



INVESTOR PRESENTATION

NOVEMBER 2026

This investor presentation contains forward-looking statements made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Forward-looking statements can be identified as those that may predict, forecast, indicate or imply future results or performance and by forward-looking words such as "believe", "anticipate", "expect", "estimate", "predict", "intend", "plan", "project", "goal", "will", "will be", "will continue", "will result", "could", "may", "might" or any variations of such words or other words with similar meanings. Any statements about DICK'S Sporting Goods, Inc.'s ("Company") plans, objectives, expectations, strategies, beliefs, or future performance or events constitute forward-looking statements. These statements are subject to known and unknown risks, uncertainties, assumptions, estimates, and other important factors that change over time, many of which may be beyond the Company's control. The Company's future performance and actual results may differ materially from those expressed or implied in such forward-looking statements. Forward-looking statements should not be relied upon as a prediction of actual results. Forward-looking statements include statements regarding, among other things, the belief that sports change lives; the Company's future performance, including our 2026 outlook and guidance and revisions thereto; continued comparable sales growth, and improved gross margin; our plans to gain market share; our belief that the U.S. is entering one of the most compelling multi-year periods for sport; investments in and success of our strategic pillars, including repositioning our real estate and store portfolio and the increase in DICK'S House of Sport, DICK'S Field House and Golf Galaxy Performance Center locations; creating the future of retail through DICK'S House of Sport; the ability of DICK'S House of Sport and DICK'S Field House to deliver strong returns; growing partnerships through both merchandise and collectibles; the belief that golf is a compelling long-term growth opportunity; positioning the Company as the holiday destination for gifting, value, and convenience; the opportunity to significantly expand our online share and invest in technology and marketing to continue enhancing athlete experience and drive greater consideration for dicks.com; accelerating our omni-channel experience and eCommerce business, including investing in technology and marketing, and driving growth in key categories, which includes our differentiated product and optimization of our clearance strategy; GameChanger's opportunity for continued growth with significant runway ahead and continued strong sales growth in 2026; the potential growth opportunity of DICK'S Media Network and our ScoreCard loyalty ecosystem, including the recent launch of ScoreCard+; our aim to demonstrate the influence of sport to build and deepen our relationship with the athletes we serve; the ongoing impact of the combination of DICK'S Sporting Goods and Foot Locker (the "Transaction"), the risk of impairment of goodwill or other intangible assets associated with the Transaction, including as a result of changes in business performance, market conditions, or the market price of our common stock, and the combined company's plans, objectives, expectations, intentions, growth strategies and culture that are not historical facts. the future financial and operating results and the combined company's plans, objectives, expectations, intentions, growth strategies and culture; achieving the previously announced $100M to $125M in cost synergies over the medium-term; emerging gross margin growth drivers; the expansion of additional Fast Break locations; other statements that are not historical facts; and our ability to return significant capital to shareholders through share repurchases and expected dividends.

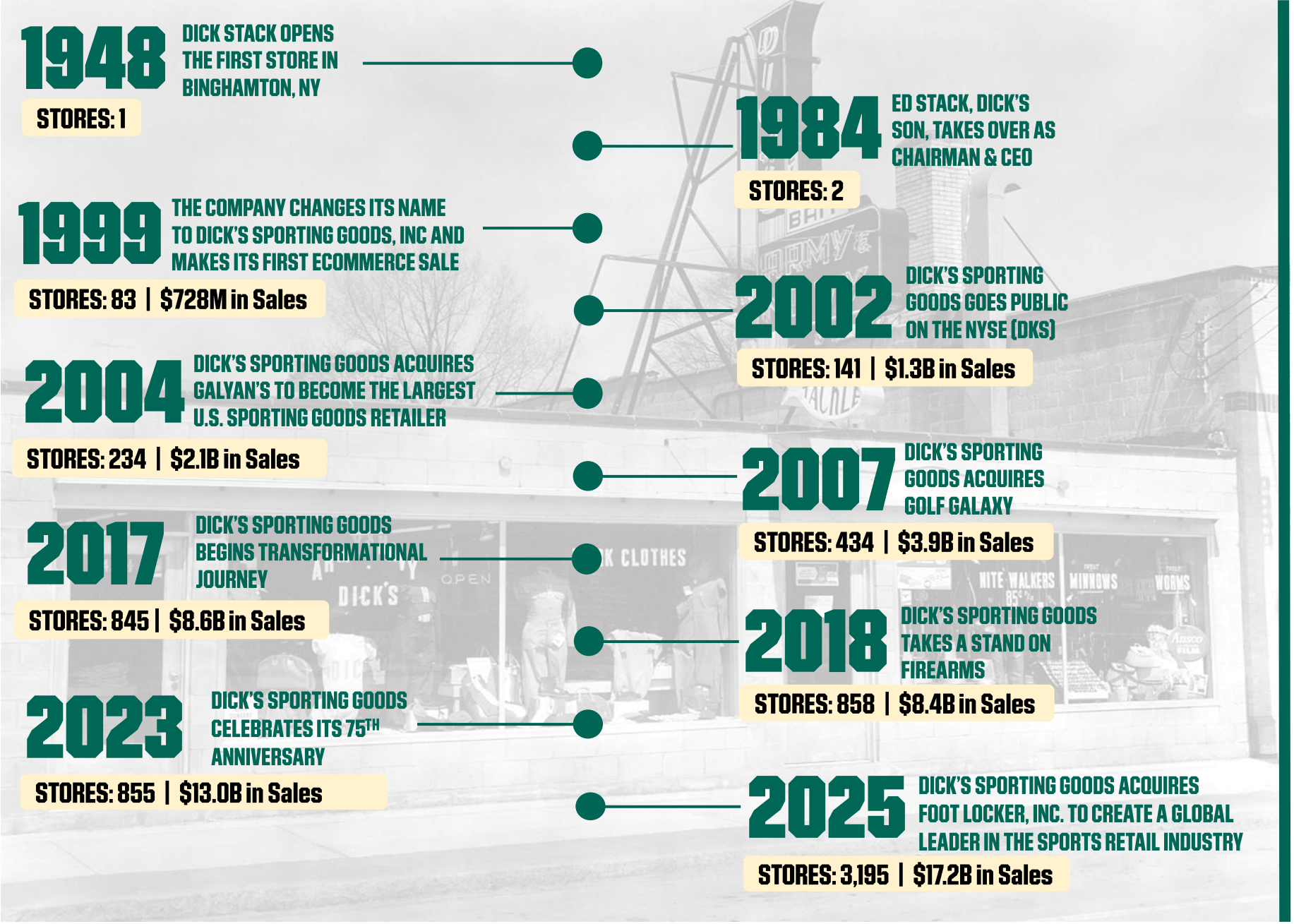
Factors that could cause actual results to differ materially from those expressed or implied in any forward-looking statements include, but are not limited to, macroeconomic conditions, including inflationary pressures and elevated interest rates changes in consumer income and confidence, perception of global economic conditions, geopolitical conflicts and tensions, the threat or outbreak of further conflicts, war, terrorism or public unrest, and wage and unemployment levels; intense competition in the sporting goods and retail industries, including competition for talent and the level of competitive promotional activity and technological innovation; our dependence on consumer discretionary spending and ability to predict or effectively react to changes in consumer demand, preferences, fashion, cultural trends, lifestyle changes or shopping patterns and position our inventory accordingly; our vertical brand offerings, including brand strategy and marketing, improved space in-store, expanding product categories, product safety and labeling, product liability and recalls, and specialty concept stores; our investments in omni-channel growth, DICK'S Media Network, the integration of the Foot Locker Business or other business transformation initiatives may not produce the anticipated benefits within the expected time frame or at all; our customer experiences and associated costs, innovation, liability, and competition associated with our specialty concept stores and vertical brands; our ability to protect the reputation of our Company and our brands; short-term impacts of our strategic plans and initiatives, or such plans and initiatives not achieving the desired results within the anticipated time frame or at all; our ability to successfully grow our DICK'S House of Sport, DICK'S Field House and Golf Galaxy Performance Center stores and execute our overall real estate strategy for DICK'S and Foot Locker; our brick-and-mortar retail stores, integration with our online presence and omni-channel shopping experience; product cost and availability fluctuations due to a variety of factors; risks and costs inherent with international operations, including the ability of the Foot Locker Business to expand its market share in international markets; disruptions to our Customer Support Center and/or our global distribution and fulfillment networks and our ability to optimize our global distribution and fulfillment networks; unauthorized use or disclosure of sensitive or confidential customer employee, vendor, or Company information; disruptions, delays, downtime or other problems with our information systems, including our eCommerce platform and GameChanger, caused by high volumes, design or implementation deficiencies, or platform enhancements as well as associated disruptions to our operations; our ability to attract, train, engage and retain key employees, to implement effective succession planning strategies, and to adequately respond to teammate organizing efforts; the impact of wage increases and other labor costs on our financial results; weather-related risks and seasonal influences resulting from the overall seasonality of certain categories of our business; our issuance of quarterly cash dividends and our share repurchases pursuant to our share repurchase programs, if any; organized retail crime and our ability to effectively control expenses, manage inventory levels and protect against inventory shrink; our ability to meet market expectations and the historical and possible future impacts on the price of our common stock; the influence and control of the holders of our Class B common stock, whose interests may differ from those of our other stockholders; our charter's current anti-takeover provisions, which could prevent or delay a change in control of the Company; our dependence on key suppliers, distributors and manufacturers to provide sufficient quantities of quality products in a timely fashion; vendors selling their products directly to consumers through broadened or alternative distribution channels; potential impacts from changes in corporate tax rates or other changes in applicable tax laws, regulations, and treaties and their interpretation and application; risks and costs relating to changing global laws, rules, regulations, interpretations and other guidance affecting our business; product safety and labeling concerns; compliance and litigation risks for which we may not have sufficient insurance or other coverage; our ability to secure and protect our intellectual property and defend claims of intellectual property infringement, including with respect to our vertical brands; the effects of the performance of professional sports teams within our core regions of operations and other factors relating to professional sports leagues and key athletes; the impact of evolving environmental, social and governance standards, regulatory requirements, stakeholder expectations and related political and social dynamics; risks related to the Transaction, and our pursuit of other strategic alliances, acquisitions or investments, that may involve certain timing and cost considerations, the potential failure to produce anticipated results, or inability to successfully integrate; obligations and other provisions related to our indebtedness, including the senior notes due 2029, the senior notes due 2032, the senior notes due 2036, the senior notes due 2052 and the senior notes due 2056; changes in the value or liquidity of the securities and other investments we hold and risks associated with our limited degree of control over certain strategic minority investments; the sufficiency of our cash flow; projections of our future profitability; the availability of adequate capital; and our future results of operations and financial condition. These factors are not necessarily all of the factors that could cause the Company's actual results, performance or achievements to differ materially from those expressed in or implied by any of the forward-looking statements. Other factors, including unknown or unpredictable factors, also could harm our results.

