NEWS RELEASE

Jacobs to develop 25-year master plan for Cochin International Airport in India

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Enabling the world’s first fully solar-powered airport

DALLAS--(BUSINESS WIRE)-- **Jacobs** (NYSE: J) has been appointed by **Cochin International Airport Limited** (CIAL) to develop a comprehensive 25-year master plan for Cochin International Airport in Kochi, Kerala, India. The plan will guide the long-term development of the world’s first fully solar-powered airport, enhancing capacity, operational performance and sustainability, while reinforcing its role as a key gateway for tourism and economic activity across the region.

Jacobs Executive Vice President Sinead Giblin said: “Strategic aviation infrastructure is essential to supporting regional connectivity, economic growth and sustainable development. This master plan will prepare Cochin International Airport for future passenger and cargo demand while building on its leadership in sustainable airport operations. By combining global aviation capabilities and multidisciplinary advisory services, we will establish a resilient framework that delivers lasting value for travelers, businesses and communities across the region.”

Beyond infrastructure planning, Jacobs will develop an environmental and social impact assessment framework to guide future airport development, enabling CIAL to balance day-to-day airport operations with sustainability and community priorities as the airport evolves.

Jacobs will lead the master planning from its India operations, supported by specialists across the United Kingdom, bringing together local knowledge and global aviation planning experience to advance CIAL's long-term development goals.

Cochin International Airport Limited Airport Director Manu G said: "The development of a 25-year master plan is a significant milestone in shaping CIAL's long-term vision and future growth. We look forward to working with Jacobs, leveraging its global expertise to achieve CIAL's aspiration in becoming the key to Kerala embracing sustainable and resilient development over the coming decades."

Ranked as No. 1 in **Aviation** by **Engineering News-Record** for the second consecutive year, Jacobs is shaping the future of aviation infrastructure worldwide, supporting delivery of **Noida International Airport (NIA)**, India's first net-zero emissions airport; providing services at **Denver International Airport** since its inception; advancing the world's largest consolidated rent-a-car facility at **Los Angeles International Airport**; and developing intelligent aviation infrastructure initiatives at **Dallas Fort Worth International Airport** alongside PA Consulting. Jacobs is currently delivering solutions at more than 150 airports globally.

At Jacobs, we're challenging today to reinvent tomorrow – delivering outcomes and solutions for the world's most complex challenges. With approximately $12 billion in annual revenue and a team of approximately 47,000, we provide end-to-end services in advanced manufacturing, cities & places, energy, environmental, life sciences, transportation and water. From advisory and consulting, feasibility, planning, design, program and lifecycle management, we're creating a more connected and sustainable world. See how at **jacobs.com** and connect with us on **LinkedIn**, **Instagram**, **X** and **Facebook**.

Jacobs has supported infrastructure and industrial development in India for more than 50 years. With more than 4,100 professionals across eight offices, Jacobs provides advisory, design, engineering and program delivery services to government and private-sector clients, helping advance infrastructure, industrial and urban development across the country.

Certain statements contained in this press release constitute forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements are statements that do not directly relate to any historical or current fact. When used herein, words such as "expects," "anticipates," "believes," "seeks," "estimates," "plans," "intends," "future," "will," "would," "could," "can," "may," and similar words are intended to identify forward-looking statements. We base these forward-looking statements on management's current estimates and expectations, as well as currently available competitive, financial and economic data. Forward-looking statements, however, are inherently uncertain. There are a variety of factors that could cause business results to differ materially from our forward-looking statements including, but not limited to, uncertainties as to, the timing of the award of projects and funding and potential changes to the amounts provided for under the Infrastructure Investment and Jobs Act and other legislation and executive orders related to governmental spending, including any directive to federal agencies to reduce federal spending or the size of the federal

workforce, and changes in U.S. or foreign tax laws, including the tax legislation enacted in the U.S. in July 2025, statutes, rules, regulations or ordinances, including the impact of, and changes to tariffs and retaliatory tariffs or trade policies, that may adversely impact our future financial positions or results of operations, as well as general economic conditions, including inflation and the actions taken by monetary authorities in response to inflation, changes in interest rates and foreign currency exchange rates, changes in capital markets, the possibility of a recession or economic downturn, and increased uncertainty and risks, including policy risks and potential civil unrest, relating to the outcome of elections across our key markets and elevated geopolitical tension and conflicts, among others. For a description of these and additional factors that may occur that could cause actual results to differ from our forward-looking statements, see our filings with the U.S. Securities and Exchange Commission. The company is not under any duty to update any of the forward-looking statements after the date of this press release to conform to actual results, except as required by applicable law.

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