Ziff Davis Reports Second Quarter 2025 Financial Results and Reaffirms 2025 Guidance

NEW YORK, NY -- August 6, 2025 -- Ziff Davis, Inc. (NASDAQ: ZD) ("Ziff Davis" or "the Company") today reported unaudited financial results for the second quarter ended June 30, 2025.

"We are very pleased with our second quarter results, which exceeded expectations and marked our strongest quarterly revenue growth since 2021," said Vivek Shah, Chief Executive Officer of Ziff Davis. "Our new segment reporting is providing greater transparency into the intrinsic value of our key businesses, including breakthrough results from our Connectivity and Health & Wellness businesses."

SECOND QUARTER 2025 RESULTS

- Q2 2025 quarterly revenues increased 9.8% to \$352.2 million compared to \$320.8 million for Q2 2024.
- Income from operations increased 17.2% to \$33.5 million compared to \$28.6 million for Q2 2024.
- Net income ⁽¹⁾ decreased to \$26.3 million compared to \$36.9 million for Q2 2024.
- Net income per diluted share ⁽¹⁾ decreased to \$0.62 in Q2 2025 compared to \$0.77 for Q2 2024.
- Adjusted EBITDA (2) for the guarter increased 11.8% to \$107.7 million compared to \$96.3 million for Q2 2024.
- Adjusted net income ⁽²⁾ decreased to \$51.6 million compared to \$53.7 million for Q2 2024.
- Adjusted net income per diluted share ⁽¹⁾⁽²⁾ (or "Adjusted diluted EPS") for the quarter increased 5.1% to \$1.24 compared to \$1.18 for Q2 2024.
- Net cash provided by operating activities was \$57.1 million in Q2 2025 compared to \$50.6 million in Q2 2024. Free cash flow ⁽²⁾ was \$26.9 million in Q2 2025 compared to \$25.1 million in Q2 2024.
- Ziff Davis deployed approximately \$11.4 million for current and prior year acquisitions during the quarter and \$33.9 million related to share repurchases in Q2 2025.

The following table reflects results for the three and six months ended June 30, 2025 and 2024, respectively (in millions, except per share amounts).

	Three months	ended June 30,		Six months e	nded June 30,	
(Unaudited)	2025	2024	% Change	2025	2024	% Change
Revenues (4)						
Technology & Shopping	\$80.8	\$72.5	11.3%	\$162.4	\$141.8	14.5%
Gaming & Entertainment	\$46.2	\$43.0	7.5%	\$84.3	\$79.6	5.9%
Health & Wellness	\$99.5	\$86.0	15.7%	\$185.2	\$166.0	11.6%
Connectivity	\$57.4	\$50.3	14.2%	\$113.2	\$103.4	9.5%
Cybersecurity & Martech	\$68.3	\$69.0	(0.9)%	\$135.7	\$144.5	(6.1)%
Total revenues (3)	\$352.2	\$320.8	9.8%	\$680.8	\$635.3	7.2%
Income from operations	\$33.5	\$28.6	17.2%	\$68.6	\$64.4	6.5%
Operating income margin	9.5%	8.9%	0.6%	10.1%	10.1%	—%
Net income ⁽¹⁾	\$26.3	\$36.9	(28.6)%	\$50.6	\$47.5	6.4%
Net income per diluted share (1)	\$0.62	\$0.77	(19.5)%	\$1.19	\$1.02	16.7%
Adjusted EBITDA (2)	\$107.7	\$96.3	11.8%	\$207.8	\$197.0	5.5%
Adjusted EBITDA margin (2)	30.6%	30.0%	0.6%	30.5%	31.0%	(0.5)%
Adjusted net income (1)(2)	\$51.6	\$53.7	(3.9)%	\$100.6	\$112.2	(10.4)%
Adjusted diluted EPS (1)(2)	\$1.24	\$1.18	5.1%	\$2.38	\$2.45	(2.9)%
Net cash provided by operating activities	\$57.1	\$50.6	12.9%	\$77.7	\$126.1	(38.4)%
Free cash flow (2)	\$26.9	\$25.1	7.5%	\$21.9	\$72.5	(69.7)%

Notes:

- (1) GAAP effective tax rates were approximately 16.8% and 19.9% for the three months ended June 30, 2025 and 2024, respectively, and 24.9% and 27.9% for the six months ended June 30, 2025 and 2024, respectively. Adjusted effective tax rates were approximately 24.6% and 23.3% for the three months ended June 30, 2025 and 2024, respectively, and 24.2% and 23.6% for the six months ended June 30, 2025 and 2024, respectively.
- (2) For definitions of non-GAAP financial measures and reconciliations of GAAP to non-GAAP financial measures refer to section "Non-GAAP Financial Measures" further in this release.
- (3) The revenues associated with each of the reportable segments may not foot precisely since each is presented independently.
- (4) Prior period segment information is presented on a comparable basis to conform to our new segment presentation with no effect on previously reported consolidated results.