For additional information on these and other factors that could affect the Company's actual results, see the risk factors set forth in the Company's filings with the Securities and Exchange Commission ("SEC"), including the most recent Annual Report on Form 10-K, filed on March 27, 2026, and the Company's other filings with the SEC. The Company disclaims and does not undertake any obligation to update or revise any forward-looking statement in this presentation, except as required by applicable law or regulation. Forward-looking statements included in this presentation are made as of the date of this presentation.

Non-GAAP Financial Measures

In addition to reporting the Company's financial results in accordance with generally accepted accounting principles ("GAAP"), the Company also reports certain non-GAAP financial measures. These non-GAAP financial measures include non-GAAP gross margin, non-GAAP operating income, non-GAAP operating margin, non-GAAP effective tax rate, non-GAAP net income, non-GAAP earnings per diluted share, net capital expenditures, free cash flow and DICK'S Business non-GAAP basis results, including non-GAAP operating income, non-GAAP operating margin, and non-GAAP earnings per diluted share. Management believes these non-GAAP financial measures provide investors with meaningful supplemental information to assist in evaluating the Company's ongoing operations and comparing results across reporting periods.

Management further believes that excluding non-cash changes in the fair value of deferred compensation plan investments, which fluctuate with market performance and are offset within other income, enhances investors' understanding of underlying trends in selling, general and administrative expenses. The Company also uses these non-GAAP financial measures internally for budgeting, forecasting and assessing operating performance. These non-GAAP financial measures should be considered in addition to, and not as a substitute for, the Company's GAAP financial results. Because the methods used by the Company to calculate its non-GAAP measures may differ from those used by other companies, the non-GAAP measures presented herein may not be comparable to similarly titled measures of other companies. Reconciliations of the Company's non-GAAP financial measures to the most directly comparable GAAP measures are provided below and are available on the Company's website at investors.DICKS.com.



1948 DICK STACK OPENS THE FIRST STORE IN BINGHAMTON, NY

STORES: 1

1984 ED STACK, DICK'S SON, TAKES OVER AS CHAIRMAN & CEO

STORES: 2

1999 THE COMPANY CHANGES ITS NAME TO DICK'S SPORTING GOODS, INC AND MAKES ITS FIRST ECOMMERCE SALE

STORES: 83 | $728M in Sales

2002 DICK'S SPORTING GOODS GOES PUBLIC ON THE NYSE (DKS)

STORES: 141 | $1.3B in Sales

2004 DICK'S SPORTING GOODS ACQUIRES GALYAN'S TO BECOME THE LARGEST U.S. SPORTING GOODS RETAILER

STORES: 234 | $2.1B in Sales

2007 DICK'S SPORTING GOODS ACQUIRES GOLF GALAXY

STORES: 434 | $3.9B in Sales

2017 DICK'S SPORTING GOODS BEGINS TRANSFORMATIONAL JOURNEY

STORES: 845 | $8.6B in Sales

2018 DICK'S SPORTING GOODS TAKES A STAND ON FIREARMS

STORES: 858 | $8.4B in Sales

2023 DICK'S SPORTING GOODS CELEBRATES ITS 75TH ANNIVERSARY

STORES: 855 | $13.0B in Sales

2025 DICK'S SPORTING GOODS ACQUIRES FOOT LOCKER, INC. TO CREATE A GLOBAL LEADER IN THE SPORTS RETAIL INDUSTRY

STORES: 3,195 | $17.2B in Sales

OUR BELIEF

We believe sports have the power to **change** lives.

OUR COMMON PURPOSE

We create **confidence** and **excitement** by inspiring, supporting, and personally equipping all athletes to achieve their dreams.

OUR MISSION

We create an inclusive environment where all **TEAMMATES** can thrive.

We create and build leading brands that serve and inspire **ATHLETES.**

We make a lasting impact on **COMMUNITIES** through sport.

We deliver **SHAREHOLDER** value through growth and relentless improvement.

OUR VALUES

Together with our Foundation, we have provided over **$200 million** in grants and sponsorships supporting youth athletes in our communities.

We advocate for **safer communities** and common-sense gun reform and **lead by example** through our firearms policies.

NOTE: 2025 sales represent DICK'S Business and Foot Locker Business post-acquisition. 2025 store count excludes Foot Locker licensed stores.

THE DICK'S BUSINESS IS THE LEADING U.S. SPORTS RETAILER, WITH GROWTH AHEAD

TOTAL ADDRESSABLE MARKET[1]

~$140B

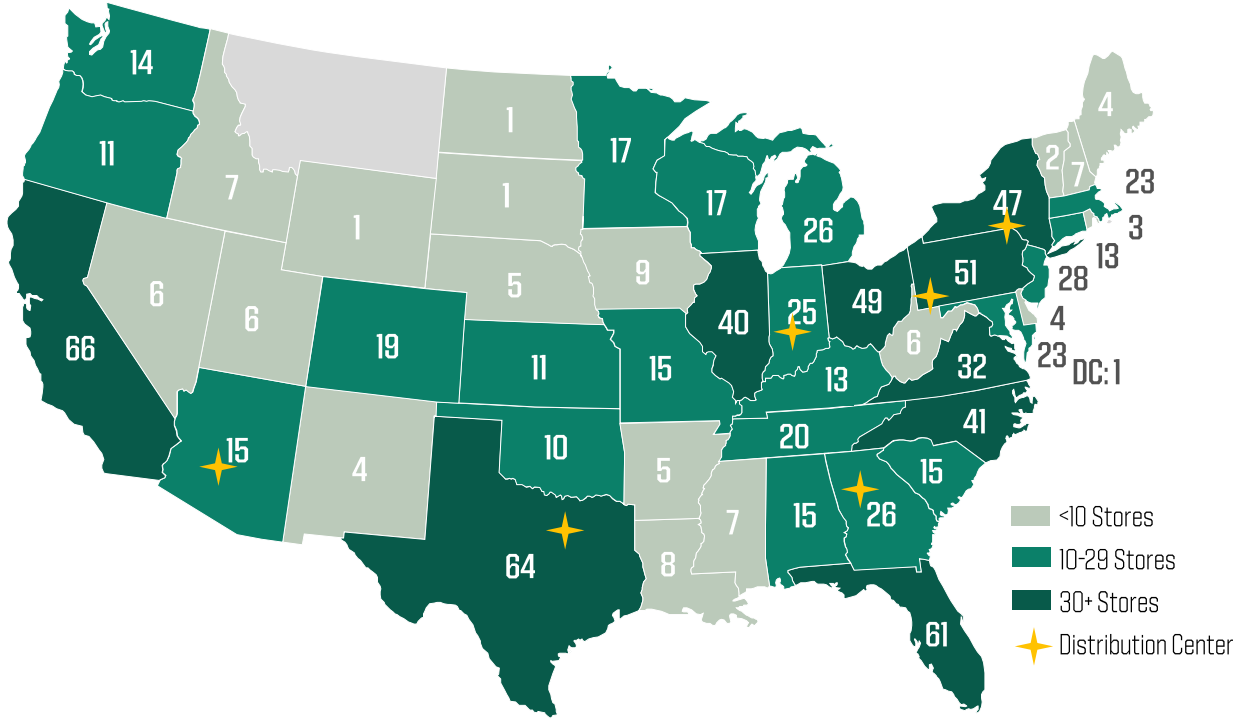
Across Footwear,
Apparel, and Hardlines

MARKET SHARE[1]

~9% Representing the largest among sporting goods retailers

The DICK'S Business gained nearly 50 bps of market share in 2025, collectively driven by our priority categories

NATIONAL FOOTPRINT



894 Total Stores in 47 states and DC

- DICK'S Sporting Goods: **622**
- House of Sport: **47**
- DICK'S Field House: **55**
- Specialty Concept Stores: **170**

6 Distribution Centers supporting robust omni-channel operations

[1]DICK'S Business 2025 net sales excluding categories with limited market data / ~$140B Total Addressable Market. Source: Circana and Proprietary Data.
NOTE: All figures represent DICK'S Business and exclude Foot Locker Business.

WITH FOOT LOCKER, WE ARE NOW A LEADING GLOBAL SPORTS RETAILER

TOTAL ADDRESSABLE MARKET[1]

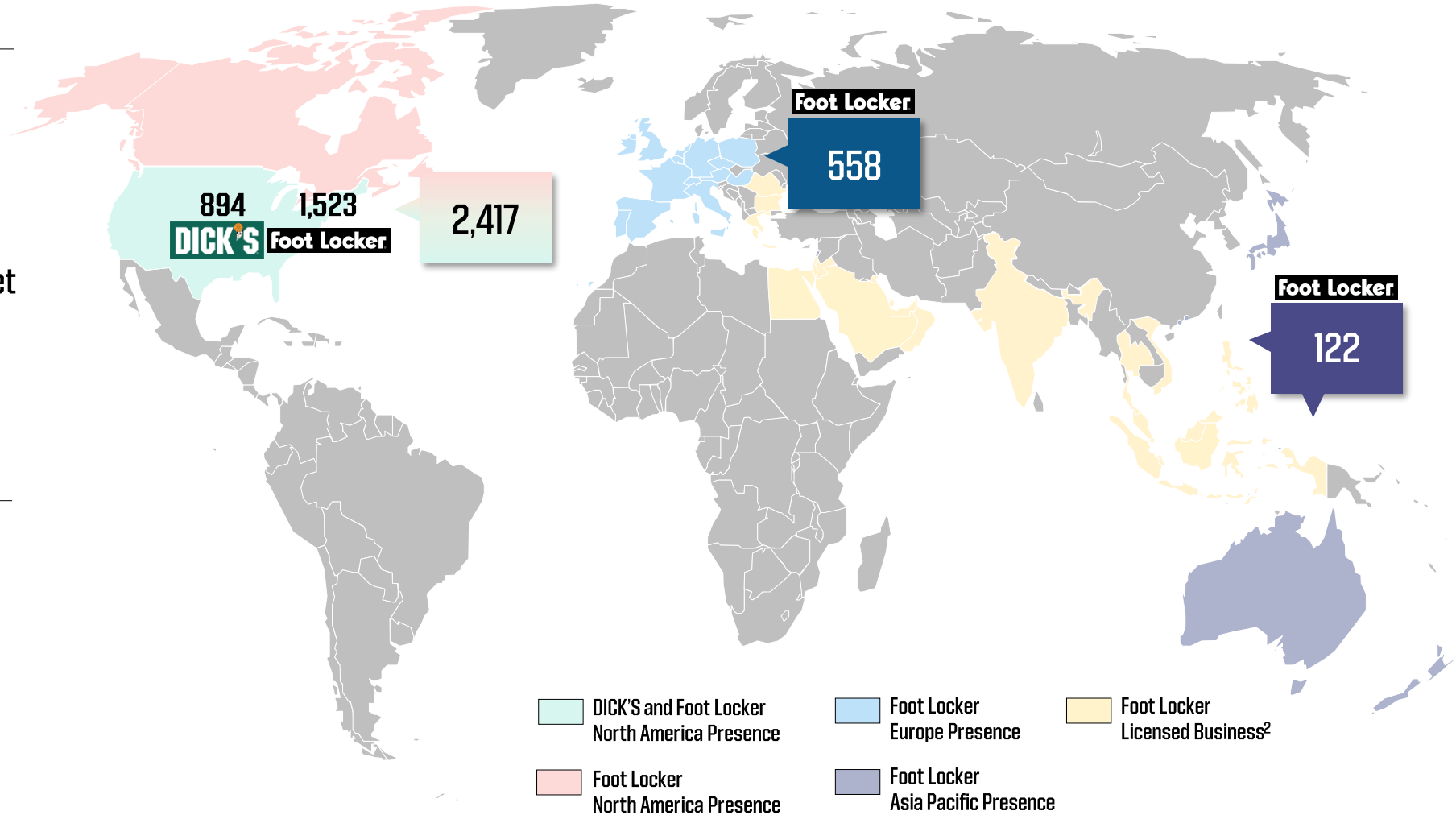
~$300B

FY25 total addressable global market across the sports retail industry

MARKET SHARE[1]

