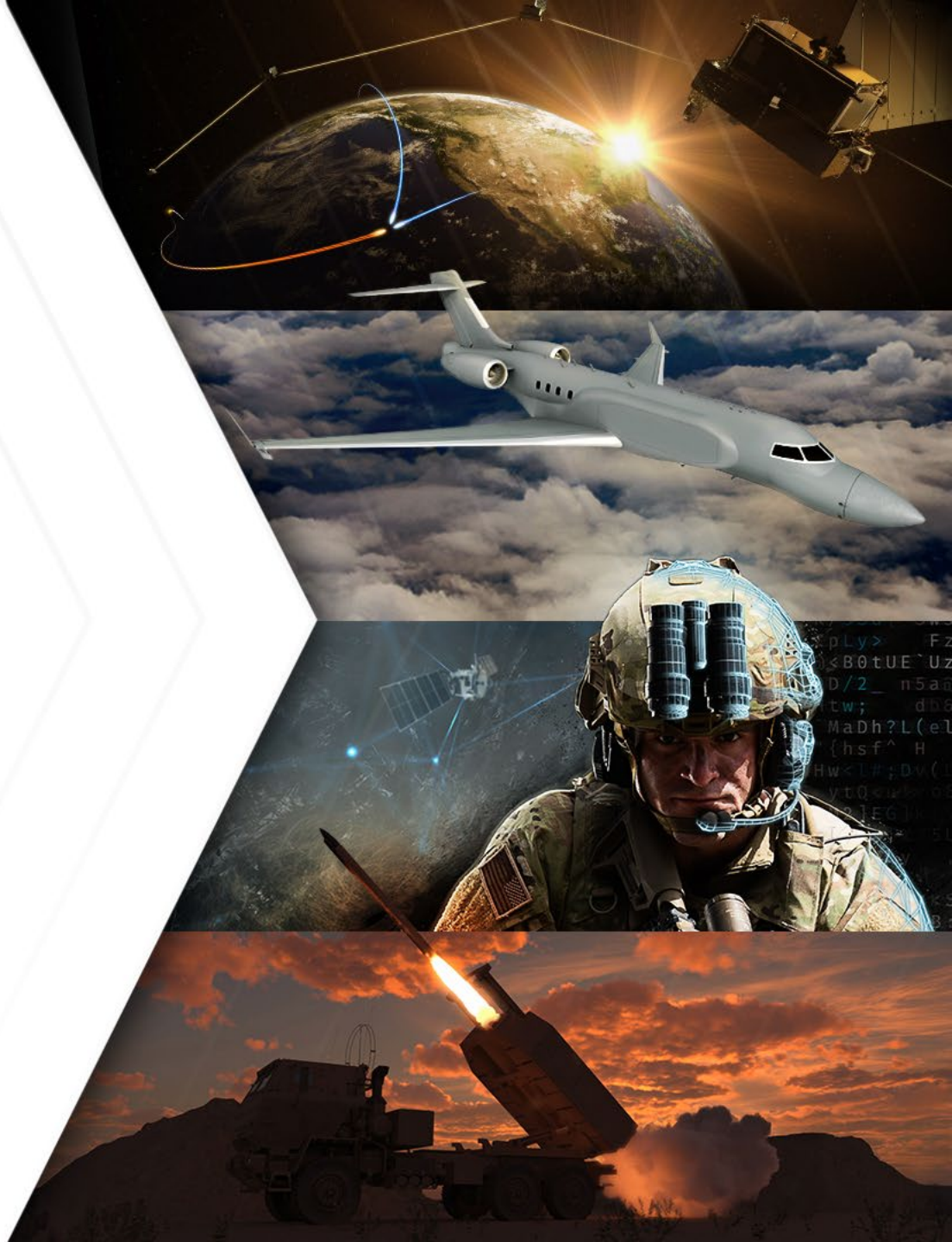
L3HARRIS®

THIRD QUARTER 2026 EARNINGS PRESENTATION

October 29, 2026





SAM MEHTA

President and CEO

3Q26 FINANCIAL HIGHLIGHTS

$19.3B
Orders

3.2x
Book-to-Bill

$53.2B
Total Backlog

$6.1B
Revenue

9%
Organic Growth[1,2]

15.9%
Segment Operating Margin[1]

$3.28
GAAP EPS

$1.3B
Free Cash Flow[1]

25% INVESTMENT INCREASE[2] IN INNOVATION & CAPACITY

$179M
Capital Expenditures
50% YoY Growth

$101M
MSL Capital Expenditures
153% YoY Growth

$143M
Research & Development
4% YoY Growth

[1]Non-GAAP Financial Measure - reference the Earnings Appendix attached hereto for a reconciliation to comparable GAAP measure.
[2]Compared to 3Q25

CONCENTRATED IN MARKETS CRITICAL TO FUTURE MISSION REQUIREMENTS

FOUR ENDURING GROWTH VECTORS

MISSILES & MISSILE PRODUCTS

- Replenishment and capacity expansion
- Sustained domestic demand
- International upside

SPACE

- Prime and payload capabilities
- Missile warning and tracking
- Communications and orbital missions

RESILIENT COMMUNICATIONS & ELECTRONIC WARFARE

- Tactical radios and data links
- Secure, anti-jam connectivity
- Counter-UAS

MULTI-DOMAIN SENSING

- Intelligence, Surveillance and Reconnaissance (ISR)
- Platform-agnostic payloads
- Data foundation for AI-enabled decision-making

INVESTING PHILOSOPHY

- Where we have advantage to drive outsize growth
- Drive efficiency & modernizing capacity
  Delivering at speed and scale for the warfighter
- Drive international expansion to meet global demand
- Generate significant cash flow & invest
  to drive shareholder value

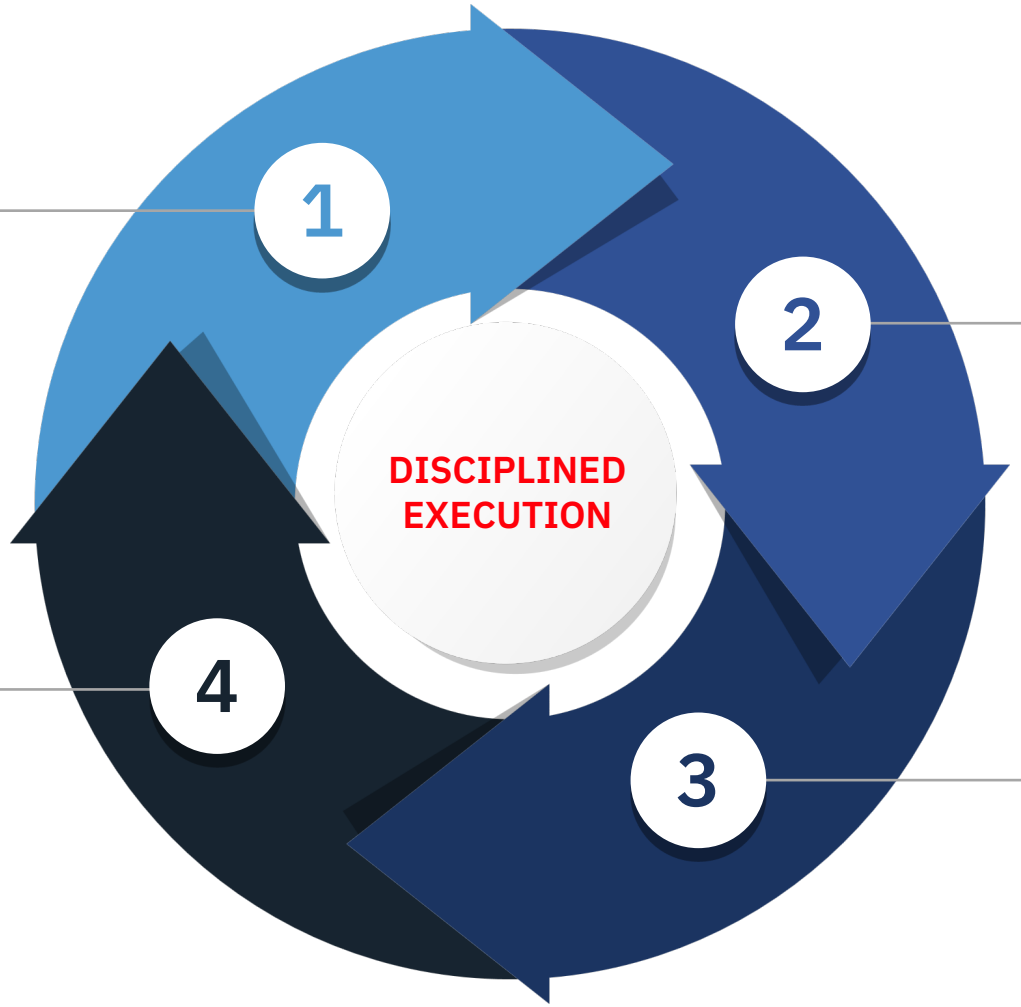


VAMPIRE COUNTER-UAS SYSTEM

CAPITALIZING ON OUR PORTFOLIO

Focused investment creates a self-reinforcing engine for durable growth

Focus on Key Capabilities
Missiles & Missile Products, Space, Resilient Comms & Electronic Warfare and Multi-Domain Sensing



Drive Backlog and Revenue Growth
Historic backlog supports sustained growth

Execute and Generate Cash
Scale, productivity and delivery expand financial capacity

