



## Andrew Frick to Discuss Ford+ Transformation at Annual Scotiabank Transportation and Industrials Conference

**DEARBORN, Mich., Oct. 28, 2025** – Andrew Frick, President, Ford Blue and Ford Model e, will participate in the 25<sup>th</sup> Annual Scotiabank Transportation and Industrials Conference on Tuesday, Nov. 18.

During a fireside chat, Frick will discuss how Ford+ is making Ford into a higher growth, higher margin, more capital efficient and more durable company. Frick will speak at 9 a.m. ET.

The [webcast](#) and, after the event, a transcript will be available at [shareholder.ford.com](#).

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### **About Ford Motor Company**

*Ford Motor Company (NYSE: F) is a global company based in Dearborn, Michigan, committed to helping build a better world, where every person is free to move and pursue their dreams. The company's Ford+ plan for growth and value creation combines existing strengths, new capabilities, and always-on relationships with customers to enrich experiences for customers and deepen their loyalty. Ford develops and delivers innovative, must-have Ford trucks, sport utility vehicles, commercial vans and cars and Lincoln luxury vehicles, along with connected services. The company offers freedom of choice through three customer-centered business segments: Ford Blue, engineering iconic gas-powered and hybrid vehicles; Ford Model e, inventing breakthrough electric vehicles ("EVs") along with embedded software that defines always-on digital experiences for all customers; and Ford Pro, helping commercial customers transform and expand their businesses with vehicles and services tailored to their needs. Additionally, the Company provides financial services through Ford Motor Credit Company. Ford employs about 170,000 people worldwide. More information about the company and its products and services is available at [corporate.ford.com](#).*

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