~6.5%

GLOBAL FOOTPRINT



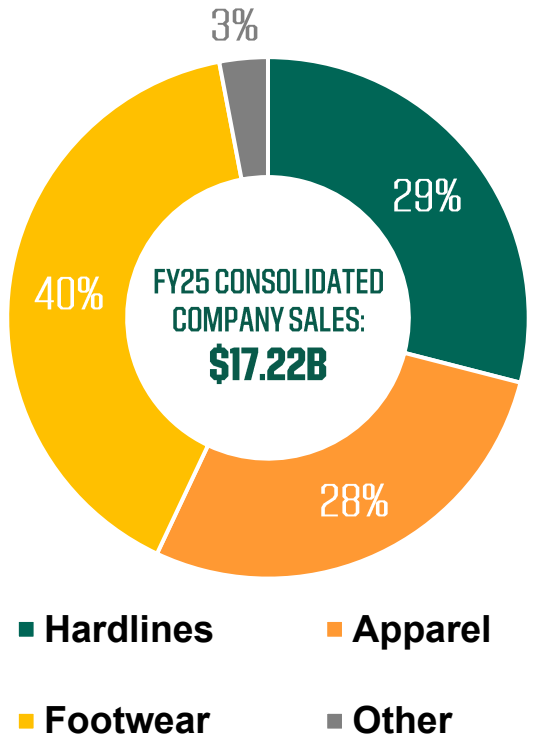
[1] DICK'S Business and Foot Locker Business (excluding Licensed Business) 2025 net sales excluding categories with limited market data / ~$300B Total Addressable Market. Source: Circana, Euromonitor, and Proprietary Data.
[2] Reflects 271 licensed stores operating in the Middle East, Asia, and Europe, which are excluded from external store counts.

OUR 2025 DICK'S BUSINESS RESULTS DEMONSTRATE OUR CONTINUED STRONG PERFORMANCE

FY25 DICK'S BUSINESS FINANCIAL HIGHLIGHTS

	FY25	YoY Δ
Comparable Sales[1]	4.5%	
Net Sales	$14.11B	+5.0%
Gross Margin	36.33%	+43 bps
Non-GAAP Operating Income[2]	$1.57B	+4.7%
Non-GAAP Operating Margin[2]	11.12%	(2) bps
Non-GAAP EPS[2]	$14.58	+3.8%

FY25 CONSOLIDATED COMPANY SALES BREAKDOWN[3]



DICK'S | SPORTS CHANGE LIVES

[1] Beginning in fiscal 2025, we revised our method for calculating comparable sales to include Warehouse Sale stores. See additional details as furnished in Exhibit 99.2 of the Company's Current Report on Form 8-K, filed with the SEC on March 11, 2025.
[2] Represents a non-GAAP financial measure. See the appendix for a reconciliation of this measure to the most directly comparable GAAP measure.
[3] 2025 sales represent DICK'S Business and Foot Locker Business post-acquisition.

THE INTERSECTION OF SPORT AND CULTURE HAS NEVER BEEN STRONGER, AND WE SIT SQUARELY AT THE CENTER

The 2026 FIFA World Cup, 2028 Los Angeles Olympics, and 2029 Ryder Cup are fueling one of the most compelling multi-year periods for sport and culture in the U.S.



THE DICK'S BUSINESS HAS DRIVEN STRONG, CONSISTENT PERFORMANCE THROUGH DISCIPLINED EXECUTION OF THESE FOUR STRATEGIC PILLARS

ATHLETE EXPERIENCE



DIFFERENTIATED PRODUCT



BRAND ENGAGEMENT



TEAMMATE EXPERIENCE



WE ARE REPOSITIONING OUR REAL ESTATE & STORE PORTFOLIO FOR LONG-TERM GROWTH

We are creating the future of retail through House of Sport, then scaling innovations through DICK'S Field House



INNOVATING THROUGH HOUSE OF SPORT

- ✓ Our most elevated expression of the DICK'S brand, House of Sport is redefining sports retail through four fundamentals: experience, service, community, product
- ✓ Successfully deploying the format across a wide range of attractive markets
- ✓ Delivering strong financial performance and attractive returns

35 as of FY25 **~14** opening in FY26



SCALING THROUGH DICK'S FIELD HOUSE

- ✓ Bringing the best of House of Sport to our traditional 50K sq. ft. footprint through an elevated DICK'S Field House experience
- ✓ Expanding access to differentiated assortments, premium brands and elevated athlete experiences
- ✓ Delivering strong financial performance and attractive returns

42 as of FY25 **~20** opening in FY26

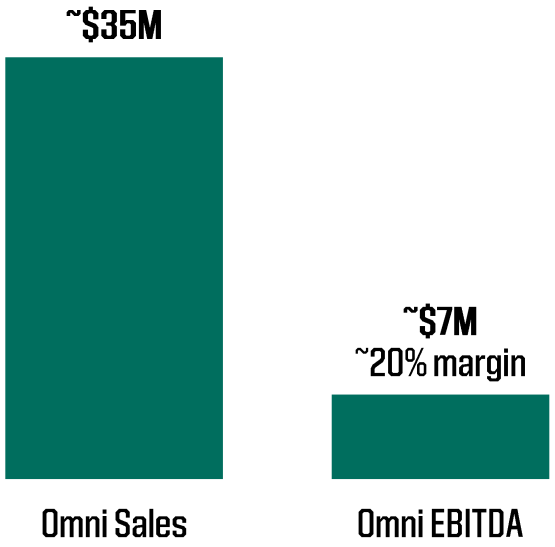
Most House of Sport and DICK'S Field House stores are relocations and remodels of existing stores

We are continually investing in our stores to keep them fresh and modern, strengthening the core business

WE EXPECT HOUSE OF SPORT TO DELIVER STRONG RETURNS, WITH ITS VALUE EXTENDING WELL BEYOND THE STORE P&L

WE EXPECT HOUSE OF SPORT TO DELIVER STRONG RETURNS

YEAR-ONE PROFORMA[1]



~25%
cash-on-cash return[2]
well above our cost of capital

~4 yrs
payback period[2]

PERFORMANCE BEYOND YEAR ONE

Delivering positive comps beyond year one

Generating higher profitability as stores mature

INVESTMENT PROFILE

Slightly over **$20M** net capex

~$4M net inventory

~$3.5M pre-opening

VALUE BEYOND THE STORE P&L

STRATEGIC BENEFITS

ATHLETE EXPERIENCE
Deepens athlete engagement through unique experiences

DIFFERENTIATED PRODUCT
Expands access to premium brands and differentiated product

REAL ESTATE
Unlocks premier real estate opportunities

[1] Reflects actual results for House of Sport stores open at least 12 full months and proforma results for newer locations.
[2] House of Sport return metrics can vary based on remodel, lease, and purchased deal structures.
NOTE: Sales figures are gross (i.e., before any expected cannibalization on other existing stores).

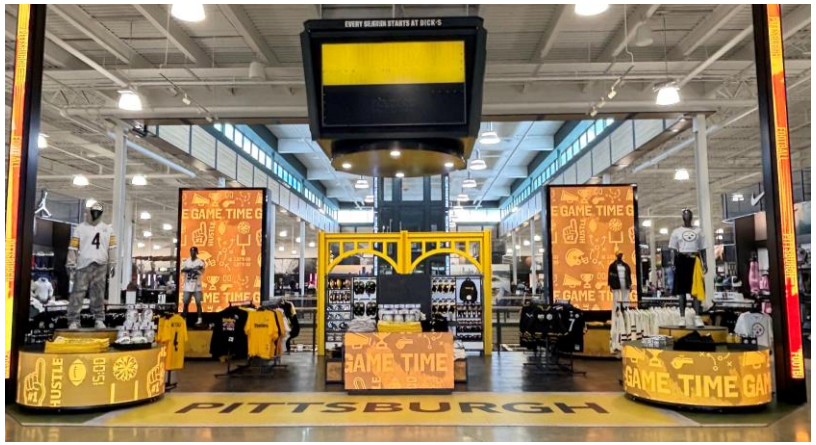
HOUSE OF SPORT: ATHLETE EXPERIENCE

DEEPENS ATHLETE ENGAGEMENT THROUGH UNIQUE EXPERIENCES













"Through House of Sport, DICK'S has **created a destination** that brings fans, trading card collectors, brands, and experiences together in a **truly unique way. DICK'S continues to raise the bar for experiential retail**, and we see significant opportunities to continue growing our partnership through both merchandise and collectibles."

MICHAEL RUBIN
Founder & CEO, Fanatics

DICK'S HOUSE OF SPORT

HOUSE OF SPORT: DIFFERENTIATED PRODUCT

EXPANDS ACCESS TO PREMIUM BRANDS & DIFFERENTIATED PRODUCT















DICK'S HOUSE OF SPORT

HOUSE OF SPORT: REAL ESTATE

UNLOCKS PREMIER REAL ESTATE OPPORTUNITIES



Los Cerritos Center
Cerritos, CA



Tysons Corner Center
McLean, VA



The Gardens Mall
Palm Beach, FL



Easton Town Center
Columbus, OH



Memorial City Mall
Houston, TX

"I've toured with Ed Stack his new store that's opened at Ross Park Mall in Pittsburgh. **Unbelievable, right?** I also visited their store up in Rochester at East View Mall. We have a number of properties under discussion with them in our existing portfolio, **but candidly love to do eight to 10, if not more. [...] I think it's one of the best concepts I've seen.**"

JACK HSIEH
President & CEO, Macerich Co.

DICK'S HOUSE OF SPORT

WE ARE INCORPORATING KEY HOUSE OF SPORT LEARNINGS INTO OUR MOST TYPICAL 50K SQ FT DICK'S STORE ("DICK'S FIELD HOUSE")







BRINGING THE BEST OF HOUSE OF SPORT TO OUR MOST TYPICAL 50K SQ FT DICK'S STORE

INSPIRED BY HOUSE OF SPORT

- **Differentiated assortment**
- **Elevated service model**
- **Premium experiences**
- **Enhanced visual expressions**

SCALING WHAT WORKS

Our best learnings from House of Sport and Field House are then scaled to the broader DICK'S fleet

"With DICK'S Field House, we've taken the **most impactful elements** of House of Sport and created a format that can **scale across the majority of our DICK'S stores**. DICK'S Field House gives us the opportunity to **redefine sports retail across our chain** and bring these experiences, services and products to more athletes and communities."

