



Earnings Release Supplement

Fourth Quarter 2025

Citizens Community Bancorp, Inc.

Table of Contents

	Page(s)		Page(s)
Cautionary Notes and Additional Disclosures	2	Nonaccrual Loans Roll Forward	23
Deposit Composition	3	Other Real Estate Owned Roll Forward	23
Commercial Deposit Concentrations	4	Investments – Amortized Cost and Fair Value	24
Top 100 Depositors	5	Investments – Credit Ratings	24
Liquidity	6	Earnings Per Share	25
Non-Owner Occupied CRE	7	Economic Value of Equity	26
Owner Occupied CRE	8	Net Interest Income Over One Year Horizon	26
Multi-family	9	Selected Capital Composition Highlights – Bank and Company	27
Commercial & Industrial Loans	10	Fair Value Accounting and Fair Value Table	28
Construction & Development Loans	11		
Agricultural Real Estate & Operating Loans	12		
<i>(The following four slides are loans included in previous commercial loan slides above, excluding Multi-family loans)</i>			
Hotel Loans	13		
Restaurant Loans	14		
Campground Loans	15		
Office Loans	16		
Credit Quality/Risk Rating Descriptions	17		
Loans by Risk Rating as of December 31, 2025	18		
Loans by Risk Rating as of September 30, 2025	18		
Loans by Risk Rating as of June 30, 2025	19		
Loans by Risk Rating as of December 31, 2024	19		
Allowance for Credit Losses – Loans	20		
Allowance for Credit Losses – Unfunded			
Commitments	20		
Delinquency as of December 31, 2025 and September 30, 2025	21		
Delinquency as of June 30, 2025 and December 31, 2024	22		

Cautionary Notes and Additional Disclosures

SOURCE, DATES AND PERIODS PRESENTED

In this earnings release financial supplement, unless otherwise noted, data from internal documents was used as the source for this document. Unless otherwise noted, "20YY" refers to either the corresponding fiscal year-end date or the corresponding 12-months (i.e. fiscal year) then ended. "MMM-YY" refers to either the corresponding quarter-end date, or the corresponding three-month period then ended.

CAUTIONARY NOTE REGARDING FORWARD LOOKING STATEMENTS

This earnings release financial supplement may contain certain forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, and Section 21E of the Securities Exchange Act of 1934. These statements include, but are not limited to, descriptions of the financial condition, results of operations, asset and credit quality trends, profitability, projected earnings, future plans, strategies and expectations of Citizens Community Bancorp, Inc. ("CZWI" or the "Company") and its subsidiary, Citizens Community Federal, National Association ("CCFBank"). The Company intends such forward-looking statements to be covered by the safe harbor provisions for forward-looking statements contained in the Private Securities Litigation Reform Act of 1995 and is including this statement for purposes of complying with those safe harbor provisions. Forward-looking statements, which are based on certain assumptions of the Company, are generally identifiable by use of the words "believe," "expect," "estimates," "intend," "anticipate," "estimate," "project," "on pace," "seek," "target," "potential," "focus," "may," "preliminary," "could," "should" or similar expressions. These forward-looking statements express management's current expectations or forecasts of future events, and by their nature, are subject to risks and uncertainties. Therefore, there are a number of factors that might cause actual results to differ materially from those in such statements.

These uncertainties include: conditions in the financial markets and economic conditions generally; the impact of inflation on our business and our customers; geopolitical tensions, including current or anticipated impact of military conflicts; higher lending risks associated with our commercial and agricultural banking activities; future pandemics (including new variants of COVID-19); cybersecurity risks; adverse impacts on the regional banking industry and the business environment in which the Company and the Bank operate; interest rate risk; lending risk; changes in the fair value or ratings downgrades of our securities; the sufficiency of allowance for credit losses; competitive pressures among depository and other financial institutions; disintermediation risk; our ability to maintain our reputation; our ability to maintain or increase our market share; our ability to realize the benefits of net deferred tax assets; our ability to obtain needed liquidity; our ability to raise capital needed to fund growth or meet regulatory requirements; our ability to attract and retain key personnel; our ability to keep pace with technological change; prevalence of fraud and other financial crimes; the possibility that our internal controls and procedures could fail or be circumvented; our ability to successfully execute our acquisition growth strategy; risks posed by acquisitions and other expansion opportunities, including difficulties and delays in integrating the acquired business operations or fully realizing the cost savings and other benefits; restrictions on our ability to pay dividends; the potential volatility of our stock price; accounting standards for credit losses; legislative or regulatory changes or actions, or significant litigation, adversely affecting the Company or Bank; public company reporting obligations; changes in federal or state tax laws; and changes in accounting principles, policies or guidelines and their impact on financial performance.

Stockholders, potential investors and other readers are urged to consider these factors carefully in evaluating the forward-looking statements and are cautioned not to place undue reliance on such forward-looking statements. Such uncertainties and other risks that may affect the Company's performance are discussed further in Part I, Item 1A, "Risk Factors," in the Company's Form 10-K, for the year ended December 31, 2024, filed with the Securities and Exchange Commission ("SEC") on March 13, 2025, and the Company's subsequent filings with the SEC. The Company undertakes no obligation to make any revisions to the forward-looking statements contained herein or to update them to reflect events or circumstances occurring after the date hereof.

NON-GAAP FINANCIAL MEASURES

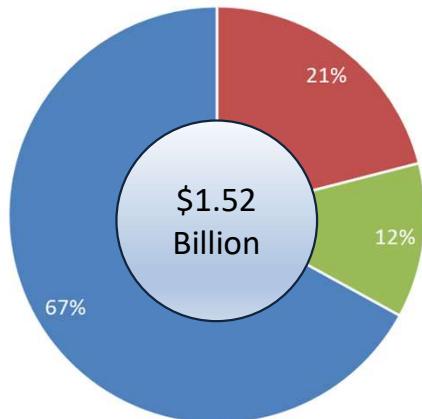
This earnings release financial supplement contains non-GAAP financial measures. For purposes of Regulation G, a non-GAAP financial measure is a numerical measure of the registrant's historical or future financial performance, financial position or cash flows that excludes amounts, or is subject to adjustments that have the effect of excluding amounts, that are included in the most directly comparable measure calculated and presented in accordance with GAAP in the statement of income, balance sheet or statement of cash flows (or equivalent statements) of the issuer; or includes amounts, or is subject to adjustments that have the effect of including amounts, that are excluded from the most directly comparable measure so calculated and presented. In this regard, GAAP refers to generally accepted accounting principles in the United States.

Non-GAAP financial measures referred to herein include net income as adjusted, return on average equity as adjusted, and return on average assets as adjusted. Reconciliations of all non-GAAP financial measures used herein to the comparable GAAP financial measures appear in the appendix at the end of this presentation.

Deposit Composition

December 31, 2025

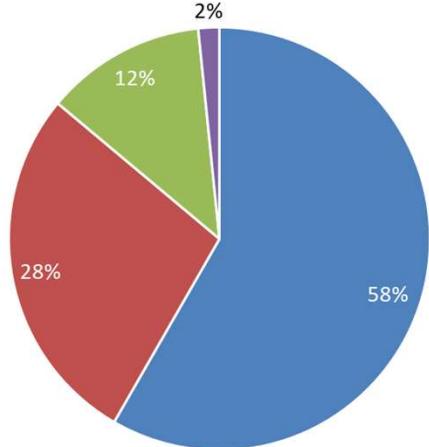
Insured and Collateralized Deposits



79% of deposits insured or collateralized

■ Uninsured or Uncollateralized ■ Preferred Public Deposits Collateralized ■ Insured Deposits

Deposit Composition



■ Consumer deposits ■ Commercial deposits ■ Public deposits ■ Wholesale Deposits

Average Account Size (In Thousands)

