AGMATIX

GROWING DATA FOR IMPACT

RON BARUCHI
PRESIDENT & CEO
AGMATIX



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Important legal notes

Disclaimer and safe harbor for forward-looking statements

This presentation and/or other oral or written statements made by ICL Group during its presentation, or from time to time, may contain forward-looking statements within the meaning of the United States Private Securities Litigation Reform Act of 1995 and other applicable securities laws. Whenever words such as "believe," "expect," "anticipate," "intend," "plan," "estimate," "predict," "strive," "target," "up to," "expansion," or similar expressions are used, the company is making forward-looking statements. Such forward-looking statements may include, but are not limited to, those that discuss strategies, goals, targets, objectives, financial outlooks, corporate initiatives, our long term business, financial targets and outlook, current expectations, existing or new products, existing or new markets, operating efficiencies, or other non-historical matters. In particular, this presentation includes forward-looking information about our targets and goals for 2027. Investors should be cautioned that these are not projections of our actual results, but rather targets that we are aspiring for, and investors should not assume that we are expecting to achieve those goals in 2027. Our actual results for 2027 will depend upon a number of factors, including economic conditions in our markets (which are cyclical) and other factors described in the filings set out above, and may differ materially from these targets. It is not possible for us to predict all risks, nor can we assess the impact of all factors on our business or the markets in which we operate or the extent to which any factor, or combination of factors, may cause actual results or outcomes to differ materially from those contained in any forward-looking statements we may make. Because such statements deal with future events and are based on ICL Group's current expectations, they could be impacted or be subject to various risks and uncertainties, including those discussed in the "Risk Factors" section and elsewhere in our Annual Report on Form 20-F for the year ended December 31, 2021 and in our current reports on Form 6-K for the results for the quarters ended March 31, 2022 and June 30, 2022, filed on May 11, 2022 and July 27, 2022, respectively, and in subsequent filings with the Tel Aviv Securities Exchange (TASE) and/or the U.S. Securities and Exchange Commission (SEC). The ICL Group's strategies, business and financial targets, goals and objectives are subject to change from time to time. Therefore actual results, performance or achievements of the company could differ materially from those described in or implied by such forward-looking statements due to various factors, including, but not limited to :changes in exchange rates or prices compared to those we are currently experiencing; loss or impairment of business licenses or mineral extractions permits or concessions; volatility of supply and demand and the impact of competition; the difference between actual reserves and our reserve estimates; natural disasters; global unrest and conflict; failure to harvest salt, which could lead to accumulation at the bottom of evaporation Pond 5 in the Dead Sea; construction of a new pumping station; disruptions at our seaport shipping facilities or regulatory restrictions affecting our ability to export our products overseas; general market, political or economic conditions in the countries in which we operate; price increases or shortages with respect to our principal raw materials; delays in the completion of major projects by third party contractors and/or termination of engagements with contractors and/or governmental obligations; the inflow of significant amounts of water into the Dead Sea could adversely affect production at our plants; labor disputes, slowdowns and strikes involving our employees; pension