ZIFF DAVIS GUIDANCE

The Company reaffirms its guidance for fiscal year 2025 as follows (in millions, except per share data):

	2	025 Range	of E	stimates	
		Low	High		
Revenues	\$	1,442	\$	1,502	
Adjusted EBITDA	\$	505	\$	542	
Adjusted diluted EPS (1)	\$	6.64	\$	7.28	

(1) It is anticipated that the Adjusted effective tax rate for 2025 will be between 23.25% and 25.25%.

A reconciliation of forward-looking Adjusted EBITDA and Adjusted diluted EPS to the corresponding GAAP financial measures is not available without unreasonable effort due primarily to variability and difficulty in making accurate forecasts and projections of certain non-operating items such as (Gain) loss on investments, net, Other (income) loss, net, and other unanticipated items that may arise in the future.

EARNINGS CONFERENCE CALL AND AUDIO WEBCAST

Ziff Davis will host a live audio webcast and conference call discussing its second quarter 2025 financial results on Thursday, August 7, 2025, at 8:30AM ET. The live webcast and call will be accessible by phone by dialing (844) 985-2014 or via www.ziffdavis.com. Following the event, the audio recording and presentation materials will be archived and made available at www.ziffdavis.com.

ABOUT ZIFF DAVIS

Ziff Davis, Inc. (NASDAQ: ZD) is a vertically focused digital media and internet company whose portfolio includes leading brands in technology, shopping, gaming and entertainment, health and wellness, connectivity, cybersecurity, and martech. For more information, visit www.ziffdavis.com.

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"Safe Harbor" Statement Under the Private Securities Litigation Reform Act of 1995: Certain statements in this press release are "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995, including those contained in Vivek Shah's quote, and the "Ziff Davis Guidance" section regarding the Company's expected fiscal 2025 financial performance. These forward-looking statements are based on management's current expectations or beliefs and are subject to numerous assumptions, risks, and uncertainties that could cause actual results to differ materially from those described in the forward-looking statements. These factors and uncertainties include, among other items: the Company's ability to grow advertising, licensing, and subscription revenues, profitability, and cash flows, particularly in light of an uncertain U.S. or worldwide economy, including the possibility of economic downturn or recession; the Company's ability to make interest and debt payments; the Company's ability to identify, close, and successfully transition acquisitions; customer growth and retention; the Company's ability to create compelling content; our reliance on third-party platforms; the threat of content piracy and developments related to artificial intelligence; increased competition and rapid technological changes; variability of the Company's revenue based on changing conditions in particular industries and the economy generally; protection of the Company's proprietary technology or infringement by the Company of intellectual property of others; the risk of losing critical

third-party vendors or key personnel; the risks associated with fraudulent activity, system failure, or a security breach; risks related to our ability to adhere to our internal controls and procedures; the risk of adverse changes in the U.S. or international regulatory environments, including but not limited to the imposition or increase of taxes or regulatory-related fees; the risks related to supply chain disruptions, increased tariffs and trade protection measures, inflationary conditions, and rising interest rates; the risk of liability for legal and other claims; and the numerous other factors set forth in Ziff Davis' filings with the Securities and Exchange Commission ("SEC"). For a more detailed description of the risk factors and uncertainties affecting Ziff Davis, refer to our most recent Annual Report on Form 10-K and the other reports filed by Ziff Davis from time-to-time with the SEC, each of which is available at www.sec.gov. The forward-looking statements provided in this press release, including those contained in Vivek Shah's quote and in the "Ziff Davis Guidance" portion regarding the Company's expected fiscal 2025 financial performance are based on limited information available to the Company at this time, which is subject to change. Although management's expectations may change after the date of this press release, the Company undertakes no obligation to revise or update these statements.

ZIFF DAVIS, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED BALANCE SHEETS (UNAUDITED, IN THOUSANDS)

