

VISTEON CORPORATION AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)

(In millions except per share amounts)
(Unaudited)

	Three Months Ended		Nine Months Ended	
	September 30,		September 30,	
	2023	2022	2023	2022
Net sales	\$ 1,014	\$ 1,026	\$ 2,964	\$ 2,692
Cost of sales	(871)	(922)	(2,607)	(2,438)
Gross margin	143	104	357	254
Selling, general and administrative expenses	(52)	(47)	(156)	(134)
Restructuring and impairment	—	(1)	(2)	(12)
Interest expense, net	(1)	(2)	(7)	(7)
Equity in net (loss) income of non-consolidated affiliates	(1)	(1)	(8)	3
Other income, net	3	5	(4)	15
Income (loss) before income taxes	92	58	180	119
Provision for income taxes	(21)	(9)	(48)	(24)
Net income (loss)	71	49	132	95
Less: Net (income) loss attributable to non-controlling interests	(5)	(5)	(12)	(5)
Net income (loss) attributable to Visteon Corporation	<u>\$ 66</u>	<u>\$ 44</u>	<u>\$ 120</u>	<u>\$ 90</u>
Comprehensive income (loss)	\$ 58	\$ 15	\$ 114	\$ 21
Less: Comprehensive (income) loss attributable to non-controlling interests	(4)	—	(6)	4
Comprehensive income (loss) attributable to Visteon Corporation	<u>\$ 54</u>	<u>\$ 15</u>	<u>\$ 108</u>	<u>\$ 25</u>
Basic earnings (loss) per share attributable to Visteon Corporation	<u>\$ 2.35</u>	<u>\$ 1.57</u>	<u>\$ 4.26</u>	<u>\$ 3.20</u>
Diluted earnings (loss) per share attributable to Visteon Corporation	<u>\$ 2.32</u>	<u>\$ 1.54</u>	<u>\$ 4.20</u>	<u>\$ 3.16</u>
Average shares outstanding (in millions)				
Basic	28.1	28.1	28.2	28.1
Diluted	28.5	28.5	28.6	28.5

VISTEON CORPORATION AND SUBSIDIARIES
CONSOLIDATED BALANCE SHEETS

(In millions)

	<i>(Unaudited)</i>	
	September 30,	December 31,
	2023	2022
ASSETS		
Cash and equivalents	\$ 481	\$ 520
Restricted cash	4	3
Accounts receivable, net	679	672
Inventories, net	318	348
Other current assets	140	167
Total current assets	<u>1,622</u>	<u>1,710</u>
Property and equipment, net	377	364
Intangible assets, net	83	99
Right-of-use assets	115	124
Investments in non-consolidated affiliates	36	49
Other non-current assets	124	104
Total assets	<u><u>\$ 2,357</u></u>	<u><u>\$ 2,450</u></u>
LIABILITIES AND EQUITY		
Short-term debt	\$ 18	\$ 13
Accounts payable	595	657
Accrued employee liabilities	86	90
Current lease liability	30	29
Other current liabilities	219	246
Total current liabilities	<u>948</u>	<u>1,035</u>
Long-term debt, net	323	336
Employee benefits	104	115
Non-current lease liability	87	99
Deferred tax liabilities	30	27
Other non-current liabilities	64	64
Stockholders' equity:		
Common stock	1	1
Additional paid-in capital	1,349	1,352
Retained earnings	1,908	1,788
Accumulated other comprehensive loss	(225)	(213)
Treasury stock	(2,309)	(2,253)
Total Visteon Corporation stockholders' equity	<u>724</u>	<u>675</u>
Non-controlling interests	77	99
Total equity	<u>801</u>	<u>774</u>
Total liabilities and equity	<u><u>\$ 2,357</u></u>	<u><u>\$ 2,450</u></u>

VISTEON CORPORATION AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF CASH FLOWS

(In millions)
(Unaudited)

