

## Q1FY26 Investor Presentation



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## Safe Harbor

This presentation contains "forward-looking statements" within the meaning of the "safe harbor" provisions of the Private Securities Litigation Reform Act of 1995, including but not limited to, statements regarding our financial outlook, business strategy and plans, market trends and market size, opportunities and positioning. These forward-looking statements are based on current expectations, estimates, forecasts and projections. Words such as "expect," "anticipate," "should," "believe," "hope," "target," "project," "goals," "estimate," "potential," "predict," "may," "will," "might," "could," "intend," "shall" and variations of these terms and similar expressions are intended to identify these forward-looking statements, although not all forward-looking statements contain these identifying words. Forward-looking statements are subject to a number of risks and uncertainties, many of which involve factors or circumstances that are beyond our control. For example, macroeconomic conditions have in the past and could in the future reduce demand for our solutions; we and our thirdparty service providers have in the past and could in the future experience cybersecurity incidents; we may be unable to manage or sustain our revenue growth and profitability; our financial resources may be insufficient to effectively compete in our market; we may be unable to attract new customers, or retain or sell additional solutions to existing customers;

we may fail to maintain strategic partnerships to promote or enhance our solutions; we may experience challenges successfully expanding our existing marketing and sales capabilities, including further specializing our go-to-market organization; customer growth has slowed in recent periods and could continue to decelerate in the future; we could experience interruptions or performance problems associated with our technology, including a service outage; and we and our third-party service providers have failed, or were perceived as having failed, to fully comply with various privacy and security provisions to which we are subject, and similar incidents could occur in the future. Further information on potential factors that could affect our financial results is included in our most recent Annual Report on Form 10-K and our other filings with the Securities and Exchange Commission. The forward-looking statements included in this presentation represent our views only as of the date of this presentation and we assume no obligation and do not intend to update these forward-looking statements.





## Agenda

O1 Company Overview
O2 Q1 FY26 Financial Review
O3 Q2 & FY26 Financial Outlook
O4 Appendix



-



# Company Overview













# Free everyone to safely use any technology





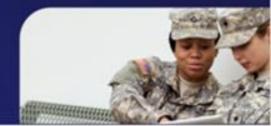












### Okta at a Glance

~20,000 **Total Customers** 

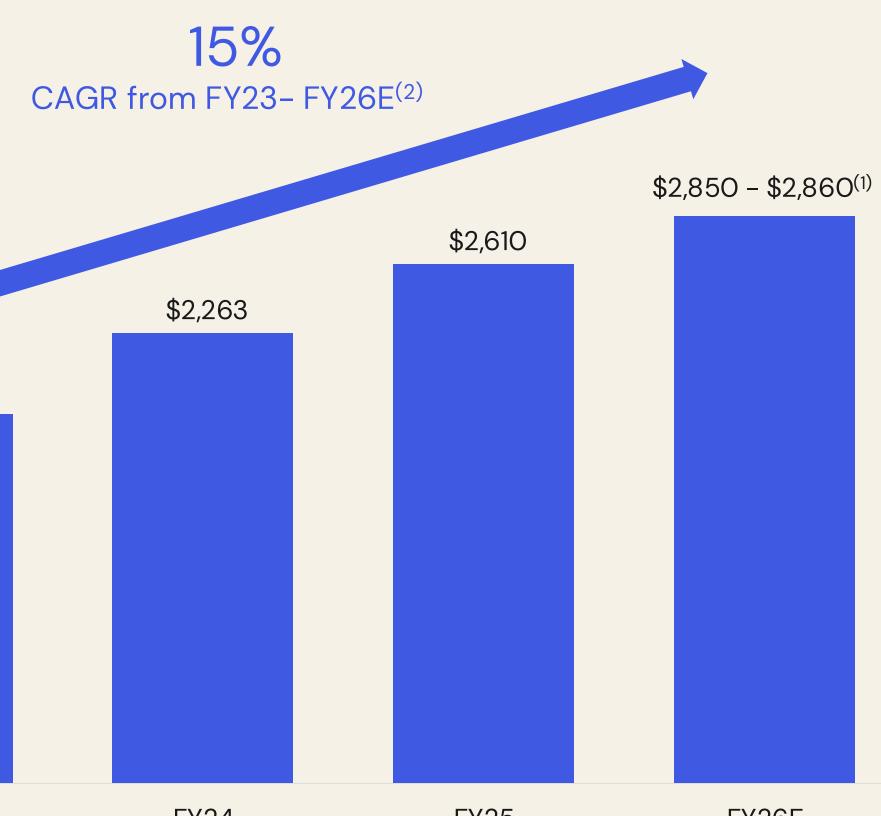
4,870 Customers spending >\$100K

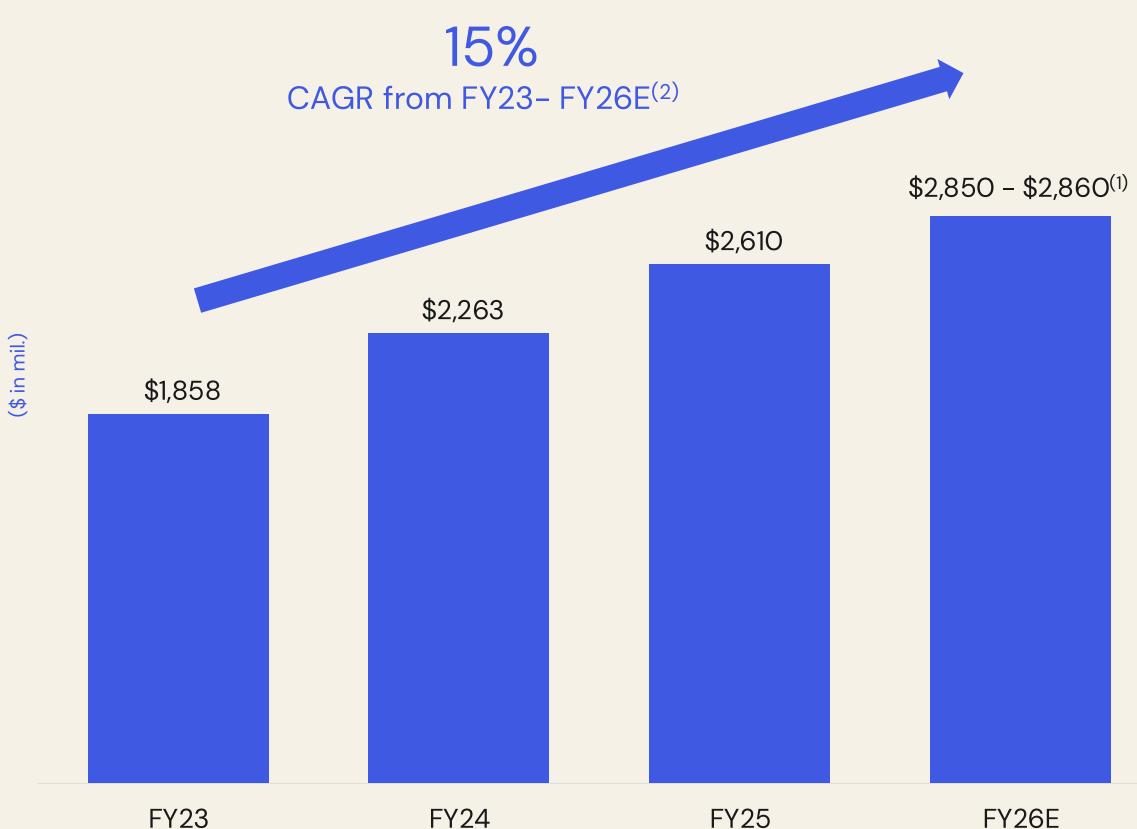
\$4.084B Remaining performance obligations (RPO)

- FY26E revenue is an estimate based on outlook as of May 27, 2025.
- CAGR calculation is based on the midpoint of FY26 revenue (2) outlook as of May 27, 2025.



#### **Total Revenue**



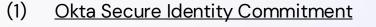


FY25

## FY26 Priorities

Elevate the Industry with OSIC<sup>(1)</sup> O Min IT & Security with Okta





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## Win Developers with AuthO



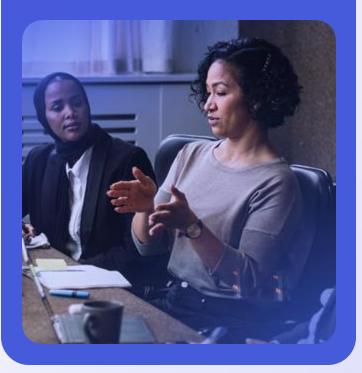
## Okta Secure Identity Commitment To lead the industry in the fight against identity attacks