ED STACK
Executive Chairman, DICK'S Sporting Goods

WE EXPECT DICK'S FIELD HOUSE TO DELIVER STRONG RETURNS

YEAR-ONE PROFORMA[1]

~$17M Omni sales	**~20%** Omni EBITDA margin
~45% cash-on-cash return[2]	**~2 yrs** payback period[2]

INVESTMENT PROFILE

~$4.5M net capex	**~$2M** net inventory	**~$1M** pre-opening

[1] Reflects actual results for DICK'S Field House stores open at least 12 full months and proforma results for newer locations.
[2] DICK'S Field House return metrics can vary based on remodel, lease, and purchased deal structures.
NOTE: Sales figures are gross (i.e., before any expected cannibalization on other existing stores).

WE ARE REPOSITIONING GOLF GALAXY AND ENHANCING THE EXPERIENCE THROUGH GOLF GALAXY PERFORMANCE CENTER LOCATIONS









GOLF GALAXY PERFORMANCE CENTERS

Offer an **immersive experience** for golf enthusiasts of all levels

113 Golf Galaxy locations at the end of FY25

33 Performance Centers within that footprint

~15 additional Performance Centers planned in FY26 (primarily relocations and remodels)

In 2025, U.S. rounds played hit a **new record high**[1], supporting our belief that golf is a **compelling long-term growth opportunity**

[1] Source: Golf Datatech and the NGF.

WE OPERATE AN ATHLETE-CENTRIC, NIMBLE OMNI-CHANNEL MODEL THAT PRIORITIZES CONVENIENCE FOR OUR ATHLETES

~70%

of FY25 sales came from omni-channel athletes[1] **an increase of over 1,000 bps** since FY19

2x+

Omni-channel athletes are our **most valuable**, spending 2x+ single-channel athletes while leveraging various fulfillment channels

Our **fulfillment options** provide athletes with desired **flexibility**

Shop In Person

One-Hour In-Store or Curbside Pickup

Industry-Leading Delivery Speed Including Same-Day Delivery

We leverage our **800+ store network** to capitalize on our proximity to athletes and **deliver at speed**

90%+

of sales were enabled by stores in FY25[2]

80%+

of online orders were fulfilled by stores in FY25[2]



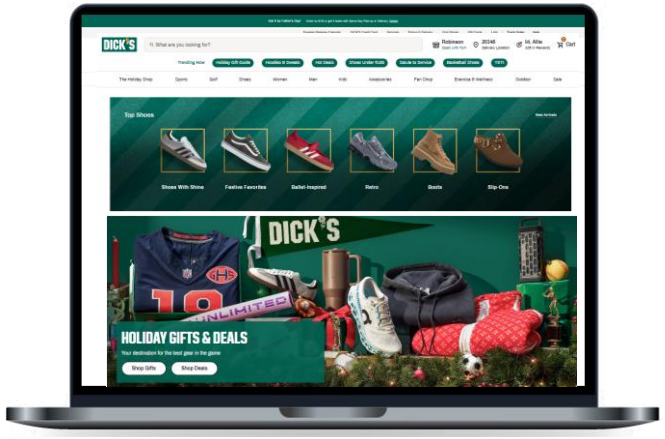
We use **multiple technologies**, including **RFID**, to drive efficient operations and enhance the athlete experience

[1] Omni-channel athletes represent athletes who have made a purchase from our brick-and-mortar or online channel at least once during FY25 and have purchased from the opposite channel at least once in our lifetime data.
[2] Includes ship from store, Curbside Pickup and BOPIS.
NOTE: All figures represent DICK'S Business and exclude Foot Locker Business.

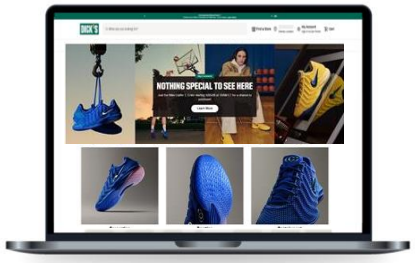
WE HAVE DELIVERED STRONG ECOMMERCE GROWTH, WITH AN OPPORTUNITY TO SIGNIFICANTLY EXPAND OUR ONLINE SHARE

DICKS.COM

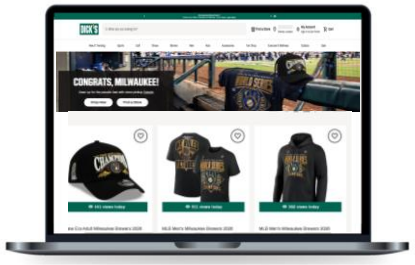
We have a **multibillion-dollar** eCommerce business with **profitability in line** with the overall DICK'S Business



Holiday Seasonal Relevancy
Position DICK'S as the holiday destination for gifting, value, and convenience.



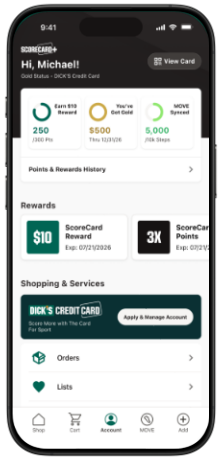
Caitlin 1 Launch



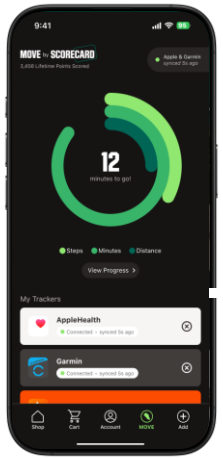
Brewers World Series

DICK'S APP

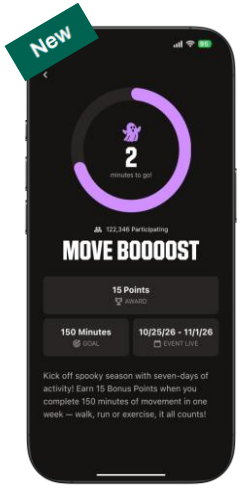
Our app is at the **center** of our omni-channel offering, attracting our **best and most loyal athletes**



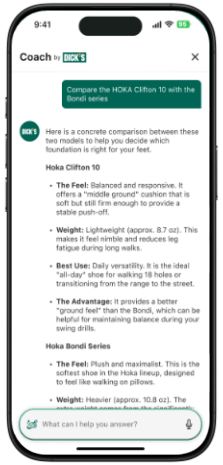
Loyalty & ScoreCard+



MOVE



MOVE Challenges



Coach
by DICK'S Sporting Goods

We will invest in **technology and marketing** to continue enhancing the **athlete experience** and drive **greater consideration** for DICKS.com

GAMECHANGER IS DEEPENING OUR CONNECTION WITH ATHLETES AND FAMILIES

GameChanger is the premier live streaming, scoring and statistics mobile app for youth sports and a leader in the multibillion-dollar sports technology market

KEY OFFERINGS

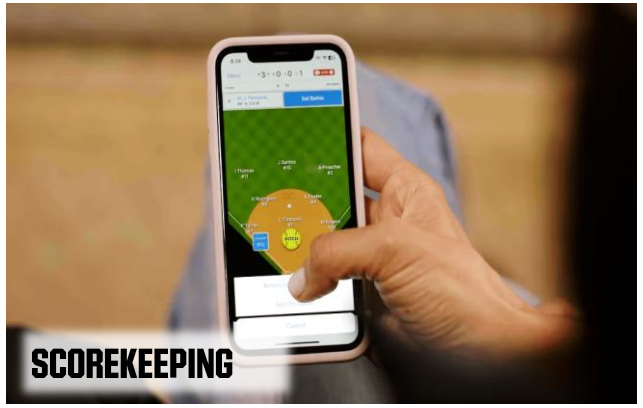
Live Game Experiences
Live streaming, scoring, play-by-play and automatic highlights bring families and fans closer to the action, wherever they are

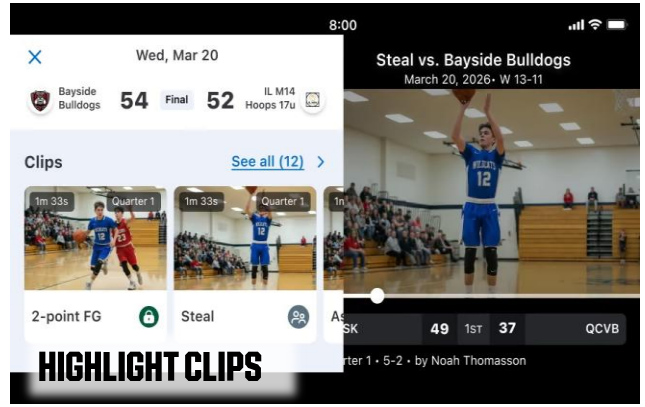
Coaching and Athlete Development
Advanced statistics and performance insights help coaches make informed decisions and athletes track their progress

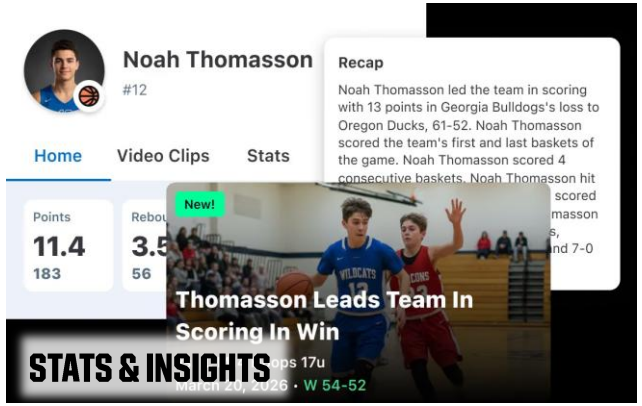
Team and Organization Management
Scheduling, communications, rosters and team management tools simplify the season for coaches, administrators and families

Career Profiles and Highlights
Digital profiles, statistics and shareable video highlights help athletes showcase their accomplishments and track their development