and health insurance liabilities; the ongoing COVID-19 pandemic, which has impacted, and may continue to impact our sales, operating results and business operations by disrupting our ability to purchase raw materials, by negatively impacting the demand and pricing for some of our products, by disrupting our ability to sell and/or distribute products, impacting customers' ability to pay us for past or future purchases and/or temporarily closing our facilities or the facilities of our suppliers or customers and their contract manufacturers, or restricting our ability to travel to support our sites or our customers around the world; changes to governmental incentive programs or tax benefits, creation of new fiscal or tax related legislation; changes in our evaluations and estimates, which serve as a basis for the recognition and manner of measurement of assets and liabilities; higher tax liabilities; failure to integrate or realize expected benefits from mergers and acquisitions, organizational restructuring and joint ventures; currency rate fluctuations; rising interest rates; government examinations or investigations; disruption of our, or our service providers', information technology systems or breaches of our, or our service providers', data security; failure to retain and/or recruit key personnel; inability to realize expected benefits from our cost reduction program according to the expected timetable; inability to access capital markets on favorable terms; cyclicality of our businesses; changes in demand for our fertilizer products due to a decline in agricultural product prices, lack of available credit, weather conditions, government policies or other factors beyond our control; sales of our magnesium products being affected by various factors that are not within our control; our ability to secure approvals and permits from the authorities in Israel to continue our phosphate mining operations in Rotem; volatility or crises in the financial markets; uncertainties surrounding the withdrawal of the United Kingdom from the European Union; hazards inherent to mining and chemical manufacturing; the failure to ensure the safety of our workers and processes; cost of compliance with environmental, regulatory, legislative, and licensing restrictions; laws and regulations related to, and physical impacts of climate change and greenhouse gas emissions; litigation, arbitration and regulatory proceedings; exposure to third party and product liability claims; product recalls or other liability claims as a result of food safety and food-borne illness concerns; insufficiency of insurance coverage; closing of transactions, mergers and acquisitions; war or acts of terror and/or political, economic and military instability in Israel and its region; filing of class actions and derivative actions against the company, its executives and Board members; the company is exposed to risks relating to its current and future activity in emerging markets; and other risk factors discussed under Item 3 - Key Information - D. Risk Factors in the company's annual report on Form 20-F for the year ended December 31, 2021, filed with the U.S. Securities and Exchange Commission (SEC) on February 23, 2022. Forward-looking statements speak only as of the date they are made and, except as otherwise required by law, the company does not undertake any obligation to update them in light of new information or future developments or to release publicly any revisions to these statements, targets or goals in order to reflect later events or circumstances or to reflect the occurrence of unanticipated events. Readers, listeners and viewers are cautioned to consider these risks and uncertainties and to not place undue reliance on such information. Forward-looking statements should not be read as a guarantee of future performance or results and are subject to risks and uncertainties, and the actual results may differ materially from those expressed or implied in the forward-looking statements.