#### $\overset{}\sim}{\sim}$

Provide marketleading secure identity products and services

#### 

Harden our corporate infrastructure





Champion customer best practices to help ensure they are best protected







#### 

Elevate our industry to be more protected from identity attacks





## Identity is the Critical Foundation for Connection and Trust Between Users and Technology







# Okta Provides an End-To-End Secure Identity Fabric for Securing Non-Human Identities





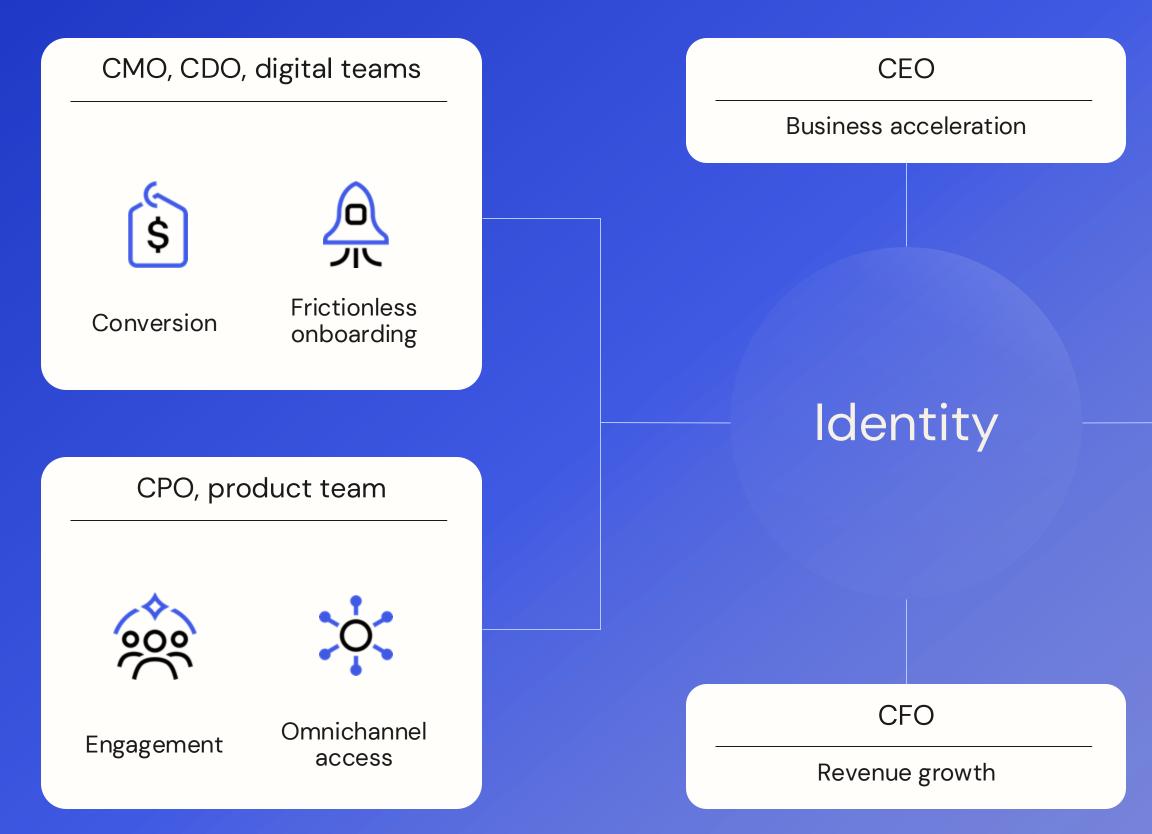


## Access control

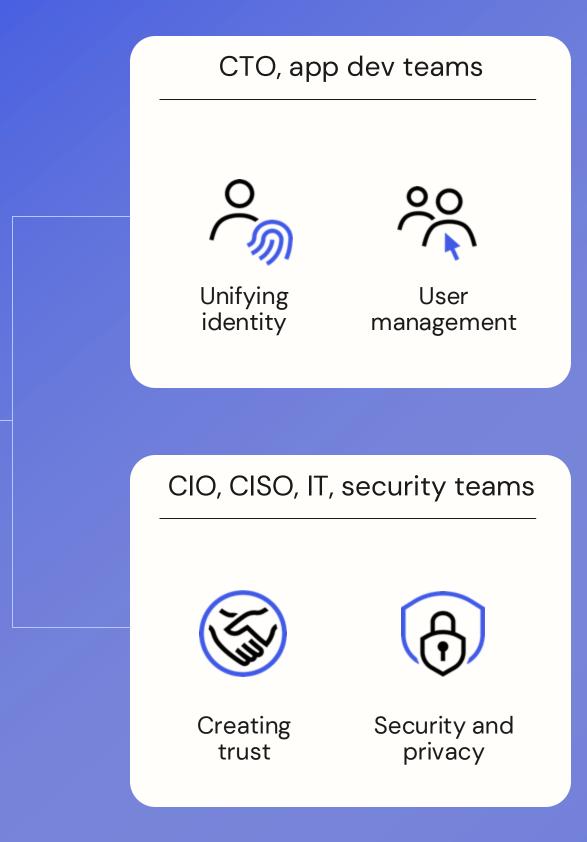
## Governance and remediation



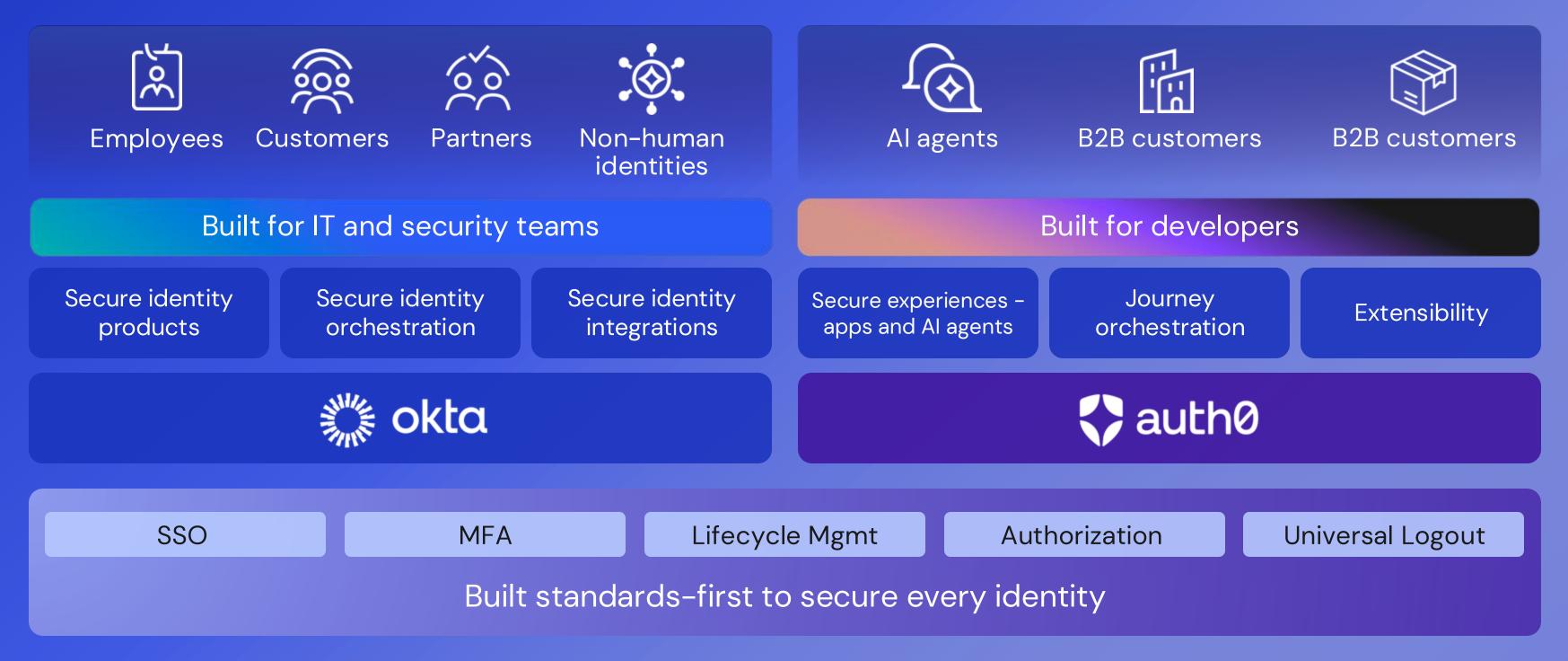
## Every C-suite leader needs identity







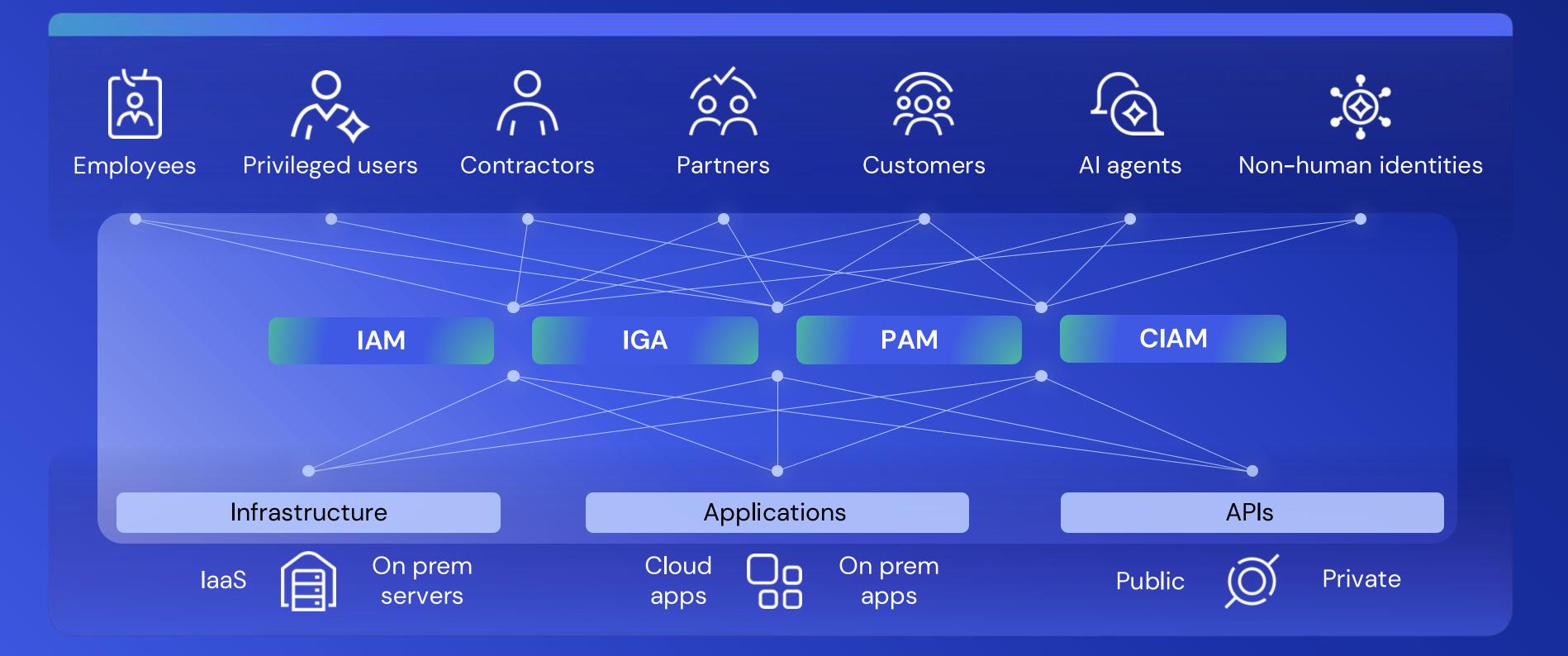
## Secure your Workforce Secure your Customers with Okta with AuthO