GAMECHANGER IN ACTION





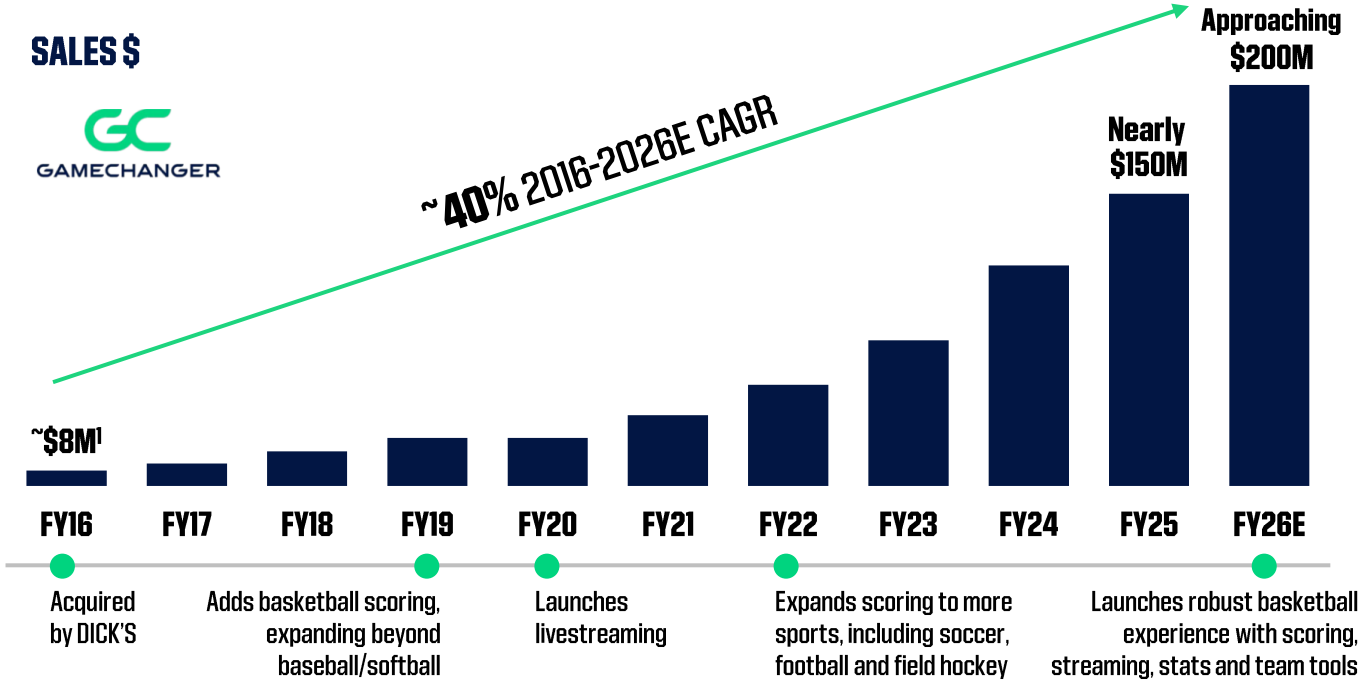




► Experience GameChanger HERE

GAMECHANGER IS A PROFITABLE, HIGH-GROWTH BUSINESS WITH SIGNIFICANT RUNWAY AHEAD

WE HAVE SCALED GAMECHANGER INTO A MEANINGFUL, PROFITABLE BUSINESS



FY25 AT A GLANCE

- Nearly **10M** Games Covered
- **~10M** Unique Active Users
- Over **4M** Average Monthly Active Users (MAU)
- Over **1M** Teams Created Annually
- Over **6M** Hours of Livestreaming Video

WE SEE SIGNIFICANT OPPORTUNITY FOR CONTINUED GROWTH:

Expanding across sports

Build on GameChanger's leadership in baseball and softball, scale basketball, and expand into additional sports to reach more athletes and families

Deepening engagement

Extend beyond gameday to serve more of the youth sports journey, from team management and preparation to live competition, highlights and athlete development

Creating value across the DICK'S ecosystem

Leverage GameChanger's engaged audience, live content and data to deepen athlete relationships across the DICK'S enterprise

[1] DICK'S acquired Game Changer in November 2016; FY16 data (presented on a proforma basis) represents pre- and post-acquisition sales.

WE ARE LEVERAGING OUR POWERFUL, INDUSTRY-LEADING ATHLETE DATABASE TO DRIVE GROWTH

DICK'S SCORECARD LOYALTY PROGRAM

SCORECARD

~30M Athletes

75%+ Of Sales

SCORECARD GOLD

~8M Athletes[1]

~50% Of Sales[2]

NEW! SCORECARD+

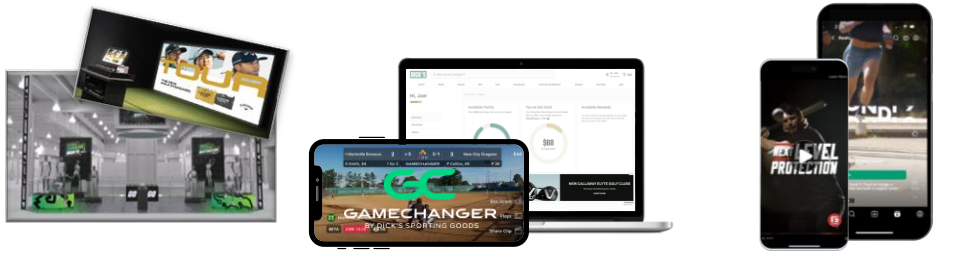
Introduced ScoreCard+, a new paid membership tier, in July 2026

- Expands the ScoreCard loyalty ecosystem
- Deepens athlete engagement and lifetime value
- Strengthens athlete insights and personalization

DICKS MEDIA NETWORK

DICK'S MEDIA

With **over 20B impressions**[1], DICK'S Media Network allows brands to tap into the best dataset in sports and reach our **highly engaged audience** of sports fans and youth sports families across the entirety of the DICK'S ecosystem



OWNED — OFFSITE

[1] Source: Third-party media publishers, platforms, and ad servers.
[2] GOLD members included in ScoreCard counts. Data as of year-end 2025.

KEY BRANDS PROVIDE US WITH PREMIUM PRODUCT ACCESS, DRIVING SUSTAINED AND ROBUST SALES GROWTH

NATIONAL BRAND PARTNERS

Nike, adidas, Arc'teryx, asics, Lululemon, Birkenstock, Brooks, Bruce Bolt, Callaway, carhartt, chubbies, Columbia, Converse, crocs, Faherty, Fanatics, FootJoy, formovement, G/FORE, Gymshark, HOKA, Hydro Jug, Johnnie-O, Jordan, marucci, new balance, NordicTrack, ON, owala, patagonia, PAYNTR, Peloton, PING, PSD, Puma, Rawlings, SKIMS, TaylorMade, The North Face, Titleist, Topps, travisMathew, TURTLEBOX, UGG, Under Armour, VANS, VARLEY, vuori, Wilson, YETI

~80% of athletes look to us for a **multi-brand experience**[1]









[1]Represents DICK'S Business and excludes Foot Locker Business, athletes who made at least one transaction during FY25 and have purchased more than one brand in our lifetime data.

WE CREATED A POWERHOUSE VERTICAL BRAND ASSORTMENT THAT CONTINUES TO RESONATE WELL WITH OUR ATHLETES

KEY VERTICAL BRANDS

CALIA
DSG
VRST
MAXFLI
Walter Hagen
TOP FLITE
Tommy Armour
ETHOS
Alpine Design
EST. 1962 / BOULDER, CO
NISHIKI
QUEST
Monarch
PICKLEBALL

~$1.8B
2025 sales: our 2nd largest vendor (behind Nike)

~13%
of 2025 sales came from vertical brands

+700 to 900bps
higher margin than national brands

Vertical brands are a **top three vendor** in Athletic Apparel, Team Sports, Golf, Accessories, Fitness, and Outdoor Equipment

FLAGSHIP BRANDS, BUILT FROM WHITESPACE OPPORTUNITIES



CALIA
#2 women's apparel brand, behind Nike



DSG
Largest vertical brand



VRST
Premium men's apparel brand

NOTE: All figures represent DICK'S Business and exclude Foot Locker Business.

THROUGH BRAND ENGAGEMENT, WE LOOK TO DEVELOP A GENUINE RELATIONSHIP WITH OUR ATHLETES

Through impactful marketing campaigns, meaningful community engagement and strategic partnerships, we aim to demonstrate the influence of sport to build and deepen our relationship with the athletes we serve

MARKETING





COMMUNITY





PARTNERSHIP





For over 75 years, we have been guided by a fundamental belief: **Sports have the power to change lives**

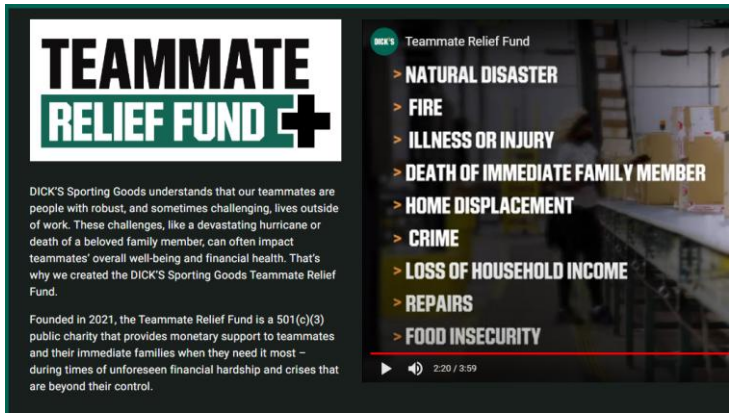
OUR TEAMMATE EXPERIENCE IS FOUNDATIONAL TO SUPPORTING OUR PEOPLE AND STRENGHTENING OUR CULTURE

We win because of our people



2025 DICK'S Business Store Manager Leadership Conference





~60,000

DICK'S Business Teammates

~86%

of teammates recommend DICK'S Sporting Goods as a great place to work[1]

+2,070 bps

above the U.S. retail industry average[1]

2026 WHERE YOU WORK MATTERS PLATINUM EMPLOYER

Great Place To Work. Certified APR 2026-APR 2027 USA

Forbes AMERICA'S BEST EMPLOYERS FOR TECH WORKERS POWERED BY statista 2026

[1] Medallia 2026 Annual reporting represents DICK'S Business and excludes Foot Locker Business

OUR ACQUISITION OF FOOT LOCKER EXPANDS OUR GLOBAL REACH AND CREATES NEW OPPORTUNITIES FOR GROWTH AND VALUE CREATION

DICK'S | Foot Locker

1	Create a **global platform** within the growing sports retail industry
2	Serve a **broader set of consumers** across differentiated concepts
3	Strengthen relationships with **brand partners** through global reach
4	Invest in growth through an **industry-leading omni-channel experience**
5	Unlock **operational efficiencies** that create shareholder value

WE HAVE THE UNIQUE ABILITY TO SERVE THE ENTIRE FOOTWEAR LIFECYCLE

PHASE 1: INCUBATE → **PHASE 2:** IGNITE → **PHASE 3:** SCALE → **PHASE 4:** SUNSET

atmos

TIER 0 ACCESS

Early access to compelling new concepts and seeded product

DICK'S HOUSE OF SPORT

Foot Locker

CREATE HEAT

Premier doors build demand and energy when products launch

DICK'S

Foot Locker

CHAMPS SPORTS

SCALE THE WINNERS

The broader fleet scales product as momentum builds

GOING GOING GONE! DICK'S

MANAGE END OF LIFE

Off-price completes the product lifecycle and clears inventory

Together, our banners create a **differentiated pathway to market** for our brand partners

OUR CONVICTION IN THE FOOT LOCKER OPPORTUNITY REMAINS STRONG

We are focused on executing our plan



Elevating the Assortment

Enhancing the product offering and growing the mix of in-demand brands



Revitalizing the Stores

Driven by our Fast Break initiative and ongoing fleet optimization efforts



Reinvigorating the Brand

Launched the first major brand campaign in more than a decade, bringing renewed energy to the Foot Locker brand and its position in sneaker culture



Investing in Our Team

Stripers and Blue Shirts remain central to the customer experience and a key differentiator for the brand

