NEWS RELEASE

Jacobs selected for multi-year Washington DC area airport modernization program

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New systems, concourses and mobility solutions to create smoother, faster and more predictable travel at Dulles and Reagan Airports

DALLAS--(BUSINESS WIRE)-- **Jacobs** (NYSE: J) has been selected by the Metropolitan Washington Airports Authority (MWAA) for a key role in major revitalization projects at Washington Dulles International Airport and Ronald Reagan Washington National Airport through a multi-year program that will modernize and expand two of America's most iconic aviation gateways. The program will help the airports accommodate growing passenger demand, improve operational efficiency and create a smoother travel experience while preparing the airports for future growth.

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Jacobs to support Washington DC area airport modernization program.

Jacobs will assist MWAA in overseeing a phased modernization that introduces new terminal processing areas, improves passenger circulation and updates aging concourses with more efficient, future-ready technology and infrastructure. Support services to be provided under a five-year contract, which could be extended for additional years, may include staff augmentation for administrative and technical engineering tasks, engineering oversight of project design, environmental program support, project controls, contract administration and construction management.

Jacobs Chair and CEO Bob Pragada said: "Washington Dulles and Reagan National are among the most renowned airports in the world, and this revitalization gives us the opportunity to build on their legacy. Our focus is

on creating a travel experience that is simpler, faster and more connected, while also preparing the airports to meet long-term demand. Together with the U.S. Department of Transportation and MWAA, we're blending thoughtful modernization with the timeless architecture that makes these spaces unique, ensuring the airports continue to serve as a proud gateway to the U.S. national capital for decades to come."

Metropolitan Washington Airports Authority, President & CEO Jack Potter said: "Package T, which is an extension of the airport's underground train system and related work, is a key component of our Dulles Global Gateway initiative to transform and modernize the Washington area's premier international airport. Jacobs, with its blend of aviation, rail and transportation experience, including work on the Airports Authority's recent construction of the Metrorail Silver Line project, will be instrumental in moving this important project forward."

Planned improvements across landside, terminal and airfield operations aim to make the passenger journey easier from end to end. Updated check-in, security and baggage systems will reduce wait times and improve passenger flow. New concourse connectors will provide direct links between the concourses, giving travelers more predictable routes through the terminal. Inside the concourses, added natural light, expanded gate areas and refreshed amenities will create a more open and comfortable experience.

The modernization also prepares both airports for future growth. At Dulles, new international and domestic concourses and an expanded central processing area will support long-term demand. The program also includes provisions for exploring future mobility enhancements, such as high-speed moving walkways and small autonomous shuttle technologies to improve how people move through the airports. New retail and dining areas will be located in high-traffic zones to improve convenience for travelers while supporting airport revenue generation.

Jacobs Aviation Market Director – Americas Steve Pelham said: "Modernizing airports while they remain fully operational requires careful planning, smart construction sequencing and close collaboration among airport operators, airlines and project delivery organizations. Working alongside MWAA, United Airlines and other stakeholders, we'll deliver improvements that enhance the passenger experience, strengthen connectivity and accommodate future growth at Washington Dulles."

Ranked No. 1 in Aviation by **Engineering News-Record** for the second consecutive year, Jacobs is shaping the future of aviation infrastructure at more than 150 airports globally, including major U.S. programs at **Hartsfield-Jackson Atlanta International Airport**, **Los Angeles International Airport**, **Denver International Airport** and **Baltimore/Washington International Thurgood Marshall Airport's** transformative terminal expansion.

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provide end-to-end services in advanced manufacturing, cities & places, energy, environmental, life sciences, transportation and water. From advisory and consulting, feasibility, planning, design, program and lifecycle management, we're creating a more connected and sustainable world. See how at **jacobs.com** and connect with us on **LinkedIn**, **Instagram**, **X** and **Facebook**.

Certain statements contained in this press release constitute forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements are statements that do not directly relate to any historical or current fact. When used herein, words such as "expects," "anticipates," "believes," "seeks," "estimates," "plans," "intends," "future," "will," "would," "could," "can," "may," and similar words are intended to identify forward-looking statements. We base these forward-looking statements on management's current estimates and expectations, as well as currently available competitive, financial and economic data. Forward-looking statements, however, are inherently uncertain. There are a variety of factors that could cause business results to differ materially from our forward-looking statements including, but not limited to, uncertainties as to, the timing of the award of projects and funding and potential changes to the amounts provided for under the Infrastructure Investment and Jobs Act and other legislation and executive orders related to governmental spending, including any directive to federal agencies to reduce federal spending or the size of the federal workforce, and changes in U.S. or foreign tax laws, including the tax legislation enacted in the U.S. in July 2025, statutes, rules, regulations or ordinances, including the impact of, and changes to tariffs and retaliatory tariffs or trade policies, that may adversely impact our future financial positions or results of operations, as well as general economic conditions, including inflation and the actions taken by monetary authorities in response to inflation, changes in interest rates and foreign currency exchange rates, changes in capital markets, the possibility of a recession or economic downturn, and increased uncertainty and risks, including policy risks and potential civil unrest, relating to the outcome of elections across our key markets and elevated geopolitical tension and conflicts, among others. For a description of these and additional factors that may occur that could cause actual results to differ from our forward-looking statements, see our filings with the U.S. Securities and Exchange Commission. The company is not under any duty to update any of the forward-looking statements after the date of this press release to conform to actual results, except as required by applicable law.

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