Type	Amount
Retail	\$16
Commercial	\$69
Public	\$432

Top 10 Depositors

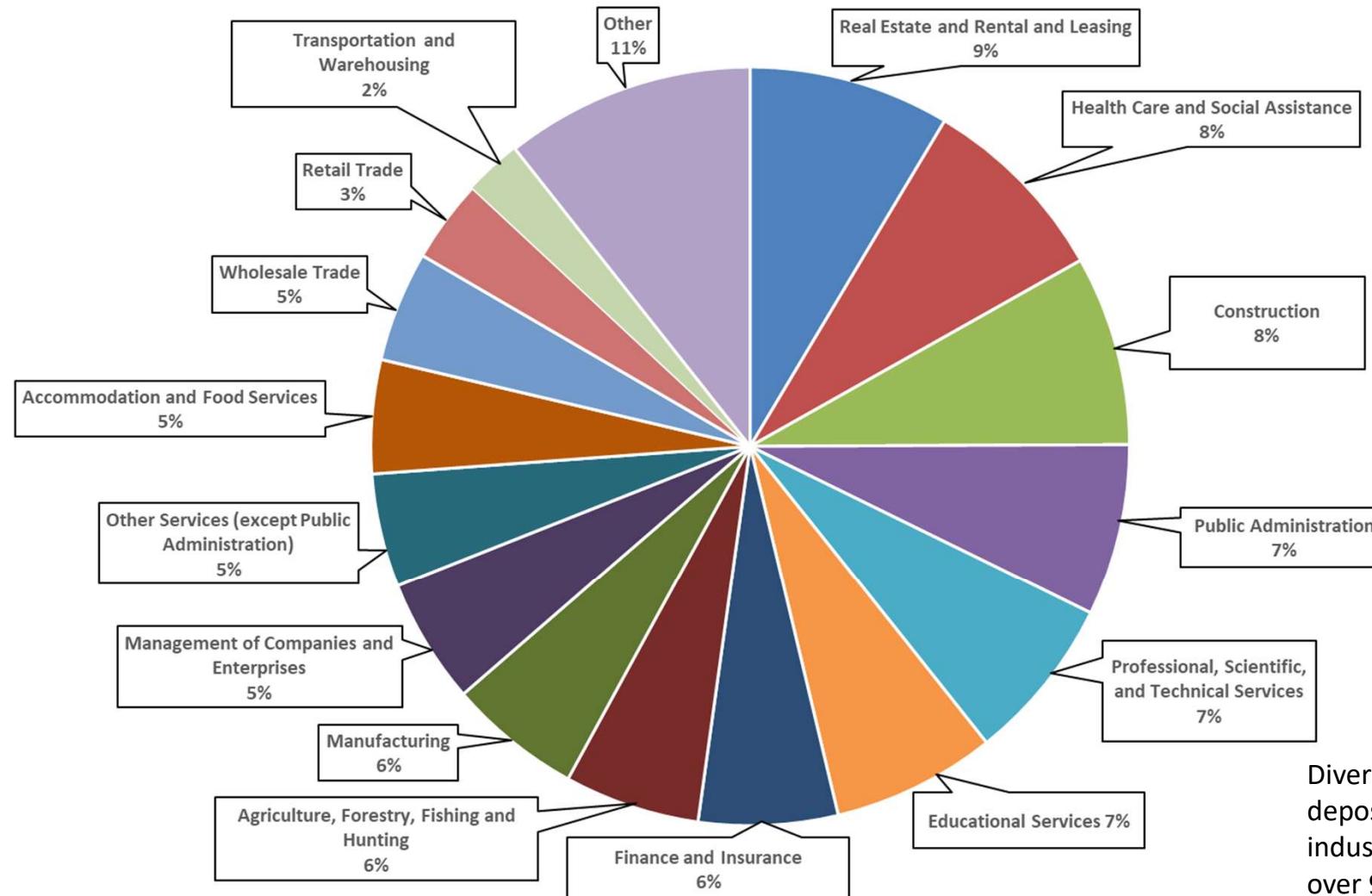
Rank	% of Deposits	Industry	Coverage Beyond FDIC ⁽¹⁾
1	2.1%	Public Administration	ICS
2	1.8%	Educational Services	ICS
3	1.8%	Health Care	ICS
4	1.2%	Public Administration	Collateralized
5	1.0%	Public Administration	Collateralized
6	0.9%	Public Administration	Collateralized
7	0.7%	Public Administration	Collateralized
8	0.7%	Manufacturing	ICS
9	0.6%	Professional, Scientific, & Technical Services	None
10	0.6%	Public Administration	ICS

(1) Coverage by ICS and private insurance may not cover entire balance

Commercial Deposit Concentrations

December 31, 2025

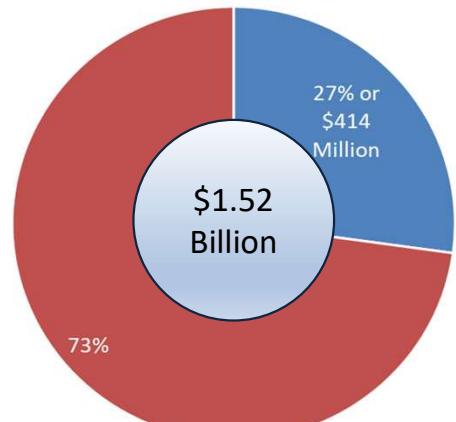
Commercial Deposits By Industry



Top 100 Depositors

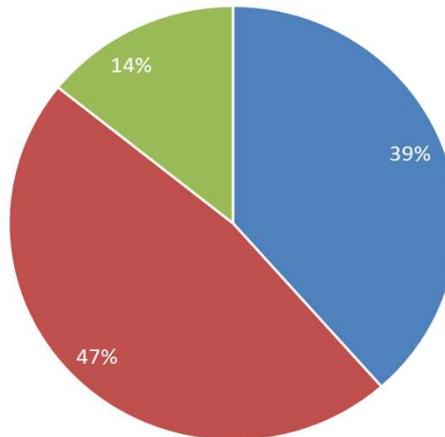
December 31, 2025

Composition



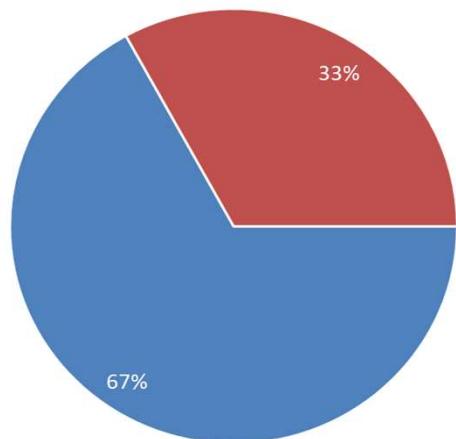
■ Top 100 Depositors ■ Remaining Depositors

Customer Type



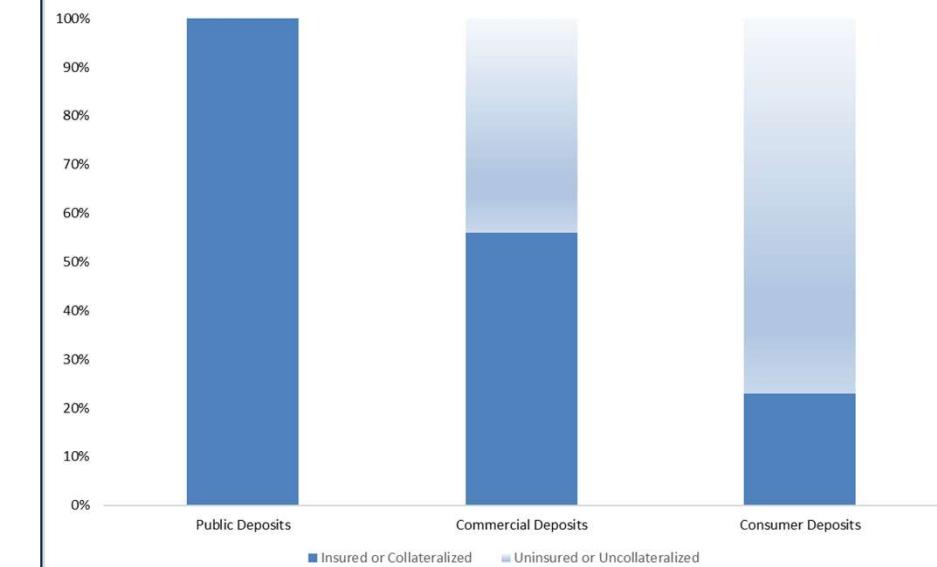
■ Public Deposits ■ Commercial Deposits ■ Consumer Deposits

Insured or Collateralized



■ Insured or Collateralized ■ Uninsured or Uncollateralized

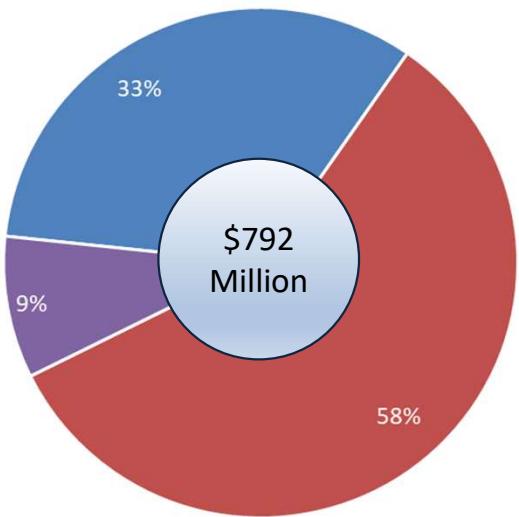
Insured or Collateralized by Customer Type



Liquidity

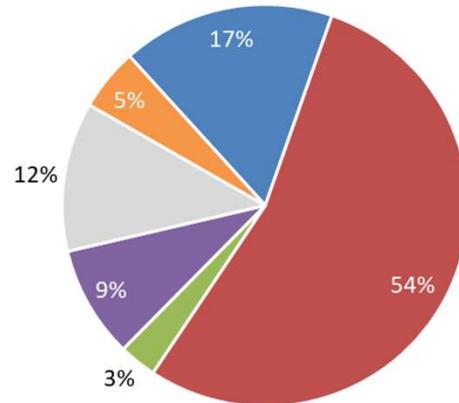
December 31, 2025

Total Sources Available



■ On Balance Sheet ■ Off Balance Sheet Collateralized ■ Off Balance Sheet Uncollateralized

Composition

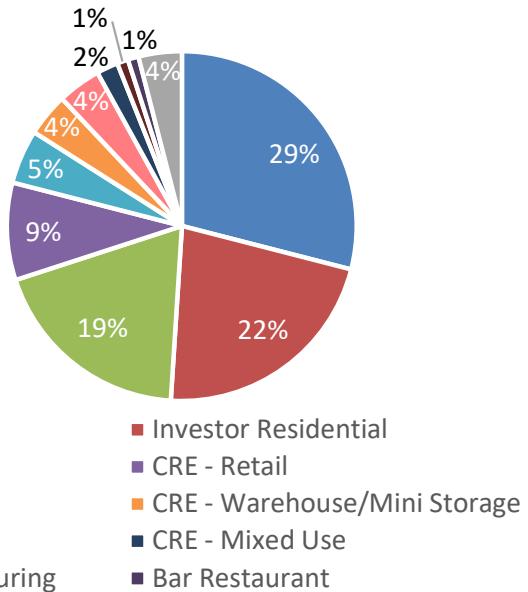


■ Available For Sale Securities	■ FHLB Chicago Borrowing Capacity
■ Fed Discount Window Capacity	■ Fed Funds Lines of Credit
■ Cash Balances at FRB/FHLB/Fed Funds Sold	■ Held to Maturity Securities