	Three Months Ended		Nine Months Ended	
	September 30,		September 30,	
	2023	2022	2023	2022
OPERATING				
Net income (loss)	\$ 71	\$ 49	\$ 132	\$ 95
Adjustments to reconcile net income (loss) to net cash provided from (used by) operating activities:				
Depreciation and amortization	24	27	79	79
Non-cash stock-based compensation	9	6	26	19
Equity in net loss (income) of non-consolidated affiliates, net of dividends remitted	1	4	8	—
Impairments	—	—	—	4
Other non-cash items	1	(2)	(3)	(2)
Changes in assets and liabilities:				
Accounts receivable	(12)	(170)	(19)	(244)
Inventories	6	(50)	23	(112)
Accounts payable	35	175	(54)	173
Other assets and other liabilities	(8)	35	(23)	(10)
Net cash (used by) provided from operating activities	<u>127</u>	<u>74</u>	<u>169</u>	<u>2</u>
INVESTING				
Capital expenditures, including intangibles	(31)	(18)	(82)	(54)
Contributions to equity method investments	(1)	—	(1)	(1)
Settlement of derivatives contracts	—	4	—	9
Other	1	1	3	2
Net cash used by investing activities	<u>(31)</u>	<u>(13)</u>	<u>(80)</u>	<u>(44)</u>
FINANCING				
Borrowings on term debt facility	—	350	—	350
Payments on term debt facility	—	(350)	—	(350)
Short-term debt, net	(3)	—	—	(4)
Principal repayment of term debt facility	(4)	—	(8)	—
Dividends to non-controlling interests	(12)	—	(27)	—
Repurchase of common stock	(46)	—	(76)	—
Stock based compensation tax withholding payments	(1)	—	(16)	—
Proceeds from the exercise of stock options	4	—	8	—
Other	—	(3)	—	(3)
Net cash used by financing activities	<u>(62)</u>	<u>(3)</u>	<u>(119)</u>	<u>(7)</u>
Effect of exchange rate changes on cash	<u>(8)</u>	<u>(18)</u>	<u>(8)</u>	<u>(41)</u>
Net decrease in cash, equivalents, and restricted cash	26	40	(38)	(90)
Cash, equivalents, and restricted cash at beginning of the period	<u>459</u>	<u>325</u>	<u>523</u>	<u>455</u>
Cash, equivalents, and restricted cash at end of the period	<u><u>\$ 485</u></u>	<u><u>\$ 365</u></u>	<u><u>\$ 485</u></u>	<u><u>\$ 365</u></u>

VISTEON CORPORATION AND SUBSIDIARIES
RECONCILIATION OF NON-GAAP FINANCIAL MEASURES

(In millions except per share amounts)
(Unaudited)

Adjusted EBITDA: Adjusted EBITDA is presented as a supplemental measure of the Company's performance that management believes is useful to investors because the excluded items may vary significantly in timing or amounts and/or may obscure trends useful in evaluating and comparing the Company's operating activities across reporting periods. The Company defines adjusted EBITDA as net income attributable to the Company adjusted to eliminate the impact of depreciation and amortization, provision for income taxes, non-cash stock-based compensation expense, restructuring and impairment expense, net interest expense, net income attributable to non-controlling interests, equity in net income of non-consolidated affiliates, gain on non-consolidated affiliate transactions, and other gains and losses not reflective of the Company's ongoing operations. Because not all companies use identical calculations, this presentation of adjusted EBITDA may not be comparable to similarly titled measures of other companies.

	Three Months Ended		Nine Months Ended		Estimated
	September 30,		September 30,		Full Year
	2023	2022	2023	2022	2023
Visteon:					
Net income attributable to Visteon Corporation	\$ 66	\$ 44	\$ 120	\$ 90	\$ 170
Depreciation and amortization	24	27	79	79	105
Provision for income taxes	21	9	48	24	65
Non-cash, stock-based compensation expense	9	6	26	19	35
Restructuring and impairment expense	—	1	2	12	5
Interest expense, net	1	2	7	7	10
Net income attributable to non-controlling interests	5	5	12	5	15
Equity in net (loss) income of non-consolidated affiliates	1	1	8	(3)	10
Other	1	—	15	12	15
Adjusted EBITDA	<u>\$ 128</u>	<u>\$ 95</u>	<u>\$ 317</u>	<u>\$ 245</u>	<u>\$ 430</u> ³

Adjusted EBITDA is not a recognized term under U.S. GAAP and does not purport to be a substitute for net income as an indicator of operating performance or cash flows from operating activities as a measure of liquidity. Adjusted EBITDA has limitations as an analytical tool and is not intended to be a measure of cash flow available for management's discretionary use, as it does not consider certain cash requirements such as interest payments, tax payments and debt service requirements. In addition, the Company uses adjusted EBITDA (i) as a factor in incentive compensation decisions, (ii) to evaluate the effectiveness of the Company's business strategies, and (iii) because the Company's credit agreements use similar measures for compliance with certain covenants.