Industry and Market Data: Certain market and/or industry data used in this presentation was obtained from internal estimates and studies, where appropriate, as well as from market research and publicly available information. Such information may include data obtained from sources believed to be reliable, however ICL Group disclaims the accuracy and completeness of such information, which is not guaranteed. Internal estimates and studies, which we believe to be reliable, have not been independently verified and involve elements of subjective judgment and analysis that may or may not prove to be accurate. We cannot assure that such data is accurate or complete.

Non-GAAP Financial Measures: Included in this presentation are non-GAAP financial measures, such as EBITDA, margin EBITDA, adjusted EBITDA and margin, segment EBITDA, margin EBITDA, return on invested capital (ROIC), and net debt to EBITDA, and were designed to complement the financial information presented in accordance with IFRS, because management believes such measures are useful to investors. These non-GAAP financial measures should be considered only as supplemental to, and not superior to, financial measures provided in accordance with IFRS. Other companies may calculate similarly titled non-GAAP financial measures differently than the company. Please refer to the appendix to this presentation for an additional information about such non-GAAP financial measures and reconciliation of the non-GAAP financial measures included in this presentation to the most directly comparable financial measures prepared in accordance with IFRS.

EMPOWERING AG PROFESSIONALS WITH HIGH-QUALITY AGRONOMIC DATA

TO SHAPE THE FUTURE OF SUSTAINABLE AGRICULTURE



FULLY INDEPENDENT STRUCTURE



MAKE DATA AVAILABLE FOR USE



FARMERS TRUSTED ADVISORS



HARNESS TOP TALENTS & HIGH TECH

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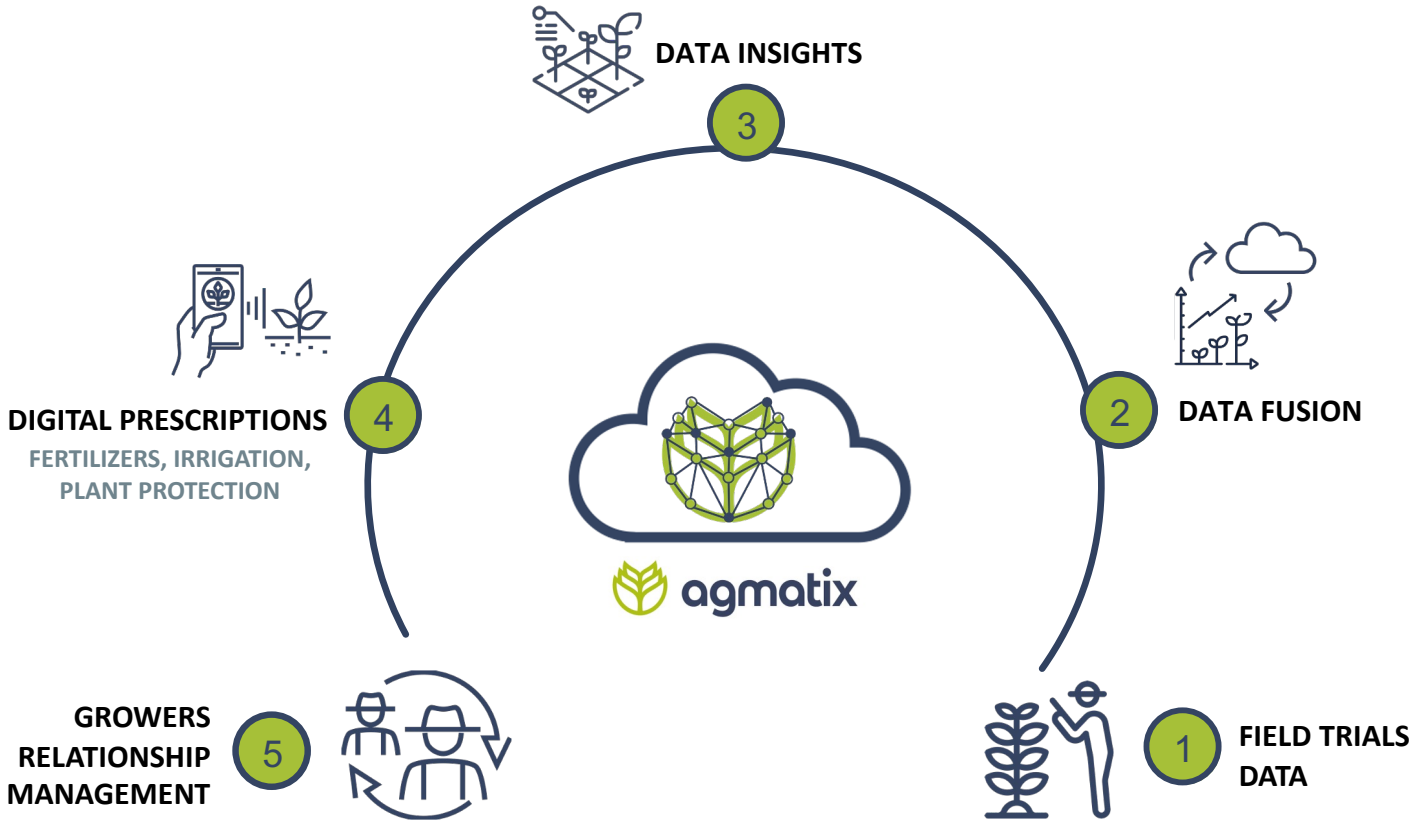
BEST-IN-CLASS AGRICULTURE REQUIRES EFFECTIVE DATA COLLABORATION