Reinvest to Innovate
& continue the cycle

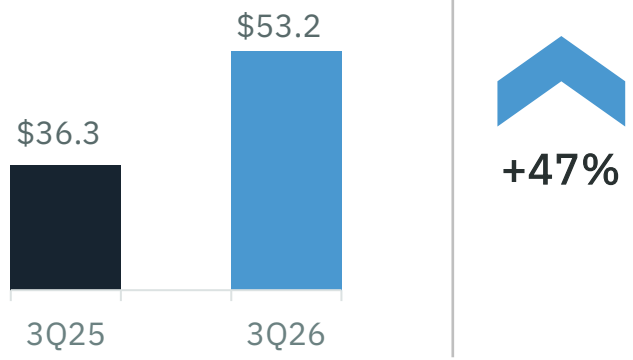


KEN SHARP

Chief Financial Officer

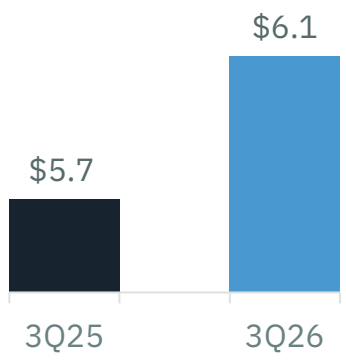
3Q26 FINANCIAL HIGHLIGHTS

BACKLOG ($B)



+47%

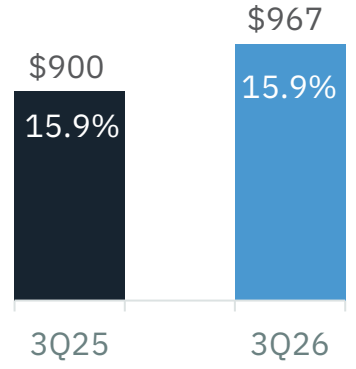
REVENUE ($B)



+7%
REVENUE

+9%
ORGANIC REVENUE[1]

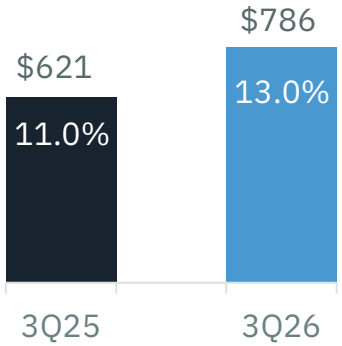
SEGMENT OPERATING INCOME & MARGIN[1] ($M)



+7%
SEGMENT OPERATING INCOME

Flat
MARGIN %

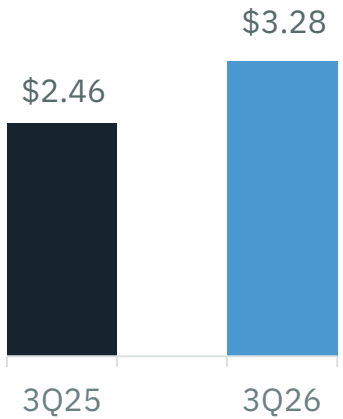
OPERATING INCOME ($M) & MARGIN



+27%
OPERATING INCOME

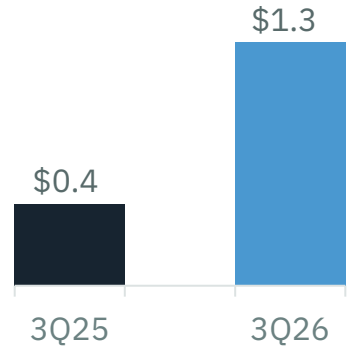
+200
BPS

EPS ($)



+ 33%

FREE CASH FLOW[1] ($B)

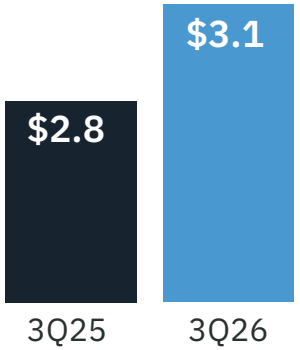


+195%

[1]Non-GAAP Financial Measure - reference the Earnings Appendix attached hereto for a reconciliation to comparable GAAP measure.

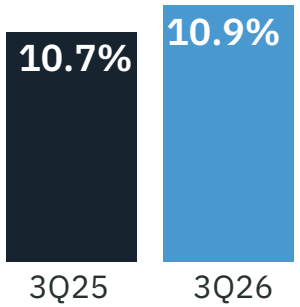
SPACE & MISSION SYSTEMS

Revenue ($B)



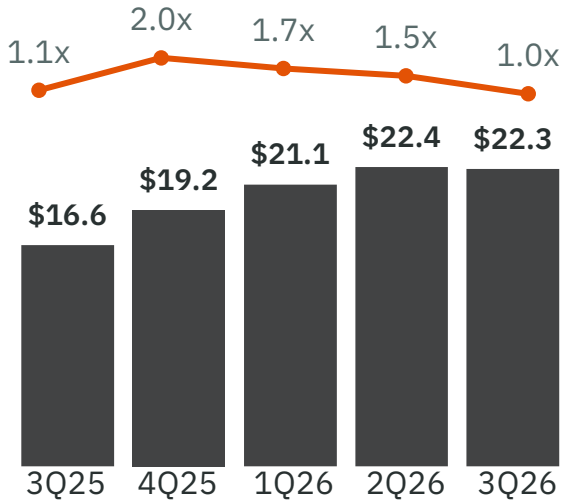
+ 10% REVENUE

Segment Operating Margin[1]



+20 BPS

Total Backlog ($B) & Book to Bill



3Q26 DRIVERS

Revenue:

+ $127 million in Missile Warning / Missile Tracking programs and classified space programs
+ $107 million in ISR classified contracts
+ $36 million in Mission Networks from higher FAA volume
+ $25 million in Airborne Solutions from higher F-35 volumes

Margin:

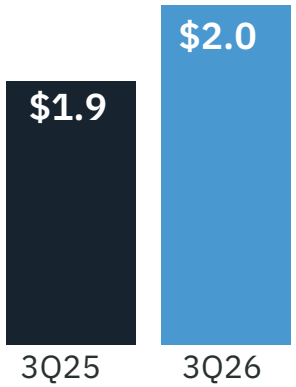
+ Higher volumes
+ Strong program execution

[1]Non-GAAP Financial Measure - reference the Earnings Appendix attached hereto for a reconciliation to comparable GAAP measure.



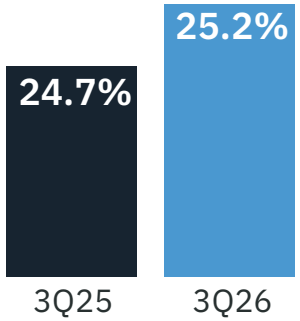
COMMUNICATIONS & SPECTRUM DOMINANCE

Revenue ($B)



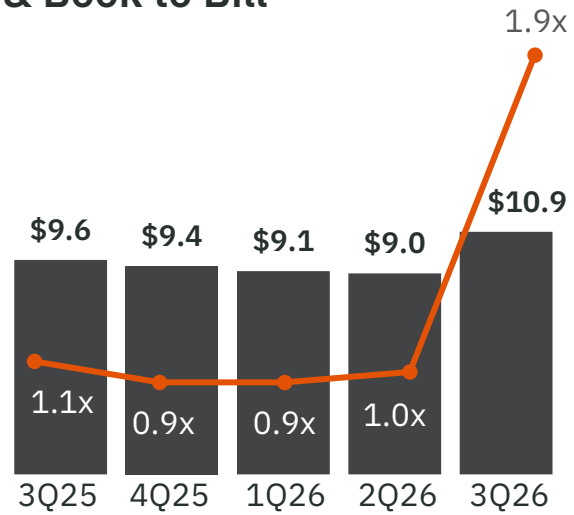
+ 3% REVENUE

Segment Operating Margin[1]



+50 BPS

Total Backlog ($B) & Book to Bill



3Q26 DRIVERS

Revenue:

+ $54 million from ramp on VAMPIRE™ counter-UAS programs
+ $48 million in international software-defined radios
- $29 million in Spectrum Superiority impacted by one additional week in the prior year quarter

Margin:

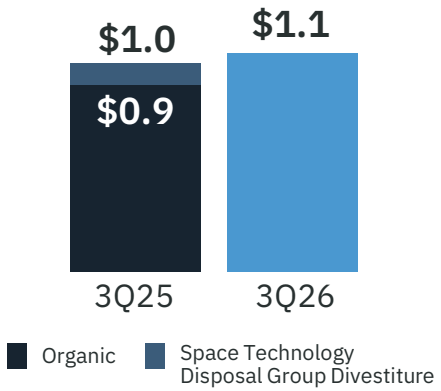
+ Strong program execution
+ Increased international content / favorable mix

[1]Non-GAAP Financial Measure - reference the Earnings Appendix attached hereto for a reconciliation to comparable GAAP measure.