	Jui	ne 30, 2025	Dece	mber 31, 2024
ASSETS				
Cash and cash equivalents	\$	457,259	\$	505,880
Accounts receivable, net of allowances of \$7,919 and \$8,148, respectively		523,008		660,223
Prepaid expenses and other current assets		122,204		105,966
Total current assets		1,102,471		1,272,069
Long-term investments		139,812		158,187
Property and equipment, net of accumulated depreciation of \$419,265 and \$361,710, respectively		204,243		197,216
Intangible assets, net		397,626		425,749
Goodwill		1,619,482		1,580,258
Deferred income taxes		7,510		7,487
Other assets		48,266		63,368
TOTAL ASSETS	\$	3,519,410	\$	3,704,334
LIABILITIES AND STOCKHOLDERS' EQUITY				
Accounts payable and accrued expenses	\$	474,189	\$	670,769
Income taxes payable, current		_		19,715
Deferred revenue, current		208,843		199,664
Other current liabilities		9,807		9,499
Total current liabilities		692,839		899,647
Long-term debt		865,380		864,282
Deferred revenue, noncurrent		5,522		5,504
Liability for uncertain tax positions		31,298		30,296
Deferred income taxes		39,827		46,018
Other noncurrent liabilities		41,885		47,705
TOTAL LIABILITIES		1,676,751		1,893,452
Common stock		412		428
Additional paid-in capital		484,498		491,891
Retained earnings		1,409,468		1,401,034
Accumulated other comprehensive loss		(51,719)		(82,471)
TOTAL STOCKHOLDERS' EQUITY		1,842,659		1,810,882
TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY	\$	3,519,410	\$	3,704,334

ZIFF DAVIS, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (UNAUDITED, IN THOUSANDS EXCEPT SHARE AND PER SHARE DATA)

	Three months	ended June 30,	Six months er	nded June 30,		
	2025	2024	2025	2024		
Total revenues	\$352,209	\$320,800	\$680,845	\$635,285		
Operating costs and expenses:						
Direct costs	48,974	50,024	96,182	95,911		
Sales and marketing	141,598	124,766	269,278	241,766		
Research, development, and engineering	16,478	16,795	32,354	34,569		
General, administrative, and other related costs	54,070	48,505	100,980	98,015		
Depreciation and amortization	57,606	52,141	113,438	100,594		
Total operating costs and expenses	318,726	292,231	612,232	570,855		
Income from operations	33,483	28,569	68,613	64,430		
Interest expense, net	(6,523)	(1,804)	(12,654)	(3,573)		
Loss on sale of businesses	_	_	_	(3,780)		
Gain (loss) on investments, net	4,340	3,051	4,340	(7,654)		
Other (loss) income, net	(5,786)	5,267	(8,589)	5,163		
Income before income tax expense and income from equity method investment	25,514	35,083	51,710	54,586		
Income tax expense	(4,286)	(6,990)	(12,873)	(15,221)		
Income from equity method investment, net of tax	5,115	8,817	11,745	8,172		
Net income	\$26,343	\$36,910	\$50,582	\$47,537		
Net income per common share:						
Basic	\$0.63	\$0.81	\$1.20	\$1.04		
Diluted	\$0.62	\$0.77	\$1.19	\$1.02		
Weighted average shares outstanding:						
Basic	41,732,800	45,492,809	42,143,165	45,676,726		
Diluted	43,148,504	50,665,112	43,655,507	50,889,579		

ZIFF DAVIS, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED, IN THOUSANDS)

(SNAODITED, IN THOODANDO)	5	Six months end	led June 30,
		2025	2024
Cash flows from operating activities:			
Net income	\$	50,582 \$	47,537
Adjustments to reconcile net income to net cash provided by operating activities:			
Depreciation and amortization		113,438	100,594
Non-cash operating lease costs		4,325	5,538
Share-based compensation		21,479	20,472
Provision for credit losses on accounts receivable		1,012	1,336
Deferred income taxes, net		(7,320)	(7,869)
Loss on sale of businesses		_	3,780
Changes in fair value of contingent consideration		(2,318)	_
Income from equity method investments, net		(11,745)	(8,172)
(Gain) loss on investments, net		(4,340)	7,654
Other		1,701	1,779
Decrease (increase) in:			
Accounts receivable		147,417	44,215
Prepaid expenses and other current assets		(523)	(9,138)
Other assets		1,900	(375)
Increase (decrease) in:			
Accounts payable		(231,065)	(80,548)
Deferred revenue		464	13,108
Accrued liabilities and other current liabilities		(7,320)	(13,789)
Net cash provided by operating activities		77,687	126,122
Cash flows from investing activities:			
Purchases of property and equipment		(55,752)	(53,633)
Acquisitions, net of cash received		(50,345)	(56,698)
Distribution from equity method investment		9,196	_
Proceeds from sale of equity investments		25,250	19,455
Proceeds from sale of businesses, net of cash divested		_	7,860
Other		51	(124)
Net cash used in investing activities		(71,600)	(83,140)
Cash flows from financing activities:			
Repurchase of common stock		(68,834)	(87,928)
Issuance of common stock under employee stock purchase plan		3,751	4,525
Deferred payments for acquisitions		(213)	(7,417)
Other		(1,592)	(940)
Net cash used in financing activities		(66,888)	(91,760)
Effect of exchange rate changes on cash and cash equivalents		12,180	(1,600)
Net change in cash and cash equivalents		(48,621)	(50,378)
Cash and cash equivalents at beginning of period		505,880	737,612
Cash and cash equivalents at end of period	\$	457,259 \$	687,234

Non-GAAP Financial Measures

To supplement our condensed consolidated financial statements, which are prepared and presented in accordance with U.S. generally accepted accounting principles ("GAAP"), we use the following non-GAAP financial measures: Adjusted EBITDA, Adjusted EBITDA margin, Adjusted net income (loss), Adjusted net income (loss) per diluted share, Free cash flow, and Adjusted effective tax rate (collectively the "non-GAAP financial measures"). The presentation of this financial information is not intended to be considered in isolation or as a substitute for, or superior to, the financial information prepared and presented in accordance with GAAP.

