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NEWS RELEASE

Jacobs to Lead Terminal Modernization at Ohio's Busiest Airport

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Cleveland Hopkins International Airport upgrades to improve critical infrastructure

DALLAS, Nov. 18, 2025 /PRNewswire/ -- **Jacobs** (NYSE: J) has been selected to lead program and construction management services for phase one of a \$1.6 billion modernization of **Cleveland Hopkins International Airport** (CLE).

The transformative program, **CLEvolution**, is designed to reimagine the airport experience for millions of travelers by modernizing aging infrastructure enhancing accessibility and passenger flow at Ohio's most traveled airport.

Jacobs Executive Vice President Katus Watson said: "CLEvolution is a powerful statement of Cleveland's ambition to transform and revolutionize the travel experience for residents and visitors. As Engineering News-Record's top-ranked aviation firm, Jacobs brings deep experience to 25 of the busiest U.S. airports. With smarter design, expanded amenities and a seamless flow, we're helping deliver an airport experience that matches the pride and hospitality of the city itself and transforms the passenger journey from curb to gate."

The program's first phase will deliver:

- A redesigned terminal entrance inspired by Lake Erie's waves, expanded curbside drop-off and a spacious check-in lobby
- A consolidated TSA checkpoint and new international arrivals area
- A new ground transportation center and upgraded train station
- Expanded parking with a 6,000-space multi-level garage

These improvements will support CLE's continued growth, which surpassed 10 million passengers in 2024, and position the airport as a world-class gateway to the region.

City of Cleveland Director of Port Control Bryant L. Francis said: "We're proving our commitment to moving this work forward by aligning with the right partners to bring our vision to life. With the continued support of our airline partners and our shared focus on the future, we're laying the foundation for a more modern, efficient, and passenger-focused Cleveland Hopkins International Airport."

Ranked as No. 1 in Aviation by **Engineering News-Record**, Jacobs is shaping the future of aviation infrastructure around the world on projects such as work across **Denver International Airport** since its inception; the world's largest Consolidated Rent-A-Car facility at **Los Angeles International Airport**; and the 10-year **Manchester Airport Transformation Program** in the U.K.

At Jacobs, we're challenging today to reinvent tomorrow – delivering outcomes and solutions for the world's most complex challenges. With approximately \$12 billion in annual revenue and a team of almost 45,000, we provide end-to-end services in advanced manufacturing, cities & places, energy, environmental, life sciences, transportation and water. From advisory and consulting, feasibility, planning, design, program and lifecycle management, we're creating a more connected and sustainable world. See how at **jacobs.com** and connect with us on **LinkedIn**, **Instagram**, **X** and **Facebook**.

Certain statements contained in this press release constitute forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements are statements that do not directly relate to any historical or current fact. When used herein, words such as "expects," "anticipates," "believes," "seeks," "estimates," "plans," "intends," "future," "will," "would," "could," "can," "may," and similar words are intended to identify forward-looking statements. We base these forward-looking statements on management's current estimates and expectations, as well as currently available competitive, financial and economic data. Forwardlooking statements, however, are inherently uncertain. There are a variety of factors that could cause business results to differ materially from our forward-looking statements including, but not limited to, uncertainties as to, the timing of the award of projects and funding and potential changes to the amounts provided for under the Infrastructure Investment and Jobs Act and other legislation and executive orders related to governmental spending, including any directive to federal agencies to reduce federal spending or the size of the federal workforce, and changes in U.S. or foreign tax laws, including the new tax legislation enacted in the U.S. in July 2025, statutes, rules, regulations or ordinances, including the impact of, and changes to tariffs and retaliatory tariffs or trade policies, that may adversely impact our future financial positions or results of operations, as well as general economic conditions, including inflation and the actions taken by monetary authorities in response to inflation, changes in interest rates and foreign currency exchange rates, changes in capital markets, the possibility of a

recession or economic downturn, and increased uncertainty and risks, including policy risks and potential civil unrest, relating to the outcome of elections across our key markets and elevated geopolitical tension and conflicts, among others. For a description of these and additional factors that may occur that could cause actual results to differ from our forward-looking statements, see our filings with the U.S. Securities and Exchange Commission. The company is not under any duty to update any of the forward-looking statements after the date of this press release to conform to actual results, except as required by applicable law.

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