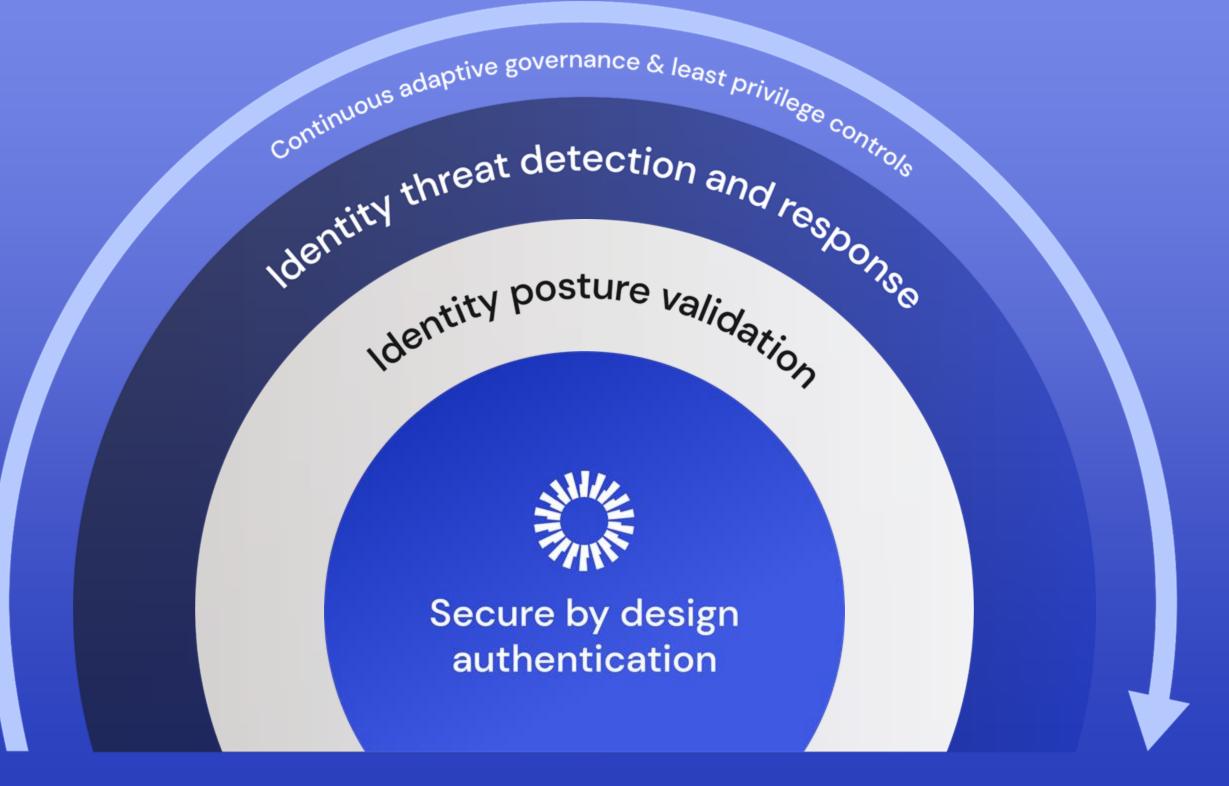
## One unified identity solution







## Okta's unique multilayered approach to identity security







# Okta's Opportunity

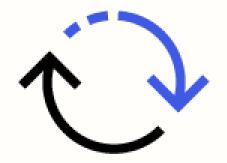
\*See Appendix for TAM calculation methodology. Figure not drawn to scale.

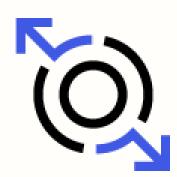






## Multiple Growth Vectors





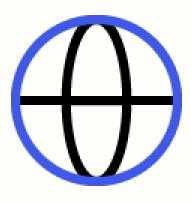


Innovation in platform and network

Landing and expanding in large enterprise

Leveraging partner ecosystem





#### International expansion

## Okta is the Superior Choice vs. Microsoft - Every Time



#### **Enterprise Agility** (Okta for Global 2000<sup>1</sup> & Okta for $M\&A^{32}$ )

Okta accelerates identity for the world's largest organizations

- Okta saved News Corp 1,000s of hours during domain consolidations (M&A) compared to using Microsoft<sup>5</sup>
- News Corp was able to automate 70% of provisioning tasks<sup>6</sup>
- "Indeed relies on Okta to deliver the agility we need to make our own technology decisions while still providing our parent company with broad visibility." - Anthony Moisant CIO<sup>30</sup>



#### **Reliability &** Performance

Okta protects customers from outages and critical service limits

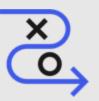
- From 2021–2024, Microsoft suffered over 2,100 mins of outages; <sup>7,8,9,10,12</sup> Okta had 69 minutes<sup>11</sup> in the same span
- In 2025, Entra ID has already had two major incidents:
- Feb 25 2025: 90 min global outage affecting SSO and Entra Connect Svnc<sup>28</sup>
- April 19 2025: a Microsoft error<sup>34</sup> caused up to 1/3 of their customers' users<sup>33</sup> to lock out for up to 3 hours
- Okta has had no global outage in 2025 - only a 16 min issue affecting a small number of customers in one APAC country. Okta's Q1 SLA was 100%
- Microsoft suffers reporting latencies from 2 to 8 hrs<sup>13</sup>



Ease of Use & Time to Value (Unified Security Solution<sup>2</sup>)

Okta delivers the solution customers need most

- Okta protects users before, during, and after authentication<sup>2</sup>
- To boost MFA adoption beyond 34% among admins, Microsoft had to make it mandatory, even though it was offered at zero cost compared to over 90% of Okta admins before it was mandated. 14.15.16
- Okta is the only vendor recognized as a Gartner<sup>®</sup> Peer Insights<sup>™</sup> Customers' Choice for Access Management 6X in a Row<sup>17</sup>



#### **Executing on Identity** Challenges

Okta consistently delivers a complete identity solution

• 2024 marks the eighth vear in a row that Okta has been recognized as a Leader in the Magic Quadrant<sup>™</sup> for Access Management<sup>18</sup>



#### **Depth of Integrations** (IPSIE-enabled<sup>31</sup>Shared Signals<sup>3</sup> & OIN<sup>4</sup>)

Okta ensures best-in-class integrations for the entire app & security ecosystem

- Microsoft integrations favor its own platform first and best<sup>19,20</sup>
- Okta provides unique and deep integrations that customers want<sup>21,22</sup>
- Okta goes beyond simple SSO and MFA with our Secure Identity Integrations (SII). These include provisioning, entitlements, automation, and Universal Logout with more to come<sup>23, 24.25.26</sup>



#### **Mitigate Commercial** and Operational Risk

Okta's customers avoid risks and reliance on a single vendor

- The Okta Secure Identity Commitment (OSIC) is our long-term initiative to lead the industry in the fight against identity attacks<sup>29</sup>
- Changing contract terms represent commercial risk with heavy dependency on a single vendor
- Okta's Enhanced Disaster Recovery gives customers the option to choose their configuration, including failover setup, and decreases the failover time from 1 hour to less than 5 minutes<sup>27</sup>

# Q1 FY26 Financial Review & Financial Outlook







## Q1FY26 Financial Highlights

**Total Revenue** 

Subscription Revenue

Remaining Performance Obligations (RPO)

Current Remaining Performance Obligations (cRPO)

TTM Dollar Based Net Retention Rate

Non-GAAP Gross Margin<sup>(1)</sup>

Non-GAAP Subscription Gross Margin<sup>(1)</sup>

Non-GAAP Operating Margin<sup>(1)</sup>

Free Cash Flow Margin<sup>(1)</sup>

TTM Total Rev. Growth + Free Cash Flow Margin ("Rule of 40")