ACCESS TO INTEROPERABLE DATA DRIVES BETTER EFFICIENCY, PROFITABILITY, AND SUSTAINABILITY FOR FARMERS



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ON TRACK TO LEAD COLLABORATIVE DATA AND AI IN AGRICULTURE

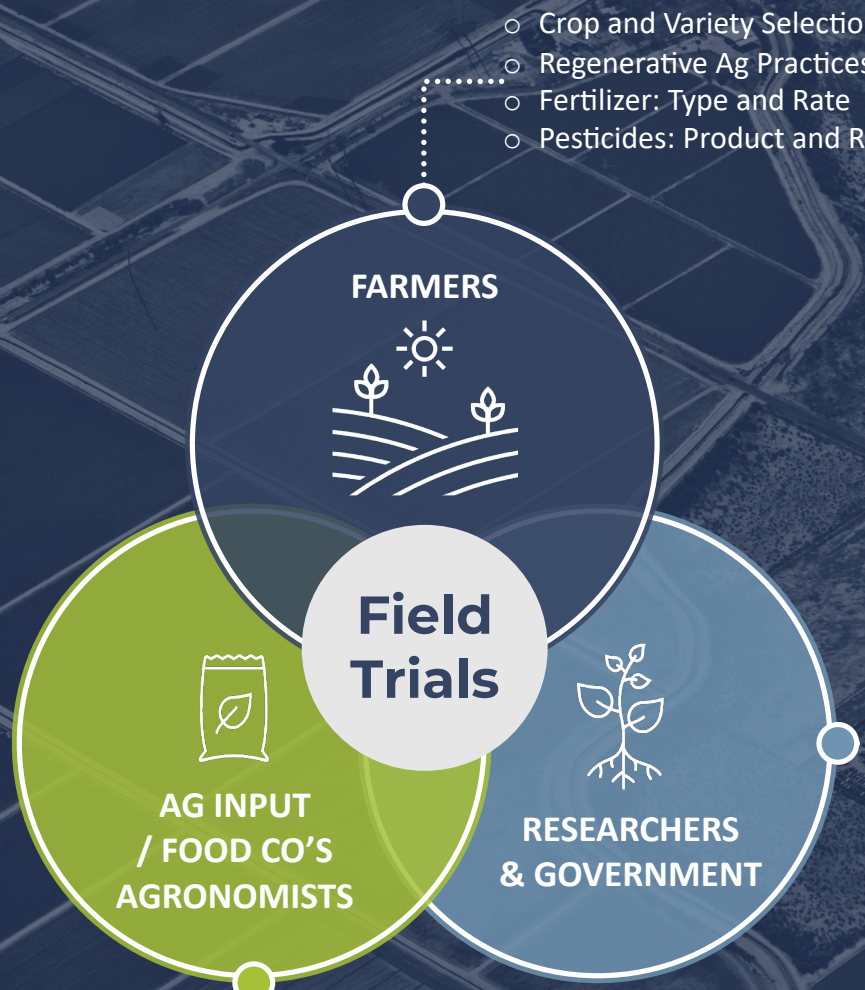


BUILDING SOLUTIONS BY DIGITIZING FIELD TRIALS

AT THE CORE OF AGRONOMIC PRACTICES

COMPERHENSIVE COMPLETE DATA SETS

~150M CONDUCTED ANNUALLY



- Crop and Variety Selection
- Regenerative Ag Practices
- Fertilizer: Type and Rate
- Pesticides: Product and Rate

- Tech Transfer
- Hypothesis Validation
- Identify Tech Gaps
- Sustainability Metrics

- Product Introduction
- Technology Validation
- New Services
- Product Improvements
- Regenerative Ag Practices

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GENERATING DATA-DRIVEN VALUE



EFFICIENCY

- Faster trial results and insights
- Shorten innovation cycle times
- Reduce trial operations costs
- Share data – eliminate redundancy

REVENUE

- Digital sales prescriptions
- Insights & Recommendation
- Improve customer retention
- Precision agriculture engine

SUSTAINABILITY

- Increase regenerative ag
- Reduce carbon emissions
- Data-certified protocols
- Standedized measurement

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BY 2027, GROWING DATA TO IMPACT 20% OF GLOBAL FARMS



500M
FIELD TRIALS



50M
ACRES



3M
PROFESSIONALS



+300M
Farmers

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ESTABLISHED
GLOBAL ECOSYSTEM

FULLY INDEPENDENT
STRUCTURE

TRUSTED BY 40% OF TOP US
AGRICULTURE UNIVERSITIES

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PURDUE UNIVERSITY
The University of Vermont
WISCONSIN UNIVERSITY OF WISCONSIN-MADISON
NETAFIM™ GROW MORE WITH LESS
China Agricultural University
iSDA AFRICA
IOWA STATE UNIVERSITY
UCDAVIS UNIVERSITY OF CALIFORNIA
INTERNATIONAL POTASH INSTITUTE
MIGAL Galilee Research Institute LTD.
HELENA
NC STATE UNIVERSITY
MICHIGAN STATE UNIVERSITY Founded 1855
WAGENINGEN UNIVERSITY & RESEARCH
THE HEBREW UNIVERSITY OF JERUSALEM
UNIVERSITY OF ARKANSAS
UCR
apni
ifa INTERNATIONAL FERTILIZER ASSOCIATION
Ben-Gurion University of the Negev
ICL
UNIVERSITY OF MINNESOTA