We use these non-GAAP financial measures for financial and operational decision making and as means to evaluate period-to-period comparisons. We believe that these non-GAAP financial measures provide meaningful supplemental information regarding our performance and liquidity by excluding certain items that may not be indicative of our recurring core business operating results or, in certain cases, may be non-cash in nature. We believe that both management and investors benefit from referring to these non-GAAP financial measures in assessing our performance and when planning, forecasting, and analyzing future periods. These non-GAAP financial measures also facilitate management's internal comparisons to our historical performance and liquidity. We believe these non-GAAP financial measures are useful to investors both because (1) they allow for greater transparency with respect to key metrics used by management in its financial and operational decision-making, (2) certain measures are used to determine the amount of annual incentive compensation paid to our named executive officers, and (3) they are used by the analyst community to help them analyze the health of our business.

These non-GAAP financial measures are not measures presented in accordance with GAAP, and our use of these terms may vary from that of other companies, limiting their usefulness for comparison purposes. These non-GAAP financial measures are not based on any comprehensive set of accounting rules or principles. These non-GAAP financial measures have limitations in that they do not reflect all of the amounts associated with the Company's results of operations determined in accordance with GAAP.

Non-GAAP financial measures exclude the certain items listed below. We believe that excluding these items from the non-GAAP measures facilitates comparisons to historical operating results and comparisons to peers, many of which exclude similar items. We believe that non-GAAP financial measures provide meaningful supplemental information regarding operational performance. We further believe these measures are useful to investors in that they allow for greater transparency of certain line items in the Company's financial statements.

Adjusted EBITDA is defined as Net income (loss) with adjustments to reflect the addition or elimination of certain items including, but not limited to:

- Interest expense, net. Interest expense is generated primarily from interest due on outstanding debt, partially offset by interest income generated from the interest earned on cash, cash equivalents, and investments;
- (Gain) loss on debt extinguishment, net. This is a non-cash expense that relates to extinguishments of long-term debt
 obligations. We believe this (gain) loss does not represent recurring core business operating results of the Company;
- (Gain) loss on sale of businesses. This gain or loss relates to the sales of businesses and does not represent recurring
 core business operating results of the Company;
- (Gain) loss on investments, net. This item includes realized gains and losses, unrealized gains and losses, and
 impairment charges on debt and equity investments. The amount of gain or loss depends on the share price for
 investments with readily determinable fair value and on observable price changes for investments without a readily
 determinable fair value, and does not represent core business operating results of the Company;
- Other (income) loss, net. This income or expense relates to other non-operating items and does not represent recurring core business operating results of the Company;
- Income tax (benefit) expense. This benefit or expense depends on the pre-tax loss or income of the Company, statutory
 tax rates, tax regulations, and different tax rates in various jurisdictions in which the Company operates and which the
 Company does not have the control over;
- (Income) loss from equity method investment, net of tax. This is a non-cash income or expense as it relates primarily to
 our investment in OCV Fund I, LP (the "OCV Fund"). We believe that gain or loss resulting from our equity method
 investment does not represent core business operating results of the Company;
- Depreciation and amortization. This is a non-cash expense at it relates to use and associated reduction in value of certain assets including equipment, fixtures, and certain capitalized internal-use software and website development costs, and identifiable definite-lived intangible assets of the acquired businesses;
- Share-based compensation. This is a non-cash expense as it relates to awards granted under the various share-based incentive plans of the Company. We view the economic cost of share-based awards to be the dilution to our share base;
- Acquisition, integration, and other costs. This includes adjustments to contingent consideration, lease terminations, retention bonuses, other acquisition-specific items, and other costs, such as severance, third-party debt modification

costs, litigation costs from discrete, complex, or unusual proceedings, and legal settlements. These expenses do not represent core business operating results of the Company;

- Disposal related costs. These are expenses associated with the disposal of certain businesses that do not represent core
 business operating results of the Company;
- Lease asset impairments and other charges. These expenses are incurred in connection with impaired right-of-use ("ROU") assets of the Company. Associated expenses are comprised of insurance, utility, and other charges related to assets that are no longer in use, and partially offset by the sublease income earned. These expenses do not represent core business operating results of the Company; and
- Goodwill impairment. This is a non-cash expense that is recorded when the carrying value of the reporting unit exceeds its
 fair value and does not represent core business operating results of the Company.