Customers > \$100K ACV

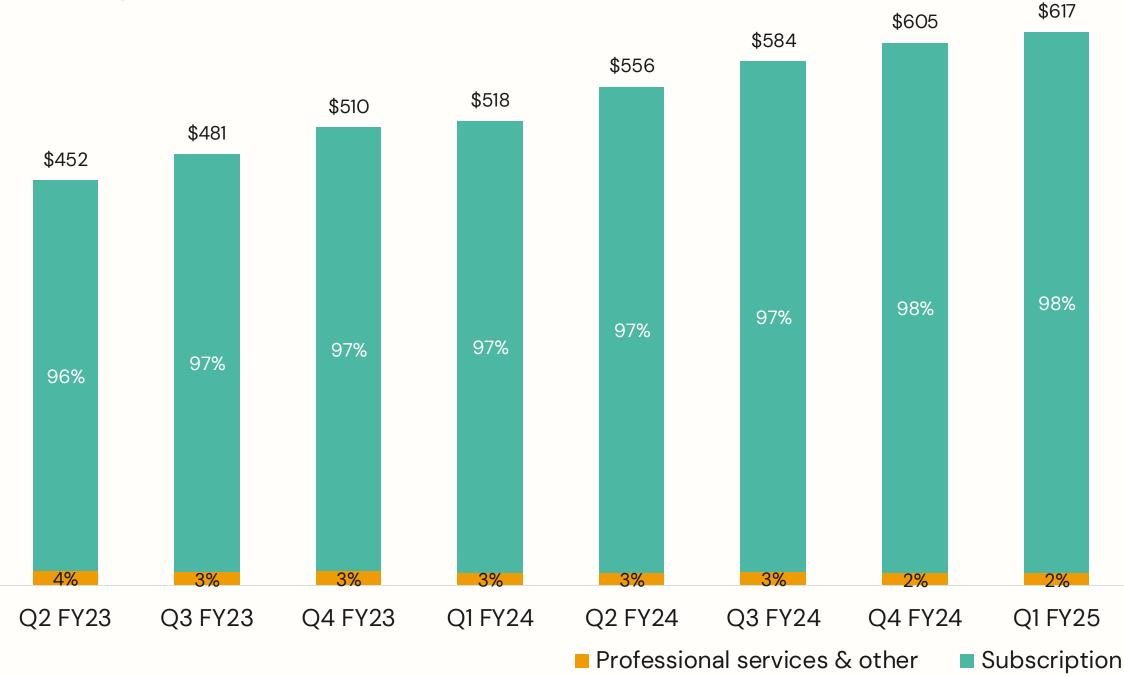


Q1 FY26	vs. Q1 FY25
\$688M	+ 12%
\$673M	+ 12%
\$4,084M	+ 21%
\$2,227M	+ 14%
106%	– 5 pts
81.9%	+ 0.4 pts
83.9%	+ 0.4 pts
26.7%	+ 5.1 pts
34.7%	+ 0.1 pts
42%	– 3 pts
4,870	+ 7%

# Total Revenue Up 12% Y/Y; Subscription Revenue Up 12% Y/Y

#### Quarterly Revenue<sup>(1)</sup>

#### (\$ In Millions)

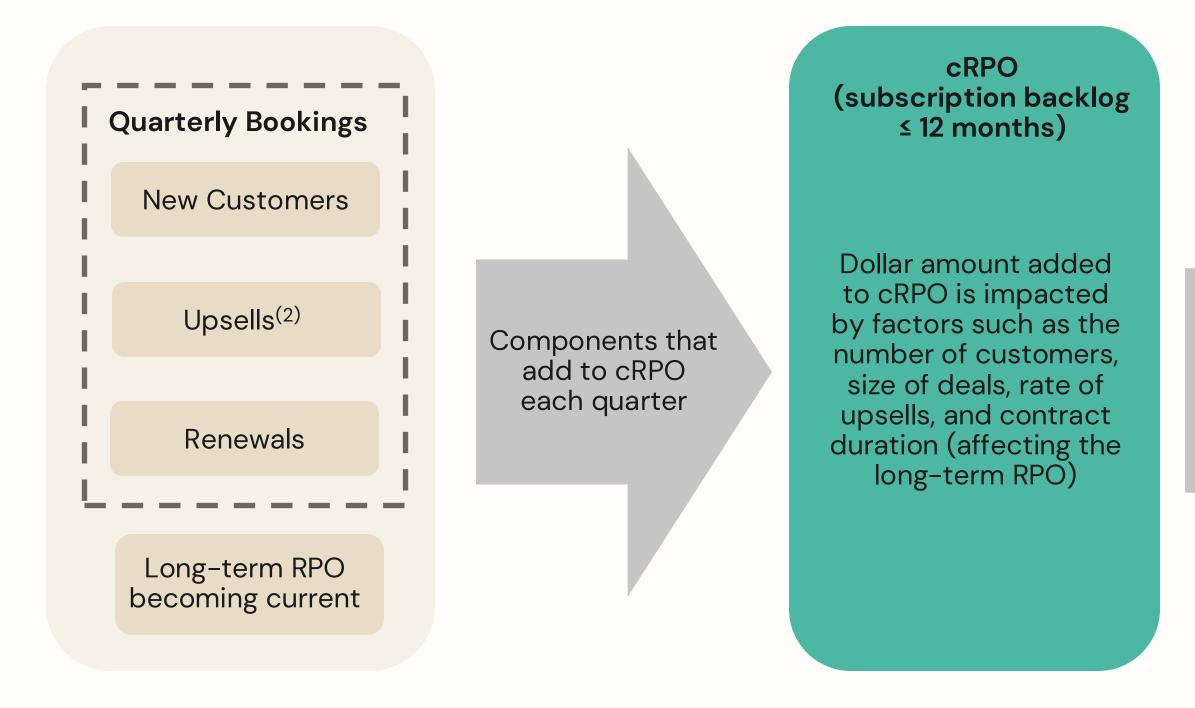


See appendix for non-GAAP reconciliation. (1)



#### \$688 \$682 \$665 \$646 98% 98% 98% 98% 2% Q3 FY25 Q2 FY25 Q4 FY25 Q1 FY26

### cRPO<sup>(1)</sup> is a Leading Indicator for Future Subscription Revenue



Current RPO represents the portion of RPO expected to be recognized during the next 12 months (1) (2)

Upsell is inclusive of cross-selling.



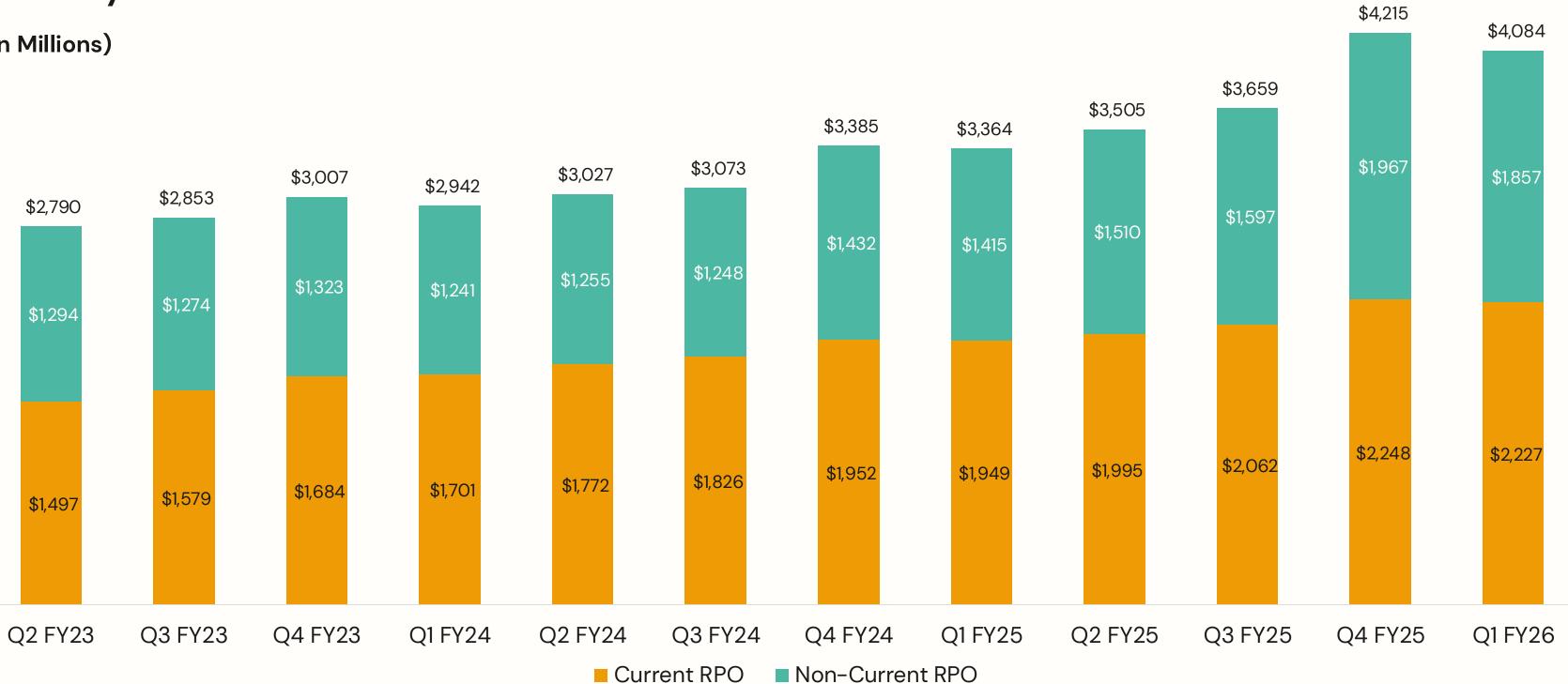
cRPO moves to quarterly subscription revenue as product is delivered

Future subscription revenue is highly correlated to the cRPO performance in the preceding quarters

