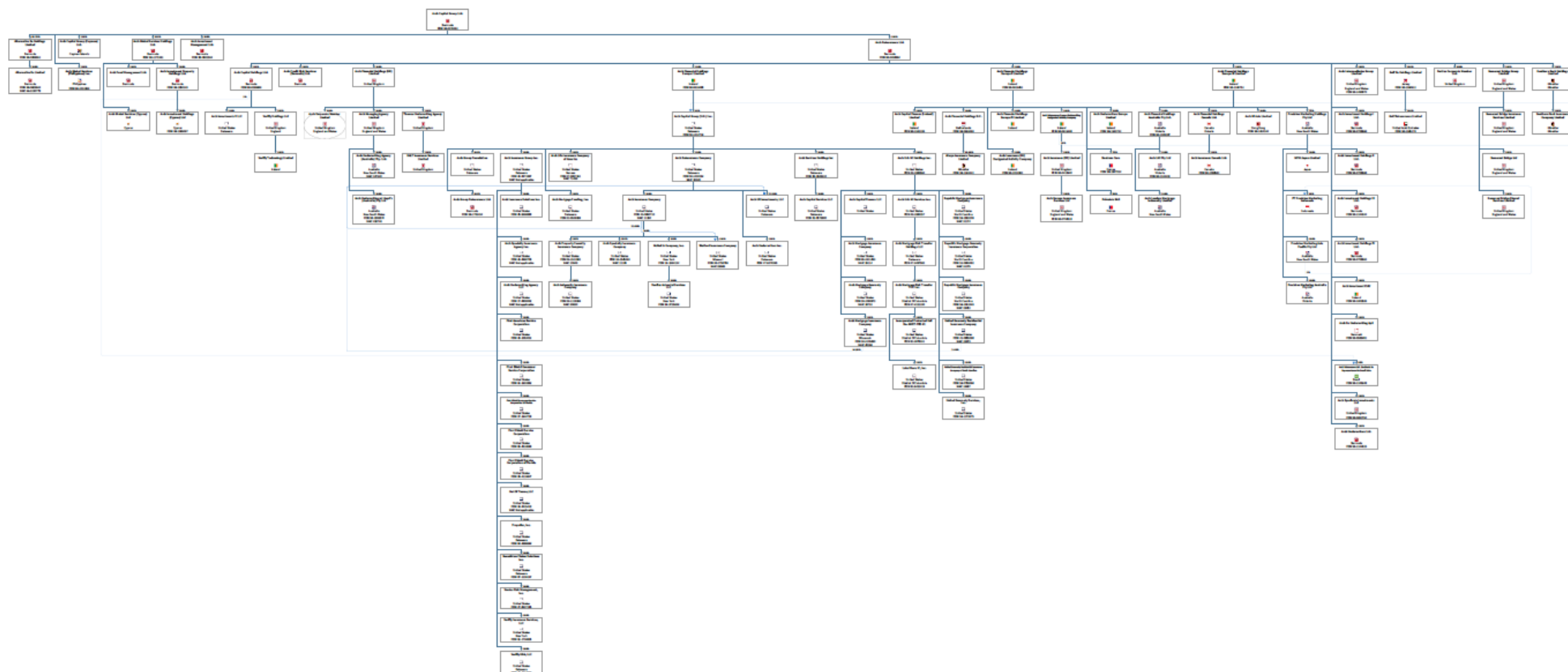
### **E.6 Any other information**

No other material information to report as at 31 December 2024.



# APPENDIX 1 – ACGL ORGANIZATIONAL STRUCTURE

ARCH CAPITAL GROUP LTD. ORGANIZATION CHART  
As at December 31, 2024 created on January 10, 2025



## Notes:

\*Third party entities which are less than 50% owned by an Arch company are not shown on this chart

\*For each entity the following is listed: ownership percentage, country flag, FEIN #, company name, jurisdiction, NAIC# or equivalent, region/state

Note 1: Arch Financial Holdings (UK) Limited owns 12 more corporate member companies which are presented under one heading of Arch Corporate Member Limited

