

VISTEON CORPORATION AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)

(In millions except per share amounts)
(Unaudited)

	Three Months Ended		Six Months Ended	
	June 30,		June 30,	
	2025	2024	2025	2024
Net sales	\$ 969	\$ 1,014	\$ 1,903	\$ 1,947
Cost of sales	(828)	(867)	(1,624)	(1,681)
Gross margin	141	147	279	266
Selling, general and administrative expenses	(48)	(49)	(95)	(101)
Restructuring, net	(1)	(1)	(1)	(3)
Interest income, net	2	—	3	—
Equity in net income (loss) of non-consolidated affiliates	2	—	4	(4)
Other income (expense), net	1	3	2	5
Income (loss) before income taxes	97	100	192	163
Provision for income taxes	(28)	(25)	(56)	(44)
Net income (loss)	69	75	136	119
Less: Net (income) loss attributable to non-controlling interests	(4)	(4)	(6)	(6)
Net income (loss) attributable to Visteon Corporation	<u>\$ 65</u>	<u>\$ 71</u>	<u>\$ 130</u>	<u>\$ 113</u>
Comprehensive income (loss)	\$ 106	\$ 55	\$ 193	\$ 84
Less: Comprehensive (income) loss attributable to non-controlling interests	(9)	(2)	(12)	(3)
Comprehensive income (loss) attributable to Visteon Corporation	<u>\$ 97</u>	<u>\$ 53</u>	<u>\$ 181</u>	<u>\$ 81</u>
Basic earnings (loss) per share attributable to Visteon Corporation	<u><u>\$ 2.38</u></u>	<u><u>\$ 2.57</u></u>	<u><u>\$ 4.78</u></u>	<u><u>\$ 4.09</u></u>
Diluted earnings (loss) per share attributable to Visteon Corporation	<u><u>\$ 2.36</u></u>	<u><u>\$ 2.54</u></u>	<u><u>\$ 4.73</u></u>	<u><u>\$ 4.05</u></u>
Average shares outstanding (in millions)				
Basic	27.3	27.6	27.2	27.6
Diluted	27.6	27.9	27.5	27.9

VISTEON CORPORATION AND SUBSIDIARIES
CONSOLIDATED BALANCE SHEETS
(In millions)

	<i>(Unaudited)</i>	
	June 30, 2025	December 31, 2024
ASSETS		
Cash and equivalents	\$ 668	\$ 623
Restricted cash	3	3
Accounts receivable, net	621	578
Inventories, net	296	283
Other current assets	135	109
Total current assets	<u>1,723</u>	<u>1,596</u>
Property and equipment, net	485	452
Intangible assets, net	224	152
Right-of-use assets	128	100
Investments in non-consolidated affiliates	25	27
Deferred tax assets	444	441
Other non-current assets	163	94
Total assets	<u><u>\$ 3,192</u></u>	<u><u>\$ 2,862</u></u>
LIABILITIES AND EQUITY		
Short-term debt	\$ 18	\$ 18
Accounts payable	557	505
Accrued employee liabilities	88	107
Current lease liability	21	29
Other current liabilities	237	257
Total current liabilities	<u>921</u>	<u>916</u>
Long-term debt, net	292	301
Employee benefits	115	127
Non-current lease liability	111	78
Deferred tax liabilities	62	43
Other non-current liabilities	193	87
Stockholders' equity:		
Common stock	1	1
Additional paid-in capital	1,378	1,376
Retained earnings	2,678	2,548
Accumulated other comprehensive loss	(255)	(306)
Treasury stock	<u>(2,380)</u>	<u>(2,390)</u>
Total Visteon Corporation stockholders' equity	<u>1,422</u>	<u>1,229</u>
Non-controlling interests	<u>76</u>	<u>81</u>
Total equity	<u><u>1,498</u></u>	<u><u>1,310</u></u>
Total liabilities and equity	<u><u>\$ 3,192</u></u>	<u><u>\$ 2,862</u></u>

VISTEON CORPORATION AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF CASH FLOWS

(In millions)
(Unaudited)