## RPO Up 21% Y/Y; Current RPO Up 14% Y/Y

#### **Quarterly RPO**

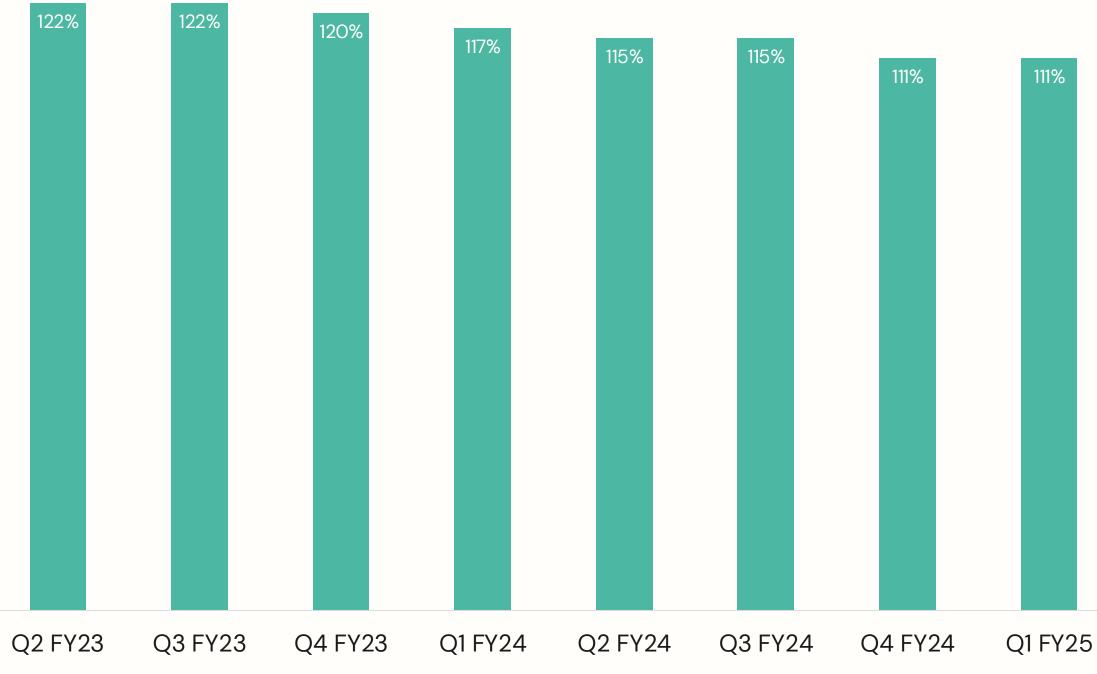
#### (\$ In Millions)





## TTM Dollar-based Net Retention Rate

#### TTM Dollar-based net retention rate<sup>(1)</sup>



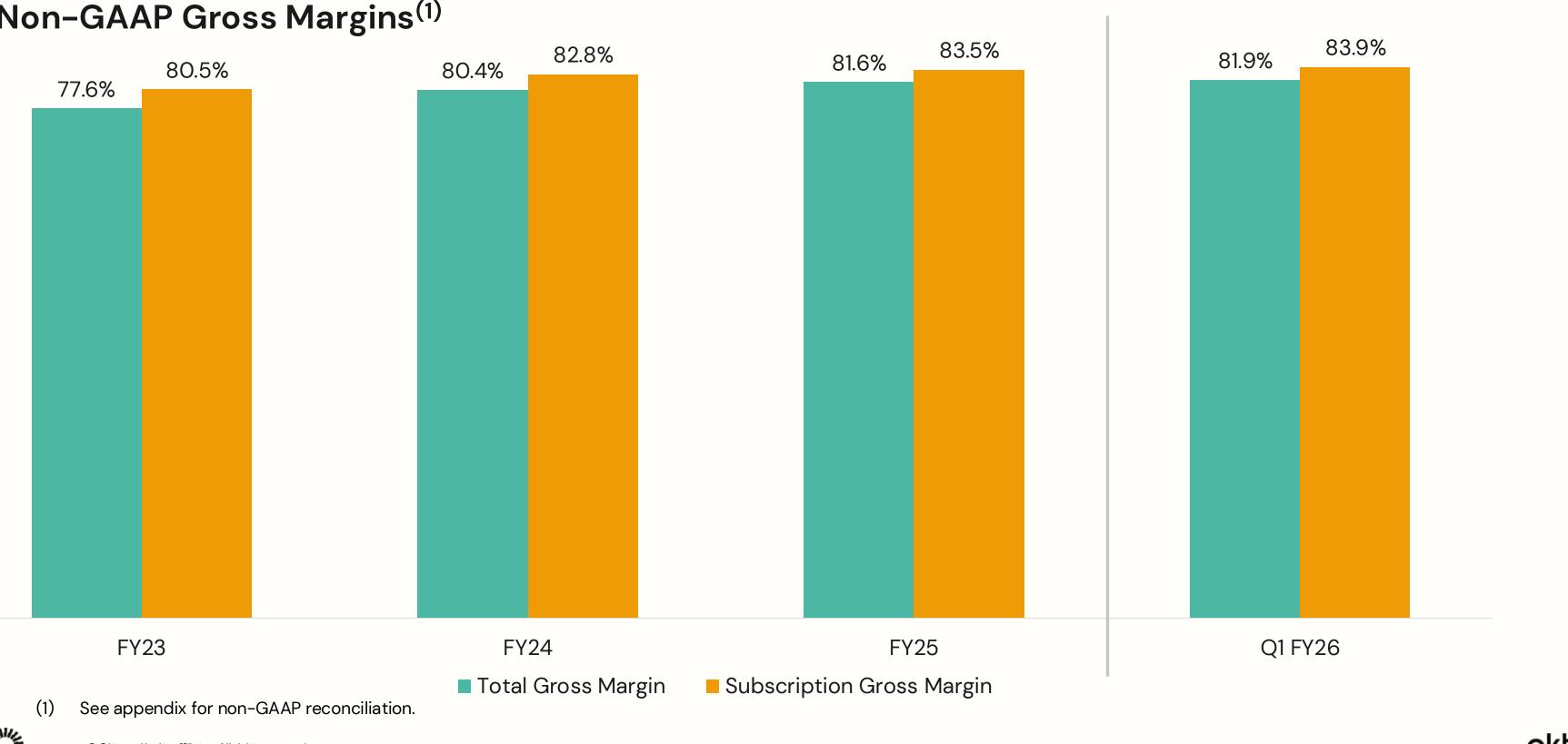
Trailing Twelve Months (TTM) dollar-based net retention rate is calculated based on total ACV. See Appendix for definition. (1)