## APPENDIX 2 – QUANTITATIVE REPORTING TEMPLATES

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# Alwyn Insurance

## Solvency and Financial Condition Report

### Disclosures

31 December

2024

(Monetary amounts in GBP thousands)

## General information

Entity name	Alwyn Insurance Company Ltd.
Entity identification code and type of code	LEI/213800Y4SBGAN1R7CN66
Type of undertaking	Non-life undertakings
Country of incorporation	GI
Language of reporting	en
Reporting reference date	31 December 2024
Currency used for reporting	GBP
Accounting standards	Local GAAP
Method of Calculation of the SCR	Standard formula
Matching adjustment	No use of matching adjustment
Volatility adjustment	No use of volatility adjustment
Transitional measure on the risk-free interest rate	No use of transitional measure on the risk-free interest rate
Transitional measure on technical provisions	No use of transitional measure on technical provisions

## List of reported templates

-

IR.02.01.02 - Balance sheet

IR.05.02.01 - Premiums, claims and expenses by country: Non-life insurance and reinsurance obligations

IR.05.04.02 - Non-life income and expenditure : reporting period

IR.17.01.02 - Non-Life Technical Provisions

IR.19.01.21 - Non-Life insurance claims

IR.23.01.01 - Own Funds

IR.25.04.21 - Solvency Capital Requirement

IR.28.01.01 - Minimum Capital Requirement - Only life or only non-life insurance or reinsurance activity

## IR.02.01.02

## Balance sheet

		Solvency II value
Assets		C0010
R0030	Intangible assets	
R0040	Deferred tax assets	985
R0050	Pension benefit surplus	
R0060	Property, plant & equipment held for own use	0
R0070	Investments (other than assets held for index-linked and unit-linked contracts)	42,291
R0080	<i>Property (other than for own use)</i>	0
R0090	<i>Holdings in related undertakings, including participations</i>	0
R0100	<i>Equities</i>	0
R0110	<i>Equities - listed</i>	
R0120	<i>Equities - unlisted</i>	
R0130	<i>Bonds</i>	42,159
R0140	<i>Government Bonds</i>	42,159
R0150	<i>Corporate Bonds</i>	0
R0160	<i>Structured notes</i>	0
R0170	<i>Collateralised securities</i>	0
R0180	<i>Collective Investments Undertakings</i>	132
R0190	<i>Derivatives</i>	
R0200	<i>Deposits other than cash equivalents</i>	0
R0210	<i>Other investments</i>	0
R0220	Assets held for index-linked and unit-linked contracts	
R0230	Loans and mortgages	0
R0240	<i>Loans on policies</i>	0
R0250	<i>Loans and mortgages to individuals</i>	
R0260	<i>Other loans and mortgages</i>	
R0270	Reinsurance recoverables from:	572,490
R0280	<i>Non-life and health similar to non-life</i>	572,490
R0315	<i>Life and health similar to life, excluding index-linked and unit-linked</i>	
R0340	<i>Life index-linked and unit-linked</i>	
R0350	Deposits to cedants	17,103
R0360	Insurance and intermediaries receivables	18,042
R0370	Reinsurance receivables	8,922
R0380	Receivables (trade, not insurance)	
R0390	Own shares (held directly)	
R0400	Amounts due in respect of own fund items or initial fund called up but not yet paid in	0
R0410	Cash and cash equivalents	39,752
R0420	Any other assets, not elsewhere shown	30,898
R0500	<b>Total assets</b>	<b>730,484</b>

<b>Liabilities</b>	
R0505	Technical provisions - total
R0510	<i>Technical provisions - non-life</i>
R0515	<i>Technical provisions - life</i>
R0542	Best estimate - total
R0544	<i>Best estimate - non-life</i>
R0546	<i>Best estimate - life</i>
R0552	Risk margin - total
R0554	<i>Risk margin - non-life</i>
R0556	<i>Risk margin - life</i>
R0565	Transitional (TMTP) - life
R0740	Contingent liabilities
R0750	Provisions other than technical provisions
R0760	Pension benefit obligations
R0770	Deposits from reinsurers
R0780	Deferred tax liabilities
R0790	Derivatives
R0800	Debts owed to credit institutions
R0810	Financial liabilities other than debts owed to credit institutions
R0820	Insurance & intermediaries payables
R0830	Reinsurance payables
R0840	Payables (trade, not insurance)
R0850	Subordinated liabilities
R0860	<i>Subordinated liabilities not in Basic Own Funds</i>
R0870	<i>Subordinated liabilities in Basic Own Funds</i>
R0880	Any other liabilities, not elsewhere shown
R0900	<b>Total liabilities</b>
R1000	<b>Excess of assets over liabilities</b>