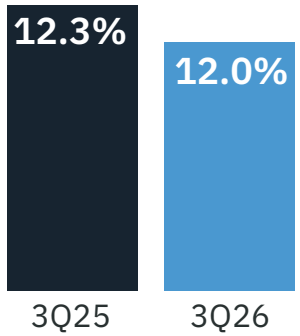
MISSILE SOLUTIONS

Revenue ($B)



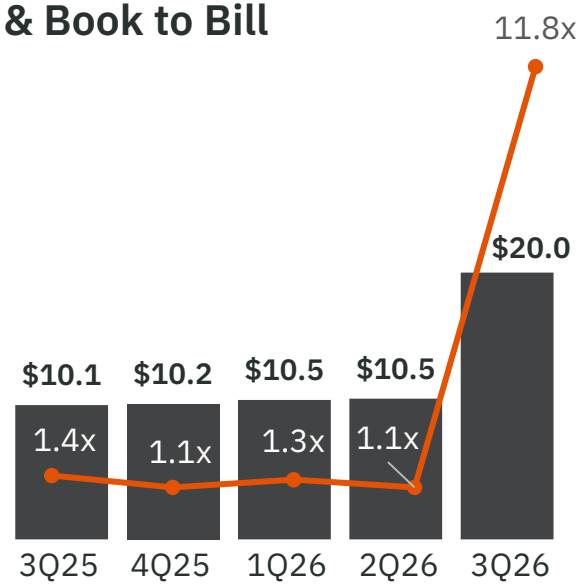
+ 5% REVENUE
+ 17% ORGANIC REVENUE[1]

Segment Operating Margin[1]



- 30 BPS

Total Backlog ($B) & Book to Bill



3Q26 DRIVERS

Revenue:

+ $152 million in higher missile propulsion systems (SRM up 29% organic)
+ $27 million in Advanced Effects (up 12% organic)
- $25 million space propulsion systems
- $103 million reduction in revenues resulting from the divestiture of the Commercial Space Propulsion business

Margin:

- Compression driven by mix

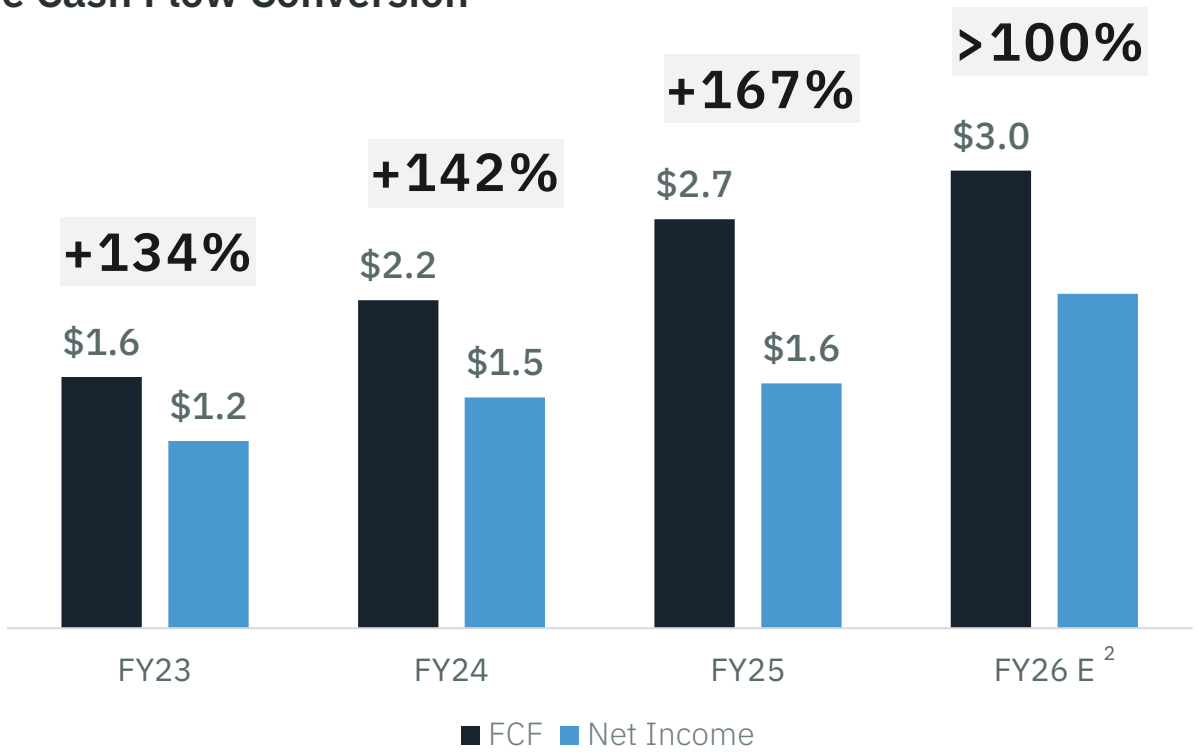
[1]Non-GAAP Financial Measure - reference the Earnings Appendix attached hereto for a reconciliation to comparable GAAP measure.



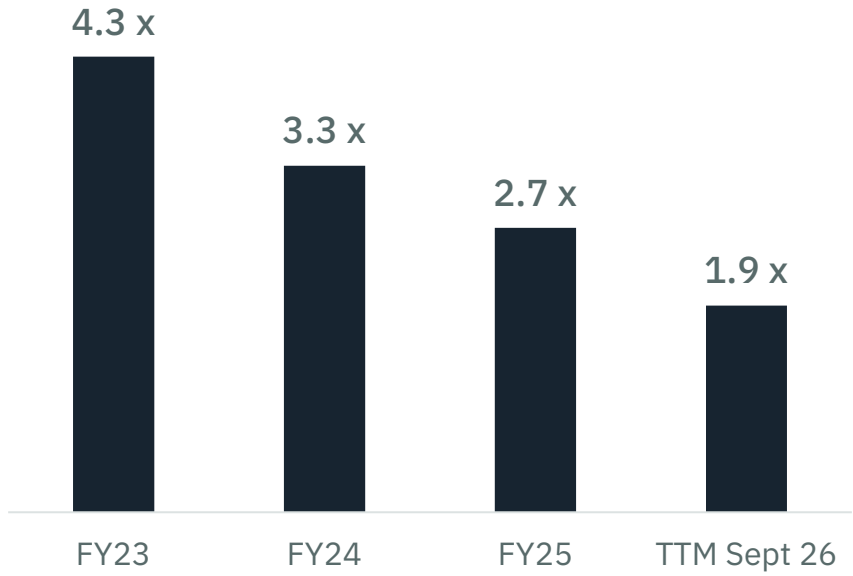
STRONG FREE CASH FLOW CONVERSION & CONTINUED DELEVERAGING

($B)

Free Cash Flow Conversion[1]



Net Debt Leverage Ratio[1]



[1]Non-GAAP Financial Measure - reference the Earnings Appendix attached hereto for a reconciliation to comparable GAAP measure.
[2]Forward looking Non-GAAP Financial Measure - a reconciliation to comparable GAAP measure is not available without unreasonable effort.

2026 GUIDANCE

CONSOLIDATED

Revenue

$23.5B - $23.7B

(Prior: $23.2B - $23.7B)

Organic[1] 9% - 10%

(Prior 8%-10%)

Segment Operating Margin[1]

Low 16%

(Unchanged)

GAAP EPS

$12.25 - $12.35

(Prior: $11.80 - $12.00)

FCF[1,2]

$3B

SEGMENT

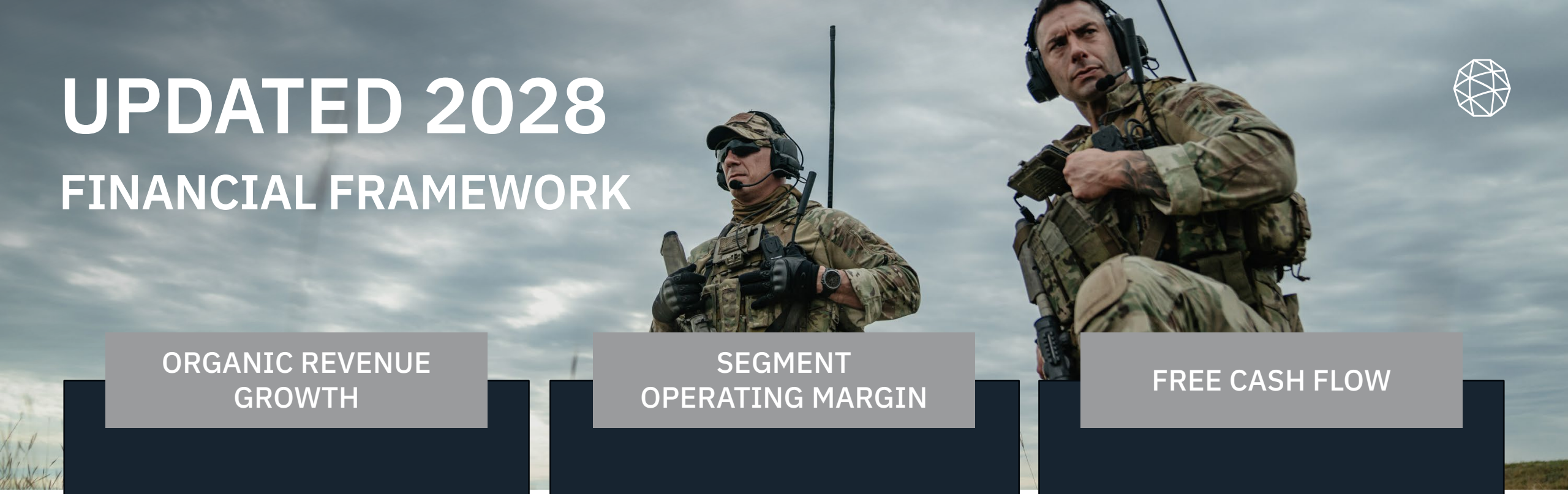
	Revenue	Operating Margin[1]
SPACE & MISSION SYSTEMS	**~$11.9B** *(Prior: ~$11.7B)*	mid 10% *(Unchanged)*
COMMUNICATIONS & SPECTRUM DOMINANCE	**~$7.9B** *(Prior: ~$8B)*	mid 25% *(Unchanged)*
MISSILE SOLUTIONS	**~$4.1B** *(Unchanged)*	low 12% *(Unchanged)*

[1]Forward-looking Non-GAAP Financial Measure - a reconciliation of comparable GAAP measures is not available without unreasonable effort.
[2]Non-GAAP Financial Measure – expected ~$3.6B net cash provided by operating activities and ~$600M of capital expenditures.