Adjusted EBITDA margin is calculated by dividing Adjusted EBITDA by Total Revenues.

Adjusted net income (loss) is defined as Net income (loss) with adjustments to reflect the addition or elimination of certain statement of operations items including, but not limited to:

- Interest, net. This reflects the difference between the imputed and coupon interest expense associated with the 4.625% Senior Notes and a charge that the Company determined to be penalty interest associated with the 1.75% Convertible Notes, offset in part by a certain interest income earned by the Company. These net expenses do not represent core business operating results of the Company;
- (Gain) loss on debt extinguishment, net. This is a non-cash expense that relates to extinguishments of long-term debt obligations. We believe this gain or loss does not represent recurring core business operating results of the Company;
- (Gain) loss on sale of businesses. This gain or loss relates to the sales of businesses and does not represent recurring core business operating results of the Company;
- (Gain) loss on investments, net. This item includes realized gains and losses, unrealized gains and losses, and
 impairment charges on debt and equity investments. The amount of gain or loss depends on the share price for
 investments with readily determinable fair value and on observable price changes for investments without a readily
 determinable fair value, and does not represent core business operating results of the Company;
- (Income) loss from equity method investment, net of tax. This is a non-cash income or expense as it relates primarily to
 our investment in the OCV Fund. We believe that gains or losses resulting from our equity method investment do not
 represent core business operating results of the Company;
- Amortization. Includes the amortization of patents and intangible assets that we acquired. This is a non-cash expense as it
 primarily relates to identifiable definite-lived intangible assets of the acquired businesses. We believe that acquired
 intangible assets represent cost incurred by the acquiree to build value prior to the acquisition and the amortization of this
 cost does not represent core business operating results of the Company;
- Share-based compensation. This is a non-cash expense as it relates to awards granted under the various share-based incentive plans of the Company. We view the economic cost of share-based awards to be the dilution to our share base;
- Acquisition, integration, and other costs. This includes adjustments to contingent consideration, lease terminations, retention bonuses, other acquisition-specific items, and other costs, such as severance, third-party debt modification costs, litigation costs from discrete, complex, or unusual proceedings, and legal settlements. These expenses do not represent core business operating results of the Company;
- Disposal related costs. These are expenses associated with the disposal of certain businesses that do not represent core business operating results of the Company;
- Lease asset impairments and other charges. These expenses are incurred in connection with impaired ROU assets of the Company. Associated expenses are comprised of insurance, utility, and other charges related to assets that are no longer in use, and partially offset by the sublease income earned. These expenses do not represent core business operating results of the Company; and
- Goodwill impairment. This is a non-cash expense that is recorded when the carrying value of the reporting unit exceeds its
 fair value and does not represent core business operating results of the Company.

Adjusted net income (loss) per diluted share is calculated by dividing Adjusted net income (loss) by the diluted weighted average shares of common stock outstanding excluding the effect of convertible debt dilution.

Free cash flow is defined as Net cash provided by operating activities, less purchases of property and equipment, plus changes in contingent consideration (if any).

Adjusted effective tax rate is calculated based upon the GAAP effective tax rate with adjustments for the tax applicable to non-GAAP adjustments to Net income (loss), generally based upon the effective marginal tax rate of each adjustment.

The following table sets forth a reconciliation of Net income to Adjusted EBITDA:

	Thr	ee months	ende	d June 30,	Six months ended June 30,				
		2025		2024		2025		2024	
Net income	\$	26,343	\$	36,910	\$	50,582	\$	47,537	
Interest expense, net		6,523		1,804		12,654		3,573	
Loss on sale of businesses		_		_		_		3,780	
(Gain) loss on investment, net		(4,340)		(3,051)		(4,340)		7,654	
Other loss (income), net		5,786		(5,267)		8,589		(5,163)	
Income tax expense		4,286		6,990		12,873		15,221	
Income from equity method investment, net of tax		(5,115)		(8,817)		(11,745)		(8,172)	
Depreciation and amortization		57,606		52,141		113,438		100,594	
Share-based compensation		11,727		11,600		21,479		20,472	
Acquisition, integration, and other costs		3,987		3,837		3,430		10,103	
Disposal related costs		_		77		1		573	
Lease asset impairments and other charges		851		40		871		843	
Adjusted EBITDA		107,654	\$	96,264	\$	207,832	\$	197,015	

The following table sets forth Revenues and a reconciliation of (Loss) income from operations to Adjusted EBITDA by segment:

Three month	s ended J	June 30, i	2025
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	Times mentals chass sails 50, 2020													
		nnology & nopping	& Gaming & Entertainment			lealth & Vellness	Со	nnectivity		ybersecurity & Martech	Corporate (1)			Total
Revenues	\$	\$ 80,776 \$		46,226	\$	99,452		57,406	\$	68,349	\$	_	\$	352,209
(Loss) income from operations		(7,944)	\$	11,255	\$	16,018	\$	18,804	\$	12,235	\$	(16,885)	\$	33,483
Depreciation and amortization		23,049		3,054		14,371		7,272		9,821		39		57,606
Share-based compensation		1,437		449		1,626		879		1,135		6,201		11,727
Acquisition, integration, and other costs		1,720		331		771		197		79		889		3,987
Lease asset impairments and other charges		4		100		653				99		(5)		851
Adjusted EBITDA		18,266	\$	15,189	\$	33,439	\$	27,152	\$	23,369	\$	(9,761)	\$	107,654

Three months ended June 30, 2024

	Tillee months ended Julie 30, 2024													
		nnology & nopping	Gaming & Entertainment		Health & Wellness	Со	nnectivity	Cybersecurity & Martech		Corporate (1)			Total	
Revenues	\$	72,567	\$ 42,98	1 \$	85,988	\$	50,281	\$	68,983	\$	_	\$	320,800	
(Loss) income from operations	\$	(8,067)	\$ 8,19	8 \$	13,302	\$	21,702	\$	11,547	\$	(18,113)	\$	28,569	
Depreciation and amortization		19,863	2,84	1	13,013		7,617		8,800		7		52,141	
Share-based compensation		1,625	32	7	1,509		764		1,222		6,153		11,600	
Acquisition, integration, and other costs		4,086	91	6	2,276		(5,923)		471		2,011		3,837	
Disposal related costs		_	_	-	_		_		20		57		77	
Lease asset impairments and other charges	er charges		_	_	15		_		105		82		40	
Adjusted EBITDA	\$	17,345	\$ 12,28	2 \$	30,115	\$	24,160	\$	22,165	\$	(9,803)	\$	96,264	

Figures above are net of inter-segment revenues and operating costs and expenses. Prior period segment information is presented on a comparable basis to conform to our new segment presentation with no effect on previously reported consolidated results.

⁽¹⁾ Corporate includes certain unallocated overhead costs that were historically presented within the Digital Media reportable segment.

ZIFF DAVIS, INC. AND SUBSIDIARIES RECONCILIATION OF GAAP TO NON-GAAP FINANCIAL MEASURES (UNAUDITED, IN THOUSANDS, EXCEPT PER SHARE AMOUNTS)

The following tables set forth a reconciliation of Net income to Adjusted net income with adjustments presented on after-tax basis:

	Three months ended June 30,											
		2025	-	Per diluted share ⁽¹⁾		2024		Per diluted share ⁽¹⁾				
Net income	\$	26,343	\$	0.62	\$	36,910	\$	0.77				
Interest, net		61		_		17		_				
Gain on sale of businesses		_		_		(3,668)		(80.0)				
Gain on investments, net		(4,340)		(0.10)		(2,591)		(0.06)				
Income from equity method investment, net of tax		(5,115)		(0.12)		(8,817)		(0.19)				
Amortization		23,183		0.56		21,179		0.47				
Share-based compensation		7,842		0.19		9,421		0.21				
Acquisition, integration, and other costs		3,002		0.07		1,214		0.03				
Disposal related costs		_		_		60		_				
Lease asset impairment and other charges		656		0.02		14		_				
Dilutive effect of the convertible debt		_		_				0.03				
Adjusted net income	\$	51,632	\$	1.24	\$	53,739	\$	1.18				

		5	Six months er	idec	l June 30,		
	2025	F	Per diluted share ⁽¹⁾		2024	P	er diluted share ⁽¹⁾
Net income	\$ 50,582	\$	1.19	\$	47,537	\$	1.02
Interest, net	122		_		12		_
Loss on sale of business	_		_		112		_
(Gain) loss on investments, net	(4,340)		(0.10)		7,077		0.15
Income from equity method investment, net	(11,745)		(0.28)		(8,172)		(0.18)
Amortization	45,051		1.07		41,264		0.90
Share-based compensation	17,658		0.42		17,207		0.38
Acquisition, integration and other costs	2,560		0.06		6,085		0.13
Disposal related costs	1		_		432		0.01
Lease asset impairment and other charges	683		0.02		657		0.01
Dilutive effect of the convertible debt	_		_				0.03
Adjusted net income	\$ 100,572	\$	2.38	\$	112,211	\$	2.45

⁽¹⁾ The reconciliation of Net income per diluted share to Adjusted net income per diluted share may not foot since each is calculated independently.

The following are the adjustments to certain statement of operations items used to derive Adjusted net income, which we believe provide useful information about our operating results and enhance the overall understanding of past financial performance and future prospects of the Company.