GENERATING IMPACT AT SCALE

ICL GLOBAL ECOSYSTEM & MARKET ACCESS

FIELD-LEVEL EXPERIENCE

AGRONOMY KNOWHOW

ICL + agmatix™ + GROWERS

Founded in 2019

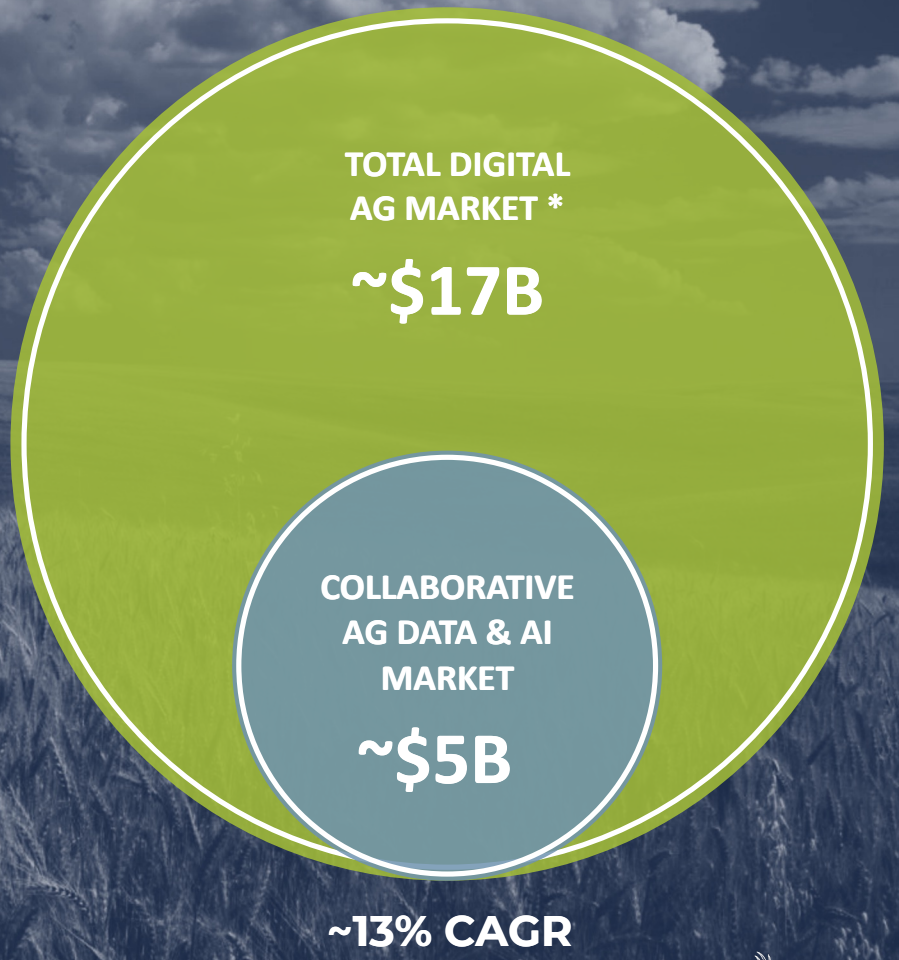
Acquired in 2020

SOLUTIONS DESIGNED AS SOFTWARE AS A SERVICE

B2B ENTERPRISE APPROACH

LOW-TOUCH PLATFORM AGNOSTIC

USER LICENSES RECURRING REVENUES



~13% CAGR

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* Morgan Stanley Research The Future of Food: Complexities and Compromises Dec 2020
** Based on internal estimations based on multiple sources