	Three Months Ended		Six Months Ended	
	June 30,		June 30,	
	2025	2024	2025	2024
OPERATING				
Net income (loss)	\$ 69	\$ 75	\$ 136	\$ 119
Adjustments to reconcile net income (loss) to net cash provided from (used by) operating activities:				
Depreciation and amortization	27	24	52	46
Non-cash stock-based compensation	12	11	23	21
Equity in net loss (income) of non-consolidated affiliates, net of dividends remitted	(2)	—	(4)	4
Other non-cash items	(3)	4	(4)	7
Changes in assets and liabilities:				
Accounts receivable	21	(52)	(3)	(49)
Inventories	24	28	4	(23)
Accounts payable	(11)	(29)	40	8
Other assets and other liabilities	(42)	(4)	(79)	(7)
Net cash provided from operating activities	<u>95</u>	<u>57</u>	<u>165</u>	<u>126</u>
INVESTING				
Capital expenditures, including intangibles	(31)	(31)	(66)	(68)
Acquisition of business, net of cash acquired	(50)	—	(50)	—
Loan repayments from non-consolidated affiliates	—	(5)	—	(5)
Other	(1)	1	1	1
Net cash used by investing activities	<u>(82)</u>	<u>(35)</u>	<u>(115)</u>	<u>(72)</u>
FINANCING				
Principal repayment of term debt facility	(5)	(5)	(9)	(9)
Dividends to non-controlling interests	(14)	—	(18)	—
Repurchase of common stock	—	—	(7)	(20)
Stock based compensation tax withholding payments	(1)	—	(7)	(7)
Proceeds from the exercise of stock options	—	—	3	—
Net cash used by financing activities	<u>(20)</u>	<u>(5)</u>	<u>(38)</u>	<u>(36)</u>
Effect of exchange rate changes on cash	20	(16)	33	(28)
Net increase (decrease) in cash, equivalents, and restricted cash	<u>13</u>	<u>1</u>	<u>45</u>	<u>(10)</u>
Cash, equivalents, and restricted cash at beginning of the period	<u>658</u>	<u>507</u>	<u>626</u>	<u>518</u>
Cash, equivalents, and restricted cash at end of the period	<u><u>\$ 671</u></u>	<u><u>\$ 508</u></u>	<u><u>\$ 671</u></u>	<u><u>\$ 508</u></u>

VISTEON CORPORATION AND SUBSIDIARIES
RECONCILIATION OF NON-GAAP FINANCIAL MEASURES

(In millions except per share amounts)

(Unaudited)

Adjusted EBITDA: Adjusted EBITDA is presented as a supplemental measure of the Company's performance that management believes is useful to investors because the excluded items may vary significantly in timing or amounts and/or may obscure trends useful in evaluating and comparing the Company's operating activities across reporting periods. The Company defines adjusted EBITDA as net income attributable to the Company adjusted to eliminate the impact of depreciation and amortization, provision for (benefit from) income taxes, non-cash stock-based compensation expense, net interest expense, net income attributable to non-controlling interests, net restructuring expense, equity in net (income)/loss of non-consolidated affiliates, gain on non-consolidated affiliate transactions, and other gains and losses not reflective of the Company's ongoing operations. Because not all companies use identical calculations, this presentation of adjusted EBITDA may not be comparable to similarly titled measures of other companies.

Visteon:	Three Months Ended		Six Months Ended		Estimated
	June 30,		June 30,		Full Year
	2025	2024	2025	2024	
Net income attributable to Visteon Corporation	\$ 65	\$ 71	\$ 130	\$ 113	\$ 235
Depreciation and amortization	27	24	52	46	105
Non-cash, stock-based compensation expense	12	11	23	21	45
Provision for income taxes	28	25	56	44	95
Restructuring, net	1	1	1	3	5
Interest income, net	(2)	—	(3)	—	(5)
Net income attributable to non-controlling interests	4	4	6	6	10
Equity in net loss (income) of non-consolidated affiliates	(2)	—	(4)	4	(5)
Other	1	—	2	1	5
Adjusted EBITDA	\$ 134	\$ 136	\$ 263	\$ 238	\$ 490¹

Adjusted EBITDA is not a recognized term under U.S. GAAP and does not purport to be a substitute for net income as an indicator of operating performance or cash flows from operating activities as a measure of liquidity. Adjusted EBITDA has limitations as an analytical tool and is not intended to be a measure of cash flow available for management's discretionary use, as it does not consider certain cash requirements such as interest payments, tax payments and debt service requirements. In addition, the Company uses adjusted EBITDA (i) as a factor in incentive compensation decisions, (ii) to evaluate the effectiveness of the Company's business strategies, and (iii) because the Company's credit agreements use similar measures for compliance with certain covenants.

¹ Based on mid-point of the range of the Company's financial guidance.

