



**L3HARRIS®**

# INVESTOR UPDATE PRESENTATION

January 13, 2026



# **L3HARRIS ACCELERATES THE 'ARSENAL OF FREEDOM'**



- ⊕ Creating a new Missile Solutions company enabling growth throughout the entire value chain of a missile system
- ⊕ New company rapidly expands SRM production capacity
- ⊕ DoW has agreed to be the anchor investor through \$1B convertible preferred security
- ⊕ Investment expands capacity for critical missiles, such as PAC-3, THAAD, Standard Missile, and Tomahawk
- ⊕ L3Harris intends to pursue an IPO of the Missile Solutions business in the second half of 2026 and would retain a majority stake
- ⊕ New company capital deployment focused on growth (CAPEX and R&D), no dividend or share repurchase expected in the near-term

# REALIGNED LHX INTO THREE SEGMENTS



## PORTFOLIO REALIGNMENTS

⊕ Consolidate spectrum capabilities (Communications, Electronic Warfare, EO/IR Sensors)



⊕ Align all missile and munition capabilities into Missile Solutions<sup>1</sup>



⊕ Combine traditional programmatic defense businesses



## SEGMENT OVERVIEW

### Missile Solutions (MSL)

- **Capability:** SRMs, cruise missiles, IR seekers, munition fuzes
- **Business Model:** Defense supplier of missile solutions
- **Financials:** Durable mid-teens growth driven by DoW missile demands, strong margins

### Communications & Spectrum Dominance (CSD)

- **Capability:** Tactical radios, electronic warfare, EO/IR sensors
- **Business Model:** Commercial product model
- **Financials:** Mid single digit growth, commercial margins

### Space & Mission Systems (SMS)

- **Capability:** Space platforms/payloads, ISR aircraft, maritime solutions, cyber, air traffic control networks
- **Business Model:** Traditional defense program structure
- **Financials:** Mid/upper single digit growth, defense margins

<sup>1</sup>Sector includes the Space Propulsion and Power Systems majority stake that will be sold as previously announced on January 5, 2026  
SRM – Solid Rocket Motors, EO/IR – Electro-Optical / Infrared, ISR – Intelligence Surveillance and Reconnaissance

# MISSILE SOLUTIONS BUSINESS OVERVIEW



## CAPABILITIES



**Missile Propulsion and DACS**  
Leading provider of propulsion and DACS for air & missile defense interceptors, tactical weapons, and strategic deterrence



**Advanced Effects**  
Growing provider of air-launched effects, advanced missile & munitions fuzes, seekers, and sensors



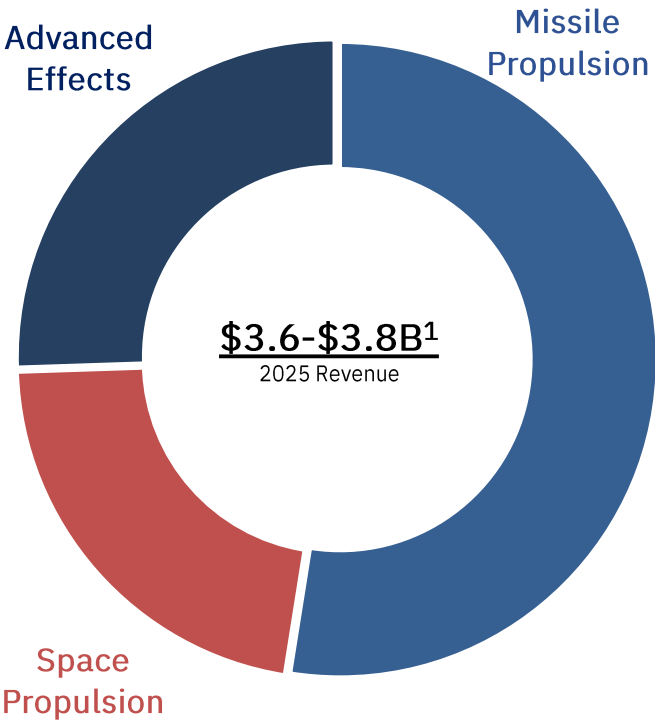
**Space Propulsion<sup>2</sup>**  
Leading provider of launch engines, satellite thrusters, and advanced power systems for national security and civil space