Non – Owner Occupied CRE

Non – Owner
Occupied CRE
As of 12/31/25

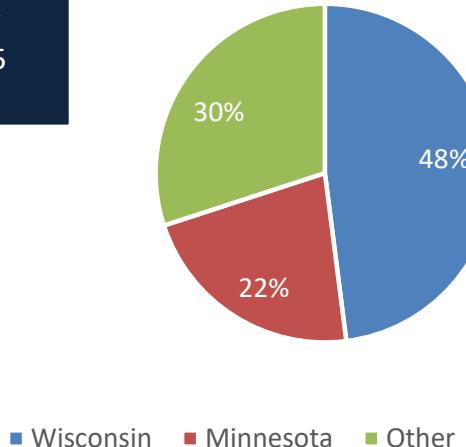
■ CRE - Campground
■ Hotel
■ CRE - Senior Living
■ CRE - Office
■ CRE - Industrial/Manufacturing



Portfolio Characteristics - Non-Owner Occupied CRE

As of	12/31/2025	9/30/2025
Loan Balance Outstanding In Millions	\$443	\$447
Number of Loans	719	723
Average Loan Size In Thousands	\$616	\$618
Approximate Weighted Average LTV	51%	52%
Weighted Average Seasoning In Months	48	48
Trailing 12 Month Net Charge-Offs	0.00%	0.00%
Criticized Loans Millions	\$6.3	\$5.8
Criticized Loans as a Percent of Total	1.1%	2.2%

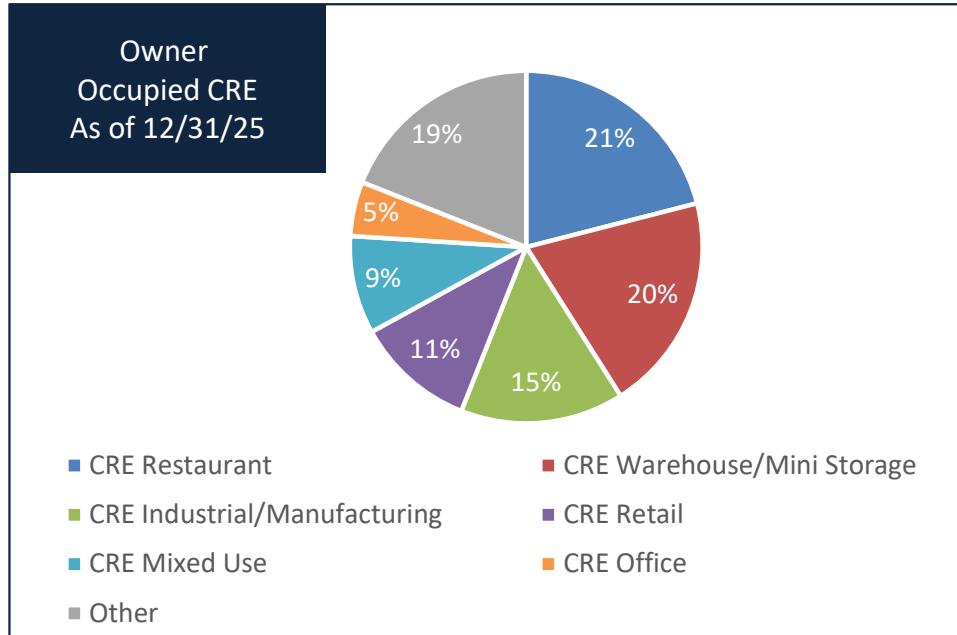
By Geography
As of 12/31/25



Portfolio Fundamentals

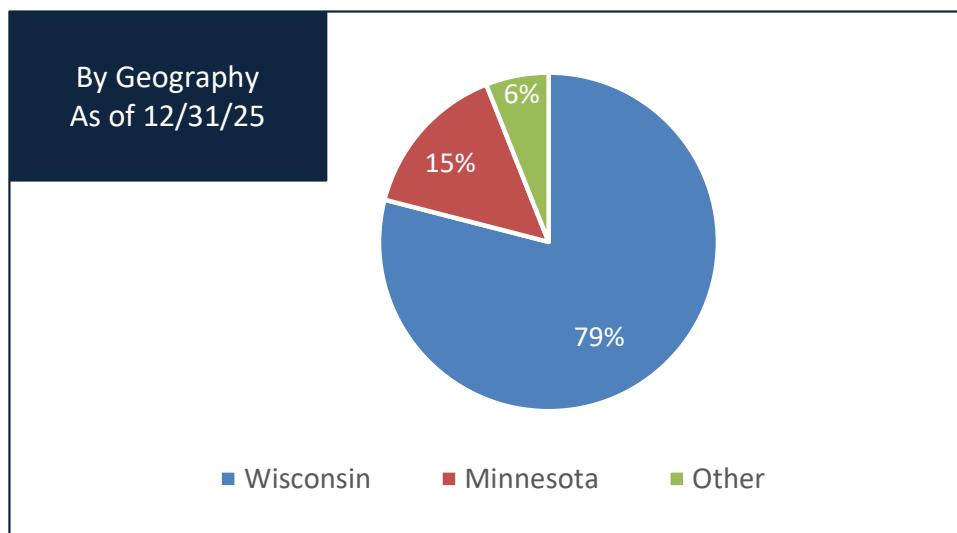
- Typically, well seasoned investors with multiple projects, track record of success and personal financial strength (Net Worth/Liquidity)
- Maximum LTV =<80% with recourse to owners with >20% interest
- Term of 5-10 years with 20 to 25-year amortizations depending on property type, markets and strength and liquidity of sponsors
- Minimum DSC and/or Global DSC covenant required to monitor performance ranging from 1.15x-1.25x
- Conservative underwriting approach emphasizing actual results or market data
- Appropriate use of SBA 504/7a for lower cash injection or special use projects

Owner Occupied CRE



Portfolio Characteristics - Owner Occupied CRE

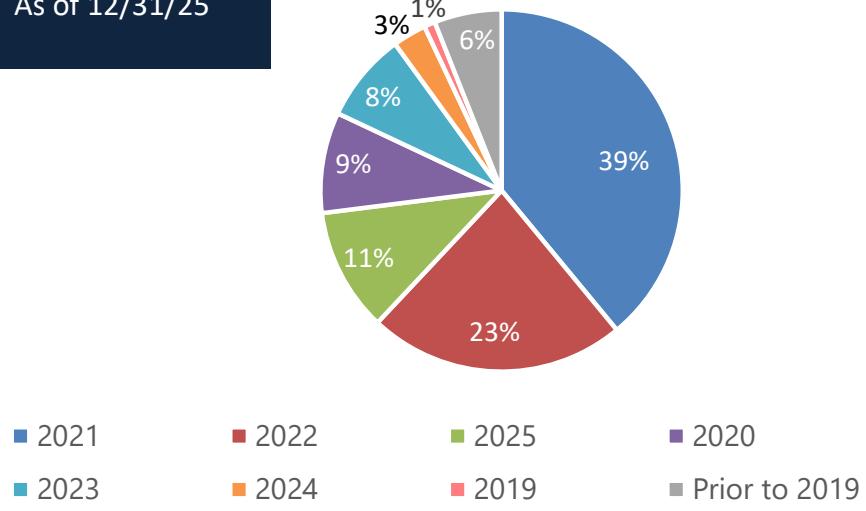
As of	12/31/2025	9/30/2025
Loan Balance Outstanding In Millions	\$240	\$237
Number of Loans	377	375
Average Loan Size In Thousands	\$637	\$633
Approximate Weighted Average LTV	49%	50%
Weighted Average Seasoning In Months	48	47
Trailing 12 Month Net Charge-Offs (Recoveries)	0.00%	0.02%
Criticized Loans In Millions	\$19.0	\$8.7
Criticized Loans as a Precent of Total	7.9%	3.7%



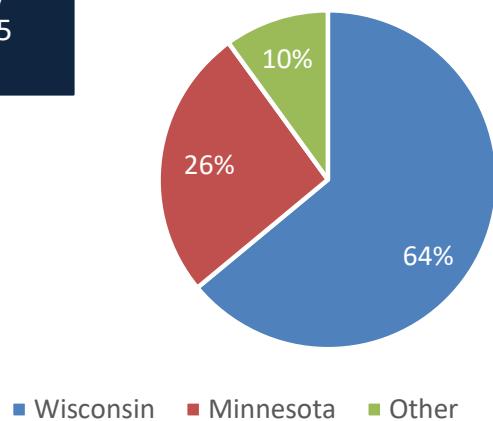
Portfolio Fundamentals

- Underwritten to <80% LTV based on appraised value
- Term of 5-10 years with 20-year amortization
- Recourse to owners with greater than 20% interest
- DSC covenant of 1.25x on project and/or Global DSC of 1.15x
- Appropriate use of SBA 504/7a for lower cash injection or special use projects
- By Geography "Other" segment includes borrowers with warm climates, no income tax states