2026 SUPPLEMENTAL INFORMATION

	2026 Guidance	2026 Prior
FAS/CAS operating adjustment	$20 million	$20 million
Pension income, non-service FAS	$290 million	$290 million
Net FAS/CAS pension	$310 million	$310 million
Net interest expense	**$515 million**	$560 million
Effective tax rate on GAAP earnings	15%	15%
Weighted average diluted shares	188	188
Capital expenditures	$600 million	$600 million
Non-cash preferred stock deemed dividend	~$55 million	~$55 million

UPDATED 2028
FINANCIAL FRAMEWORK



ORGANIC REVENUE GROWTH	SEGMENT OPERATING MARGIN	FREE CASH FLOW
8% Organic CAGR *(Unchanged)*	**~16%** *(Prior: 16.3%)*	**$3 Billion +** *(Prior: $3.5 Billion)*

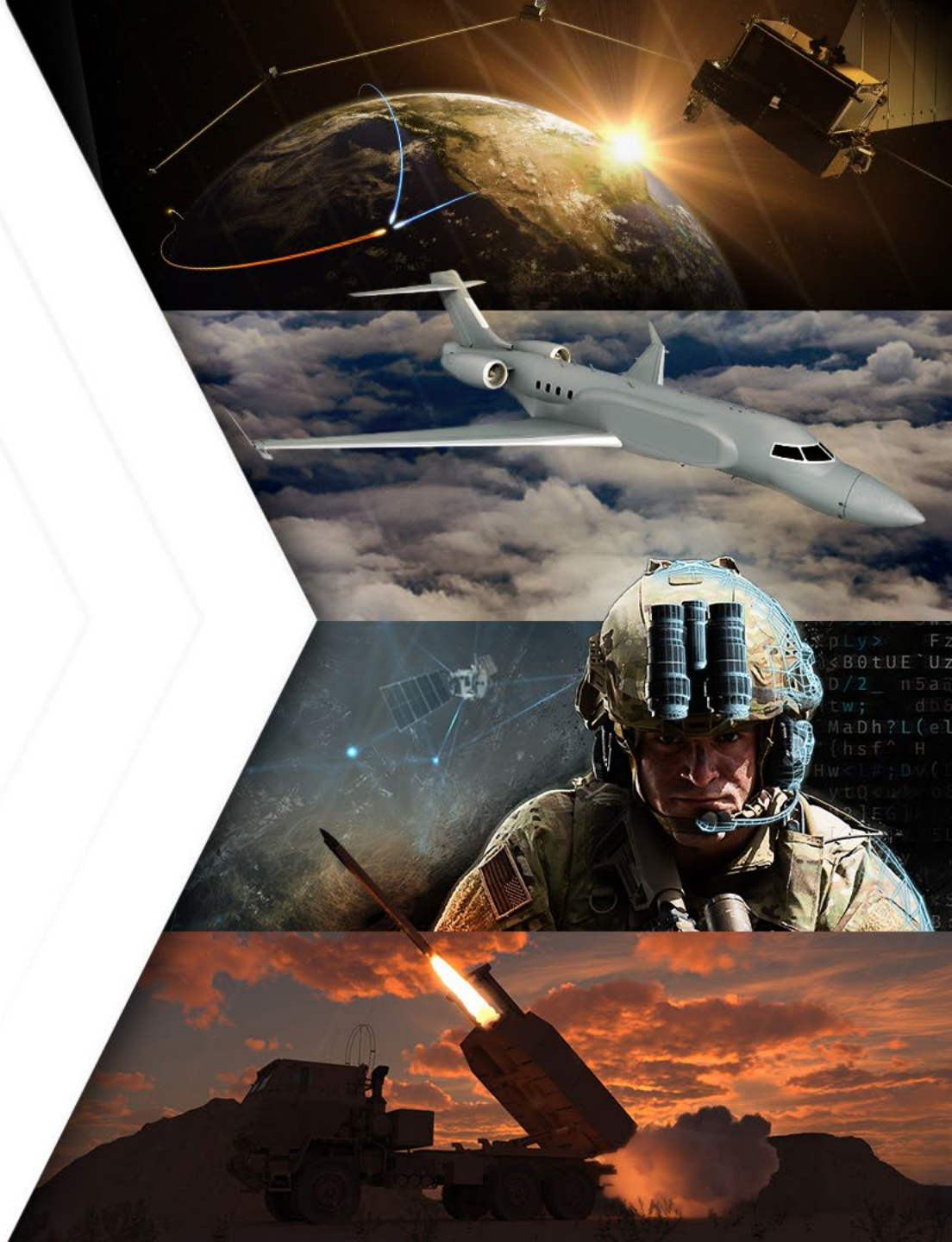
Compound annual growth rate (CAGR) calculated over the 3-year period commencing with fiscal year 2025 actual results, as reported in our SEC filings. Does not reflect the potential IPO of AXVY.

Q&A

L3HARRIS®

EARNINGS APPENDIX

This earnings appendix is being furnished pursuant to Item 2.02 Form 8-K and contains non-GAAP financial measures within the meaning of Regulation G. Non-GAAP financial measures are reconciled in slides 30 – 34 of this earnings appendix.



Space & Mission Systems

Segment Information ($ millions)	1Q25	2Q25	3Q25	4Q25	FY25	1Q26	2Q26	3Q26
Revenue	**2,411**	**2,770**	**2,803**	**2,727**	**10,711**	**2,990**	**2,966**	**3,093**
YoY growth %	*	*	*	*	*	*24%*	*7%*	*10%*
YoY organic growth %[1]	*	*	*	*	*	*24%*	*7%*	*10%*
Segment operating income[1]	**238**	**289**	**299**	**229**	**1,055**	**313**	**290**	**338**
Segment operating margin %[1]	*9.9%*	*10.4%*	*10.7%*	*8.4%*	*9.8%*	*10.5%*	*9.8%*	*10.9%*
Included in segment operating income								
Gain on sale of assets	-	75	22	-	97	11	-	7
Investment gain	-	-	-	-	-	-	23	-
Net EAC adjustments	(43)	(57)	(15)	17	(98)	24	(23)	23
Individual EACs +/- $15 million[2]	(20)	(57)	(34)	6	(105)	(20)	(39)	-

Contractual Backlog Rollforward ($ billions)[3]	1Q25	2Q25	3Q25	4Q25	FY25	1Q26	2Q26	3Q26
Beginning balance	15.1	14.6	16.3	16.6	15.1	19.2	21.1	22.4
Orders	1.9	4.6	3.2	5.5	15.2	4.9	4.3	3.0
Revenue	(2.4)	(2.8)	(2.8)	(2.7)	(10.7)	(3.0)	(3.0)	(3.1)
Adjustments, incl. divestitures	-	(0.1)	(0.1)	(0.2)	(0.4)	-	-	-
Ending contractual backlog	**14.6**	**16.3**	**16.6**	**19.2**	**19.2**	**21.1**	**22.4**	**22.3**
Book to bill	0.8	1.7	1.1	2.0	1.4	1.7	1.5	1.0

Revenue by Customer Relationship %[4]	1Q25	2Q25	3Q25	4Q25	FY25	1Q26	2Q26	3Q26
Prime contractor	72%	74%	73%	72%	73%	77%	74%	76%
Subcontractor	28%	26%	27%	28%	27%	23%	26%	24%
Total segment	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**

Revenue by Contract Type %[4]	1Q25	2Q25	3Q25	4Q25	FY25	1Q26	2Q26	3Q26
Fixed-price[5]	70%	71%	68%	75%	71%	64%	73%	66%
Cost-type	30%	29%	32%	25%	29%	36%	27%	34%
Total segment	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**

Revenue by Geographical Region %[4]	1Q25	2Q25	3Q25	4Q25	FY25	1Q26	2Q26	3Q26
United States	85%	87%	87%	82%	85%	86%	85%	83%
International	15%	13%	13%	18%	15%	14%	15%	17%
Total segment	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**

*2024 QTD segment data has not been recast. Accordingly, data is not available for this measure.
[1] Non-GAAP Financial Measure defined and reconciled to GAAP on slides 30 - 34.
[2] Included as a component of net estimate at completion ("EAC") adjustments.
[3] Certain amounts presented may not sum due to rounding.
[4] Calculated as percentage of segment revenue, excluding intersegment revenue.
[5] Includes revenue derived from time-and-materials contracts.

