

VISTEON CORPORATION AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)

(In millions except per share amounts)
(Unaudited)

	Three Months Ended	
	March 31,	
	2023	2022
Net sales	\$ 967	\$ 818
Cost of sales	(857)	(742)
Gross margin	110	76
Selling, general and administrative expenses	(52)	(44)
Restructuring and impairment	(1)	(7)
Interest expense, net	(3)	(2)
Equity in net income (loss) of non-consolidated affiliates	(5)	3
Other income, net	3	5
Income (loss) before income taxes	52	31
Provision for income taxes	(14)	(8)
Net income (loss)	38	23
Less: Net (income) loss attributable to non-controlling interests	(4)	(1)
Net income (loss) attributable to Visteon Corporation	<u>\$ 34</u>	<u>\$ 22</u>
Comprehensive income	\$ 53	\$ 27
Less: Comprehensive (income) loss attributable to non-controlling interests	(3)	(1)
Comprehensive income (loss) attributable to Visteon Corporation	\$ 50	\$ 26
Basic earnings (loss) per share attributable to Visteon Corporation	<u>\$ 1.21</u>	<u>\$ 0.79</u>
Diluted earnings (loss) per share attributable to Visteon Corporation	<u>\$ 1.18</u>	<u>\$ 0.77</u>
Average shares outstanding (in millions)		
Basic	28.2	28.0
Diluted	28.7	28.4

VISTEON CORPORATION AND SUBSIDIARIES
CONSOLIDATED BALANCE SHEETS

(In millions)

	<i>(Unaudited)</i>	
	March 31,	December 31,
	2023	2022
ASSETS		
Cash and equivalents	\$ 484	\$ 520
Restricted cash	3	3
Accounts receivable, net	695	672
Inventories, net	358	348
Other current assets	124	167
Total current assets	1,664	1,710
Property and equipment, net	365	364
Intangible assets, net	95	99
Right-of-use assets	127	124
Investments in non-consolidated affiliates	44	49
Other non-current assets	110	104
Total assets	\$ 2,405	\$ 2,450
LIABILITIES AND EQUITY		
Short-term debt	\$ 21	\$ 13
Accounts payable	605	657
Accrued employee liabilities	77	90
Current lease liability	30	29
Other current liabilities	231	246
Total current liabilities	964	1,035
Long-term debt, net	331	336
Employee benefits	112	115
Non-current lease liability	99	99
Deferred tax liabilities	28	27
Other non-current liabilities	64	64
Stockholders' equity:		
Common stock	1	1
Additional paid-in capital	1,334	1,352
Retained earnings	1,822	1,788
Accumulated other comprehensive loss	(197)	(213)
Treasury stock	(2,240)	(2,253)
Total Visteon Corporation stockholders' equity	720	675
Non-controlling interests	87	99
Total equity	807	774
Total liabilities and equity	\$ 2,405	\$ 2,450

VISTEON CORPORATION AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF CASH FLOWS

(In millions)
(Unaudited)

	Three Months Ended	
	March 31,	
	2023	2022
OPERATING		
Net income	\$ 38	\$ 23
Adjustments to reconcile net income to net cash provided from (used by) operating activities:		
Depreciation and amortization	29	27
Non-cash stock-based compensation	8	5
Equity in net income of non-consolidated affiliates, net of dividends remitted	5	(3)
Impairments	—	4
Other non-cash items	(2)	1
Changes in assets and liabilities:		
Accounts receivable	(13)	6
Inventories	(5)	(71)
Accounts payable	(59)	25
Other assets and other liabilities	(20)	(38)
Net cash provided from (used by) operating activities	<u>(19)</u>	<u>(21)</u>
INVESTING		
Capital expenditures, including intangibles	(21)	(21)
Contributions to equity method investments	—	(1)
Other	1	1
Net cash used by investing activities	<u>(20)</u>	<u>(21)</u>
FINANCING		
Short-term debt, net	3	(4)
Dividends paid to non-controlling interests	(8)	—
Net cash used by financing activities	<u>(5)</u>	<u>(4)</u>
Effect of exchange rate changes on cash	8	(4)
Net decrease in cash, equivalents, and restricted cash	<u>(36)</u>	<u>(50)</u>
Cash, equivalents, and restricted cash at beginning of the period	523	455
Cash, equivalents, and restricted cash at end of the period	<u>\$ 487</u>	<u>\$ 405</u>

VISTEON CORPORATION AND SUBSIDIARIES
RECONCILIATION OF NON-GAAP FINANCIAL MEASURES

(In millions except per share amounts)
(Unaudited)

Adjusted EBITDA: Adjusted EBITDA is presented as a supplemental measure of the Company's performance that management believes is useful to investors because the excluded items may vary significantly in timing or amounts and/or may obscure trends useful in evaluating and comparing the Company's operating activities across reporting periods. The Company defines adjusted EBITDA as net income attributable to the Company adjusted to eliminate the impact of depreciation and amortization, restructuring and impairment expense, provision for income taxes, non-cash stock-based compensation expense, net income attributable to non-controlling interests, net interest expense, equity in net income of non-consolidated affiliates, gain on non-consolidated affiliate transactions, and other gains and losses not reflective of the Company's ongoing operations. Because not all companies use identical calculations, this presentation of adjusted EBITDA may not be comparable to similarly titled measures of other companies.