ADOPTION RATE

EXCLUDING ICL DATA

50M+
>6X Growth

DIGITIZED FIELD MEASUREMENTS

>1B

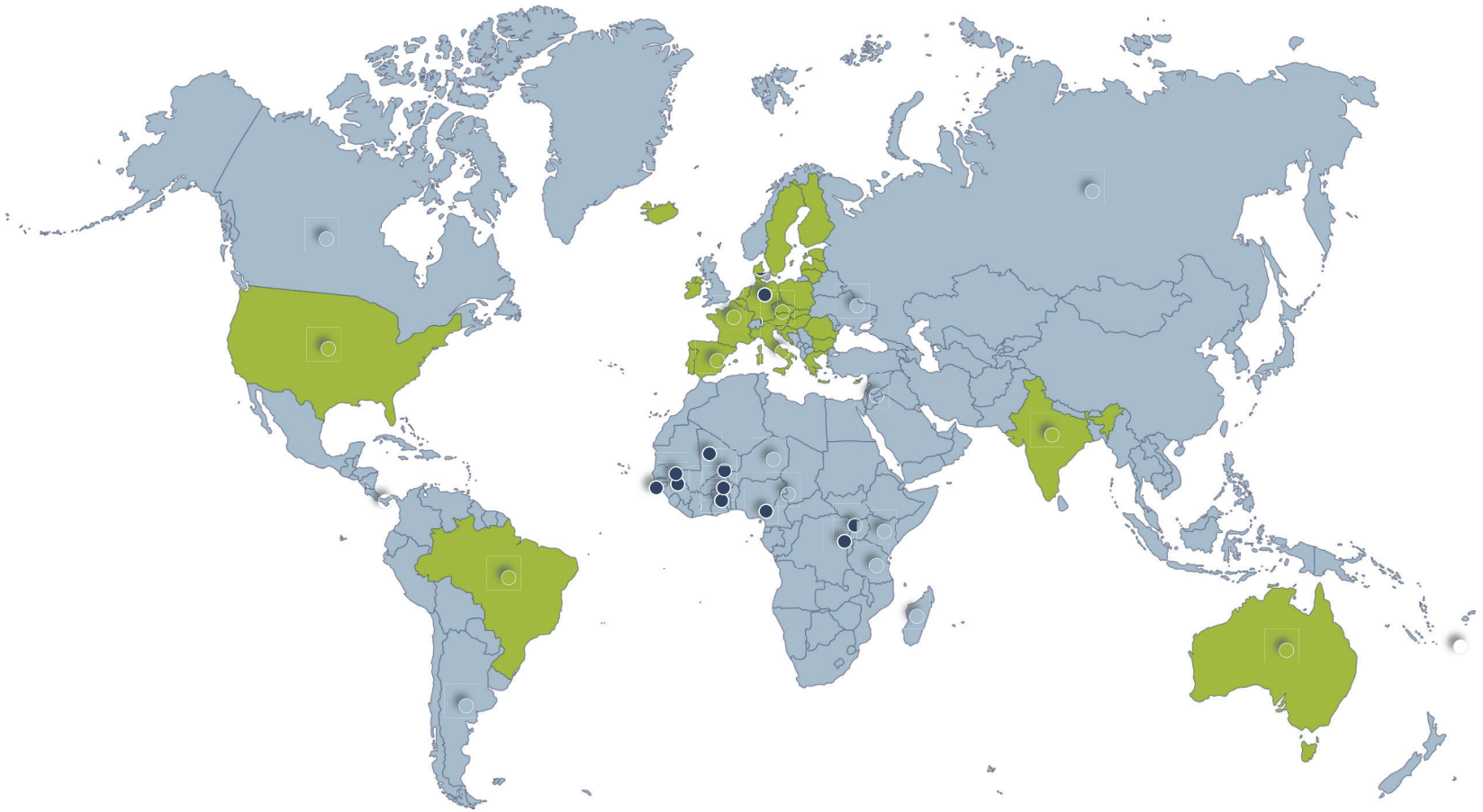
AG DATA POINTS

150+

CROPS COVERED

3.9M+
>2X Growth

GLOBAL REACH ACRES



TRIALS DATA BY COUNTRY:

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*BASED ON GROWERS AND AGMATIX COMBINED