Communications & Spectrum Dominance

Segment Information ($ millions)	1Q25	2Q25	3Q25	4Q25	FY25	1Q26	2Q26	3Q26
Revenue	**1,809**	**1,861**	**1,935**	**1,961**	**7,566**	**1,855**	**1,943**	**1,995**
YoY growth %	*	*	*	*	*	*3%*	*4%*	*3%*
YoY organic growth %[1]	*	*	*	*	*	*3%*	*4%*	*3%*
Segment operating income[1]	**443**	**458**	**477**	**546**	**1,924**	**465**	**522**	**502**
Segment operating margin %[1]	*24.5%*	*24.6%*	*24.7%*	*27.8%*	*25.4%*	*25.1%*	*26.9%*	*25.2%*
Included in segment operating income								
Gain on sale of assets	5	17	4	61	87	-	-	1
Investment gain	-	-	-	-	-	-	16	-
Net EAC adjustments	25	14	12	25	76	21	25	39
Individual EACs +/- $15 million[2]	-	-	-	-	-	-	-	-

Contractual Backlog Rollforward ($ billions)[3]	1Q25	2Q25	3Q25	4Q25	FY25	1Q26	2Q26	3Q26
Beginning balance	9.7	9.4	9.4	9.6	9.7	9.4	9.1	9.0
Orders	1.5	2.1	2.1	1.8	7.5	1.7	1.9	3.9
Revenue	(1.8)	(1.9)	(1.9)	(2.0)	(7.6)	(1.9)	(1.9)	(2.0)
Adjustments, incl. divestitures	-	(0.2)	-	-	(0.2)	(0.1)	(0.1)	-
Ending contractual backlog	**9.4**	**9.4**	**9.6**	**9.4**	**9.4**	**9.1**	**9.0**	**10.9**
Book to bill	0.8	1.1	1.1	0.9	1.0	0.9	1.0	1.9

Revenue by Customer Relationship %[4]	1Q25	2Q25	3Q25	4Q25	FY25	1Q26	2Q26	3Q26
Prime contractor	66%	68%	71%	69%	69%	66%	69%	66%
Subcontractor	34%	32%	29%	31%	31%	34%	31%	34%
Total segment	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**

Revenue by Contract Type %[4]	1Q25	2Q25	3Q25	4Q25	FY25	1Q26	2Q26	3Q26
Fixed-price[5]	84%	86%	84%	86%	85%	85%	84%	84%
Cost-type	16%	14%	16%	14%	15%	15%	16%	16%
Total segment	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**

Revenue by Geographical Region %[4]	1Q25	2Q25	3Q25	4Q25	FY25	1Q26	2Q26	3Q26
United States	61%	63%	61%	61%	61%	58%	57%	58%
International	39%	37%	39%	39%	39%	42%	43%	42%
Total segment	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**

*2024 QTD segment data has not been recast. Accordingly, data is not available for this measure.
[1] Non-GAAP Financial Measure defined and reconciled to GAAP on slides 30 - 34.
[2] Included as a component of Net EAC adjustments.
[3] Certain amounts presented may not sum due to rounding.
[4] Calculated as percentage of segment revenue, excluding intersegment revenue.
[5] Includes revenue derived from time-and-materials contracts.

Missile Solutions

Segment Information ($ millions)	1Q25	2Q25	3Q25	4Q25	FY25	1Q26	2Q26	3Q26
Revenue	**840**	**925**	**1,008**	**1,024**	**3,797**	**990**	**1,054**	**1,057**
YoY growth %	*	*	*	*	*	*18%*	*14%*	*5%*
YoY organic growth %[1]	*	*	*	*	*	*18%*	*14%*	*17%*
Segment operating income[1]	**96**	**116**	**124**	**28**	**364**	**124**	**130**	**127**
Segment operating margin %[1]	*11.4%*	*12.5%*	*12.3%*	*2.7%*	*9.6%*	*12.5%*	*12.3%*	*12.0%*
Included in segment operating income								
Impairment of goodwill	-	-	-	(85)	(85)	-	-	-
Gain on sale of assets	-	-	-	-	-	39	-	-
Net EAC adjustments	7	23	20	19	69	(12)	21	27
Individual EACs +/- $15 million[2]	-	-	-	-	-	(54)	-	-
Space Technology disposal group[3]								
Revenue	122	147	160	141	571	157	155	38
Operating income	14	24	23	22	83	31	28	5

Contractual Backlog Rollforward ($ billions)[4]	1Q25	2Q25	3Q25	4Q25	FY25	1Q26	2Q26	3Q26
Beginning balance	9.1	9.2	9.7	10.1	9.1	10.1	10.5	10.5
Orders	0.9	1.8	1.4	1.1	5.2	1.3	1.2	12.5
Revenue	(0.8)	(0.9)	(1.0)	(1.0)	(3.8)	(1.0)	(1.1)	(1.1)
Adjustments, incl. divestitures	-	(0.4)	-	(0.1)	(0.4)	0.1	(0.1)	(1.9)
Ending contractual backlog	**9.2**	**9.7**	**10.1**	**10.1**	**10.1**	**10.5**	**10.5**	**20.0**
Book to bill	1.0	1.9	1.4	1.1	1.4	1.3	1.1	11.8

Revenue by Customer Relationship %[5]	1Q25	2Q25	3Q25	4Q25	FY25	1Q26	2Q26	3Q26
Prime contractor	27%	27%	28%	25%	26%	26%	24%	27%
Subcontractor	73%	73%	72%	75%	74%	74%	76%	73%
Total segment	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**

Revenue by Contract Type %[5]	1Q25	2Q25	3Q25	4Q25	FY25	1Q26	2Q26	3Q26
Fixed-price[6]	61%	63%	64%	66%	64%	66%	68%	68%
Cost-type	39%	37%	36%	34%	36%	34%	32%	32%
Total segment	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**

Revenue by Geographical Region %[5]	1Q25	2Q25	3Q25	4Q25	FY25	1Q26	2Q26	3Q26
United States	97%	88%	86%	95%	91%	89%	88%	89%
International	3%	12%	14%	5%	9%	11%	12%	11%
Total segment	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**

*2024 QTD segment data has not been recast. Accordingly, data is not available for this measure.
[1] Non-GAAP Financial Measure defined and reconciled to GAAP on slides 30 - 34.
[2] Included as a component of Net EAC adjustments.
[3] Space Technology disposal group revenue and operating income is included in total Missile Solutions segment revenue and operating income reported above.
[4] Certain amounts presented may not sum due to rounding.
[5] Calculated as percentage of segment revenue, excluding intersegment revenue
[6] Includes revenue derived from time-and-materials contracts.

L3Harris Total Segments

($ millions)

Total Segment Information	1Q25	2Q25	3Q25	4Q25	FY25	1Q26	2Q26	3Q26
Space & Mission Systems	2,411	2,770	2,803	2,727	10,711	2,990	2,966	3,093
Communications & Spectrum Dominance	1,809	1,861	1,935	1,961	7,566	1,855	1,943	1,995
Missile Solutions	840	925	1,008	1,024	3,797	990	1,054	1,057
Intersegment	(74)	(130)	(88)	(65)	(357)	(91)	(82)	(80)
Segment revenue[1]	**4,986**	**5,426**	**5,658**	**5,647**	**21,717**	**5,744**	**5,881**	**6,065**
Other[2]	146	-	1	1	148	-	-	(5)
Revenue	**5,132**	**5,426**	**5,659**	**5,648**	**21,865**	**5,744**	**5,881**	**6,060**
YoY growth %	*(2)%*	*2%*	*7%*	*2%*	*3%*	*15%*	*8%*	*7%*
YoY organic growth %[1]	*(1)%*	*6%*	*10%*	*6%*	*5%*	*15%*	*8%*	*9%*
Segment operating income[1]	**777**	**863**	**900**	**803**	**3,343**	**902**	**942**	**967**
Segment operating margin %[1]	*15.6%*	*15.9%*	*15.9%*	*14.2%*	*15.4%*	*15.7%*	*16.0%*	*15.9%*
Included in segment operating income								
Impairment of goodwill	-	-	-	(85)	(85)	-	-	-
Gain on sale of assets	5	92	26	61	184	50	-	8
Investment gains – Segment	-	-	-	-	-	-	39	-
Net EAC adjustments	(11)	(20)	17	61	47	33	23	89
Individual EACs +/- $15 million[3]	(20)	(57)	(34)	6	(105)	(74)	(39)	-

Revenue by Customer Relationship %	1Q25	2Q25	3Q25	4Q25	FY25	1Q26	2Q26	3Q26
Prime contractor	62%	64%	64%	63%	63%	65%	63%	64%
Subcontractor	38%	36%	36%	37%	37%	35%	37%	36%
Total	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**

Revenue by Contract Type %	1Q25	2Q25	3Q25	4Q25	FY25	1Q26	2Q26	3Q26
Fixed-price[4]	74%	75%	73%	77%	75%	71%	75%	72%
Cost-type	26%	25%	27%	23%	25%	29%	25%	28%
Total	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**

Revenue by Geographical Region %	1Q25	2Q25	3Q25	4Q25	FY25	1Q26	2Q26	3Q26
United States	77%	79%	78%	77%	78%	77%	77%	76%
International	23%	21%	22%	23%	22%	23%	23%	24%
Total	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**

[1] Non-GAAP Financial Measure defined and reconciled to GAAP on slides 30 - 34.
[2] Revenue attributable to our corporate headquarters, which includes amortization of program investment asset recognized in connection with DoW strategic investment in 2026. 2025 includes other non-reportable businesses, which is the divested Commercial Aviation Solutions business ("CAS disposal group"). CAS revenues included in 1Q25 and FY25 disaggregated revenue tables herein.
[3] Included as a component of Net EAC adjustments.
[4] Includes revenue derived from time-and-materials contracts.