VISTEON CORPORATION AND SUBSIDIARIES
RECONCILIATION OF NON-GAAP FINANCIAL MEASURES
(In millions except per share amounts)
(Unaudited)

Free Cash Flow and Adjusted Free Cash Flow: Free cash flow and adjusted free cash flow are presented as supplemental measures of the Company's liquidity that management believes are useful to investors in analyzing the Company's ability to service and repay its debt. The Company defines free cash flow as cash flow provided from operating activities less capital expenditures, including intangibles. The Company defines adjusted free cash flow as cash flow provided from operating activities less capital expenditures, including intangibles as further adjusted for restructuring related payments. Because not all companies use identical calculations, this presentation of free cash flow and adjusted free cash flow may not be comparable to other similarly titled measures of other companies.

Visteon:	Three Months Ended		Six Months Ended		Estimated
	June 30,		June 30,		Full Year
	2025	2024	2025	2024	2025
Cash provided from operating activities	\$ 95	\$ 57	\$ 165	\$ 126	\$ 340
Capital expenditures, including intangibles	(31)	(31)	(66)	(68)	(150)
Free cash flow	\$ 64	\$ 26	\$ 99	\$ 58	\$ 190
Restructuring related payments	3	2	6	4	20
Adjusted free cash flow	<u>\$ 67</u>	<u>\$ 28</u>	<u>\$ 105</u>	<u>\$ 62</u>	<u>\$ 210</u> ²

Free cash flow and adjusted free cash flow are not recognized terms under U.S. GAAP and do not purport to be a substitute for cash flows from operating activities as a measure of liquidity. Free cash flow and adjusted free cash flow have limitations as analytical tools as they do not reflect cash used to service debt and do not reflect funds available for investment or other discretionary uses. In addition, the Company uses free cash flow and adjusted free cash flow (i) as factors in incentive compensation decisions and (ii) for planning and forecasting future periods.

² Based on mid-point of the range of the Company's financial guidance.

VISTEON CORPORATION AND SUBSIDIARIES
RECONCILIATION OF NON-GAAP FINANCIAL MEASURES

(In millions except per share amounts)

(Unaudited)

Adjusted Net Income and Adjusted Earnings Per Share: Adjusted net income and adjusted earnings per share are presented as supplemental measures that management believes are useful to investors in analyzing the Company's profitability, providing comparability between periods by excluding certain items that may not be indicative of recurring business operating results. The Company believes management and investors benefit from referring to these supplemental measures in assessing company performance and when planning, forecasting and analyzing future periods. The Company defines adjusted net income as net income attributable to Visteon adjusted to eliminate the impact of restructuring expense, loss on divestiture, gain on non-consolidated affiliate transactions, other gains and losses not reflective of the Company's ongoing operations and related tax effects. The Company defines adjusted earnings per share as adjusted net income divided by diluted shares. Because not all companies use identical calculations, this presentation of adjusted net income and adjusted earnings per share may not be comparable to other similarly titled measures of other companies.

	Three Months Ended		Six Months Ended	
	June 30,		June 30,	
	2025	2024	2025	2024
Net income attributable to Visteon	\$ 65	\$ 71	\$ 130	\$ 113
Diluted earnings per share:				
Net income attributable to Visteon	\$ 65	\$ 71	\$ 130	\$ 113
Average shares outstanding, diluted	27.6	27.9	27.5	27.9
Diluted earnings per share	<u>\$ 2.36</u>	<u>\$ 2.54</u>	<u>\$ 4.73</u>	<u>\$ 4.05</u>
Adjusted net income and adjusted earnings per share:				
Net income attributable to Visteon	\$ 65	\$ 71	\$ 130	\$ 113
Restructuring, net	1	1	1	3
Other	1	—	2	1
Tax impacts of adjustments	(1)	(1)	(1)	(1)
Adjusted net income	<u>\$ 66</u>	<u>\$ 71</u>	<u>\$ 132</u>	<u>\$ 116</u>
Average shares outstanding, diluted	27.6	27.9	27.5	27.9
Adjusted earnings per share	<u><u>\$ 2.39</u></u>	<u><u>\$ 2.54</u></u>	<u><u>\$ 4.80</u></u>	<u><u>\$ 4.16</u></u>

Adjusted net income and adjusted earnings per share are not recognized terms under U.S. GAAP and do not purport to be a substitute for profitability. Adjusted net income and adjusted earnings per share have limitations as analytical tools as they do not consider certain restructuring and transaction-related payments and/or expenses. In addition, the Company uses adjusted net income and adjusted earnings per share for internal planning and forecasting purposes.