-



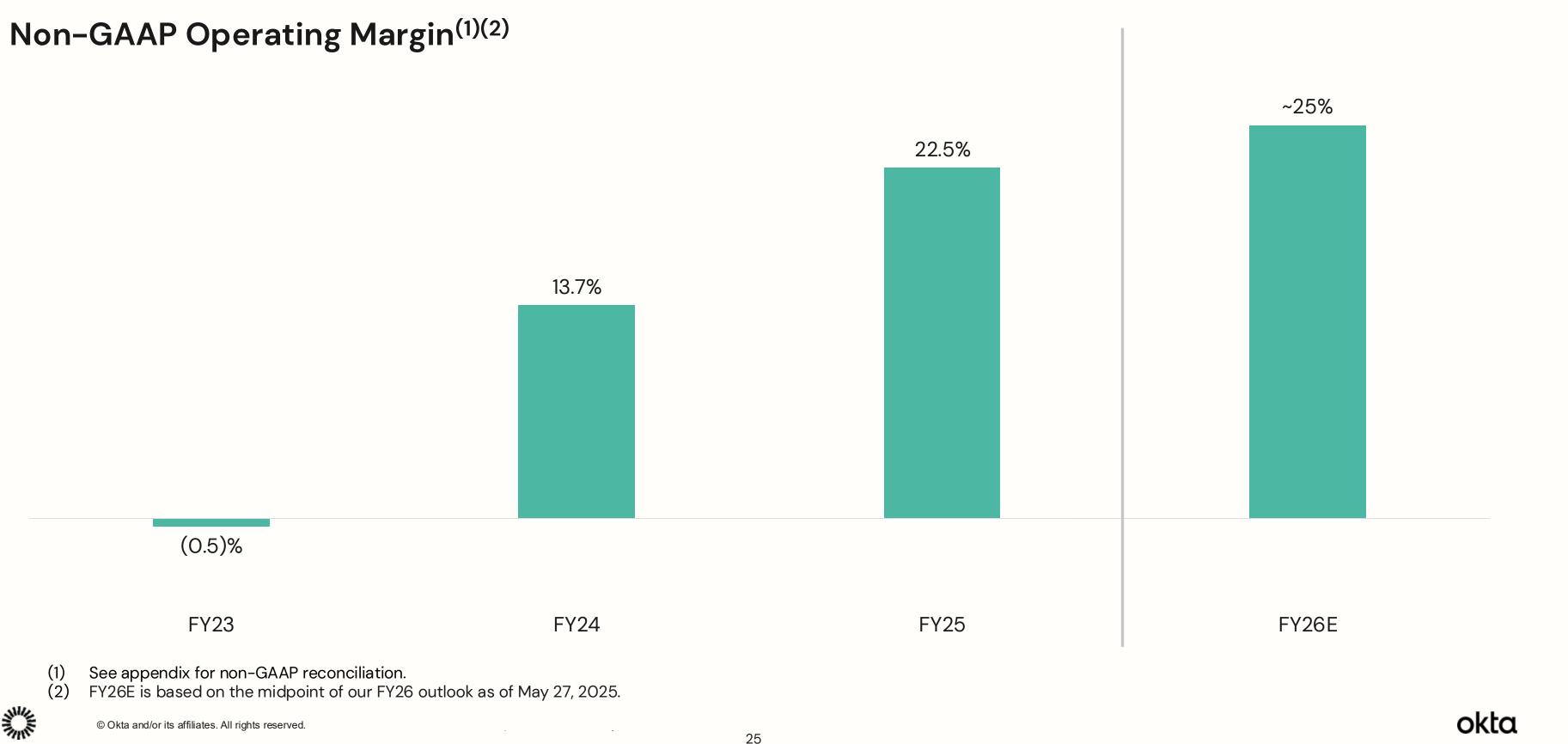


#### Non-GAAP Gross Margins<sup>(1)</sup>



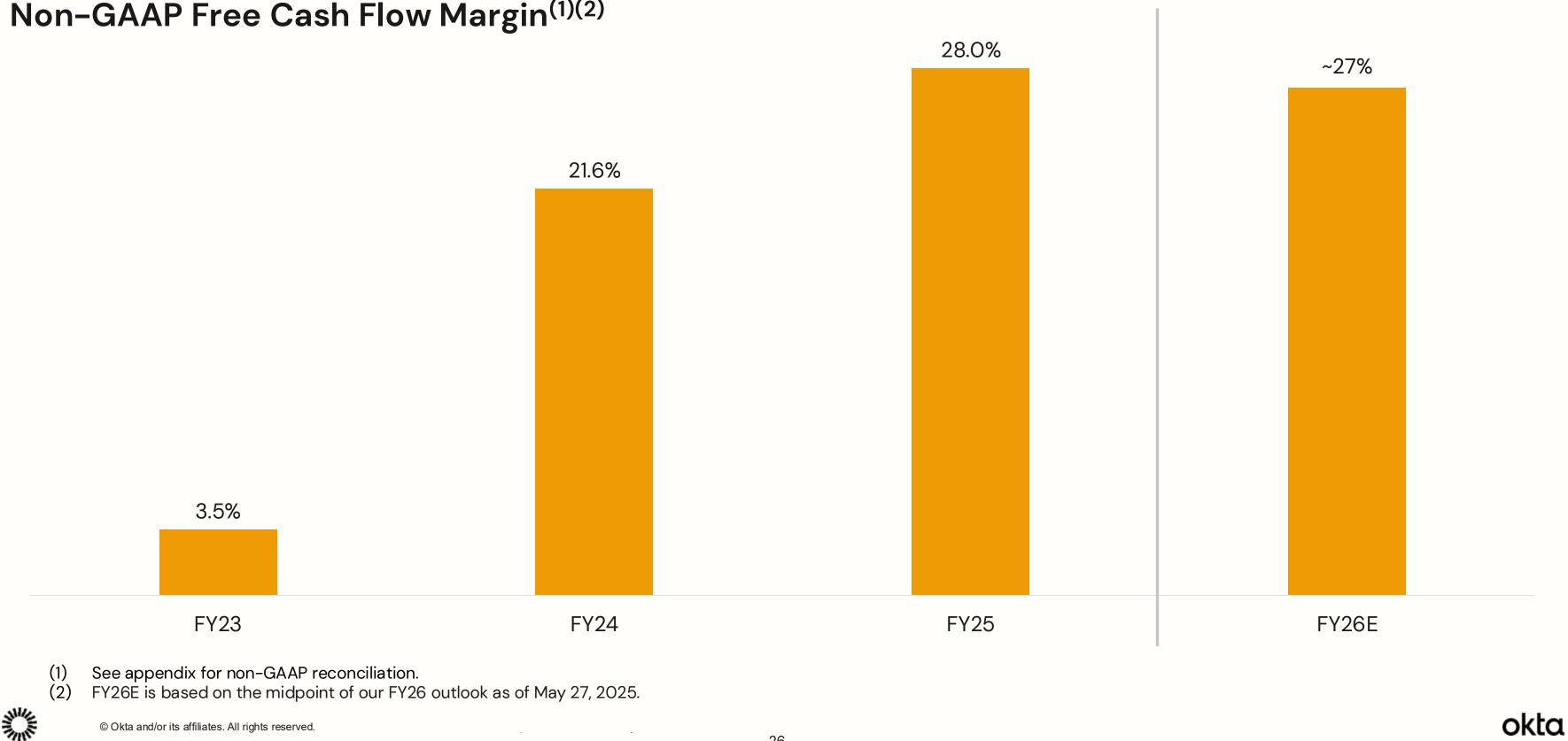


## Efficiency and Reduced Cost Structure Yielding Significant Margin Improvement



## Efficiency and Reduced Cost Structure Yielding Significant Margin Improvement

Non-GAAP Free Cash Flow Margin<sup>(1)(2)</sup>



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## Customers With >\$100K Annual Contract Value Up 7% Y/Y







# Key Takeaways

growth vectors



#### Strong foundation for growth at scale

### Large addressable markets with multiple

#### Positioned for profitable growth



## Financial Outlook<sup>(1)</sup> for Q2 FY26

**Total Revenue** Total Revenue Growth (Y/Y)

**Current Remaining Performance Obligations** cRPO Growth (Y/Y)

**Non-GAAP** Operating Income

Non-GAAP Operating Margin

Non-GAAP Diluted Net Income Per Share

Diluted Weighted Average Share Count<sup>(2)</sup>

Non-GAAP Tax Rate

#### Non-GAAP Free Cash Flow Margin

Outlook is as of May 27, 2025. Okta has not reconciled its forward-looking non-GAAP financial measures to their most directly comparable GAAP measures because certain items are out of Okta's control or cannot be reasonably predicted. Accordingly, reconciliations for forward-looking non-GAAP financial measures are not available without unreasonable effort.





#### Q2 FY26 (July 31, 2025)

#### \$710M to \$712M 10%

\$2,200M to \$2,205M 10% - 11%

\$183M to \$185M

26%

\$0.83 to \$0.84

186 million

26%

~19%



## Financial Outlook<sup>(1)</sup> for FY26

**Total Revenue** Total Revenue Growth (Y/Y)

Non-GAAP Operating Income

Non-GAAP Operating Margin

Non-GAAP Diluted Net Income Per Share

Diluted Weighted Average Share Count<sup>(2)</sup>

Non-GAAP Tax Rate

Non-GAAP Free Cash Flow Margin

Outlook is as of May 27, 2025. Okta has not reconciled its forward-looking non-GAAP financial measures to their most directly comparable GAAP measures because certain items are (1) out of Okta's control or cannot be reasonably predicted. Accordingly, reconciliations for forward-looking non-GAAP financial measures are not available without unreasonable effort. (2)

Fully diluted share count is on a non-GAAP basis.



<b>Fiscal 2026</b> (January 31, 2026)
\$2,850M to \$2,860M <i>9% - 10%</i>
\$710M to \$720M
25%
\$3.23 to \$3.28
186 million
26%
~27%



# Appendix





## Total Addressable Market Calculation Methodology

Workforce Identity and Identity Governance and Administration (IGA) TAM based on over 50,000 U.S. businesses with more than 250 employees (per 2019 U.S. Bureau of Labor Statistics) multiplied by 12-month ARR assuming adoption of all our current products and announced IGA products which implies a market of \$21 billion domestically, then multiplied by two to account for international opportunity. Privileged Access Management (PAM) TAM based on internal estimates of Modern Infrastructure Access spend as a percent of Total Cloud Spend based on Gartner Forecast Analysis: Public Cloud Services, Worldwide report.

\$30B Customer Identity TAM based on 4.4 billion combined Facebook users and service employees worldwide multiplied by internal application usage and pricing assumptions.



## Sources: Okta Advantage

<sup>1</sup> Okta for Global 2000
<sup>2</sup> New enhancements to the Workforce Identity Cloud's unified security
solution
<sup>3</sup> Unifying efforts, amplifying security: Shared Signals interoperability
<sup>4</sup> Okta Integration Network
<sup>5</sup> News Corp saves a 1000 hours annually on synching and consolidating
domains after M&A
<sup>6</sup> Automates 70% of provisioning tasks and gets new employees up and
running 2 hrs faster.
<sup>7</sup> <u>Bleeping Computer - Microsoft 365 outage blocks access to web apps</u>
and services, Apr 2023
<sup>8</sup> Exoprise - Global Azure AD outage affecting Microsoft 365 Services, Dec
2021
<sup>9</sup> <u>BleepingComputer - Microsoft 365 MFA outage locks users out of their</u>
accounts, Sept 2021
<sup>10</sup> ZDNET - Microsoft's latest cloud authentication outage: What went wrong,
<u>March 2021</u>
<sup>11</sup> <u>Okta Status</u>
<sup>12</sup> Microsoft Confirms New Outage Was Triggered By Cyberattack
<sup>13</sup> Azure AD Report Latencies (e.g. Min 2 hrs, Max 8 hrs)
<sup>14</sup> 34% of Microsoft admins protected by MFA
<sup>15</sup> Announcing mandatory multi-factor authentication for Azure sign-in
Microsoft Azure Blog
<sup>16</sup> <u>90% of Okta admins use MFA</u>
<sup>17</sup> Okta Recognized as a Customers' Choice for Access Management 6X in a
row

- MDM Sentinel partners <sup>22</sup> Okta Workday Real-Time Sync <sup>23</sup> Universal Logout <sup>24</sup> Entitlement Management <sup>25</sup> Okta Workflows | Okta <sup>26</sup> Provision apps | Okta <sup>29</sup> Okta Secure Identity Commitment



<sup>18</sup> 2024 Gartner<sup>®</sup> Magic Quadrant<sup>™</sup> for Access Management <sup>19</sup> <u>3rd party MDM prerequisite is a subscription to Microsoft Intune, Microsoft's</u>

<sup>20</sup> <u>3rd party SIEMs suffer from Report Latencies which do not impact MS</u>

<sup>21</sup> Okta Identity Threat Protection with Okta AI integrates with best of breed

<sup>27</sup> Overview of Enhanced Disaster Recovery <sup>28</sup> <u>Microsoft Entra ID DNS Resolution Failures Results in Authentication Issues</u> <sup>30</sup> Maximize business strategies with Okta for Global 2000 <sup>31</sup>Okta's mission to standardize Identity Security <sup>32</sup> Okta for Mergers & Acquisitions <sup>33</sup> Widespread Microsoft Entra lockouts tied to new security feature rollout <sup>34</sup> Microsoft Entra account lockouts caused by user token logging mishap

## Statement Regarding Use of Non-GAAP Financial Measures

This presentation contains certain non-GAAP financial measures and other metrics. This appendix contains our reconciliation of those non-GAAP measures and other financial metrics.