L3Harris Financial Results

($ millions, except per share amounts)

	1Q25	2Q25	3Q25	4Q25	FY25	1Q26	2Q26	3Q26
Revenue	**5,132**	**5,426**	**5,659**	**5,648**	**21,865**	**5,744**	**5,881**	**6,060**
Segment operating income[1]	**777**	**863**	**900**	**803**	**3,343**	**902**	**942**	**967**
Segment operating margin %[1]	*15.6%*	*15.9%*	*15.9%*	*14.2%*	*15.4%*	*15.7%*	*16.0%*	*15.9%*
Unallocated corporate items and other, net								
Amortization of acquisition-related intangibles	194	193	192	190	769	173	177	147
LHX NeXt implementation costs	35	39	25	68	167	-	-	-
Business divestiture-related losses	17	-	-	65	82	10	-	17
Acquisition, divestiture & transaction-related exp.	17	13	10	17	57	30	10	9
Chg. in FV of deferred comp. plan liabilities	(6)	29	25	9	57	(5)	43	(3)
Segment investment offset	-	-	-	-	-	-	39	-
Other items	(5)	18	27	61	101	42	19	11
Total Unallocated corporate items and other, net	**252**	**292**	**279**	**410**	**1,233**	**250**	**288**	**181**
Operating income	**525**	**571**	**621**	**393**	**2,110**	**652**	**654**	**786**
Operating income %	*10.2%*	*10.5%*	*11.0%*	*7.0%*	*9.7%*	*11.4%*	*11.1%*	*13.0%*
Non-service FAS pension income	90	73	73	120	356	75	75	74
Other non-operating (expense) income, net								
Investment gains – Segment	-	-	-	-	-	-	39	-
Investment gains, net – Corporate	(2)	6	7	4	15	4	34	37
Chg. in FV of deferred comp. plan assets	(6)	23	20	7	44	(7)	37	1
Chg. in FV of subsidiary pref. stock conv. & warrants	-	-	-	-	-	-	-	(50)
Other	2	3	(2)	1	4	1	-	11
Total other non-operating (expense) income, net	**(6)**	**32**	**25**	**12**	**63**	**(2)**	**110**	**(1)**
Interest expense, net	150	152	152	143	597	136	129	116
Income before taxes	**459**	**524**	**567**	**382**	**1,932**	**589**	**710**	**743**
Income tax expense	73	66	105	82	326	77	110	111
Net income	**386**	**458**	**462**	**300**	**1,606**	**512**	**600**	**632**
Subsidiary pref. stock deemed dividends	-	-	-	-	-	-	(14)	(19)
Net income available to common shareholders	**386**	**458**	**462**	**300**	**1,606**	**512**	**586**	**613**
Basic EPS	**$ 2.05**	**$ 2.45**	**$ 2.47**	**$ 1.60**	**$ 8.57**	**$ 2.74**	**$ 3.15**	**$ 3.29**
Diluted EPS	**$ 2.04**	**$ 2.44**	**$ 2.46**	**$ 1.59**	**$ 8.53**	**$ 2.72**	**$ 3.13**	**$ 3.28**
YoY increase (decrease) %	*38%*	*27%*	*17%*	*(33)%*	*8%*	*33%*	*28%*	*33%*
Basic shares O/S	188.5	187.0	187.1	187.0	187.4	186.8	186.2	186.1
Diluted shares O/S	189.1	187.8	188.1	188.2	188.4	188.1	187.3	186.9

[1]Non-GAAP Financial Measure defined and reconciled to GAAP on slides 30 - 34.

L3Harris Consolidated Statement of Cash Flows

($ millions)

Operating Activities	FY23	FY24	1Q25	2Q25	3Q25	4Q25	FY25	1Q26	2Q26	3Q26
Net income	1,198	1,512	386	458	462	300	1,606	512	600	632
Adjustments:										
Depreciation and amortization	1,166	1,289	301	303	309	311	1,224	282	288	267
Share-based compensation	89	97	19	29	35	30	113	21	28	(1)
Net periodic benefit income	(275)	(286)	(84)	(66)	(66)	(114)	(330)	(70)	(69)	(70)
Share-based matching under defined cont. plans	231	264	68	68	64	53	253	62	45	51
Asset group & divestiture-related losses	51	19	17	-	-	65	82	10	-	17
Investment losses (gains), net	-	-	2	(6)	(7)	(5)	(16)	(4)	(73)	(37)
Chg. in FV subsidiary pref. stock conv. & warrants	-	-	-	-	-	-	-	-	-	50
Impairment of other assets	374	38	-	-	-	85	85	-	-	-
Deferred income taxes	(423)	174	(89)	(5)	245	55	206	119	63	63
(Increase) decrease in:										
Receivables, net	124	128	(447)	64	(91)	131	(343)	(623)	(52)	369
Contract assets	62	(194)	(420)	(214)	180	17	(437)	72	(210)	(299)
Inventories, net	(182)	96	92	(6)	(33)	64	117	(17)	(38)	(6)
Other current assets	(55)	(29)	(19)	(3)	4	35	17	(218)	39	26
Increase (decrease) in:										
Accounts payable	87	(90)	52	(14)	(131)	568	475	(527)	158	106
Contract liabilities	195	126	(16)	193	(86)	90	181	461	195	169
Compensation and benefits	38	(128)	(105)	130	42	3	70	(87)	(18)	121
Other current liabilities	(88)	155	11	(279)	(227)	72	(423)	(15)	(73)	14
Income taxes	(333)	(383)	273	48	(177)	221	365	(7)	2	23
Other operating activities	(163)	(229)	(83)	(60)	23	(19)	(139)	(66)	(6)	(56)
Net cash provided by (used in) operating activities	**2,096**	**2,559**	**(42)**	**640**	**546**	**1,962**	**3,106**	**(95)**	**879**	**1,439**

L3Harris Consolidated Statement of Cash Flows (continued)

($ millions)

Investing Activities	FY23	FY24	1Q25	2Q25	3Q25	4Q25	FY25	1Q26	2Q26	3Q26
Net cash paid for acquired businesses	(6,688)	-	-	-	-	-	-	-	-	-
Capital expenditures	(449)	(408)	(59)	(88)	(119)	(158)	(424)	(99)	(108)	(179)
Disposal of property, plant and equipment, net	56	1	-	9	-	45	54	7	-	13
Sales of businesses, net of cash divested	71	273	831	-	-	(11)	820	-	-	539
Cash used for short-term investments	-	-	-	-	-	-	-	-	-	(550)
Other investing activities	(11)	(129)	(28)	1	(10)	(6)	(43)	(5)	(6)	(4)
Cash (used in) provided by investing activities	**(7,021)**	**(263)**	**744**	**(78)**	**(129)**	**(130)**	**407**	**(97)**	**(114)**	**(181)**

Financing Activities	FY23	FY24	1Q25	2Q25	3Q25	4Q25	FY25	1Q26	2Q26	3Q26
Issuance of subsidiary Series A pref. stock, net	-	-	-	-	-	-	-	-	973	-
Proceeds from issuances of long-term debt, net	7,568	2,827	-	-	-	-	-	-	-	-
Repayments of long-term debt	(3,170)	(2,620)	(5)	(606)	(3)	(4)	(618)	(106)	(6)	(3)
Change in commercial paper, net	623	(567)	20	450	(260)	(725)	(515)	350	(350)	-
Commercial paper, maturities over 90 days	1,181	688	-	-	-	-	-	-	-	-
Repayments of commercial paper	(205)	(1,205)	-	-	-	-	-	-	-	-
Repurchases of common stock	(518)	(554)	(569)	(253)	(176)	(156)	(1,154)	(296)	(229)	(73)
Dividends paid	(868)	(886)	(228)	(225)	(225)	(225)	(903)	(238)	(232)	(234)
Other financing activities	(17)	93	(23)	24	104	3	108	6	11	1
Cash provided by (used in) financing activities	**4,594**	**(2,224)**	**(805)**	**(610)**	**(560)**	**(1,107)**	**(3,082)**	**(284)**	**167**	**(309)**
Exchange rate changes on cash / cash equivalents	11	(17)	5	13	-	5	23	(3)	(1)	1
Net (decrease) increase in cash / cash equivalents	**(320)**	**55**	**(98)**	**(35)**	**(143)**	**730**	**454**	**(479)**	**931**	**950**
Cash and cash equivalents, beginning of period	**880**	**560**	**615**	**517**	**482**	**339**	**615**	**1,069**	**590**	**1,521**
Cash and cash equivalents, end of period	**560**	**615**	**517**	**482**	**339**	**1,069**	**1,069**	**590**	**1,521**	**2,471**

L3Harris Consolidated Balance Sheet

($ millions)