**~7K**  
*Employees*

**18**  
*Sites*

**~40**  
*Facilities*

## PORTFOLIO COMPOSITION



Portfolio aligned with the Department of War’s highest-priority programs

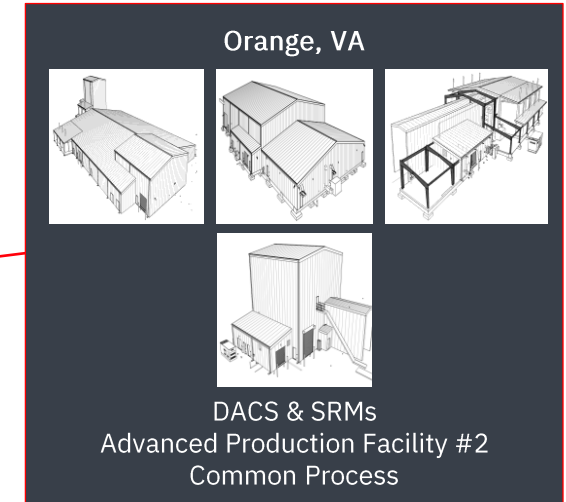
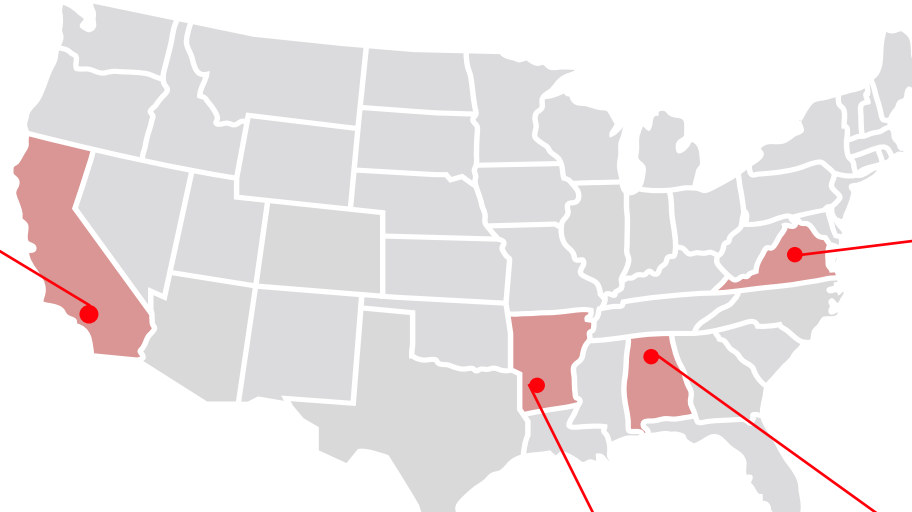
<sup>1</sup> Unaudited pro forma financials for illustrative purposes  
<sup>2</sup> Sector includes the Space Propulsion and Power Systems majority stake that will be sold as previously announced on January 5, 2026  
DACs – Divert and Attitude Control Systems



# BUILDING WORLD CLASS FACILITIES WITH GEOGRAPHIC DIVERSITY



## Expansion Sites



### Expanding capacity:

- 64 buildings / 1M SF new factories
- 8 automated assembly lines
- 6 casting bays and mixers



### Creating production resilience:

- Identical capability in Camden AR and Orange VA

SRM – Solid Rocket Motor, DACS – Divert and Attitude Control Systems, M SF - Million Square Feet

# STRONG, SUSTAINED MISSILE DEMAND



PAC-3



THAAD

- ⊕ Expanding capacity in DoW's most critical missile programs, including PAC-3, THAAD, Tomahawk, and Standard Missile
- ⊕ Multi-year award structures provide clear financial visibility and predictability
- ⊕ Transforms operations at scale, driving operating leverage