<b>Solvency II value</b>	
<b>C0010</b>	
	636,541
	636,541
	0
	633,867
	633,867
	2,674
	2,674
	1,899
	252
	18,580
	0
	0
	657,273
	73,211

## IR.05.02.01

## Premiums, claims and expenses by country: Non-life insurance and reinsurance obligations

R0010

	C0010	C0020	C0030	C0040	C0050	C0060	C0070
	Home Country	Top 5 countries (by amount of gross premiums written) - non-life obligations					Total Top 5 and home country
		GB	IE				
	C0080	C0090	C0100	C0110	C0120	C0130	C0140
<b>Premiums written</b>							
R0110 Gross - Direct Business		641,593	-1				641,593
R0120 Gross - Proportional reinsurance accepted							0
R0130 Gross - Non-proportional reinsurance accepted							0
R0140 Reinsurers' share		581,208	-1				581,207
R0200 Net	0	60,385	0				60,385
<b>Premiums earned</b>							
R0210 Gross - Direct Business		568,372	-1				568,372
R0220 Gross - Proportional reinsurance accepted							0
R0230 Gross - Non-proportional reinsurance accepted							0
R0240 Reinsurers' share		521,660	-1				521,660
R0300 Net	0	46,712	0				46,712
<b>Claims incurred</b>							
R0310 Gross - Direct Business		450,850	-160				450,690
R0320 Gross - Proportional reinsurance accepted							0
R0330 Gross - Non-proportional reinsurance accepted							0
R0340 Reinsurers' share		410,199	-160				410,039
R0400 Net	0	40,651	0				40,651
R0550 Net expenses incurred		-1,377	0				-1,377

Non-life income and expenditure : reporting period

[illegible]



R.05.04.02  
Non-life income and expenditure : reporting period

Income

Premiums written

R0110 Gross written premiums

R0111 Gross written premiums - insurance (direct)

R0113 Gross written premiums - accepted reinsurance

R0160 Net written premiums

Premiums earned and provision for unearned

R0210 Gross earned premiums

R0220 Net earned premiums

Expenditure

Claims incurred

R0610 Gross (undiscounted) claims incurred

R0611 Gross (undiscounted) direct business

R0612 Gross (undiscounted) reinsurance accepted

R0690 Net (undiscounted) claims incurred

R0730 Net (discounted) claims incurred

Analysis of expenses incurred

R0910 Technical expenses incurred net of reinsurance ceded

R0985 Acquisition costs, commissions, claims management costs

Other expenditure

R1140 Other expenses

R1310 Total expenditure

Non-life insurance and accepted proportional reinsurance obligations								Accepted non-proportional reinsurance				Annuities stemming from non-life insurance contracts	Annuities stemming from non-life accepted reinsurance contracts
General liability insurance				Credit and suretyship insurance	Legal expenses insurance	Assistance	Miscellaneous financial loss	Health	Casualty	Marine, aviation and transport	Property		
Employers Liability	Public & products Liability	Professional Indemnity	Other general liability										
C0190	C0200	C0210	C0220	C0230	C0240	C0250	C0260	C0310	C0320	C0330	C0340	C0525	C0545
					18,981								
					18,981								
					0								
					1,750								
					17,250								
					1,588								
					7,602								
					7,602								
					0								
					298								
						-103							