Assets	FY23	FY24	1Q25	2Q25	3Q25	4Q25	FY25	1Q26	2Q26	3Q26
Current assets										
Cash and cash equivalents	560	615	517	482	339	1,069	1,069	590	1,521	2,471
Receivables, net	1,230	1,072	1,501	1,437	1,528	1,371	1,371	1,912	1,950	1,640
Contract assets	3,196	3,230	3,643	3,857	3,677	3,566	3,566	3,530	3,674	3,999
Inventories, net	1,472	1,330	1,252	1,258	1,291	1,219	1,219	1,234	1,272	1,278
Short-term investments	-	-	-	-	-	-	-	-	-	550
Income taxes receivable	61	379	205	93	281	53	53	52	43	41
Other current assets	430	461	478	481	477	431	431	650	613	594
Assets of business held for sale	1,106	1,131	-	-	-	884	884	926	1,010	-
Total current assets	**8,055**	**8,218**	**7,596**	**7,608**	**7,593**	**8,593**	**8,593**	**8,894**	**10,083**	**10,573**
Non-current assets										
Property, plant and equipment, net	2,862	2,806	2,755	2,742	2,761	2,665	2,665	2,658	2,686	2,833
Goodwill	19,979	20,325	20,337	20,372	20,370	20,010	20,010	19,999	19,996	19,999
Intangible assets, net	8,540	7,639	7,448	7,261	7,072	6,509	6,509	6,331	6,540	6,389
Deferred income taxes	91	120	128	89	87	76	76	71	65	72
Other non-current assets	2,160	2,893	2,984	3,168	3,131	3,342	3,342	3,427	3,568	3,940
Total assets	**41,687**	**42,001**	**41,248**	**41,240**	**41,014**	**41,195**	**41,195**	**41,380**	**42,938**	**43,806**

L3Harris Consolidated Balance Sheet (continued)

($ millions)

Liabilities, Mezzanine Equity and Equity	FY23	FY24	1Q25	2Q25	3Q25	4Q25	FY25	1Q26	2Q26	3Q26
Current liabilities										
Short-term debt	1,602	515	535	985	725	-	-	350	-	-
Current portion of long-term debt	363	640	740	141	120	673	673	1,816	1,815	1,815
Accounts payable	2,106	2,005	2,047	2,033	1,902	2,461	2,461	1,930	2,085	2,182
Contract liabilities	1,900	2,142	2,124	2,317	2,231	2,262	2,262	2,736	2,936	3,107
Compensation and benefits	544	419	314	444	486	482	482	391	376	500
Other current liabilities	1,129	1,648	1,654	1,375	1,148	1,201	1,201	1,184	1,114	1,128
Income taxes payable	88	29	35	27	26	34	34	83	78	109
Liabilities of business held for sale	272	235	-	-	-	113	113	111	113	-
Total current liabilities	**8,004**	**7,633**	**7,449**	**7,322**	**6,638**	**7,226**	**7,226**	**8,601**	**8,517**	**8,841**
Non-current liabilities										
Long-term debt, net	11,160	11,081	10,977	10,976	10,997	10,443	10,443	9,191	9,184	9,181
Deferred income taxes	815	942	842	800	1,039	1,114	1,114	1,225	1,369	1,436
Subsidiary Series A pref. stock conv. feature	-	-	-	-	-	-	-	-	130	203
Subsidiary warrants	-	-	-	-	-	-	-	-	186	163
Other non-current liabilities	2,879	2,766	2,850	2,864	2,808	2,777	2,777	2,683	2,702	2,755
Total liabilities	**22,858**	**22,422**	**22,118**	**21,962**	**21,482**	**21,560**	**21,560**	**21,700**	**22,088**	**22,579**
Mezzanine equity										
Redeemable subsidiary Series A conv. pref. stock	-	-	-	-	-	-	-	-	968	987
Total equity	**18,829**	**19,579**	**19,130**	**19,278**	**19,532**	**19,635**	**19,635**	**19,680**	**19,882**	**20,240**
Total liabilities, mezzanine equity, and equity	**41,687**	**42,001**	**41,248**	**41,240**	**41,014**	**41,195**	**41,195**	**41,380**	**42,938**	**43,806**

L3Harris Research & Development

($ millions)

Research & Development Cost	1Q25	2Q25	3Q25	4Q25	FY25	1Q26	2Q26	3Q26
Space & Mission Systems	40	53	51	50	194	48	56	51
Communications & Spectrum Dominance	49	57	61	68	235	67	71	71
Missile Solutions	22	21	26	37	106	31	33	21
Total Company-funded R&D costs	**111**	**131**	**138**	**155**	**535**	**146**	**160**	**143**

Research & Development Costs (as a % of Segment Revenue)	1Q25	2Q25	3Q25	4Q25	FY25	1Q26	2Q26	3Q26
Space & Mission Systems	1.7%	1.9%	1.8%	1.8%	1.8%	1.6%	1.9%	1.6%
Communications & Spectrum Dominance	2.7%	3.1%	3.2%	3.5%	3.1%	3.6%	3.7%	3.6%
Missile Solutions	2.6%	2.3%	2.6%	3.6%	2.8%	3.1%	3.1%	2.0%
Total company	**2.2%**	**2.4%**	**2.4%**	**2.7%**	**2.5%**	**2.5%**	**2.7%**	**2.4%**

Contractual Backlog

($ billions)

Space & Mission Systems	1Q25	2Q25	3Q25	4Q25	FY25	1Q26	2Q26	3Q26
Funded	9.5	9.7	10.7	12.6	12.6	14.7	15.1	15.1
Unfunded	5.1	6.6	5.9	6.6	6.6	6.4	7.3	7.2
Ending contractual backlog	**14.6**	**16.3**	**16.6**	**19.2**	**19.2**	**21.1**	**22.4**	**22.3**

Communications & Spectrum Dominance	1Q25	2Q25	3Q25	4Q25	FY25	1Q26	2Q26	3Q26
Funded	7.9	7.8	8.0	7.8	7.8	7.6	7.8	8.4
Unfunded	1.5	1.6	1.6	1.6	1.6	1.5	1.2	2.5
Ending contractual backlog	**9.4**	**9.4**	**9.6**	**9.4**	**9.4**	**9.1**	**9.0**	**10.9**

Missile Solutions	1Q25	2Q25	3Q25	4Q25	FY25	1Q26	2Q26	3Q26
Funded	5.3	5.5	6.0	6.5	6.5	7.0	7.3	7.7
Unfunded	3.9	4.2	4.1	3.6	3.6	3.5	3.2	12.3
Ending contractual backlog	**9.2**	**9.7**	**10.1**	**10.1**	**10.1**	**10.5**	**10.5**	**20.0**

L3Harris Total Company Contractual Backlog	1Q25	2Q25	3Q25	4Q25	FY25	1Q26	2Q26	3Q26
Funded	22.7	23.0	24.7	26.9	26.9	29.3	30.2	31.2
Unfunded	10.5	12.4	11.6	11.8	11.8	11.4	11.7	22.0
Ending contractual backlog	**33.2**	**35.4**	**36.3**	**38.7**	**38.7**	**40.7**	**41.9**	**53.2**
Book to bill	0.8	1.5	1.2	1.5	1.3	1.4	1.2	3.2
Conversion to revenue in next twelve months	50%	45%	45%	45%	45%	40%	40%	35%

L3Harris Total Company Contractual Backlog Rollforward[1]	1Q25	2Q25	3Q25	4Q25	FY25	1Q26	2Q26	3Q26
Beginning balance	34.2	33.2	35.4	36.3	34.2	38.7	40.7	41.9
Orders	4.3	8.3	6.7	8.2	27.5	7.8	7.3	19.3
Revenue	(5.1)	(5.5)	(5.6)	(5.7)	(21.9)	(5.7)	(5.9)	(6.1)
Adjustments, incl. divestitures	(0.2)	(0.6)	(0.2)	(0.1)	(1.1)	(0.1)	(0.2)	(1.9)
Ending contractual backlog	**33.2**	**35.4**	**36.3**	**38.7**	**38.7**	**40.7**	**41.9**	**53.2**

[1] Certain amounts presented may not sum due to rounding.

Work Weeks

Work Weeks per Fiscal Period	FY24	FY25	FY26	FY27
First quarter	13	12	13	13
Second quarter	13	13	13	13
Third quarter	13	14	13	13
Fourth quarter	14	13	13	13

Non-GAAP Reconciliation - Free Cash Flow

($ millions)

Free Cash Flow | Capex	FY23	FY24	1Q25	2Q25	3Q25	4Q25	FY25	1Q26	2Q26	3Q26
Net cash provided by (used in) operating activities	2,096	2,559	(42)	640	546	1,962	3,106	(95)	879	1,439
Capital expenditures	(449)	(408)	(59)	(88)	(119)	(158)	(424)	(99)	(108)	(179)
Free cash flow[1] [A]	**1,647**	**2,151**	**(101)**	**552**	**427**	**1,804**	**2,682**	**(194)**	**771**	**1,260**
Net income [B]	1,198	1,512	386	458	462	300	1,606	512	600	632
Free cash flow conversion[1] [A] / [B]	1.4x	1.4x					1.7x			
Additional items included in cash provided by (used in) operating activities:										
Share-based matching under defined cont. plans	231	264	68	68	64	53	253	62	45	51
Net periodic benefit income	(275)	(286)	(84)	(66)	(66)	(114)	(330)	(70)	(69)	(70)
Income taxes	(333)	(383)	273	48	(177)	221	365	(7)	2	23

[1] Free cash flow and free cash flow conversion are non-GAAP Financial Measures as defined by Regulation G. As of third quarter 2026, we no longer include proceeds from disposal of property, plant and equipment, net. Prior periods have been recast for comparability. We use free cash flow to evaluate business performance and overall liquidity, and it is a performance metric in our annual incentive plan. We believe free cash flow is useful because it represents the cash generated from operations after reinvesting in our business that may be available to return to stockholders and creditors through dividends, share repurchases, and debt repayments, or to fund acquisitions or other investments. We use free cash flow conversion to evaluate our ability to convert earnings into cash that may be available to support operations, reduce debt, and return capital to shareholders. However, the entire amount of the free cash flow converted is not available for discretionary expenditures because of certain mandatory expenditures, such as debt repayments.