By Vintage
As of 12/31/25



By Geography
As of 12/31/25



Portfolio Characteristics - Multi-family

As of	12/31/2025	9/30/2025
Loan Balance Outstanding In Millions	\$246	\$237
Number of Loans	125	129
Average Loan Size In Millions	\$1.97	\$1.84
Approximate Weighted Average LTV	61%	61%
Weighted Average Seasoning In Months	46	45
Trailing 12 Month Net Charge-Offs	0%	0%
Criticized Loans in Millions	\$9.0	\$9.0
Criticized Loans as a Percent of Total	3.7%	3.8%

Portfolio Fundamentals

- Housing markets in Eau Claire, La Crosse and Mankato markets supported by student populations at state universities, technical colleges, and growing population and job markets
- Multi-family sponsors experienced owners with multi-project portfolios
- Typically underwritten to 75% LTV based on appraised value with recourse; metro markets and/or strong sponsors may warrant up to 80% LTV
- Generally, term of 5-10 years with 20 to 25-year amortization (varies by new versus existing, size of market and sponsor strength)
- Covenant for minimum DSC/Global DSC

Commercial & Industrial Loans

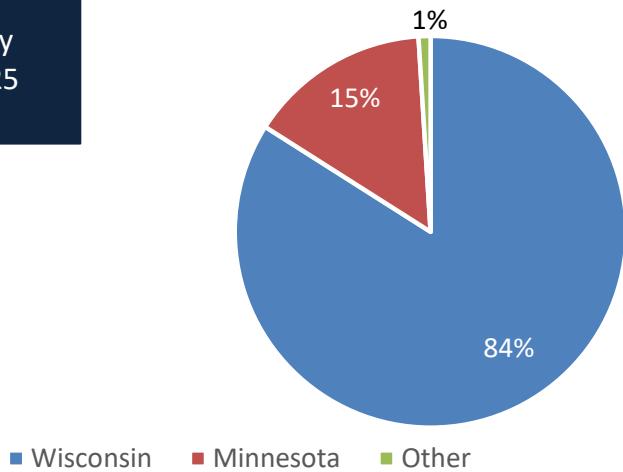
Commercial &
Industrial
As of 12/31/25



Portfolio Characteristics - Commercial & Industrial

As of	12/31/2025	9/30/2025
Loan Balance In Millions	\$106	\$102
Number of Loans	616	625
Average Loan Size In Thousands	\$172	\$163
Weighted Average Seasoning In Months	40	33
Trailing 12 Month Net Charge-Offs	0.04%	0.04%
Committed Line, if collateral In Millions	\$54	\$48
Criticized Loans In Millions	\$8.0	\$7.3
Criticized Loans as a Precent of Total	6.6%	7.2%

By Geography
As of 12/31/25



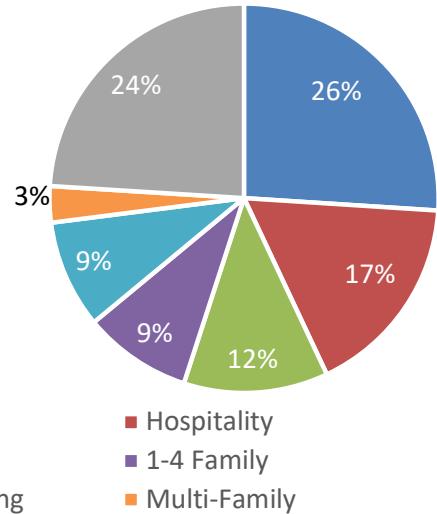
Portfolio Fundamentals

- Highly diversified, secured loan portfolio underwritten with recourse
- Lines of credit reviewed annually and may have borrowing base certificates governing line usage
- Fixed asset LTV's based on age and type of equipment; <5-year amortization
- Use of SBA Guaranty Program (Preferred Lender or General Processing) as appropriate
- "Retail Trade" segment consists of Farm Supply, Franchised Hardware, Franchised Auto Parts, Franchised and Non-franchised Auto Dealers and Repair Shops, Convenience Stores/Gas Stations

Construction & Development Loans

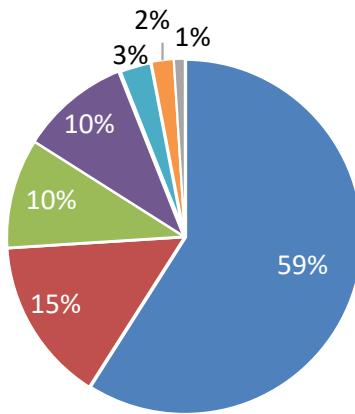
Construction & Development
As of 12/31/25

■ Campgrounds
■ Land
■ CRE Industrial/Manufacturing
■ Other



By Geography
As of 12/31/25

■ Wisconsin ■ Colorado ■ Tennessee ■ Texas
■ Minnesota ■ Missouri ■ Massachusetts



Portfolio Characteristics - Construction & Development

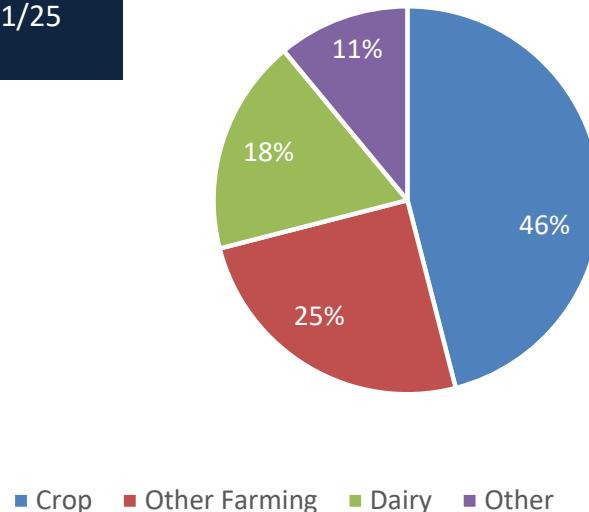
As of	12/31/2025	9/30/2025
Loan Balance Outstanding In Millions	\$76	\$75
Number of Loans	84	87
Average Loan Size In Millions	\$0.9	\$0.9
Approximate Weighted Average LTV	72%	73%
Trailing 12 Month Net Charge-Offs	0.00%	0.00%
Percent Utilized of Commitments	63%	62%
Criticized Loans in Millions	\$0.06	\$0.00
Criticized Loans as a Percent of Total	0.1%	0.0%

Portfolio Fundamentals

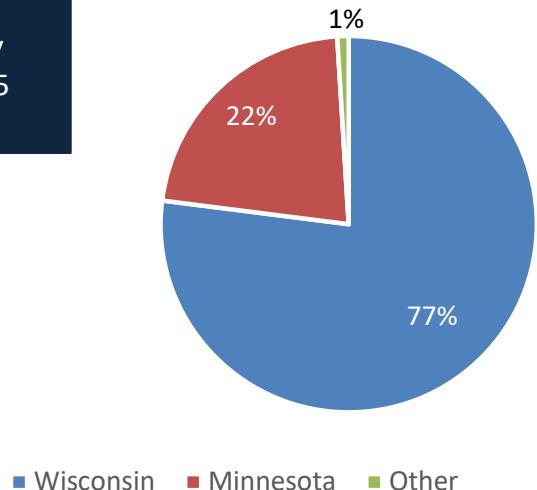
- Underwritten to 75-80% LTV based on lesser of cost or appraised value with full recourse
- Interest only typically up to 18 months (depending on project complexity and seasonal timing) followed by amortization of 15-25 years (terms vary by property type)
- Borrower equity contribution of cash/land value =>15% injected at the beginning of project (cash/land contribution)
- Construction loans require 3rd party inspections and title company draws after balancing to sworn construction statement

Agricultural Real Estate & Operating Loans

Agricultural
As of 12/31/25



By Geography
As of 12/31/25



Portfolio Characteristics - Agricultural

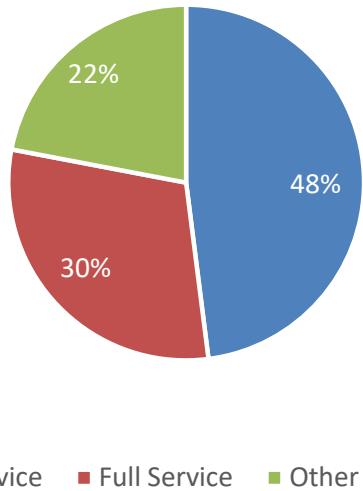
As of	12/31/2025	9/30/2025
Loan Balance Outstanding In Millions	\$103	\$94
Number of Loans	455	454
Average Loan Size In Thousands	\$225	\$207
Weighted Average Seasoning In Months	39	39
Trailing 12 Month Net Charge-Offs (Recoveries)	(0.02%)	(0.03%)
Criticized Loans in Millions	\$1.3	\$0.8
Criticized Loans as a Percent of Total	1.5%	0.9%

Portfolio Fundamentals

- Producers required to have marketing plans to mitigate volatility of commodities
- Appropriate crop/revenue insurance and/or dairy margin protection required
- Maximum ag RE LTV of less than 65%; equipment LTV of less than 75%
- Appropriate structuring to separate crop production cycles and to match length of loan with asset financed
- Use of Farmer Mac, FSA, SBA or USDA programs to address DSC, collateral margins or working capital
- Operating and ag loan relationships are typically cross collateralized