This presentation may reference one or more of the following non-GAAP financial measures: non-GAAP subscription gross profit, non-GAAP subscription gross margin, non-GAAP professional services gross margin, non-GAAP gross margin, non-GAAP operating income (loss), non-GAAP operating margin, non-GAAP net income (loss), non-GAAP net income (loss), non-GAAP net income (loss), non-GAAP net income (loss), non-GAAP diluted net income (loss) per share, non-GAAP tax rate, free cash flow and free cash flow margin.

Certain of these non-GAAP financial measures exclude stock-based compensation, non-cash charitable contributions, amortization of acquired intangibles, acquisition and integration-related expenses, restructuring costs related to severance and termination benefits and lease impairments in connection with the closing of certain leased facilities, certain non-ordinary course legal settlements and related expenses, amortization of debt issuance costs and gain on early extinguishment of debt. Acquisition and integration-related expenses include transaction costs and other non-recurring incremental costs incurred through the one-year anniversary of the transaction close.

In addition to these exclusions, we subtract an assumed provision for income taxes to calculate non-GAAP net income. We use a fixed long-term projected tax rate of 26% in our computation of the non-GAAP income tax provision to provide better consistency across the reporting periods. The non-GAAP tax rate could be subject to change for a variety of reasons, including changes in tax laws and regulations, significant changes in our geographic earnings mix, or other changes to our strategy or business operations. We will periodically reevaluate the projected long-term tax rate, as necessary, for significant events based on our ongoing analysis of relevant tax law changes, material changes in the forecasted geographic earnings mix, and any significant acquisitions.

Free cash flow, which is a non-GAAP financial measure, is calculated as net cash provided by (used in) operating activities, less cash used for purchases of property and equipment, net of sales proceeds, and capitalized software. Free cash flow margin is calculated as free cash flow as a percentage of total revenue.

Our dollar-based net retention rate is based upon our annual contract value, or ACV, which is calculated based on the terms of that customer's contract and represents the total contracted annual subscription amount as of that period end. We calculate our dollar-based net retention rate as of a period end by starting with the ACV from all customers as of twelve months prior to such period end, or prior period ACV. We then calculate the ACV from these same customers as of the current period end, or current period ACV. Current period ACV includes any upsells and is net of contraction or churn over the trailing twelve months but excludes ACV from new customers in the current period. We then divide the current period ACV by the prior period ACV to arrive at our dollar-based net retention rate.

We believe that non-GAAP financial information, when taken collectively, may be helpful to investors because it provides consistency and comparability with past financial performance and assists in comparisons with other companies, some of which use similar non-GAAP financial information to supplement their GAAP results.

The non-GAAP financial information is presented for supplemental informational purposes only, and should not be considered a substitute for financial information presented in accordance with GAAP, and may be different from similarly-titled non-GAAP measures used by other companies.

The principal limitation of these non-GAAP financial measures is that they exclude significant expenses that are required by GAAP to be recorded in our financial statements. In addition, they are subject to inherent limitations as they reflect the exercise of judgment by our management about which expenses are excluded or included in determining these non-GAAP financial measures. A reconciliation is provided in the appendix for each non-GAAP financial measure to the most directly comparable financial measure stated in accordance with GAAP.

Investors are encouraged to review the related GAAP financial measures and the reconciliation of these non-GAAP financial measures to their most directly comparable GAAP financial measures, and not to rely on any single financial measure to evaluate our business. Please see the tables included in this presentation for the reconciliation of GAAP and non-GAAP results.





#### GAAP to Non–GAAP Reconciliations – Fiscal Quarters<sup>(1)</sup> (dollars in millions)

	FY2	3	Q1 FY2	4 (	Q2 FY24	C	Q3 FY24	Q	4 FY24	FY24		Q1 FY25	C	2 FY25	Q	3 FY25	Q	4 FY25	FY	<b>′</b> 25	Q1	FY26
GAAP subscription gross profit	\$ 1,33	0	\$ 381	\$	414	\$	443	\$	465	\$ 1,703	\$	473	\$	495	\$	511	\$	528	\$ 2,0	007	\$	537
Stock-based compensation	6	9	16		21		20		18	75		19		22		20		21		82		17
Amortization of acquired intangibles	4	6	12		12		11		12	47		12		12		10		10		44		10
Acquisition and integration-related expenses		1	_						_													_
Non-GAAP subscription gross profit	\$ 1,44	6	\$ 409	\$	447	\$	474	\$	495	\$ 1,825	\$	504	\$	529	\$	541	\$	559	\$ 2,1	133	\$	564
Non-GAAP subscription gross margin	80.	5 %	81.5	%	82.5 %	6	83.3 %		83.7 %	82.8	%	83.5 %		83.6 %		83.2 %		83.5 %	8.	3.5 %		83.9 %
GAAP professional services gross profit	\$ (18	3)	\$ (5)	\$	(7)	\$	(4)	\$	(5)	\$ (21)	) {	6 (4)	\$	(4)	\$	(3)	\$	(4)	\$ (	(15)	\$	(4)
Stock-based compensation	1	4	4		4		3		4	15		3		3		3		3		12		3
Non-GAAP professional services gross profit	\$ (4	4)	\$ (1)	\$	(3)	\$	(1)	\$	(1)	\$ (6)	9	6 (1)	\$	(1)	\$		\$	(1)	\$	(3)	\$	(1)
Non-GAAP professional services gross margin	(4.	4)%	(12.5)	%	(19.7)%	6	(2.7)%		(8.6)%	(10.8	)%	(3.4)%		(6.6)%		(2.5)%		(13.2)%	(	(6.2)%		(9.0)%
GAAP total gross profit	\$ 1,31	2	\$ 376	\$	407	\$	439	\$	460	\$ 1,682	\$	469	\$	491	\$	508	\$	524	\$ 1,9	992	\$	533
Stock-based compensation	8	3	20		25		23		22	90		22		25		23		24		94		20
Amortization of acquired intangibles	4	6	12		12		11		12	47		12		12		10		10		44		10
Acquisition and integration-related expenses		1	—		—		_		_					_				_				
Non-GAAP total gross profit	\$ 1,44	2	\$ 408	\$	444	\$	473	\$	494	\$ 1,819	\$	503	\$	528	\$	541	\$	558	\$ 2,1	130	\$	563
Non-GAAP total gross margin	77.	6 %	78.9	%	79.8 %	6	81.0 %		81.6 %	80.4	%	81.5 %		81.7 %		81.4 %		81.8 %	8	81.6 %		81.9 %



#### GAAP to Non–GAAP Reconciliations – Fiscal Quarters<sup>(1)</sup> (dollars in millions)

	FY23	Q1	1 FY24	Qź	2 FY24	Q	3 FY24	Q4	4 FY24	[	FY24	Q	1 FY25	Q	2 FY25	Q	3 FY25	Q	4 FY25	FY25	Q	1 FY26
GAAP research and development expense	\$ 620	\$	163	\$	172	\$	165	\$	156	\$	656	\$	163	\$	164	\$	158	\$	157	\$ 642	\$	154
Stock-based compensation	275		68		74		70		65		277		63		56		49		48	216		47
Amortization of acquired intangibles	_		_		_		_		_				_		_		_		1	1		_
Non-GAAP research and development expense	\$ 345	\$	95	\$	98	\$	95	\$	91	\$	379	\$	100	\$	108	\$	109	\$	108	\$ 425	\$	107
Non-GAAP research and development expense as a percentage of revenue	18.5 %		18.4 %		17.6 %		16.2 %		15.2 %		16.8 %		16.2 %		16.7 %		16.4 %		15.9 %	16.3 %		15.5 %
GAAP sales and marketing expense	\$ 1,066	\$	256	\$	261	\$	270	\$	249	\$	1,036	\$	236	\$	238	\$	256	\$	235	\$ 965	\$	237
Stock-based compensation	159		38		41		40		37		156		30		36		33		32	131		32
Amortization of acquired intangibles	39		11		6		7		7		31		7		6		8		7	28		7
Acquisition and integration-related expenses	1		_		_						_				_		_		_	_		_
Non-GAAP sales and marketing expense	\$ 867	\$	207	\$	214	\$	223	\$	205	\$	849	\$	199	\$	196	\$	215	\$	196	\$ 806	\$	198
Non-GAAP sales and marketing expense as a percentage of revenue	46.7 %		40.1 %		38.5 %		38.1 %		33.8 %		37.5 %		32.3 %		30.3 %		32.4 %		28.9 %	30.9 %		28.8 %
GAAP general and administrative expense	\$ 409	\$	110	\$	119	\$	111	\$	110	\$	450	\$	117	\$	108	\$	110	\$	113	\$ 448	\$	103
Stock-based compensation	160		40		45		39		37		161		36		31		30		27	124		29
Non-cash charitable contributions	4		1		1		2		2		6		3		1		1		_	5		—
Acquisition and integration-related expenses	5				_				2		2											_
Legal settlements and related expenses			_		_		_				—		7		—		_		_	7		—
Non-GAAP general and administrative expense	\$ 240	\$	69	\$	73	\$	70	\$	69	\$	281	\$	71	\$	76	\$	79	\$	86	\$ 312	\$	74
Non-GAAP general and administrative expense as a percentage of revenue	12.9 %		13.3 %		13.1 %		12.0 %		11.5 %		12.4 %		11.5 %		11.7 %		12.0 %		12.3 %	11.9 %		10.8 %
GAAP restructuring and other charges	\$ 29	\$	7	\$	17	\$	4	\$	28	\$	56	\$	_	\$		\$	_	\$	11	\$ 11	\$	_
Restructuring costs	29		7		17		4		28		56				_				11	11		_
Non-GAAP restructuring and other charges	\$ —	\$		\$	—	\$	—	\$		\$	—	\$	—	\$	—	\$	—	\$		\$ —	\$	—
Non-GAAP restructuring and other charges as a percentage of revenue																						