Non-GAAP Reconciliation – Net Debt Leverage Ratio

($ millions)

Net debt leverage ratio	FY23	FY24	4Q25	FY25	1Q26	2Q26	3Q26	TTM
Short-term debt	1,602	515		-			-	
Current portion of long-term debt	363	640		673			1,815	
Long-term debt, net	11,160	11,081		10,443			9,181	
Total debt [A]	**13,125**	**12,236**		**11,116**			**10,996**	
Less:								
Cash	560	615		1,069			2,471	
Short-term investments	-	-		-			550	
Net debt [B]	**12,565**	**11,621**		**10,047**			**7,975**	
Earnings before interest, taxes, depreciation and amortization ("EBITDA")								
Net income	1,198	1,512	300	1,606	512	600	632	2,044
Income tax expense	23	85	82	326	77	110	111	380
Interest expense, net	543	675	143	597	136	129	116	524
Earnings before interest and taxes	**1,764**	**2,272**	**525**	**2,529**	**725**	**839**	**859**	**2,948**
Depreciation and amortization	1,166	1,289	311	1,224	282	288	267	1,148
EBITDA[1] [C]	**2,930**	**3,561**	**836**	**3,753**	**1,007**	**1,127**	**1,126**	**4,096**
Gross debt leverage ratio[1] [A] / [C]	**4.5x**	**3.4x**		**3.0x**				**2.7x**
Net debt leverage ratio[1] [B] / [C]	**4.3x**	**3.3x**		**2.7x**				**1.9x**

[1] EBITDA gross debt leverage and net debt leverage ratios are non-GAAP Financial Measures as defined by Regulation G. We use EBITDA to evaluate our operating performance and financial position. EBITDA is defined as net income before interest, taxes, depreciation and amortization. Gross leverage ratio calculated as total debt divided by EBITDA for trailing twelve months ("TTM") and net leverage ratio is calculated as net debt divided by EBITDA for the trailing twelve months and is used to assess our leverage and ability to meet our debt obligations. We use debt leverage ratios as supplemental financial measures to monitor indebtedness, evaluate financial flexibility and support capital allocation and financing decisions.

Reconciliation of Revenue, Operating Income and Margin to Segment Revenue, Operating Income and Margin - Non-GAAP Financial Measures Reconciliation (Unaudited)

($ millions)

Revenue	1Q25	2Q25	3Q25	4Q25	FY25	1Q26	2Q26	3Q26
Revenue [B]	**5,132**	**5,426**	**5,659**	**5,648**	**21,865**	**5,744**	**5,881**	**6,060**
Other[1]	(146)	-	(1)	(1)	(148)	-	-	(5)
Segment revenue[2] [D]	**4,986**	**5,426**	**5,658**	**5,647**	**21,717**	**5,744**	**5,881**	**6,065**
Operating Income [A]	**525**	**571**	**621**	**393**	**2,110**	**652**	**654**	**786**
Segment investment offset	-	-	-	-	-	-	39	-
Unallocated corporate items and other, net	252	292	279	410	1,233	250	249	181
Segment operating income[3] [C]	**777**	**863**	**900**	**803**	**3,343**	**902**	**942**	**967**
Operating margin % [A] / [B]	**10.2%**	**10.5%**	**11.0%**	**7.0%**	**9.7%**	**11.4%**	**11.1%**	**13.0%**
Segment operating margin %[3] [C] / [D]	**15.6%**	**15.9%**	**15.9%**	**14.2%**	**15.4%**	**15.7%**	**16.0%**	**15.9%**

[1] Revenue attributable to our corporate headquarters, which includes amortization of program investment asset recognized in connection with DoW strategic investment in 2026. Year to date 2025 includes our divested CAS disposal group.
[2] Segment revenue is a non-GAAP Financial Measure as defined by Regulation G. We use segment revenue because it reflects the aggregate results of our segments without the impact of corporate headquarters or divestitures. We believe this metric provide investors a more complete understanding of factors and trends affecting our business.
[3] Segment operating income and margin are non-GAAP Financial Measures as defined by Regulation G. We use segment operating income and margin to evaluate our core operating performance because it reflects the aggregate performance results of our segments without the impact of unallocated corporate items and it includes income from investments that are operationally aligned with our business segments. We believe these metrics provide investors a more complete understanding of factors and trends affecting our business.

Non-GAAP Reconciliation – 2026 Organic Revenue Growth

($ millions)

Revenue	1Q25	2Q25	3Q25	1Q26	2Q26	3Q26	Revenue Growth YoY Change 1Q26	2Q26	3Q26
Space & Mission Systems	2,411	2,770	2,803	2,990	2,966	3,093	24%	7%	10%
Communications & Spectrum Dominance	1,809	1,861	1,935	1,855	1,943	1,995	3%	4%	3%
Missile Solutions	840	925	1,008	990	1,054	1,057	18%	14%	5%
Intersegment	(74)	(130)	(88)	(91)	(82)	(80)	23%	(37)%	(9)%
Segment revenue	**4,986**	**5,426**	**5,658**	**5,744**	**5,881**	**6,065**	**15%**	**8%**	**7%**
Other[1]	146	-	1	-	-	(5)	*	-	*
Total revenue	**5,132**	**5,426**	**5,659**	**5,744**	**5,881**	**6,060**	**12%**	**8%**	**7%**
Adjustments[2]									
Space & Mission Systems	-	-	-						
Communications & Spectrum Dominance	-	-	-						
Missile Solutions	-	-	(103)						
Intersegment	-	-	-						
Segment revenue	-	-	(103)						
Other[1]	(146)	-	-						
Total adjustments	**(146)**	**-**	**(103)**						
Organic revenue[3]									
Space & Mission Systems	2,411	2,770	2,803	2,990	2,966	3,093	24%	7%	10%
Communications & Spectrum Dominance	1,809	1,861	1,935	1,855	1,943	1,995	3%	4%	3%
Missile Solutions	840	925	905	990	1,054	1,057	18%	14%	17%
Intersegment	(74)	(130)	(88)	(91)	(82)	(80)	23%	(37)%	(9)%
Segment revenue	**4,986**	**5,426**	**5,555**	**5,744**	**5,881**	**6,065**	**15%**	**8%**	**9%**
Other[1]	-	-	1	-	-	(5)	-	-	*
Total organic revenue	**4,986**	**5,426**	**5,556**	**5,744**	**5,881**	**6,060**	**15%**	**8%**	**9%**

* Not meaningful.
[1] Revenue attributable to our corporate headquarters, which includes amortization of program investment asset recognized in connection with DoW strategic investment in 2026. Year to date 2025 includes our divested CAS disposal group.
[2] Adjustments to remove revenue associated with divestiture of CAS (included in "Other") and Space Technology disposal group (included in Missile Solutions segment).
[3] Organic revenue is a non-GAAP Financial Measure as defined by Regulation G. We use organic revenue to exclude revenue attributable to divested businesses.

Non-GAAP Reconciliation – 2025 Organic Revenue Growth

($ millions)

	1Q24	2Q24	3Q24	4Q24	FY24	1Q25	2Q25	3Q25	4Q25	FY25
Revenue	**5,211**	**5,299**	**5,292**	**5,523**	**21,325**	**5,132**	**5,426**	**5,659**	**5,648**	**21,865**
Adjustments for divestitures[1]	(51)	(183)	(169)	(178)	(581)					
Organic revenue[2]	**5,160**	**5,116**	**5,123**	**5,345**	**20,744**	**5,132**	**5,426**	**5,659**	**5,648**	**21,865**

Revenue Growth YoY Change				
1Q25	2Q25	3Q25	4Q25	FY25
(2)%	**2%**	**7%**	**2%**	**3%**
(1)%	**6%**	**10%**	**6%**	**5%**

[1] Adjustments to remove revenue associated with divestitures of CAS, Antenna disposal group and AOT disposal group.
[2] Organic revenue is a non-GAAP Financial Measure as defined by Regulation G. We use organic revenue to exclude revenue attributable to divested businesses.

Forward-Looking Statements

This presentation contains forward-looking statements within the meaning of federal securities laws made in reliance on the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Examples include, but are not limited to: statements about 2026 guidance and 2026 outlook; 2026 supplemental information; 2028 financial framework; cash generation and deployment; future product deliveries; projection of other financial items; and assumptions underlying any of the foregoing. Persons reading this presentation are cautioned not to place undue reliance on forward-looking statements. The company's consolidated results, future trends and forward-looking statements could be affected by many factors, risks and uncertainties, including but not limited to those in our 2Q26 earnings release or in "Risk Factors" in our Form 10-K for fiscal 2025 and subsequent Form 10-Q filings, available on our investor relations webpage at www.l3harris.com/investors. Forward-looking statements are made as of the date of this presentation, and the company disclaims any intention or obligation, other than imposed by law, to update or revise any forward-looking statements, whether as a result of new information, future events, or otherwise.