Direct business and accepted proportional reinsurance												Accepted non-proportional reinsurance				Total Non-Life obligation
Medical expense insurance	Income protection insurance	Workers' compensation insurance	Motor vehicle liability insurance	Other motor insurance	Marine, aviation and transport insurance	Fire and other damage to property insurance	General liability insurance	Credit and suretyship insurance	Legal expenses insurance	Assistance	Miscellaneous financial loss	Non-proportional health reinsurance	Non-proportional casualty reinsurance	Non-proportional marine, aviation and transport reinsurance	Non-proportional property reinsurance	
C0020	C0030	C0040	C0050	C0060	C0070	C0080	C0090	C0100	C0110	C0120	C0130	C0140	C0150	C0160	C0170	C0180
			130,480	15,445					1,742							147,667
			110,572	13,788					1,953							126,313
			19,908	1,657					-211							21,354
			423,994	54,808					7,399							486,200
			388,707	50,515					6,955							446,177
			35,287	4,293					443							40,023
			554,474	70,253					9,141							633,867
			55,195	5,950					232							61,377
			1,462	1,164					48							2,674
			555,936	71,417					9,188							636,541
			499,279	64,303					8,908							572,490
			56,657	7,114					280							64,051

IR.19.01.21

Non-Life insurance claims

Total Non-life business

Z0020

Accident year / underwriting year Underwriting year

Gross Claims Paid (non-cumulative)													
(absolute amount)													
Year	C0010	C0020	C0030	C0040	C0050	C0060	C0070	C0080	C0090	C0100	C0110	C0170	C0180
	Development year										In Current year	Sum of years (cumulative)	
	0	1	2	3	4	5	6	7	8	9	10 & +		
R0100	Prior										191	191	191
R0160	-9	1,205	7,347	4,407	2,182	1,033	2,009	373	340	53	236	236	19,184
R0170	-8	3,516	18,246	26,996	14,106	12,885	8,979	16,914	10,168	3,396		3,396	115,207
R0180	-7	1,859	9,444	10,633	4,645	3,044	4,060	5,355	169			169	39,209
R0190	-6	13,807	43,574	16,743	8,421	8,735	10,911	14,577				14,577	116,769
R0200	-5	16,191	43,378	16,107	8,376	7,622	5,864					5,864	97,539
R0210	-4	13,498	43,116	16,482	10,010	9,456						9,456	92,563
R0220	-3	19,981	54,107	27,024	19,613							19,613	120,724
R0230	-2	20,822	69,432	32,166								32,166	122,420
R0240	-1	32,419	125,350									125,350	157,770
R0250	0	70,120										70,120	70,120
R0260											Total	281,139	951,697

Gross Undiscounted Best Estimate Claims Provisions												
(absolute amount)												
Year	C0200	C0210	C0220	C0230	C0240	C0250	C0260	C0270	C0280	C0290	C0300	C0360
	Development year										Year end (discounted data)	
	0	1	2	3	4	5	6	7	8	9	10 & +	
R0100	Prior										3,069	2,772
R0160	-9	0	11,292	7,668	5,048	3,749	2,130	2,090	1,802	1,711	2,003	1,262
R0170	-8	6,891	47,635	56,913	65,206	57,343	46,245	35,254	21,661	18,985		14,072
R0180	-7	3,609	14,507	20,463	16,253	12,948	8,630	3,984	2,994			1,166
R0190	-6	38,059	55,870	53,600	46,619	36,327	25,286	14,163				10,297
R0200	-5	37,332	52,309	43,395	36,610	32,832	32,911					24,227
R0210	-4	44,958	51,568	43,582	33,341	36,226						26,470
R0220	-3	50,010	79,080	66,943	43,920							39,432
R0230	-2	56,514	112,298	98,222								73,900
R0240	-1	91,430	143,437									128,697
R0250	0	172,605										163,906
R0260											Total	486,200

IR.19.01.21.22		
Gross premium		
	C0570	C0580
	Gross earned premium at reporting reference date	Estimate of future gross earned premium
R0160	N-9	0
R0170	N-8	0
R0180	N-7	0
R0190	N-6	-1
R0200	N-5	0
R0210	N-4	-1
R0220	N-3	-7
R0230	N-2	7,390
R0240	N-1	228,330
R0250	N	332,660

IR.23.01.01

## Own Funds

Basic own funds before deduction for participations in other financial sector as foreseen in article 68 of Delegated Regulation 2015/35