		Three months ended June 30, 2025														
									Adjus	tments						_
	G	AAP amount	Interest, n	et	(Gain) loss on sale of business		n) loss on estments, net	(Income) loss from equity method investments, net	Amo	rtization	Share-based compensation	Acquisition, integration, and other costs	Disposal related costs	Lease asset impairments and other charges	ne	Adjusted on-GAAP amount
Direct costs	\$	(48,974)	\$	— :	\$ —	\$	_ ;	\$ <u> </u>	\$	_	\$ 68	\$ (6)	\$ —	\$ —	\$	(48,912)
Sales and marketing	\$	(141,598)		_	_		_	_		_	1,349	1,237	_	_	\$ ((139,012)
Research, development, and engineering	\$	(16,478)		_	_		_	_		_	937	303	_	_	\$	(15,238)
General, administrative, and other related costs	\$	(54,070)		_	_		_			_	9,373	2,453	_	851	\$	(41,393)
Depreciation and amortization	\$	(57,606)		_	_		_	_		30,658	_	_	_	_	\$	(26,948)
Interest expense, net	\$	(6,523)		82	_		_	_		_	_	_	_	_	\$	(6,441)
Gain on investments, net	\$	4,340		_	_		(4,340)	_		_	_	_	_	_	\$	_
Other loss, net	\$	(5,786)		_	_		_	_		_	_	_	_	_	\$	(5,786)
Income tax expense (1)	\$	(4,286)	((21)	_		_	_		(7,475)	(3,885)	(985)	_	(195)	\$	(16,847)
Income from equity method investment, net of tax	\$	5,115		_	_		_	(5,115)	_	_	_	_	_	\$	_
Total non-GAAP adjustments			\$	61 :	\$ —	\$	(4,340)	(5,115) \$	23,183	\$ 7,842	\$ 3,002	\$ —	\$ 656		

⁽¹⁾ Adjusted effective tax rate was approximately 24.6% for the three months ended June 30, 2025. The calculation is based on a ratio where the numerator is the adjusted income tax expense of \$16,847 and the denominator is \$68,479, which equals adjusted net income of \$51,632 plus adjusted income tax expense.

Three months ended June 30, 2024

		Adjustments											
	GAAP amount	Interest, net	(Gain) le sale busir	of	(Gain) loss on investments, net	(Income) loss from equity method investments, net	Amortizatio	on	Share-based compensation	Acquisition, integration, and other costs	Disposal related costs	Lease asset impairments and other charges	Adjusted non-GAAP amount
Direct costs	\$ (50,024)	\$ —	\$	_ \$	S –	\$ —	\$	— :	\$ 62	\$ 101	\$ —	\$ —	\$ (49,861)
Sales and marketing	\$ (124,766)	_		_	_	_		_	1,093	1,949	_	_	\$ (121,724)
Research, development, and engineering	\$ (16,795)	_		_	_	_		_	1,071	1,271	_	_	\$ (14,453)
General, administrative, and other related costs	\$ (48,505)	_		_	_			_	9,374	516	77	40	\$ (38,498)
Depreciation and amortization	\$ (52,141)	_		_	_	_	27,8	356	_	_	_	_	\$ (24,285)
Interest expense, net	\$ (1,804)	23		_	_	_		_	_	_	_	_	\$ (1,781)
Gain on investments, net	\$ 3,051	_		_	(3,051)	_		_	_	_	_	_	\$
Other income, net	\$ 5,267		(4,890)	_	_		_	_	(537)	_	_	\$ (160)
Income tax expense (1)	\$ (6,990)	(6)	1,222	460	_	(6,6	377)	(2,179)	(2,086)	(17)	(26)	\$ (16,299)
Income from equity method investment, net of tax	\$ 8,817	_		_	_	(8,817)	_	_	_	_	_	\$ —
Total non-GAAP adjustments	<u>;</u>	\$ 17	\$ (3,668) \$	(2,591)	\$ (8,817) \$ 21,1	79	\$ 9,421	\$ 1,214	\$ 60	\$ 14	

⁽¹⁾ Adjusted effective tax rate was approximately 23.3% for the three months ended June 30, 2024. The calculation is based on a ratio where the numerator is the adjusted income tax expense of \$16,299 and the denominator is \$70,037, which equals adjusted net income of \$53,739 plus adjusted income tax expense.