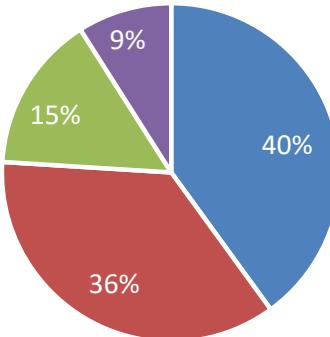
Hotel Loans

Hotels
As of 12/31/25



■ Limited Service ■ Full Service ■ Other

By Geography
As of 12/31/25



■ Minnesota ■ Wisconsin ■ Illinois ■ Colorado

Portfolio Characteristics - Hotels

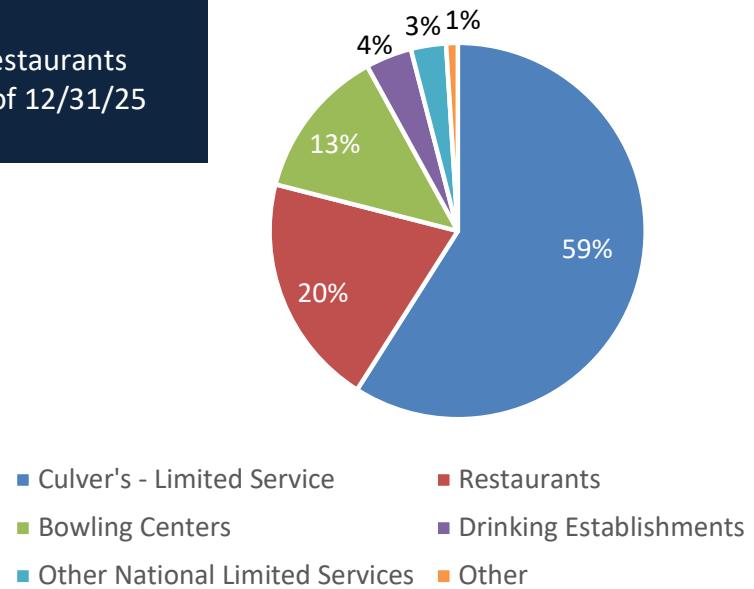
As of	12/31/2025	9/30/2025
Loan Balance Outstanding In Millions	\$95	\$98
Number of Loans	20	21
Average Loan Size In Millions	\$4.7	\$4.7
Approximate Weighted Average LTV	56%	54%
Trailing 12 Month Net Charge Offs (Recoveries)	0.00%	0.00%
Criticized Loans in Millions	\$3.3	\$3.5
Criticized Loans as a Precent of Total	3.5%	3.5%

Portfolio Fundamentals

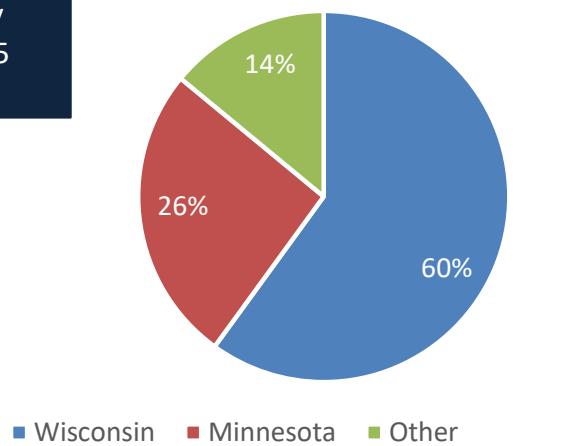
- Mainly experienced multi project hoteliers and guarantors with strong personal financial statements (net worth and liquidity)
- Mainly flagged/franchised limited stay properties
- Underwriting consistent with management's conservative approach to Investor CRE, emphasizing actual results stressed scenarios in underwriting

Restaurant Loans

Restaurants
As of 12/31/25



By Geography
As of 12/31/25



Portfolio Characteristics - Restaurants

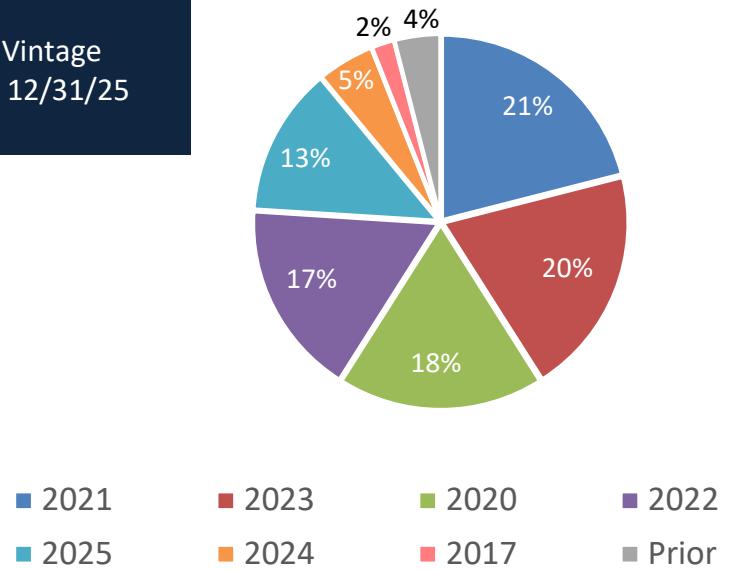
As of	12/31/2025	9/30/2025
Loan Balance Outstanding In Millions	\$62	\$59
Number of Loans	84	82
Average Loan Size In Thousands	\$733	\$724
Approximate Weighted Average LTV	48%	49%
Trailing 12 Month Net Charge-Offs	0.00%	0.00%
Criticized Loans In Millions	\$3.26	\$3.29
Criticized Loans as a Percent of Total	5.3%	5.5%

Portfolio Fundamentals

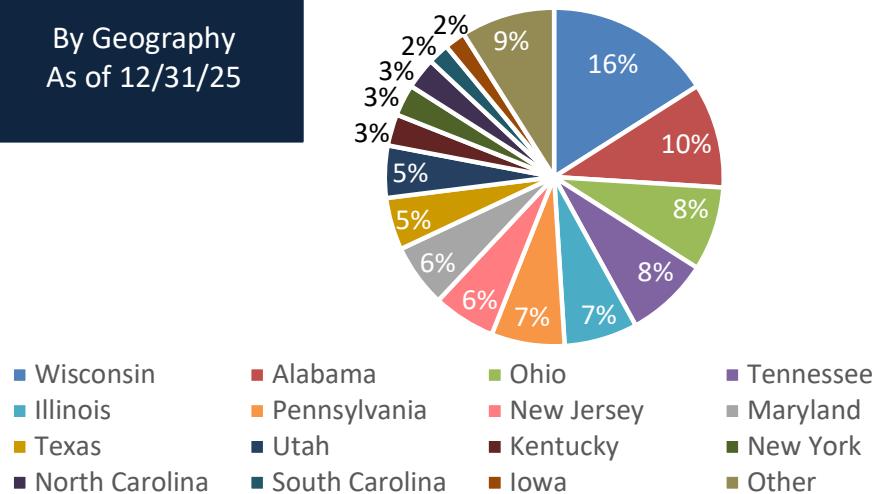
- Experienced developers/operators of national Limited /Quick Service brands (Culver's, Subway, Dairy Queen, McDonalds, Jimmy John's, A&W)
- Underwritten to <=80% LTV with full recourse (depending on sponsor history); 20-year amortization with 5 to 10-year terms
- Use of SBA Guaranty Program (Preferred Lender or General Processing) as appropriate
- Drinking establishments may have other collateral pledged and tend to be in smaller communities in our footprint

Campground Loans

By Vintage
As of 12/31/25



By Geography
As of 12/31/25



Portfolio Characteristics - Campgrounds

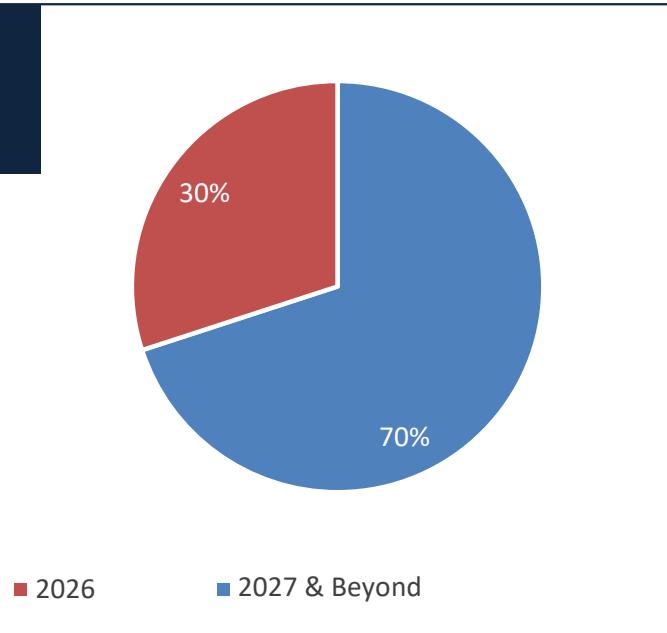
As of	12/31/2025	9/30/2025
Loan Balance Outstanding In Millions	\$149	\$151
Number of Loans	69	74
Average Loan Size In Millions	\$2.2	\$2.0
Approximate Weighted Average LTV	48%	48%
Weighted Average Seasoning in Months	43	41
Trailing 12 Month Net Charge-Offs	0.00%	0.00%
Criticized Loans in Millions	\$0.0	\$0.0
Criticized Loans as a Percent of Total	0.0%	0.0%