R0010	Ordinary share capital (gross of own shares)
R0030	Share premium account related to ordinary share capital
R0040	Initial funds, members' contributions or the equivalent basic own-fund item for mutual and mutual-type undertakings
R0050	Subordinated mutual member accounts
R0070	Surplus funds
R0090	Preference shares
R0110	Share premium account related to preference shares
R0130	Reconciliation reserve
R0140	Subordinated liabilities
R0160	An amount equal to the value of net deferred tax assets
R0180	Other own fund items approved by the supervisory authority as basic own funds not specified above

R0220 Own funds from the financial statements that should not be represented by the reconciliation reserve and do not meet the criteria to be classified as Solvency II own funds

R0290 Total basic own funds after deductions

### Ancillary own funds

R0300	Unpaid and uncalled ordinary share capital callable on demand
R0310	Unpaid and uncalled initial funds, members' contributions or the equivalent basic own fund item for mutual and mutual - type undertakings, callable on demand
R0320	Unpaid and uncalled preference shares callable on demand
R0330	A legally binding commitment to subscribe and pay for subordinated liabilities on demand
R0340	Letters of credit and guarantees under Article 96(2) of the Directive 2009/138/EC
R0350	Letters of credit and guarantees other than under Article 96(2) of the Directive 2009/138/EC
R0360	Supplementary members calls under first subparagraph of Article 96(3) of the Directive 2009/138/EC
R0370	Supplementary members calls - other than under first subparagraph of Article 96(3) of the Directive 2009/138/EC
R0390	Other ancillary own funds
R0400	Total ancillary own funds

### Available and eligible own funds

R0500	Total available own funds to meet the SCR
R0510	Total available own funds to meet the MCR
R0540	Total eligible own funds to meet the SCR
R0550	Total eligible own funds to meet the MCR

R0580 SCR

R0600 MCR

R0620 Ratio of Eligible own funds to SCR

R0640 Ratio of Eligible own funds to MCR

### Reconciliation reserve

R0700	Excess of assets over liabilities
R0710	Own shares (held directly and indirectly)
R0720	Foreseeable dividends, distributions and charges
R0725	Deductions for participations in financial and credit institutions
R0730	Other basic own fund items
R0740	Adjustment for restricted own fund items in respect of matching adjustment portfolios and ring fenced funds
R0760	Reconciliation reserve

Total	Tier 1 unrestricted	Tier 1 restricted	Tier 2	Tier 3
C0010	C0020	C0030	C0040	C0050
61,250	61,250		0	
0	0		0	
0	0		0	
0		0	0	0
0	0			
0		0	0	0
0		0	0	0
10,976	10,976			
0		0	0	0
985				985
0	0	0	0	0
0				
73,211	72,226	0	0	985