We remain confident in achieving the previously announced **$100M to $125M in cost synergies** over the medium-term

WE'RE REVITALIZING FOOT LOCKER STORES THROUGH "FAST BREAK"

Fast Break is a focused, capital-light approach to revitalize and improve the productivity of Foot Locker stores

Elevating the customer experience

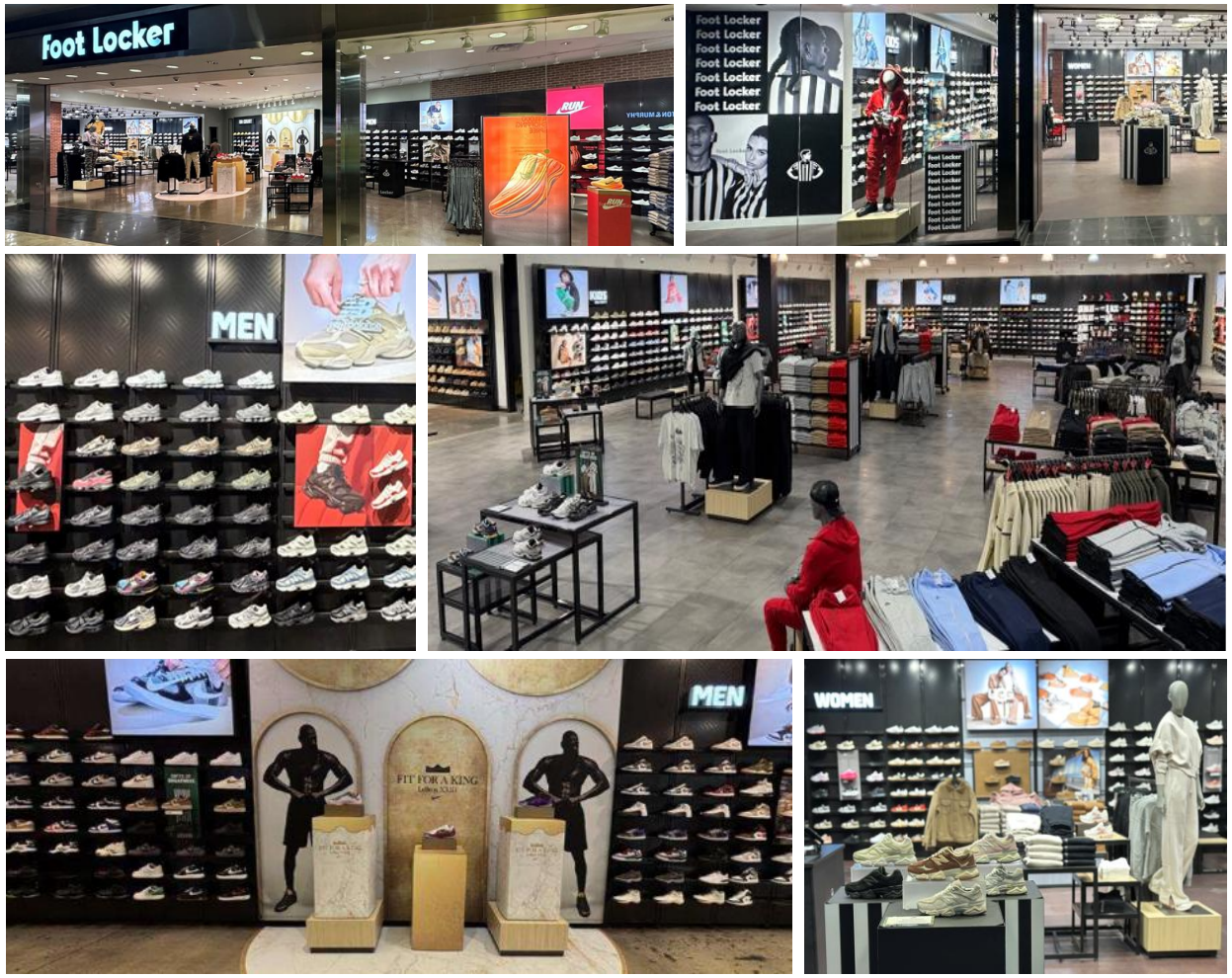
- Clearer product and brand storytelling
- Stronger product presentation
- A more curated, focused assortment

Driving stronger performance

Fast Break stores continue to outperform the broader fleet

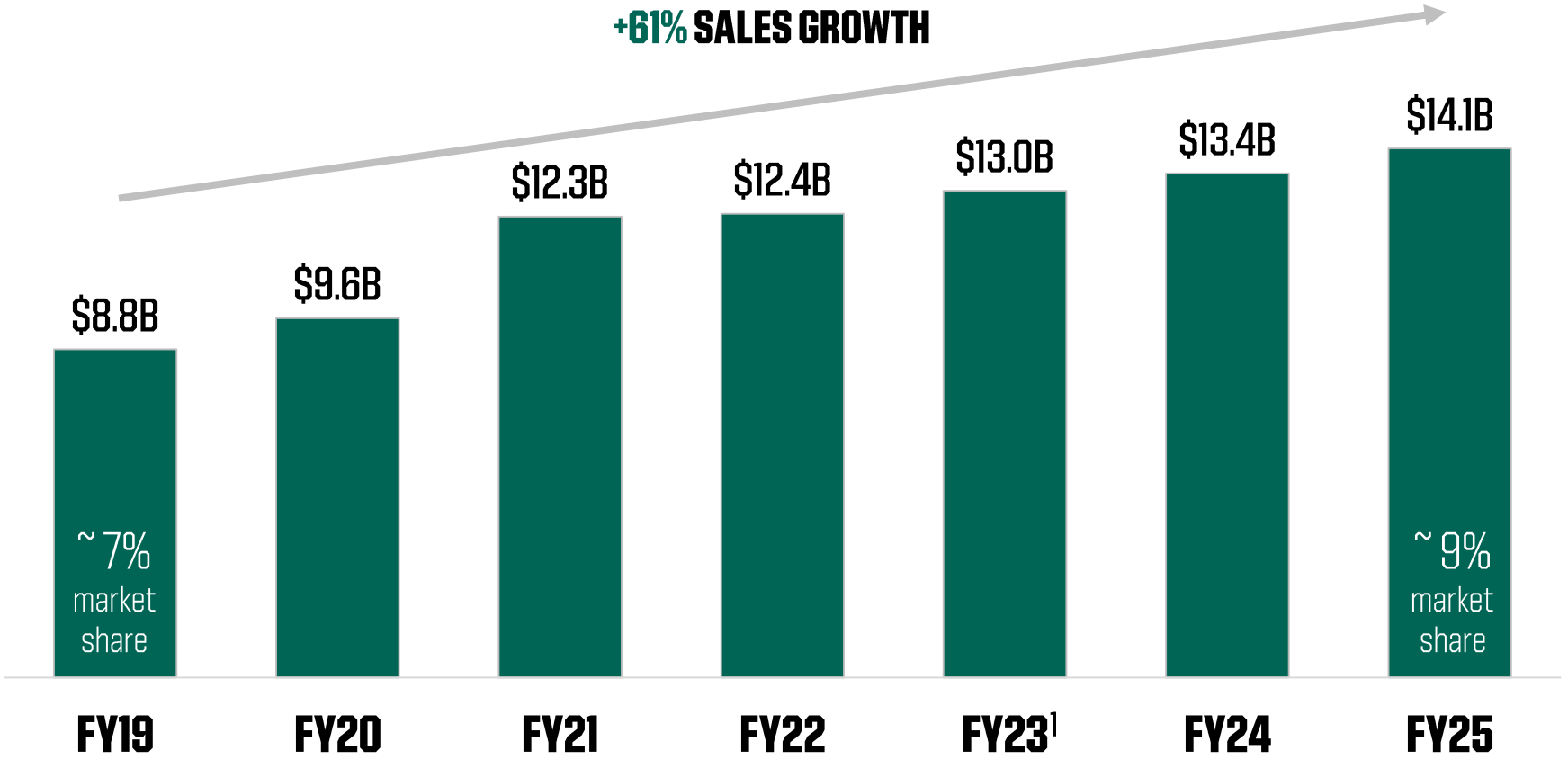
Scaling to additional stores

We have now scaled Fast Break to approximately 390 stores globally, and will expand to additional locations



THE DICK'S BUSINESS HAS DRIVEN STRONG SALES GROWTH FOR OVER FIVE YEARS

Our disciplined focus on our four strategic pillars has fueled consistent financial performance



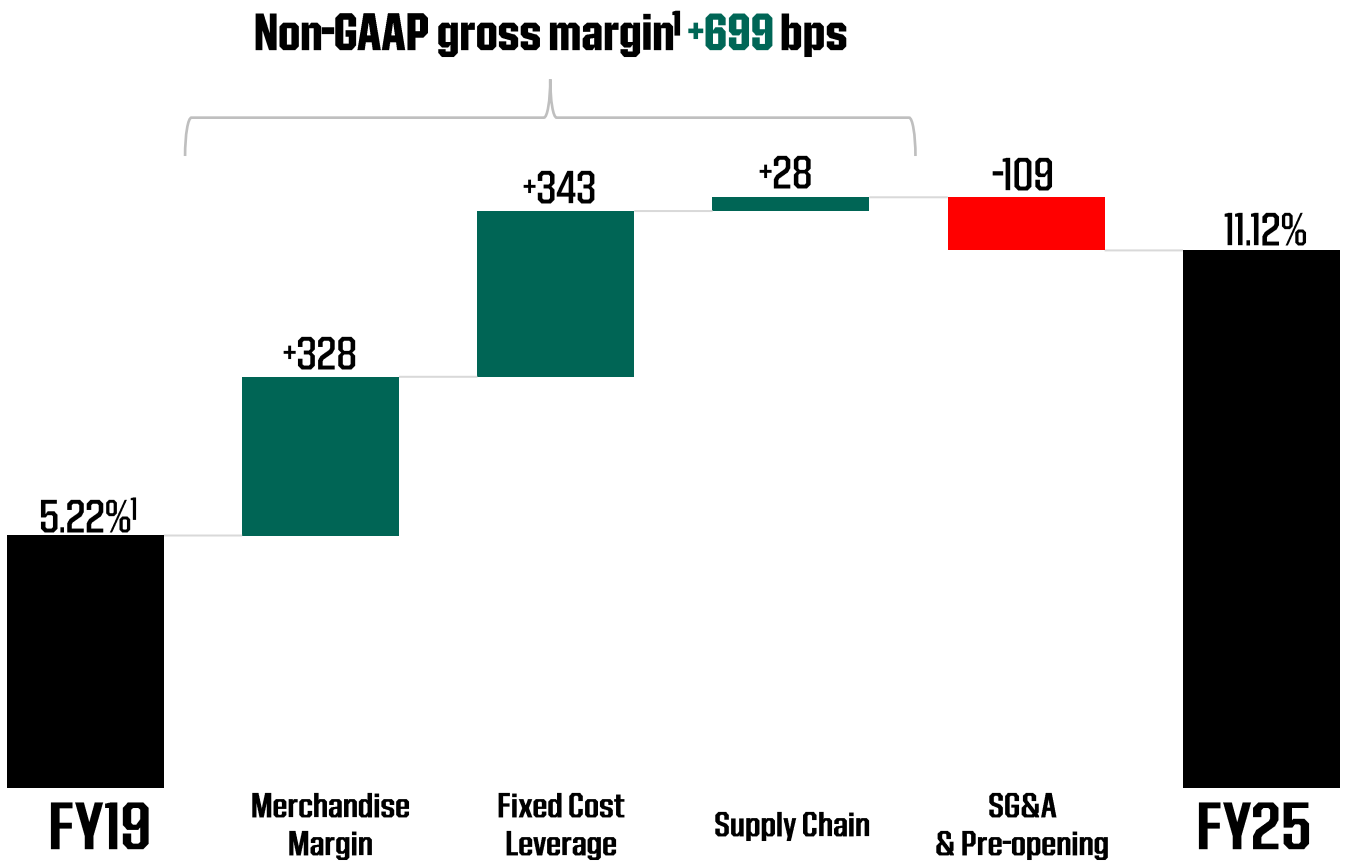
1. We delivered **record sales** of $14.1B in FY25, up +5.0% v. FY24
2. Since 2019, we have grown our sales **+61% or $5.4B**[2]
3. We are innovating within the omni-channel **athlete experience**, offering a **differentiated product** assortment, providing a best-in-class **teammate experience** and driving deep **brand engagement**

