



Ford CFO Sherry House to Discuss Ford+ Transformation at Barclays 2025 Global Auto and Mobility Tech Conference

DEARBORN, MI, Nov. 3, 2025 – Ford CFO Sherry House will participate at the Barclays 16th Annual Global Automotive and Mobility Tech Conference on Wednesday, Nov. 19, in New York.

During a fireside chat with analyst Dan Levy, House will discuss how the Ford+ plan is remaking the company into a higher growth, higher margin, more capital efficient and durable company. House will speak at 10:05 a.m. ET.

The [webcast](#) and, after the event, a transcript will be available at [shareholder.ford.com](#).

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About Ford Motor Company

Ford Motor Company (NYSE: F) is a global company based in Dearborn, Michigan, committed to helping build a better world, where every person is free to move and pursue their dreams. The company's Ford+ plan for growth and value creation combines existing strengths, new capabilities and always-on relationships with customers to enrich experiences for customers and deepen their loyalty. Ford develops and delivers innovative, must-have Ford trucks, sport utility vehicles, commercial vans and cars and Lincoln luxury vehicles, along with connected services. The company offers freedom of choice through three customer-centered business segments: Ford Blue, engineering iconic gas-powered and hybrid vehicles; Ford Model e, inventing breakthrough EVs along with embedded software that defines always-on digital experiences for all customers; and Ford Pro, helping commercial customers transform and expand their businesses with vehicles and services tailored to their needs. Additionally, Ford provides financial services through Ford Motor Credit Company. Ford employs about 170,000 people worldwide. More information about the company and its products and services is available at [corporate.ford.com](#)

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