	Three Months Ended		Estimated
	March 31,		Full Year
<u>Visteon:</u>	2023	2022	2023
Net income attributable to Visteon Corporation	\$ 34	\$ 22	\$ 188
Depreciation and amortization	29	27	110
Provision for income taxes	14	8	55
Non-cash, stock-based compensation expense	8	5	35
Interest expense, net	3	2	12
Net income (loss) attributable to non-controlling interests	4	1	15
Restructuring and impairment expense	1	7	5
Equity in net income (loss) of non-consolidated affiliates	5	(3)	—
Other	1	2	5
Adjusted EBITDA	<u>\$ 99</u>	<u>\$ 71</u>	<u>\$ 425</u> ²

Adjusted EBITDA is not a recognized term under U.S. GAAP and does not purport to be a substitute for net income as an indicator of operating performance or cash flows from operating activities as a measure of liquidity. Adjusted EBITDA has limitations as an analytical tool and is not intended to be a measure of cash flow available for management's discretionary use, as it does not consider certain cash requirements such as interest payments, tax payments and debt service requirements. In addition, the Company uses adjusted EBITDA (i) as a factor in incentive compensation decisions, (ii) to evaluate the effectiveness of the Company's business strategies, and (iii) because the Company's credit agreements use similar measures for compliance with certain covenants.

² Based on mid-point of the range of the Company's financial guidance.

VISTEON CORPORATION AND SUBSIDIARIES
RECONCILIATION OF NON-GAAP FINANCIAL MEASURES

(In millions except per share amounts)
(Unaudited)

Free Cash Flow and Adjusted Free Cash Flow: Free cash flow and adjusted free cash flow are presented as supplemental measures of the Company's liquidity that management believes are useful to investors in analyzing the Company's ability to service and repay its debt. The Company defines free cash flow as cash flow provided from operating activities less capital expenditures, including intangibles. The Company defines adjusted free cash flow as cash flow provided from operating activities less capital expenditures, including intangibles as further adjusted for restructuring related payments. Because not all companies use identical calculations, this presentation of free cash flow and adjusted free cash flow may not be comparable to other similarly titled measures of other companies.

	Three Months Ended		Estimated
	March 31,		Full Year
Visteon:	2023	2022	2023
Cash provided from (used by) operating activities	\$ (19)	\$ (21)	\$ 260
Capital expenditures, including intangibles	(21)	(21)	(130)
Free cash flow	\$ (40)	\$ (42)	\$ 130
Restructuring related payments	3	5	10
Adjusted free cash flow	<u>\$ (37)</u>	<u>\$ (37)</u>	<u>\$ 140³</u>

Free cash flow and adjusted free cash flow are not recognized terms under U.S. GAAP and do not purport to be a substitute for cash flows from operating activities as a measure of liquidity. Free cash flow and adjusted free cash flow have limitations as analytical tools as they do not reflect cash used to service debt and do not reflect funds available for investment or other discretionary uses. In addition, the Company uses free cash flow and adjusted free cash flow (i) as factors in incentive compensation decisions and (ii) for planning and forecasting future periods.

³ Based on mid-point of the range of the Company's financial guidance.

VISTEON CORPORATION AND SUBSIDIARIES
RECONCILIATION OF NON-GAAP FINANCIAL MEASURES

(In millions except per share amounts)
(Unaudited)

Adjusted Net Income and Adjusted Earnings Per Share: Adjusted net income and adjusted earnings per share are presented as supplemental measures that management believes are useful to investors in analyzing the Company's profitability, providing comparability between periods by excluding certain items that may not be indicative of recurring business operating results. The Company believes management and investors benefit from referring to these supplemental measures in assessing company performance and when planning, forecasting and analyzing future periods. The Company defines adjusted net income as net income attributable to Visteon adjusted to eliminate the impact of restructuring and impairment expense, loss on divestiture, gain on non-consolidated affiliate transactions, other gains and losses not reflective of the Company's ongoing operations and related tax effects. The Company defines adjusted earnings per share as adjusted net income divided by diluted shares. Because not all companies use identical calculations, this presentation of adjusted net income and adjusted earnings per share may not be comparable to other similarly titled measures of other companies.

	Three Months Ended	
	March 31,	
	2023	2022
Net income attributable to Visteon	\$ 34	\$ 22
 <u>Diluted earnings per share:</u>		
Net income attributable to Visteon	\$ 34	\$ 22
Average shares outstanding, diluted	28.7	28.4
Diluted earnings per share	\$ 1.18	\$ 0.77
 <u>Adjusted net income and adjusted earnings per share:</u>		
Net income attributable to Visteon	\$ 34	\$ 22
Restructuring and impairment	1	7
Other, including tax effects of adjustments	1	2
Adjusted net income	\$ 36	\$ 31
Average shares outstanding, diluted	28.7	28.4
Adjusted earnings per share	\$ 1.25	\$ 1.09

Adjusted net income and adjusted earnings per share are not recognized terms under U.S. GAAP and do not purport to be a substitute for profitability. Adjusted net income and adjusted earnings per share have limitations as analytical tools as they do not consider certain restructuring and transaction-related payments and/or expenses. In addition, the Company uses adjusted net income and adjusted earnings per share for internal planning and forecasting purposes.