Six months ended June 30, 2025

						Adjustments				_	
	GAAP amount	Interest, net	(Gain) loss on sale of business	(Gain) loss on investments, net	(Income) loss from equity method investments, net	Amortization	Share-based compensation	Acquisition, integration, and other costs	Disposal related costs	Lease asset impairments and other charges	Adjusted non-GAAP amount
Direct costs	\$ (96,182)	\$ —	\$ —	\$ —	\$ —	\$ —	\$ 131	\$ 60	\$ —	\$ - 9	\$ (95,991)
Sales and marketing	\$ (269,278)	_	_	_	_	_	2,335	2,219	_	_ ;	\$ (264,724)
Research, development, and engineering	\$ (32,354)	_	_	_	_	_	1,727	238	_	_ :	\$ (30,389)
General, administrative, and other related costs	\$ (100,980)	_	_	_	_	_	17,286	913	1	871 \$	\$ (81,909)
Depreciation and amortization	\$ (113,438)	_	_	_	_	59,449	_	_	_	_ ;	\$ (53,989)
Interest expense, net	\$ (12,654)	163	_	_	_	_	_	_	_	_ ;	\$ (12,491)
Gain on investments, net	\$ 4,340	_	_	(4,340)	_	_	_	_	_	_ ;	\$ —
Other loss, net	\$ (8,589)	_	_	_	_	_	_	_	_	_ ;	\$ (8,589)
Income tax expense (1)	\$ (12,873)	(41)	_	_	_	(14,398)	(3,821)	(870)	_	(188)	\$ (32,191)
Income from equity method investment, net	\$ 11,745	_	_	_	(11,745)	_	_	_	_	:	\$ —
Total non-GAAP adjustments	_	\$ 122	\$ —	\$ (4,340)	\$ (11,745)	\$ 45,051	\$ 17,658	\$ 2,560	\$ 1	\$ 683	

⁽¹⁾ Adjusted effective tax rate was approximately 24.2% for the six months ended June 30, 2025. The calculation is based on a ratio where the numerator is the adjusted income tax expense of \$32,191 and the denominator is \$132,763, which equals adjusted net income of \$100,572 plus adjusted income tax expense.

Six months ended June 30, 2024

	Six months ended Julie 30, 2024											
						Adjustments						
	GAAP amount	Interest, net	(Gain) loss on sale of business	(Gain) loss on investments, net	(Income) loss from equity method investments, net	Amortization	Share-based compensation	Acquisition, integration, and other costs	Disposal related costs	Lease asset impairments and other charges	Adjusted non-GAAP amount	
Direct costs	\$ (95,91	1) \$ —	\$ —	\$ —	\$ —	\$ —	\$ 123	\$ 271	\$ —	\$ —	\$ (95,517)	
Sales and marketing	\$ (241,76	6) —	_	_	_	_	1,851	2,490	_	_	\$ (237,425)	
Research, development, and engineering	\$ (34,56	9) —	_	_	_	_	2,161	1,494	40	_	\$ (30,874)	
General, administrative, and other related costs	\$ (98,01	5) —	_	_	_	_	16,337	5,848	533	843	\$ (74,454)	
Depreciation and amortization	\$ (100,59	4) —	_	_	_	54,280	_	_	_	_	\$ (46,314)	
Interest expense, net	\$ (3,57	3) 16	_	_	_	_	_	_	_	_	\$ (3,557)	
Loss on sale of business	\$ (3,78	0) —	3,780	_	_	_	_	_	_	_	\$ —	
Loss on investments, net	\$ (7,65	4) —	_	7,654	_	_	_	_	_	_	\$ _	
Other income, net	\$ 5,16	3 —	(4,890)) —	_	_	_	(537)	_	_	\$ (264)	
Income tax expense (1)	\$ (15,22	1) (4)	1,222	(577)	_	(13,016)	(3,265	(3,481)	(141)	(186)	\$ (34,669)	
Income from equity method investment, net	\$ 8,17	2	_	_	(8,172)	_	_	_	_		\$ —	
Total non-GAAP adjustments		\$ 12	\$ 112	\$ 7,077	\$ (8,172)	\$ 41,264	\$ 17,207	\$ 6,085	\$ 432	\$ 657		

⁽¹⁾ Adjusted effective tax rate was approximately 23.6% for the six months ended June 30, 2024. The calculation is based on a ratio where the numerator is the adjusted income tax expense of \$34,669 and the denominator is \$146,880, which equals adjusted net income of \$112,211 plus adjusted income tax expense.

The following tables set forth a reconciliation of Net cash provided by operating activities to Free cash flow:

<u>2025</u>	Q1		Q2		Q3	 Q4	 YTD
Net cash provided by operating activities	\$ 20,613	\$	57,074	\$	_	\$ _	\$ 77,687
Less: Purchases of property and equipment	(25,619)		(30,133)				(55,752)
Free cash flow	\$ (5,006)	\$	26,941	\$		\$ 	\$ 21,935
<u>2024</u>	 Q1		Q2		Q3	Q4	YTD
Net cash provided by operating activities	\$ 75,558	\$	50,564	\$	105,960	\$ 158,233	\$ 390,315
riot oder. provided by operating donation	 - ,	т.	00,00.	Ψ	.00,000	,	
Less: Purchases of property and equipment	(28,129)		(25,504)		(25,843)	(27,159)	(106,635)