³ Based on mid-point of the range of the Company's financial guidance

VISTEON CORPORATION AND SUBSIDIARIES
RECONCILIATION OF NON-GAAP FINANCIAL MEASURES

(In millions except per share amounts)
(Unaudited)

Free Cash Flow and Adjusted Free Cash Flow: Free cash flow and adjusted free cash flow are presented as supplemental measures of the Company's liquidity that management believes are useful to investors in analyzing the Company's ability to service and repay its debt. The Company defines free cash flow as cash flow provided from operating activities less capital expenditures, including intangibles. The Company defines adjusted free cash flow as cash flow provided from operating activities less capital expenditures, including intangibles as further adjusted for restructuring related payments. Because not all companies use identical calculations, this presentation of free cash flow and adjusted free cash flow may not be comparable to other similarly titled measures of other companies.

	Three Months Ended		Nine Months Ended		Estimated
	September 30,		September 30,		Full Year
Visteon:	2023	2022	2023	2022	2023
Cash provided from (used by) operating activities	\$ 127	\$ 74	\$ 169	\$ 2	\$ 260
Capital expenditures, including intangibles	(31)	(18)	(82)	(54)	(130)
Free cash flow	\$ 96	\$ 56	\$ 87	\$ (52)	\$ 130
Restructuring related payments	2	3	6	12	10
Adjusted free cash flow	<u>\$ 98</u>	<u>\$ 59</u>	<u>\$ 93</u>	<u>\$ (40)</u>	<u>\$ 140</u> ⁴

Free cash flow and adjusted free cash flow are not recognized terms under U.S. GAAP and do not purport to be a substitute for cash flows from operating activities as a measure of liquidity. Free cash flow and adjusted free cash flow have limitations as analytical tools as they do not reflect cash used to service debt and do not reflect funds available for investment or other discretionary uses. In addition, the Company uses free cash flow and adjusted free cash flow (i) as factors in incentive compensation decisions and (ii) for planning and forecasting future periods.

⁴ Based on mid-point of the range of the Company's financial guidance

VISTEON CORPORATION AND SUBSIDIARIES
RECONCILIATION OF NON-GAAP FINANCIAL MEASURES

(In millions except per share amounts)
(Unaudited)

Adjusted Net Income and Adjusted Earnings Per Share: Adjusted net income and adjusted earnings per share are presented as supplemental measures that management believes are useful to investors in analyzing the Company's profitability, providing comparability between periods by excluding certain items that may not be indicative of recurring business operating results. The Company believes management and investors benefit from referring to these supplemental measures in assessing company performance and when planning, forecasting and analyzing future periods. The Company defines adjusted net income as net income attributable to Visteon adjusted to eliminate the impact of restructuring and impairment expense, loss on divestiture, gain on non-consolidated affiliate transactions, other gains and losses not reflective of the Company's ongoing operations and related tax effects. The Company defines adjusted earnings per share as adjusted net income divided by diluted shares. Because not all companies use identical calculations, this presentation of adjusted net income and adjusted earnings per share may not be comparable to other similarly titled measures of other companies.

	Three Months Ended		Nine Months Ended	
	September 30,		September 30,	
	2023	2022	2023	2022
Net income attributable to Visteon	\$ 66	\$ 44	\$ 120	\$ 90
 Diluted earnings per share:				
Net income attributable to Visteon	\$ 66	\$ 44	\$ 120	\$ 90
Average shares outstanding, diluted	28.5	28.5	28.6	28.5
Diluted earnings per share	\$ 2.32	\$ 1.54	\$ 4.20	\$ 3.16
 Adjusted net income and adjusted earnings per share:				
Net income attributable to Visteon	\$ 66	\$ 44	\$ 120	\$ 90
Restructuring and impairment expense	—	1	2	12
Other, including tax effects of adjustments	1	—	15	12
Adjusted net income	\$ 67	\$ 45	\$ 137	\$ 114
Average shares outstanding, diluted	28.5	28.5	28.6	28.5
Adjusted earnings per share	\$ 2.35	\$ 1.58	\$ 4.79	\$ 4.00

Adjusted net income and adjusted earnings per share are not recognized terms under U.S. GAAP and do not purport to be a substitute for profitability. Adjusted net income and adjusted earnings per share have limitations as analytical tools as they do not consider certain restructuring and transaction-related payments and/or expenses. In addition, the Company uses adjusted net income and adjusted earnings per share for internal planning and forecasting purposes.