#### GAAP to Non–GAAP Reconciliations – Fiscal Quarters<sup>(1)</sup> (dollars in millions)

	FY	23	Q1 FY2	24	Q2 FY24	(	Q3 FY24	Q	4 FY24	FY24	Q	1 FY25	Q	2 FY25	Q	3 FY25	Q	4 FY25	FY25	Q	Q1 FY26
GAAP total operating expenses	\$ 2,1	24	\$ 536	3	\$ 569	\$	550	\$	543	\$ 2,198	\$	516	\$	510	\$	524	\$	516	\$ 2,066	\$	494
Stock-based compensation	5	94	146	6	160		149		139	594		129		123		112		107	471		108
Non-cash charitable contributions		4	1	1	1		2		2	6		3		1		1		_	5		
Amortization of acquired intangibles		39	11	1	6		7		7	31		7		6		8		8	29		7
Acquisition and integration-related expenses		6		_	_				2	2								_	_		_
Restructuring costs		29	7	7	17		4		28	56		_		_		_		11	11		
Legal settlements and related expenses		_		_	_					_		7						_	7		_
Non-GAAP total operating expenses	\$ 1,4	52	\$ 371	1	\$ 385	\$	388	\$	365	\$ 1,509	\$	370	\$	380	\$	403	\$	390	\$ 1,543	\$	379
Non-GAAP total operating expenses as a percentage of revenue	78	8.1 %	71.8	3 %	69.2 %	ó	66.3 %		60.4 %	66.7 %		60.0 %		58.7 %		60.7 %		57.2 %	59.1 %		55.1 %
GAAP operating income (loss)	\$ (8	12)	\$ (160	))	\$ (162)	\$	6 (111)	\$	(83)	\$ (516)	\$	(47)	\$	(19)	\$	(16)	\$	8	\$ (74)	\$	39
Stock-based compensation	6	77	166	3	185		172		161	684		151		148		135		131	565		128
Non-cash charitable contributions		4	1	1	1		2		2	6		3		1		1		—	5		—
Amortization of acquired intangibles		85	23	3	18		18		19	78		19		18		18		18	73		17
Acquisition and integration-related expenses		7		-	—		—		2	2		—		—		—		_	_		—
Restructuring costs		29	7	7	17		4		28	56		—		—		—		11	11		—
Legal settlements and related expenses		_		_	—		—		—	_		7						_	7		—
Non-GAAP operating income (loss)	\$ (	10)	\$ 37	7	\$ 59	\$	85	\$	129	\$ 310	\$	133	\$	148	\$	138	\$	168	\$ 587	\$	184
Non-GAAP operating margin	((	0.5)%	7.1	1 %	10.6 %	ó	14.7 %		21.2 %	13.7 %		21.6 %		23.0 %		20.7 %		24.6 %	22.5 %		26.7 %
Interest and other, net	\$	11	\$ 45	5	\$ 58	\$	37	\$	39	\$ 179	\$	25	\$	31	\$	41	\$	23	\$ 120	\$	29
Amortization of debt issuance costs		6	1	1	1		1		_	3		_		1		1		_	2		1
Gain on early extinguishment of debt			(31	)	(42)		(18)		(15)	(106)				(3)		(16)			(19)		—
Non-GAAP interest and other, net	\$	17	\$ 15	5	\$ 17	\$	20	\$	24	\$ 76	\$	25	\$	29	\$	26	\$	23	\$ 103	\$	30



#### GAAP to Non-GAAP Reconciliations – Fiscal Quarters<sup>(1)</sup> (dollars in millions, shares in thousands, except per share data)

	FY23	Q1 FY24	Q2 FY24	Q3 FY24	Q4 FY24	FY24	Q1 FY25	Q2 FY25	Q3 FY25	Q4 FY25	FY25	Q1 FY26
GAAP net income (loss)	\$ (815)	\$ (119)	\$ (111)	\$ (81)	\$ (44)	\$ (355)	\$ (40)	\$29	\$ 16	\$ 23	\$ 28	\$ 62
Stock-based compensation	677	166	185	172	161	684	151	148	135	131	565	128
Amortization of debt issuance costs	6	1	1	1	—	3	—	1	1	—	2	1
Non-cash charitable contributions	4	1	1	2	2	6	3	1	1	—	5	—
Amortization of acquired intangibles	85	23	18	18	19	78	19	18	18	18	73	17
Acquisition and integration-related expenses	7	—	—	—	2	2	—		—	—	—	—
Gain on early extinguishment of debt	—	(31)	(42)	(18)	(15)	(106)	—	(3)	(16)	—	(19)	—
Restructuring costs	29	7	17	4	28	56				11	11	_
Legal settlements and related expenses							7				7	_
Tax adjustment	_	(10)	(13)	(19)	(40)	(82)	(23)	(63)	(34)	(42)	(162)	(50)
Non-GAAP net income (loss)	\$ (7)	\$ 38	\$ 56	\$ 79	\$ 113	\$ 286	\$ 117	\$ 131	\$ 121	\$ 141	\$ 510	\$ 158
GAAP net income (loss) per share, diluted	\$ (5.16)	\$ (0.74)	\$ (0.68)	\$ (0.49)	\$ (0.26)	\$ (2.17)	\$ (0.24)	\$ 0.15	\$ —	\$ 0.13	\$ 0.06	\$ 0.35
	\$ (5.16)		· · · ·		· · · ·	· · · ·	ι, γ		\$ —			
Adjustments for difference in weighted-average shares outstanding		0.06	0.06	0.05	0.02	0.19	0.02	0.01	0.09	0.01	0.09	(0.01)
Stock-based compensation	4.28	0.94	1.03	0.96	0.90	3.83	0.84	0.81	0.74	0.72	3.11	0.70
Amortization of debt issuance costs	0.04	0.01	0.01	_		0.02		0.01		—	0.02	—
Non-cash charitable contributions	0.02	0.01	0.01	0.01	0.01	0.03	0.01	0.01	0.01	—	0.03	—
Amortization of acquired intangibles	0.55	0.12	0.10	0.10	0.10	0.43	0.11	0.10	0.09	0.09	0.39	0.09
Acquisition and integration-related expenses	0.04	—	—	—	0.01	0.01	—		—	—	—	—
Gain on early extinguishment of debt	—	(0.17)	(0.24)	(0.10)	(0.09)	(0.60)	—	(0.02)	(0.08)	—	(0.10)	—
Restructuring costs	0.19	0.04	0.09	0.03	0.16	0.32	—		—	0.06	0.06	—
Legal settlements and related expenses	—	—	—	—	—	—	0.04		—	—	0.04	—
Tax adjustment	—	(0.05)	(0.07)	(0.12)	(0.22)	(0.46)	(0.13)	(0.35)	(0.18)	(0.23)	(0.89)	(0.27)
Non-GAAP net income (loss) per share, diluted	\$ (0.04)	\$ 0.22	\$ 0.31	\$ 0.44	\$ 0.63	\$ 1.60	\$ 0.65	\$ 0.72	\$ 0.67	\$ 0.78	\$ 2.81	\$ 0.86
Weighted-average shares outstanding used to compute non-GAAP net income (loss) per share, diluted	158,023	176,195	178,742	179,285	179,249	178,397	180,427	182,364	181,949	181,572	181,589	183,176





#### Calculations of Key and Other Selected Metrics – Fiscal Quarters<sup>(1)</sup> (dollars in millions, except headcount data)

		FY23		Q1 FY24	Q	2 FY24	C	Q3 FY24	Q	4 FY24	į	FY24	Q	1 FY25	Q	2 FY25	Q	3 FY25	Q	4 FY25	FY25	Q	1 FY26
ree Cash Flow and Margin																							
Net cash provided by (used in) operating activities	:	\$86	9	\$ 129	\$	53	\$	156	\$	174	\$	512	\$	219	\$	86	\$	159	\$	286	\$ 750	\$	241
Less:																							
Purchases of property and equipment		(12)	)	—		(2)		(3)		(3)		(8)		(1)		(5)		(1)		(1)	(8)		(1)
Capitalized software		(9)	)	(5)		(2)		(3)		(5)		(15)		(4)		(3)		(4)		(1)	(12)		(2)
Free cash flow	;	\$65	9	\$ 124	\$	49	\$	150	\$	166	\$	489	\$	214	\$	78	\$	154	\$	284	\$ 730	\$	238
Operating cash flow margin		4.6	%	24.8 %	)	9.5 %		26.8 %		28.6 %		22.6 %		35.6 %		13.2 %		23.9 %		42.0 %	28.7 %		35.0 %
Free cash flow margin		3.5	%	24.0 %	)	8.7 %		25.7 %		27.6 %		21.6 %		34.6 %		12.2 %		23.1 %		41.6 %	28.0 %		34.7 %
leadcount																							
Total headcount		6,013		5,683		5,806		5,913		5,908	;	5,908		5,710		5,938		6,006		5,914	5,914		5,754
y-y growth		20	%	6 %	)	1 %		(2)%		(2)%		(2)%		— %		2 %		2 %		— %	— %		1 %
Revenue by Location																							
United States	:	\$ 1,456	9	\$ 407	\$	439	\$	459	\$	478	\$	1,783	\$	487	\$	509	\$	526	\$	540	\$ 2,062	\$	547
International		402		111		117		125		127		480		130		137		139		142	548		141
Total	;	\$ 1,858	9	\$518	\$	556	\$	584	\$	605	\$	2,263	\$	617	\$	646	\$	665	\$	682	\$ 2,610	\$	688

<sup>(1)</sup> Amounts reported in millions are rounded based on the amounts in thousands. As a result, the sum of the components reported in millions may not equal the total amount reported in millions due to rounding. In addition, percentages presented may not add to their respective totals or recalculate due to rounding.