DICK'S | SPORTS CHANGE LIVES

[1]2023 was a 53-week year. The extra week during fiscal 2023 generated $170M of net sales.
[2]Amount does not recalculate due to rounding.
NOTE: All figures represent DICK'S Business and exclude Foot Locker Business.

THE DICK'S BUSINESS HAS ACHIEVED SIGNIFICANT OPERATING MARGIN EXPANSION THROUGH DISCIPLINED EXECUTION OF THE FOUR STRATEGIC PILLARS

Our operating margin has structurally re-baselined, with further expansion opportunities ahead



EXISTING & ONGOING DRIVERS

- Structurally higher merchandise margin due to a highly differentiated product assortment, more granular pricing management, and merchandise mix benefits
- Significant leverage of fixed costs
- Improved eCommerce profitability in line with the overall DICK'S Business

EMERGING GROSS MARGIN GROWTH DRIVERS

- DICK'S Media Network expected to become an important driver of long-term gross margin expansion as we scale and optimize the network
- Strong expected growth in gross margin-accretive GameChanger business

[1]Represents a non-GAAP financial measure. See the appendix for a reconciliation of this measure to the most directly comparable GAAP measure.
NOTE: All figures represent DICK'S Business and exclude Foot Locker Business.

WE CONTINUE TO RETURN SIGNIFICANT CAPITAL TO SHAREHOLDERS

We are committed to returning capital to shareholders through our quarterly dividend and opportunistic share repurchases

LAST THREE YEARS (FY 2023 – FY 2025)

Over the past three years, we have returned **approximately $2.4 billion** to shareholders, which represents over **100% of free cash flow**[1,2]

~$1.3B
Share repurchases

~$1.1B
Dividends

FY 2026 YEAR-TO-DATE

Continued shareholder returns in FY 2026, with **significant share repurchases** and a **dividend increase for the 12th consecutive year**

~$903M
Share repurchases in Q3

~$1.0B
Share repurchases YTD

$5.00
Annualized dividend

+3%
Dividend increase

Since 2017 we have returned over $7.5B to shareholders through dividends and share repurchases.

SPORTS CHANGE LIVES

[1] All data is representative of FY23 to FY25.
[2] The Company calculates free cash flow as net cash provided by operating activities less capital expenditures. Represents a non-GAAP financial measure. See the appendix for a reconciliation of this measure to the most directly comparable GAAP measure.

Q3 2026 FINANCIAL PERFORMANCE

"Our third quarter performance was driven by another strong quarter in the DICK'S Business, which continues to benefit from the breadth and flexibility of our portfolio. We're gaining market share, and we're very confident in our competitive position. We also made progress at Foot Locker and delivered a slightly positive comp, despite a continued challenging athletic footwear marketplace. The US Foot Locker banner was a particular bright spot, with comps up over 4%."

– Ed Stack, Executive Chairman

"We're proud of our company's Q3 results. We delivered another strong quarter in the DICK'S Business and saw encouraging progress at Foot Locker. Comp sales for the DICK'S Business increased 2.6%, including a very strong back-to-school season."

– Lauren Hobart, President and Chief Executive Officer

CONSOLIDATED

$5.13B
NET SALES

+23.2%
NET SALES GROWTH

Within this, sales at the Foot Locker Business increased $866M due primarily to the additional five weeks of Foot Locker ownership

$240.8M
GAAP OPERATING PROFIT[1]

$249.7M
NON-GAAP OPERATING PROFIT[1]

4.7%
GAAP OPERATING MARGIN[1]

4.9%
NON-GAAP OPERATING MARGIN[1]

$1.87
DILUTED EPS
vs. $0.86 in Q3 2025

$1.94
NON-GAAP DILUTED EPS[1]
vs. $2.07 in Q3 2025

DICK'S BUSINESS

+2.6%
COMPARABLE SALES
Reflecting a very strong back-to-school season and broad-based growth

$290.6M
OPERATING PROFIT

8.7%
OPERATING MARGIN

FOOT LOCKER BUSINESS

+0.5%
COMPARABLE SALES[2]
Notably, the US Foot Locker banner delivered comp growth of +4.1%

($40.9M)
OPERATING LOSS

(2.3%)
OPERATING MARGIN

[1] Represents a non-GAAP financial measure. See the appendix for a reconciliation of this measure to the most directly comparable GAAP measure.
[2] Comparable sales for the Foot Locker Business are represented on a proforma basis and are calculated as if Foot Locker had been acquired at the beginning of the periods presented. Foot Locker will be included in the quarterly comparable store calculation beginning in the fourth quarter of fiscal 2026, which is when these stores will commence their 14th full month of operations following the date of acquisition.

2026 GUIDANCE AS OF 11/24/2026

> **"Given our continued confidence in the DICK'S Business, we are raising the low end of our full-year 2026 comp sales outlook and increasing our operating income expectations."**
>
> *– Lauren Hobart, President and Chief Executive Officer*

CONSOLIDATED BUSINESS

NET SALES	OPERATING INCOME	NON-GAAP OPERATING INCOME[1]	DILUTED EPS	NON-GAAP DILUTED EPS[1]
$22.0B to $22.2B	$1.47B to $1.56B	$1.48B to $1.57B	$11.40 to $12.25	$11.45 to $12.30

ADDITIONAL DETAIL

~87.5M **diluted shares** outstanding

Effective tax rate of ~29%[2]

DICK'S BUSINESS

NET SALES	COMPARABLE SALES
$14.6B to $14.7B	+3.3% to +4.0%

SEGMENT PROFIT[3]	
$1.56B to $1.61B	10.7% to 10.9% OF NET SALES

FOOT LOCKER BUSINESS

NET SALES	COMPARABLE SALES[4]
$7.4B to $7.5B	(2.0%) to 0.0%

SEGMENT LOSS[3]	
($80M) to ($40M)	(1.1%) to (0.5%) OF NET SALES

[1] Represents a non-GAAP financial measure. See the appendix for a reconciliation of this measure to the most directly comparable GAAP measure.
[2] Effective tax rate includes the unfavorable mix of our earnings in foreign jurisdictions and the effect of purchase accounting adjustments, particularly in Europe, where losses do not currently generate a tax benefit due to valuation allowances.
[3] Segment profit represents operating income for a respective segment. Corporate and other expenses, which represent costs not specifically related to the recurring operations of our segments, are not included in these results as they are not used by the Company to evaluate segment performance.
[4] Comparable sales outlook for the Foot Locker Business is on a proforma basis, as Foot Locker will be included in the quarterly comparable store calculation beginning in the fourth quarter of fiscal 2026, which is when these stores will commence their 14th full month of operations following the date of acquisition.

APPENDIX

GAAP TO NON-GAAP RECONCILIATIONS

NON-GAAP NET INCOME AND EARNINGS PER SHARE RECONCILIATIONS

(dollars in thousands, except per share amounts)

	13 Weeks Ended October 31, 2026						
	Gross profit	Selling, general and administrative expenses	Operating income	Other (income) expense	Pre-tax income	Net income [4]	Earnings per diluted share
GAAP Basis	$ 1,665,129	$ 1,390,879	$ 240,793	$ (9,474)	$ 226,127	$ 161,216	$ 1.87
% of Net Sales	*32.44 %*	*27.09 %*	*4.69 %*	*(0.18)%*	*4.40 %*	*3.14 %*	
Foot Locker acquisition-related costs [1]	(1,637)	—	4,457	—	4,457	3,261	
Store operating model redesign [2]	—	(4,132)	4,132	—	4,132	3,061	
Deferred compensation plan adjustments [3]	—	(358)	358	358	—	—	
Non-GAAP Basis	$ 1,663,492	$ 1,386,389	$ 249,740	$ (9,116)	$ 234,716	$ 167,538	$ 1.94
% of Net Sales	*32.40 %*	*27.01 %*	*4.86 %*	*(0.18)%*	*4.57 %*	*3.26 %*	

(1) Foot Locker acquisition-related costs of $4.5 million include a $1.6 million inventory adjustment from the Company's review of the Foot Locker Business, offset by merger and integration costs of $6.1 million, which includes severance and other employee-related costs, store closing charges, legal and professional fees, and other costs related to the Foot Locker acquisition.

(2) Includes severance, training and other costs incurred in redesigning our store operating model for the DICK'S Business to better serve our athletes.

(3) Includes non-cash changes in fair value of employee deferred compensation plan investments held in rabbi trusts.

(4) The provision for income taxes for non-GAAP adjustments was tax effected at the statutory rate of the applicable tax jurisdiction, which approximates 26%.

GAAP TO NON-GAAP RECONCILIATIONS

NON-GAAP NET INCOME AND EARNINGS PER SHARE RECONCILIATIONS
(dollars in thousands, except per share amounts)

	13 Weeks Ended November 1, 2025							
	Gross profit	Selling, general and administrative expenses	Operating income	Interest expense	Other (income) expense	Pre-tax income	Net income [4]	Earnings per diluted share
GAAP Basis	$1,380,860	$ 1,118,600	$ 93,097	$ 18,339	$ (29,649)	$ 104,407	$ 75,212	$ 0.86
% of Net Sales	*33.13 %*	*26.84 %*	*2.23 %*	*0.44 %*	*(0.71)%*	*2.51 %*	*1.80 %*	
Investment gains [1]	—	—	—	—	6,376	(6,376)	(15,702)	
Foot Locker acquisition-related costs [2]	—	—	138,549	(3,354)	—	141,903	121,065	
Deferred compensation plan adjustments [3]	—	(10,597)	10,597	—	10,597	—	—	
Non-GAAP Basis	$1,380,860	$ 1,108,003	$ 242,243	$ 14,985	$ (12,676)	$ 239,934	$ 180,575	$ 2.07
% of Net Sales	*33.13 %*	*26.59 %*	*5.81 %*	*0.36 %*	*(0.30)%*	*5.76 %*	*4.33 %*	

(1) Included non-cash gains from non-operating investment in Foot Locker equity securities.