0				
0				
0				
0				
0				
0				
0				
0				
0				
0			0	0

73,211	72,226	0	0	985
72,226	72,226	0	0	
73,211	72,226	0	0	985
72,226	72,226	0	0	

38,697
10,622
189.19%
679.96%

C0060
73,211
0
62,235
0
10,976

IR.25.04.21

## Solvency Capital Requirement

### Net of loss absorbing capacity of technical provisions

	<b>Market risk</b>	<b>C0010</b>
R0070	Interest rate risk	91
R0080	Equity risk	0
R0090	Property risk	0
R0100	Spread risk	1
R0110	Concentration risk	0
R0120	Currency risk	851
R0125	Other market risk	
R0130	Diversification within market risk	-65
R0140	<b>Total Market risk</b>	<b>879</b>
	<b>Counterparty default risk</b>	
R0150	Type 1 exposures	11,094
R0160	Type 2 exposures	2,706
R0165	Other counterparty risk	
R0170	Diversification within counterparty default risk	-555
R0180	<b>Total Counterparty default risk</b>	<b>13,245</b>
	<b>Life underwriting risk</b>	
R0190	Mortality risk	
R0200	Longevity risk	
R0210	Disability-Morbidity risk	
R0220	Life-expense risk	
R0230	Revision risk	
R0240	Lapse risk	
R0250	Life catastrophe risk	
R0255	Other life underwriting risk	
R0260	Diversification within life underwriting risk	
R0270	<b>Total Life underwriting risk</b>	<b>0</b>
	<b>Health underwriting risk</b>	
R0280	Health SLT risk	
R0290	Health non SLT risk	
R0300	Health catastrophe risk	
R0305	Other health underwriting risk	
R0310	Diversification within health underwriting risk	
R0320	<b>Total Health underwriting risk</b>	<b>0</b>
	<b>Non-life underwriting risk</b>	
R0330	Non-life premium and reserve risk (ex catastrophe risk)	20,443
R0340	Non-life catastrophe risk	442
R0350	Lapse risk	249
R0355	Other non-life underwriting risk	
R0360	Diversification within non-life underwriting risk	-575
R0370	<b>Non-life underwriting risk</b>	<b>20,559</b>
R0400	<b>Intangible asset risk</b>	
	<b>Operational and other risks</b>	
R0422	Operational risk	8,930
R0424	Other risks	
R0430	<b>Total Operational and other risks</b>	<b>8,930</b>
R0432	<b>Total before all diversification</b>	<b>44,808</b>
R0434	Total before diversification between risk modules	43,613
R0436	Diversification between risk modules	-4,916
R0438	<b>Total after diversification</b>	<b>38,697</b>
R0440	Loss absorbing capacity of technical provisions	
R0450	Loss absorbing capacity of deferred tax	
R0455	Other adjustments	
R0460	<b>Solvency capital requirement including undisclosed capital add-on</b>	<b>38,697</b>
R0472	Disclosed capital add-on - excluding residual model limitation	
R0474	Disclosed capital add-on - residual model limitation	
R0480	<b>Solvency capital requirement including capital add-on</b>	<b>38,697</b>
R0490	Biting interest rate scenario	
R0495	Biting life lapse scenario	

IR.28.01.01

**Minimum Capital Requirement - Only life or only non-life insurance or reinsurance activity**

**Linear formula component for non-life insurance and reinsurance obligations**

R0010 MCR<sub>NL</sub> Result

C0010

10,622

Net (of reinsurance/SPV) best estimate and TP calculated as a whole	Net (of reinsurance) written premiums in the last 12 months
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C0020

C0030

R0020	Medical expense insurance and proportional reinsurance
R0030	Income protection insurance and proportional reinsurance
R0040	Workers' compensation insurance and proportional reinsurance
R0050	Motor vehicle liability insurance and proportional reinsurance
R0060	Other motor insurance and proportional reinsurance
R0070	Marine, aviation and transport insurance and proportional reinsurance
R0080	Fire and other damage to property insurance and proportional reinsurance
R0090	General liability insurance and proportional reinsurance
R0100	Credit and suretyship insurance and proportional reinsurance
R0110	Legal expenses insurance and proportional reinsurance
R0120	Assistance and proportional reinsurance
R0130	Miscellaneous financial loss insurance and proportional reinsurance
R0140	Non-proportional health reinsurance
R0150	Non-proportional casualty reinsurance
R0160	Non-proportional marine, aviation and transport reinsurance
R0170	Non-proportional property reinsurance

0	
0	
0	
55,195	50,063
5,950	7,556
0	
0	
0	
0	
232	2,809
0	
0	
0	
0	
0	
0	

**Linear formula component for life insurance and reinsurance obligations**

R0200 MCR<sub>L</sub> Result

C0040

0

Net (of reinsurance/SPV) best estimate and TP calculated as a whole	Net (of reinsurance/SPV) total capital at risk
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C0050

C0060

R0210	Obligations with profit participation - guaranteed benefits
R0220	Obligations with profit participation - future discretionary benefits
R0230	Index-linked and unit-linked insurance obligations
R0240	Other life (re)insurance and health (re)insurance obligations
R0250	Total capital at risk for all life (re)insurance obligations


**Overall MCR calculation**

C0070

R0300	Linear MCR
R0310	SCR
R0320	MCR cap
R0330	MCR floor
R0340	Combined MCR
R0350	Absolute floor of the MCR
R0400	<b>Minimum Capital Requirement</b>

10,622
38,697
17,414
9,674
10,622
3,500
10,622