Portfolio Fundamentals

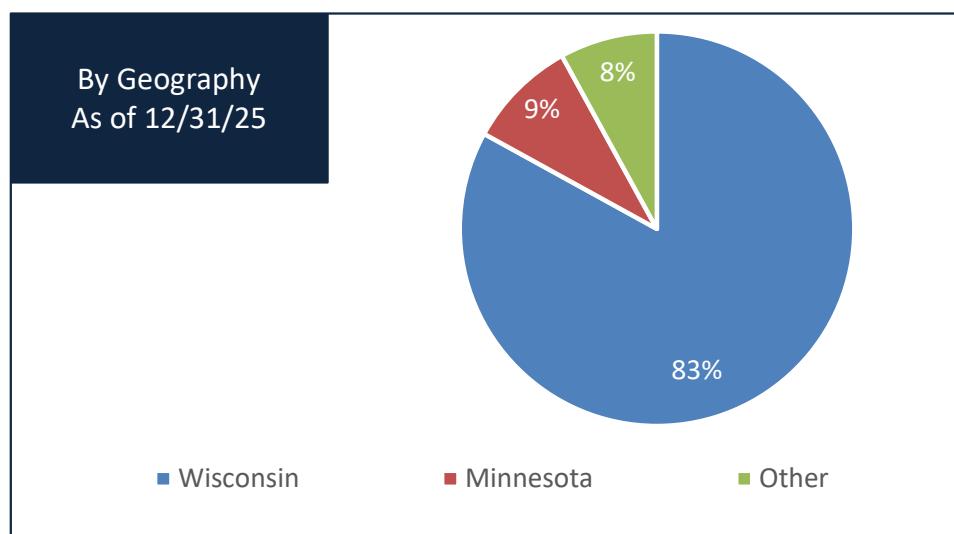
- Experienced multi-unit operators and owner-occupied franchised campgrounds (typically Jellystone Park)
- Grounds offer a mix of camping, RV and cabin options with recreational amenities
- Park locations within reasonable proximity of metropolitan areas and/or near national and state parks
- Underwritten with recourse generally with 5-10 year terms and 20 year amortization
- Use of SBA 7a and 504, or other government guaranteed loan programs as appropriate
- 20+ years of history through CCF acquisition with no charge-off history

Office Loans

Maturity or Next
Repricing Date
As of 12/31/25



By Geography
As of 12/31/25



Portfolio Characteristics - Office		
As of	12/31/2025	9/30/2025
Loan Balance Outstanding In Millions	\$32	\$26
Number of Loans	71	71
Average Loan Size In Thousands	\$454	\$360
Approximate Weighted Average LTV	47%	63%
Weighted Average Seasoning in Months	39.9	50.5
Trailing 12 Month Net Charge-Offs	0.00%	0.00%
Criticized Loans in Millions	\$0.2	\$0.2
Criticized Loans as a Percent of Total	0.5%	0.7%

Portfolio Fundamentals

- Properties financed are generally in Wisconsin and Minnesota and 98% of properties are located outside of large cities
- Projects underwritten with 5-10 year term, up to 20 year amortization, and less than 80% LTV
- Loans are with recourse to the sponsor/owner(s)
- Buildings are mostly single level buildings and no more than three floors high
- Tenants centered in medical, insurance, professional services and government



Citizens Community Bancorp Inc.

Credit Quality/Risk Ratings: Management utilizes a numeric risk rating system to identify and quantify the Bank's risk of loss within its loan portfolio. Ratings are initially assigned prior to funding the loan, and may be changed at any time as circumstances warrant.

Ratings range from the highest to lowest quality based on factors that include measurements of ability to pay, collateral type and value, borrower stability and management experience. The Bank's loan portfolio is presented below in accordance with the risk rating framework that has been commonly adopted by the federal banking agencies. The definitions of the various risk rating categories are as follows:

1 through 4 - Pass. A "Pass" loan means that the condition of the borrower and the performance of the loan is satisfactory or better.

5 - Watch. A "Watch" loan has clearly identifiable developing weaknesses that deserve additional attention from management. Weaknesses that are not corrected or mitigated, may jeopardize the ability of the borrower to repay the loan in the future.

6 - Special Mention. A "Special Mention" loan has one or more potential weakness that deserve management's close attention. If left uncorrected, these potential weaknesses may result in deterioration of the repayment prospects for the loan or in the institution's credit position in the future.

7 - Substandard. A "Substandard" loan is inadequately protected by the current net worth and paying capacity of the obligor or the collateral pledged, if any. Assets classified as substandard must have a well-defined weakness, or weaknesses, that jeopardize the liquidation of the debt. They are characterized by the distinct possibility that the Bank will sustain some loss if the deficiencies are not corrected.

8 - Doubtful. A "Doubtful" loan has all the weaknesses inherent in a Substandard loan with the added characteristic that the weaknesses make collection or liquidation in full, on the basis of currently existing facts, conditions and values, highly questionable and improbable.

9 - Loss. Loans classified as "Loss" are considered uncollectible, and their continuance as bankable assets is not warranted. This classification does not mean that the loan has absolutely no recovery or salvage value, and a partial recovery may occur in the future.

As of December 31, 2025, September 30, 2025, June 30, 2025, and December 31, 2024, there were no loans classified as doubtful with a risk rating of 8 and no loans classified as loss with a risk rating of 9.

Residential and consumer loans are typically not rated until they are past due 90 days at month-end which is why they are classified as pass graded 1-5 and once past due or have a history of delinquencies, get assigned a grade 7.

Below is a breakdown of loans by risk rating as of December 31, 2025:
(in thousands)

	1 to 5	6	7	TOTAL
Total Loans:				
Commercial/Agricultural real estate:				
Commercial real estate	\$ 657,822	\$ 17,233	\$ 8,053	\$ 683,108
Agricultural real estate	68,003	923	210	69,136
Multi-family real estate	236,697	—	8,991	245,688
Construction and land development	75,710	57	—	75,767
C&I/Agricultural operating:				
Commercial and industrial	97,906	6,121	1,880	105,907
Agricultural operating	33,236	139	—	33,375
Residential mortgage:				
Residential mortgage	119,918	—	2,107	122,025
Purchased HELOC loans	1,622	—	117	1,739
Consumer installment:				
Originated indirect paper	2,196	—	28	2,224
Other consumer	3,995	—	2	3,997
Gross loans	<u>\$ 1,297,105</u>	<u>\$ 24,473</u>	<u>\$ 21,388</u>	<u>\$ 1,342,966</u>
Less:				
Unearned net deferred fees and costs and loans in process				(2,528)
Unamortized discount on acquired loans				(113)
Allowance for credit losses				(22,401)
Loans receivable, net				<u>\$ 1,317,924</u>

Below is a breakdown of loans by risk rating as of September 30, 2025:
(in thousands)

	1 to 5	6	7	TOTAL
Total Loans:				
Commercial/Agricultural real estate:				
Commercial real estate	\$ 668,722	\$ 6,925	\$ 8,284	\$ 683,931
Agricultural real estate	63,736	143	217	64,096
Multi-family real estate	228,200	—	8,991	237,191
Construction and land development	74,789	—	—	74,789
C&I/Agricultural operating:				
Commercial and industrial	95,032	5,374	1,294	101,700
Agricultural operating	29,607	478	—	30,085
Residential mortgage:				
Residential mortgage	122,824	—	2,374	125,198
Purchased HELOC loans	1,862	—	117	1,979
Consumer installment:				
Originated indirect paper	2,537	—	30	2,567
Other consumer	4,152	—	3	4,155
Gross loans	<u>\$ 1,291,461</u>	<u>\$ 12,920</u>	<u>\$ 21,310</u>	<u>\$ 1,325,691</u>
Less:				
Unearned net deferred fees and costs and loans in process				(2,563)
Unamortized discount on acquired loans				(118)
Allowance for credit losses				(22,182)
Loans receivable, net				<u>\$ 1,300,828</u>

Below is a breakdown of loans by risk rating as of June 30, 2025:
(in thousands)

	1 to 5	6	7	TOTAL
Total Loans:				
Commercial/Agricultural real estate:				
Commercial real estate	\$ 677,938	\$ 7,094	\$ 8,350	\$ 693,382
Agricultural real estate	63,621	143	5,473	69,237
Multi-family real estate	229,955	8,998	—	238,953
Construction and land development	70,477	—	—	70,477
C&I/Agricultural operating:				
Commercial and industrial	101,377	6,514	1,311	109,202
Agricultural operating	31,424	452	—	31,876
Residential mortgage:				
Residential mortgage	123,181	—	2,637	125,818
Purchased HELOC loans	2,251	—	117	2,368
Consumer installment:				
Originated indirect paper	2,927	—	32	2,959
Other consumer	4,273	—	2	4,275
Gross loans	<u>\$ 1,307,424</u>	<u>\$ 23,201</u>	<u>\$ 17,922</u>	<u>\$ 1,348,547</u>
Less:				
Unearned net deferred fees and costs and loans in process				(2,629)
Unamortized discount on acquired loans				(298)
Allowance for loan losses				(21,347)
Loans receivable, net				<u>\$ 1,324,273</u>

Below is a breakdown of loans by risk rating as of December 31, 2024:
(in thousands)