BOOSTING SALES CUSTOMER SERVICE AND SUSTAINABILITY IN INDIA

DIGITAL PRESCRIPTIONS

AI DRIVEN LEAF TESTING

1,460 FARMS

1,640 HECTARES



SUPPORTED 3X SALES GROWTH IN INDIA

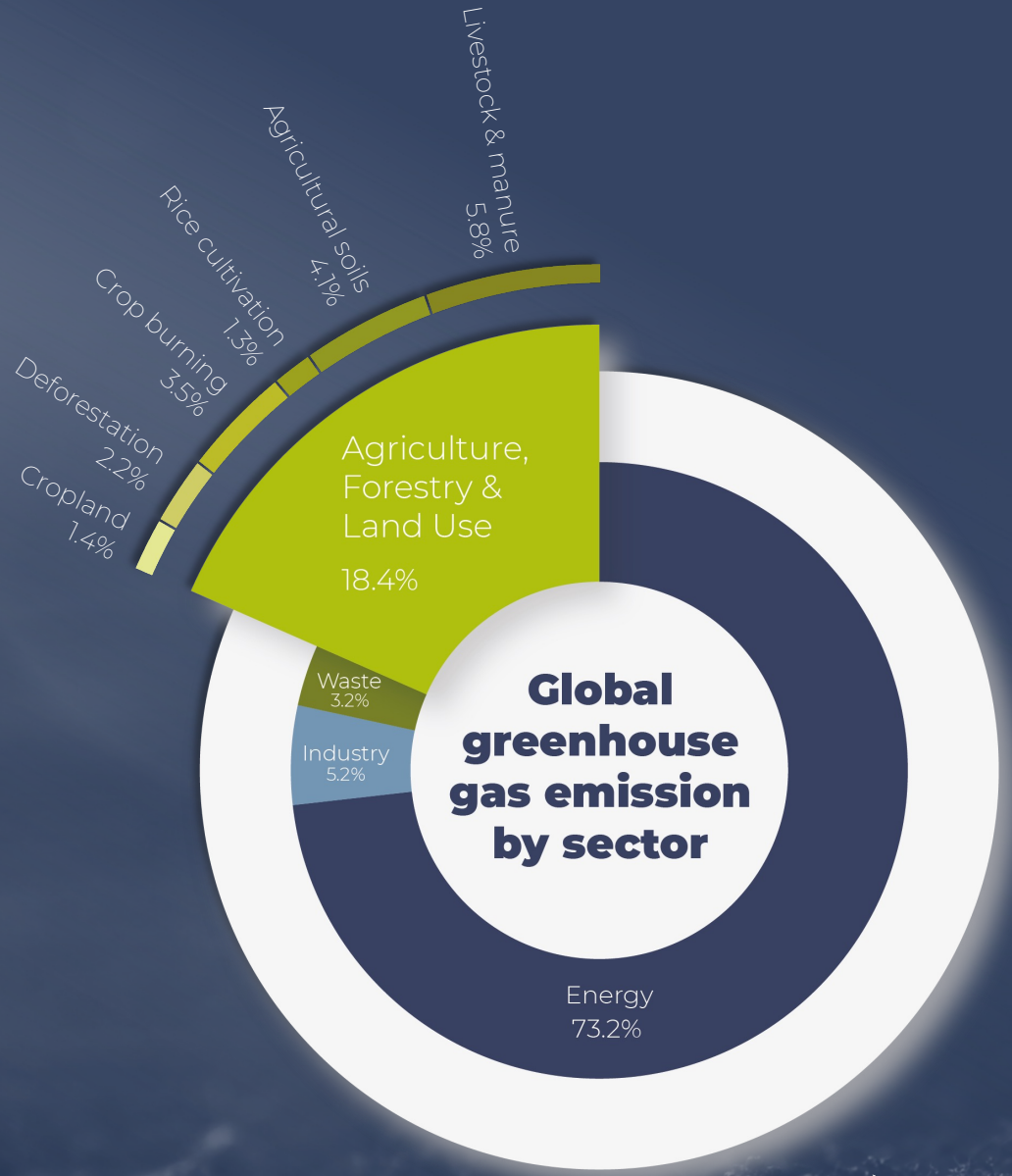
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BY 2027, REDUCE FERTILIZER-RELATED CARBON EMISSIONS BY 6% IN BRAZIL AND 1% IN INDIA

DIGITAL PRESCRIPTIONS BASED ON BIG DATA

OPTIMIZE AG PRACTICES TO REDUCE CARBON FOOTPRINT

SAVE AN AVERAGE OF 140 KG PER TON OF YIELD



agmatix.com/sustainability

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"This database makes it easier to create decision support systems to optimize crop production in a sustainable way."

- Achim Dobermann, IFA Chief Scientist

COLLABORATIVE DATA
OPEN RESEARCH PLATFORMS



2,000+ DIFFERENT DATASETS



>50 COLLABORATING RESEARCHERS



53+ CONTRIBUTING COUNTRIES



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