(2) Represents merger and integration costs and deferred financing amortization on a bridge facility related to the Foot Locker acquisition.

(3) Included non-cash changes in fair value of employee deferred compensation plan investments held in rabbi trusts.

(4) Except for approximately $60 million of non-deductible merger and integration costs and a $10.8 million favorable tax impact from the gains on the Company's pre-existing Foot Locker investment that are not taxable following completion of the acquisition, the provision for income taxes for non-GAAP adjustments was calculated at 26%, which approximated the Company's consolidated blended tax rate.

GAAP TO NON-GAAP RECONCILIATIONS

NON-GAAP NET INCOME AND EARNINGS PER SHARE RECONCILIATIONS
(dollars in thousands, except per share amounts)

	52 Weeks Ended January 31, 2026							
	Gross profit	Selling, general and administrative expenses	Operating income	Interest expense	Other (income) expense	Pre-tax income	Net income [7]	Earnings per diluted share
GAAP Basis	$5,667,262	$ 4,338,162	$ 1,095,909	$ 64,263	$ (110,327)	$ 1,141,973	$ 849,239	$ 9.97
% of Net Sales	*32.92 %*	*25.20 %*	*6.37 %*	*0.37 %*	*(0.64)%*	*6.63 %*	*4.93 %*	
Foot Locker acquisition-related costs [1]	217,926	—	382,118	(7,863)	—	389,981	307,315	
Asset impairment charge [2]	—	(13,375)	13,375	—	—	13,375	9,898	
Investment gains [3]	—	—	—	—	42,241	(42,241)	(42,241)	
Deferred compensation plan adjustments [4]	—	(24,821)	24,821	—	24,821	—	—	
Non-GAAP Basis	$ 5,885,188	$ 4,299,966	$ 1,516,223	$ 56,400	$ (43,265)	$ 1,503,088	$ 1,124,211	$ 13.20
% of Net Sales	*34.19 %*	*24.98 %*	*8.81 %*	*0.33 %*	*(0.25)%*	*8.73 %*	*6.53 %*	
Contribution from Foot Locker acquisition [5]	(758,889)	(809,395)	52,220	(9,225)	3,606	57,839	60,003	
Non-GAAP basis for DICK'S Business [6]	$ 5,126,299	$ 3,490,571	$ 1,568,443	$ 47,175	$ (39,659)	$ 1,560,927	$ 1,184,214	$ 14.58
% of Net Sales for DICK'S Business	*36.33 %*	*24.74 %*	*11.12 %*	*0.33 %*	*(0.28)%*	*11.06 %*	*8.39 %*	

(1) Foot Locker acquisition-related charges of $390.0 million included $217.9 million to write down and liquidate inventory, merger and integration costs of $164.2 million, which included legal and regulatory fees, other professional services and other costs related to the Foot Locker acquisition, and $7.9 million of deferred financing amortization on a bridge facility.

(2) Represented non-cash asset write-down following the abandonment of a technology service contract.

(3) Included non-cash gains from non-operating investment in Foot Locker equity securities.

(4) Included non-cash changes in fair value of employee deferred compensation plan investments held in rabbi trusts.

(5) Reflected the operating results from Foot Locker subsequent to the acquisition close date.

(6) Reflected the results of the DICK'S Business, excluding the dilutive effect of 9.6 million shares issued in connection with the Foot Locker acquisition on weighted average diluted shares outstanding.

(7) Except for approximately $65.1 million of non-deductible merger and integration costs and a $10.8 million favorable tax impact from the gains on the Company's pre-existing Foot Locker investment that are not taxable following completion of the acquisition, the provision for income taxes for non-GAAP adjustments was tax effected at the statutory rate of the applicable tax jurisdiction, which approximated 25%.

GAAP TO NON-GAAP RECONCILIATIONS

NON-GAAP NET INCOME AND EARNINGS PER SHARE RECONCILIATIONS
(dollars in thousands, except per share amounts)

	52 Weeks Ended February 1, 2025					
	Selling, general and administrative expenses	Operating income	Other (income) expense	Pre-tax income	Net income	Earnings per diluted share
GAAP Basis	$ 3,294,272	$ 1,473,932	$ (98,088)	$ 1,519,033	$ 1,165,308	$ 14.05
% of Net Sales	*24.51 %*	*10.96 %*	*(0.73)%*	*11.30 %*	*8.67 %*	
Deferred compensation plan adjustments [1]	(23,637)	23,637	23,637	—	—	
Non-GAAP Basis	$ 3,270,635	$ 1,497,569	$ (74,451)	$ 1,519,033	$ 1,165,308	$ 14.05
% of Net Sales	*24.33 %*	*11.14 %*	*(0.55)%*	*11.30 %*	*8.67 %*	

(1) Included non-cash changes in fair value of employee deferred compensation plan investments held in rabbi trusts.

GAAP TO NON-GAAP RECONCILIATIONS

NON-GAAP NET INCOME AND EARNINGS PER SHARE RECONCILIATIONS
(dollars in thousands, except per share amounts)

	52 Weeks Ended February 1, 2020							
	Gross profit	Selling, general and administrative expenses	Operating income	Gain on sale of subsidiaries	Other (income) expense	Pre-tax income	Net income [5]	Earnings per diluted share
GAAP Basis	$ 2,554,558	$ 2,173,677	$ 375,613	$ (33,779)	$ (15,324)	$ 407,704	$ 297,462	$ 3.34
% of Net Sales	*29.19 %*	*24.84 %*	*4.29 %*	*(0.39)%*	*(0.18)%*	*4.66 %*	*3.40 %*	
Hunt restructuring charges [1]	13,135	(44,588)	57,723	—	—	57,723	50,072	
Gain on sale of subsidiaries [2]	—	—	—	33,779	—	(33,779)	(24,996)	
Non-cash asset impairments [3]	—	(15,253)	15,253	—	—	15,253	11,287	
Litigation contingency settlement [4]	—	6,411	(6,411)	—	—	(6,411)	(4,744)	
Deferred compensation plan adjustments [5]	—	(14,883)	14,883	—	14,883	—	—	
Non-GAAP Basis	$ 2,567,693	$ 2,105,364	$ 457,061	$ —	$ (441)	$ 440,490	$ 329,081	$ 3.69
% of Net Sales	*29.34 %*	*24.06 %*	*5.22 %*	*— %*	*— %*	*5.03 %*	*3.76 %*	

(1) Hunt restructuring charges of $57.7 million included $35.7 million of non-cash impairments of a trademark and store assets, a $13.1 million write-down of inventory and an $8.9 million charge related to our exit from eight Field & Stream stores in the third quarter, which were subleased to Sportsman's Warehouse.

(2) Gain on sale of Blue Sombrero and Affinity Sports subsidiaries.

(3) Non-cash impairment charges to reduce the carrying value of a corporate aircraft to its fair market value, which was subsequently sold.

(4) Favorable settlement of a previously accrued litigation contingency.

(5) Included non-cash changes in fair value of employee deferred compensation plan investments held in rabbi trusts.

(6) Except for the impairment of the trademark, the provision for income taxes for non-GAAP adjustments was calculated at 26%, which approximated the Company's blended tax rate. The trademark impairment charge of $28.3 million was not deductible for tax purposes.

GAAP TO NON-GAAP RECONCILIATIONS

FISCAL 2023 NET SALES ADJUSTED FOR THE 53RD WEEK
(in thousands)

Net sales adjusted for the extra week during the 14 and 53 weeks ended February 3, 2024 is presented below to illustrate the impact of the extra week on reported net sales in comparison to reported results for the 13 and 52 weeks ended February 1, 2025.

	Period Ended February 3, 2024	
	14 Weeks	53 Weeks
Net sales	$ 3,876,171	$ 12,984,399
Less: 53rd week net sales	(170,223)	(170,223)
Adjusted net sales	$ 3,705,948	$ 12,814,176

RECONCILIATION OF FREE CASH FLOW
(in thousands)

	Fiscal Year Ended		
	January 31, 2026	February 1, 2025	February 3, 2024
Net cash provided by operating activities	$ 1,537,343	$ 1,311,835	$ 1,527,335
Capital expenditures	(1,137,176)	(802,565)	(587,426)
Free cash flow	$ 400,167	$ 509,270	$ 939,909

GAAP TO NON-GAAP RECONCILIATIONS

OPERATING INCOME AND EARNINGS PER DILUTED SHARE GUIDANCE

(dollar in millions, except per share amounts)

	52 Weeks Ended January 30, 2027			
	Low End		High End	
	Operating income	Earnings per diluted share	Operating income	Earnings per diluted share
GAAP Basis	$ 1,472	$ 11.40	$ 1,562	$ 12.25
Foot Locker acquisition-related costs [1]	200	1.73	200	1.73
Litigation and other settlements [2]	(174)	(1.50)	(174)	(1.50)
Tariff refunds [3]	(38)	(0.35)	(38)	(0.35)
Store operating model redesign [4]	19	0.17	19	0.17
Non-GAAP Basis	$ 1,479	$ 11.45	$ 1,569	$ 12.30

(1) Adjustment eliminates the impact of future Foot Locker acquisition-related charges. Refer to "Acquisition of Foot Locker" section above for additional information.

(2) Represents income received, net of legal fees, as a result of settlement on credit and debit card interchange fees and from a landlord for early lease termination of a store location.

(3) Includes IEEPA tariff refunds received attributable to tariff costs incurred in the prior year, including related interest income.

(4) Includes severance, training and other costs incurred in redesigning our store operating model for the DICK'S Business to better serve our athletes.

ABOUT DICK'S SPORTING GOODS, INC.

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DICK'S Sporting Goods creates confidence and excitement by inspiring, supporting and personally equipping all athletes to achieve their dreams. Founded in 1948 and headquartered in Pittsburgh, DICK'S is a leading omni-channel retailer and an iconic brand in sport and culture. Its banners include DICK'S Sporting Goods, Golf Galaxy, Public Lands and Going Going Gone! in addition to the experiential retail concepts DICK'S House of Sport and Golf Galaxy Performance Center. As owner and operator of the Foot Locker Business, including Foot Locker, Kids Foot Locker, Champs Sports, WSS and atmos, DICK'S serves the global sneaker community across North America, Europe, Asia and Australia, plus a licensed store presence in Europe, the Middle East and Asia. DICK'S also owns and operates GameChanger, a youth sports mobile platform for live streaming, scheduling, communications and scorekeeping.

Driven by its belief that sports have the power to change lives, DICK'S has been a longtime champion for youth sports and, together with its Foundation, has donated millions of dollars to support under-resourced teams and athletes through the Sports Matter program and other community-based initiatives. Additional information about DICK'S business, corporate giving and employment opportunities can be found on dicks.com, investors.dicks.com, sportsmatter.org, dickssportinggoods.jobs and on Instagram, TikTok, Facebook and X.

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