	1 to 5	6	7	TOTAL
Total Loans:				
Commercial/Agricultural real estate:				
Commercial real estate	\$ 697,273	\$ 3,953	\$ 7,792	\$ 709,018
Agricultural real estate	66,737	145	6,248	73,130
Multi-family real estate	220,805	—	—	220,805
Construction and land development	78,386	—	103	78,489
C&I/Agricultural operating:				
Commercial and industrial	110,529	3,992	1,136	115,657
Agricultural operating	29,819	390	791	31,000
Residential mortgage:				
Residential mortgage	129,664	—	2,677	132,341
Purchased HELOC loans	2,839	—	117	2,956
Consumer installment:				
Originated indirect paper	3,945	—	25	3,970
Other consumer	5,010	—	2	5,012
Gross loans	<u>\$ 1,345,007</u>	<u>\$ 8,480</u>	<u>\$ 18,891</u>	<u>\$ 1,372,378</u>
Less:				
Unearned net deferred fees and costs and loans in process				(2,547)
Unamortized discount on acquired loans				(850)
Allowance for loan losses				(20,549)
Loans receivable, net				<u>\$ 1,348,432</u>

Allowance for Credit Losses - Loans
(in thousand, except ratios)

	December 31, 2025 and Three Months Ended	September 30, 2025 and Three Months Ended	June 30, 2025 and Three Months Ended	December 31, 2024 and Three Months Ended
Allowance for Credit Losses ("ACL")				
ACL - Loans, at beginning of period	\$ 22,182	\$ 21,347	\$ 20,205	\$ 21,000
Loans charged off:				
Commercial/Agricultural real estate	—	—	—	—
C&I/Agricultural operating	—	(7)	(67)	(143)
Residential mortgage	—	—	—	—
Consumer installment	(4)	—	(7)	(7)
Total loans charged off	(4)	(7)	(74)	(150)
Recoveries of loans previously charged off:				
Commercial/Agricultural real estate	—	—	52	10
C&I/Agricultural operating	2	3	1	1
Residential mortgage	—	52	—	—
Consumer installment	18	3	5	12
Total recoveries of loans previously charged off:	20	58	58	23
Net loan recoveries/(charge-offs) ("NCOs")	16	51	(16)	(127)
(Reductions) additions to ACL - Loans via provision for credit losses charged to operations	203	784	1,158	(324)
ACL - Loans, at end of period	\$ 22,401	\$ 22,182	\$ 21,347	\$ 20,549
Average outstanding loan balance	\$ 1,329,456	\$ 1,342,635	\$ 1,353,332	\$ 1,396,854
Ratios:				
NCOs (annualized) to average loans	0.00 %	(0.02)%	0.00 %	0.04 %

Allowance for Credit Losses - Unfunded Commitments:
(in thousands)

In addition to the ACL - Loans, the Company has established an ACL - Unfunded Commitments of \$0.490 million at December 31, 2025, \$0.493 million at September 30, 2025, and \$0.334 million at December 31, 2024, classified in other liabilities on the consolidated balance sheets.

	December 31, 2025 and Three Months Ended	September 30, 2025 and Three Months Ended	June 30, 2025 and Three Months Ended	December 31, 2024 and Three Months Ended
ACL - Unfunded commitments - beginning of period	\$ 493	\$ 627	\$ 435	\$ 460
Additions (reductions) to ACL - Unfunded commitments via provision for credit losses charged to operations	(3)	(134)	192	(126)
ACL - Unfunded commitments - End of period	\$ 490	\$ 493	\$ 627	\$ 334

Delinquency Detail

Loan balances at amortized cost
(in thousands)

	30-59 Days Past Due	60-89 Days Past Due	Greater Than 89 Days Past Due	Total Past Due	Current	Total Loans
December 31, 2025						
Commercial/Agricultural real estate:						
Commercial real estate	\$ 471	\$ 572	\$ 467	\$ 1,510	\$ 680,136	\$ 681,646
Agricultural real estate	192	—	—	192	68,850	69,042
Multi-family real estate	—	—	8,970	8,970	236,521	245,491
Construction and land development	57	—	—	57	75,342	75,399
C&I/Agricultural operating:						
Commercial and industrial	665	—	1,143	1,808	103,948	105,756
Agricultural operating	—	—	—	—	33,364	33,364
Residential mortgage:						
Residential mortgage	1,419	132	44	1,595	120,071	121,666
Purchased HELOC loans	117	—	—	117	1,622	1,739
Consumer installment:						
Originated indirect paper	—	—	—	—	2,225	2,225
Other consumer	29	2	1	32	3,965	3,997
Total	\$ 2,950	\$ 706	\$ 10,625	\$ 14,281	\$1,326,044	\$1,340,325
September 30, 2025						
Commercial/Agricultural real estate:						
Commercial real estate	\$ 3,401	\$ 1,063	\$ 216	\$ 4,680	\$ 677,760	\$ 682,440
Agricultural real estate	197	—	—	197	63,804	64,001
Multi-family real estate	—	8,970	—	8,970	228,098	237,068
Construction and land development	—	—	—	—	74,354	74,354
C&I/Agricultural operating:						
Commercial and industrial	277	—	436	713	100,822	101,535
Agricultural operating	—	—	—	—	30,078	30,078
Residential mortgage:						
Residential mortgage	1,114	208	181	1,503	123,331	124,834
Purchased HELOC loans	—	—	—	—	1,979	1,979
Consumer installment:						
Originated indirect paper	18	—	—	18	2,548	2,566
Other consumer	6	9	2	17	4,138	4,155
Total	\$ 5,013	\$ 10,250	\$ 835	\$ 16,098	\$1,306,912	\$1,323,010

Delinquency Detail (Continued)

Loan balances at amortized cost
(in thousands)

	30-59 Days Past Due	60-89 Days Past Due	Greater Than 89 Days Past Due	Total Past Due	Current	Total Loans
June 30, 2025						
Commercial/Agricultural real estate:						
Commercial real estate	\$ 7,962	\$ 170	\$ 45	\$ 8,177	\$ 683,666	\$ 691,843
Agricultural real estate	—	—	—	—	68,965	68,965
Multi-family real estate	—	—	—	—	238,823	238,823
Construction and land development	—	—	—	—	70,008	70,008
C&I/Agricultural operating:						
Commercial and industrial	—	1,324	405	1,729	107,319	109,048
Agricultural operating	—	—	—	—	31,895	31,895
Residential mortgage:						
Residential mortgage	2,858	414	566	3,838	121,598	125,436
Purchased HELOC loans	—	—	—	—	2,368	2,368
Consumer installment:						
Originated indirect paper	1	—	—	1	2,958	2,959
Other consumer	12	1	—	13	4,262	4,275
Total	\$ 10,833	\$ 1,909	\$ 1,016	\$ 13,758	\$ 1,331,862	\$ 1,345,620
December 31, 2024						
Commercial/Agricultural real estate:						
Commercial real estate	\$ 857	\$ 322	\$ 367	\$ 1,546	\$ 705,463	\$ 707,009
Agricultural real estate	26	—	556	582	72,156	72,738
Multi-family real estate	—	—	—	—	220,706	220,706
Construction and land development	—	—	—	—	78,146	78,146
C&I/Agricultural operating:						
Commercial and industrial	566	50	564	1,180	114,355	115,535
Agricultural operating	—	—	793	793	30,224	31,017
Residential mortgage:						
Residential mortgage	1,873	796	500	3,169	128,723	131,892
Purchased HELOC loans	—	—	117	117	2,839	2,956
Consumer installment:						
Originated indirect paper	25	—	—	25	3,945	3,970
Other consumer	27	—	—	27	4,985	5,012
Total	\$ 3,374	\$ 1,168	\$ 2,897	\$ 7,439	\$ 1,361,542	\$ 1,368,981

Nonaccrual Loans Roll Forward

Loan balances at amortized cost
(in thousands)

	Quarter Ended				
	December 31, 2025	September 30, 2025	June 30, 2025	March 31, 2025	December 31, 2024
Balance, beginning of period	\$ 15,614	\$ 11,609	\$ 13,091	\$ 13,168	\$ 15,042
Additions	483	9,958	600	694	1,054
Charge offs	—	(7)	(72)	(21)	(138)
Transfers to OREO	—	—	—	—	(201)
Payments received	(244)	(5,934)	(1,992)	(752)	(2,515)
Other, net	—	(12)	(18)	2	(74)
Balance, end of period	<u>\$ 15,853</u>	<u>\$ 15,614</u>	<u>\$ 11,609</u>	<u>\$ 13,091</u>	<u>\$ 13,168</u>

Other Real Estate Owned Roll Forward

(in thousands)

	Quarter Ended				
	December 31, 2025	September 30, 2025	June 30, 2025	March 31, 2025	December 31, 2024
Balance, beginning of period	\$ 876	\$ 876	\$ 876	\$ 891	\$ 1,567
Loans transferred in	—	—	—	—	201
Real estate transferred in from fixed assets value reduction	—	—	—	—	(245)
Branch properties sales	—	—	—	—	(637)
Sales	—	—	—	—	—
Write-downs	(26)	—	—	(15)	—
Other, net	—	—	—	—	5
Balance, end of period	<u>\$ 850</u>	<u>\$ 876</u>	<u>\$ 876</u>	<u>\$ 876</u>	<u>\$ 891</u>

The amortized cost, estimated fair value and related unrealized gains and losses on securities available for sale and held to maturity as of December 31, 2025 and December 31, 2024, respectively, were as follows:

Available-for-sale securities	(in thousands)				Estimated Fair Value
	Amortized Cost	Gross Unrealized Gains	Gross Unrealized Losses		
<u>December 31, 2025</u>					
U.S. government agency obligations	\$ 10,811	\$ 15	\$ 53	\$ 10,773	
Mortgage-backed securities	82,264	—	15,579		66,685
Corporate debt securities	42,394	151	1,864		40,681
Asset-backed securities	16,149	10	195		15,964
Total available-for-sale securities	<u>\$ 151,618</u>	<u>\$ 176</u>	<u>\$ 17,691</u>		<u>\$ 134,103</u>
<u>December 31, 2024</u>					
U.S. government agency obligations	\$ 13,853	\$ 28	\$ 128	\$ 13,753	
Mortgage-backed securities	87,762	—	19,376		68,386
Corporate debt securities	44,931	111	3,326		41,716
Asset-backed securities	19,058	43	105		18,996
Total available-for-sale securities	<u>\$ 165,604</u>	<u>\$ 182</u>	<u>\$ 22,935</u>		<u>\$ 142,851</u>
Held-to-maturity securities	(in thousands)				Estimated Fair Value
	Amortized Cost	Gross Unrecognized Gains	Gross Unrecognized Losses		
<u>December 31, 2025</u>					
Obligations of states and political subdivisions	\$ 400	\$ —	\$ 12	\$ 388	
Mortgage-backed securities	79,810	6	16,087		63,729
Total held-to-maturity securities	<u>\$ 80,210</u>	<u>\$ 6</u>	<u>\$ 16,099</u>		<u>\$ 64,117</u>
<u>December 31, 2024</u>					
Obligations of states and political subdivisions	\$ 500	\$ —	\$ 22	\$ 478	
Mortgage-backed securities	85,004	4	19,864		65,144
Total held-to-maturity securities	<u>\$ 85,504</u>	<u>\$ 4</u>	<u>\$ 19,886</u>		<u>\$ 65,622</u>

The composition of our available for sale portfolios by credit rating as of the dates indicated below was as follows:

Available-for-sale securities	(in thousands)			
	December 31, 2025		December 31, 2024	
	Amortized Cost	Fair Value	Amortized Cost	Fair Value
U.S. government agency	\$ 93,075	\$ 77,458	\$ 94,327	\$ 74,910
AAA	4,613	4,595	7,210	7,148
AA	11,536	11,369	19,136	19,077
A	2,250	2,097	5,950	5,620
BBB	40,144	38,584	38,981	36,096
Total available for sale securities	<u>\$ 151,618</u>	<u>\$ 134,103</u>	<u>\$ 165,604</u>	<u>\$ 142,851</u>

The composition of our held to maturity portfolio by credit rating as of the dates indicated was as follows:

Held-to-maturity securities	(in thousands)			
	December 31, 2025		December 31, 2024	
	Amortized Cost	Fair Value	Amortized Cost	Fair Value
U.S. government agency	\$ 79,810	\$ 63,729	\$ 85,004	\$ 65,144
A	400	388	500	478
Total	\$ 80,210	\$ 64,117	\$ 85,504	\$ 65,622

On July 24, 2025, the Board of Directors authorized a stock repurchase program of 5% of the outstanding shares on that date or 499,000 shares, in open market or private transactions. The timing and amount of any share repurchases under this authorization will be determined by management based on market conditions and other considerations. This share repurchase authorization does not obligate the Company to repurchase any shares of its common stock. During the quarter ended December 31, 2025, approximately 250 thousand shares were repurchased under this program. As of December 31, 2025, approximately 113 thousand shares remained available for repurchase.

Earnings Per Share

(Amounts in thousands, except per share data)

	Three Months Ended			Twelve Months Ended	
	December 31, 2025	September 30, 2025	December 31, 2024	December 31, 2025	December 31, 2024
Basic					
Net income attributable to common shareholders	\$ 4,271	\$ 3,682	\$ 2,702	\$ 14,420	\$ 13,751
Weighted average common shares outstanding	9,709	9,911	10,023	9,899	10,257
Basic earnings per share	\$ 0.44	\$ 0.37	\$ 0.27	\$ 1.46	\$ 1.34
Diluted					
Net income attributable to common shareholders	\$ 4,271	\$ 3,682	\$ 2,702	\$ 14,420	\$ 13,751
Weighted average common shares outstanding	9,709	9,911	10,023	9,899	10,257
Add: Dilutive stock options outstanding	10	10	11	8	6
Average shares and dilutive potential common shares	9,719	9,921	10,034	9,907	10,263
Diluted earnings per share	\$ 0.44	\$ 0.37	\$ 0.27	\$ 1.46	\$ 1.34
Common stock issued and outstanding	9,617	9,857	9,982	9,617	9,982

Economic Value of Equity

Change in Interest Rates in Basis Points ("bp") Rate Shock in Rates (1)	Percent Change in Economic Value of Equity (EVE)	
	At December 31, 2025	At December 31, 2024
+300 bp	6 %	2 %
+200 bp	4 %	2 %
+100 bp	2 %	1 %
-100 bp	(4)%	(1)%
-200 bp	(8)%	(4)%

Net Interest Income Over One Year Horizon

Change in Interest Rates in Basis Points ("bp") Rate Shock in Rates (1)	Percent Change in Net Interest Income Over One Year Horizon	
	At December 31, 2025	At December 31, 2024
+300 bp	(4)%	(8)%
+200 bp	(2)%	(5)%
+100 bp	(1)%	(3)%
-100 bp	(1)%	2 %
-200 bp	(1)%	3 %

CITIZENS COMMUNITY FEDERAL N.A.
Selected Capital Composition Highlights

	December 31, 2025 (unaudited)	September 30, 2025 (unaudited)	June 30, 2025 (unaudited)	December 31, 2024 (audited)	To Be Well Capitalized Under Prompt Corrective Action Provisions
Tier 1 leverage ratio (to adjusted total assets)	11.3%	12.2%	12.2%	11.9%	5.0%
Tier 1 capital (to risk weighted assets)	13.3%	14.6%	14.4%	14.4%	8.0%
Common equity tier 1 capital (to risk weighted assets)	13.3%	14.6%	14.4%	14.4%	6.5%
Total capital (to risk weighted assets)	14.5%	15.9%	15.7%	15.6%	10.0%

CITIZENS COMMUNITY BANCORP, INC.
Selected Capital Composition Highlights

	December 31, 2025 (unaudited)	September 30, 2025 (unaudited)	June 30, 2025 (unaudited)	December 31, 2024 (audited)	For Capital Adequacy Purposes
Tier 1 leverage ratio (to adjusted total assets)	9.9%	9.9%	9.8%	9.5%	4.0%
Tier 1 capital (to risk weighted assets)	11.6%	11.8%	11.6%	11.4%	6.0%
Common equity tier 1 capital (to risk weighted assets)	11.6%	11.8%	11.6%	11.4%	4.5%
Total capital (to risk weighted assets)	15.2%	15.5%	16.3%	16.1%	8.0%

Fair Value Accounting

ASC Topic 820-10, “*Fair Value Measurements and Disclosures*” establishes a fair value hierarchy which requires an entity to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value. The topic describes three levels of inputs that may be used to measure fair value:

Level 1- Quoted prices (unadjusted) for identical assets or liabilities in active markets that the Company has the ability to access as of the measurement date.

Level 2- Significant other observable inputs other than Level 1 prices such as quoted prices for similar assets or liabilities; quoted prices in markets that are not active; or other inputs that are observable or can be corroborated by observable market data.

Level 3- Significant unobservable inputs that reflect the Company’s assumptions about the factors that market participants would use in pricing an asset or liability.

A financial instrument’s categorization within the valuation hierarchy is based upon the lowest level of input within the valuation hierarchy that is significant to the fair value measurement.

The fair value of securities available for sale is determined by obtaining market price quotes from independent third parties wherever such quotes are available (Level 1 inputs); or matrix pricing, which is a mathematical technique widely used in the industry to value debt securities without relying exclusively on quoted prices for the specific securities but rather by relying on the securities’ relationship to other benchmark quoted securities (Level 2 inputs). Where such quotes are not available, we utilize independent third party valuation analysis to support our own estimates and judgments in determining fair value (Level 3 inputs).

Fair Value Table

The table below represents what we would receive to sell an asset or what we would have to pay to transfer a liability in an orderly transaction between market participants at the measurement date. The carrying amount and estimated fair value of the Company’s financial instruments as of the dates indicated below were as follows:

		December 31, 2025		
	Valuation Method Used	Carrying Amount	Estimated Fair Value	
Financial assets:				
Cash and cash equivalents	(Level I)	\$ 118,853	\$ 118,853	
Securities available for sale “AFS”	(Level II)	134,103	134,103	
Securities held to maturity “HTM”	(Level II)	80,210	64,117	
Farmer Mac equity securities	(Level I)	505	505	
Preferred equity	(Level III)	1,125	1,125	
Equity investments valued at NAV (1)	N/A	4,210	N/A	
Other investments	(Level II)	12,506	12,506	
Loans receivable, net	(Level III)	1,317,924	1,297,841	
Loans held for sale - Residential mortgage	(Level I)	2,338	2,338	
Loans held for sale - SBA /FSA	(Level II)	2,616	2,616	
Mortgage servicing rights	(Level III)	3,494	4,652	
Accrued interest receivable	(Level I)	6,126	6,126	
Financial liabilities:				
Deposits	(Level III)	\$ 1,524,099	\$ 1,524,015	
Other borrowings	(Level II)	51,804	49,988	
Accrued interest payable	(Level I)	3,680	3,680	

(1) Investments valued at NAV are excluded from being reported under the fair value hierarchy but are presented to permit reconciliation with the balance sheet in accordance with ASC 820-10-35-54B.