



NEWS RELEASE

Jacobs extends role in San Francisco's multibillion-dollar resilience initiative

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Protecting transit, utilities and emergency systems from seismic and climate threats

DALLAS--(BUSINESS WIRE)-- **Jacobs** (NYSE: J) will continue serving as program manager for the **Port of San Francisco's Waterfront Resilience Program**, a multiyear initiative to protect and future-proof the city's historic waterfront. The multi-billion-dollar program addresses earthquake safety, near-term flood protection and long-term adaptation to sea level rise.

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San Francisco's historic waterfront.

Adapting 7.5 miles of the waterfront, including preserving

and fortifying the city's 100-year-old Embarcadero Seawall, the program will better protect critical regional transportation facilities, utilities and over \$100 billion in assets and annual economic activity. Supporting the program for nearly a decade, Jacobs will continue as program manager guiding program development, strategic planning and engineering, working with **PA Consulting** to leverage innovation, ecosystem governance and scenario planning for the next phase of critical infrastructure modernization.

Jacobs Executive Vice President Eva Wood said: "The Waterfront Resilience Program is more than an infrastructure improvement program — it's a lifeline for the city's future. Having worked on the program since its inception in 2017, Jacobs brings deep experience in navigating the opportunities unique to San Francisco's historic waterfront. Our continued work on this program will shape a resilient, vibrant waterfront for generations to come."

The program's life-safety upgrades will reinforce historic piers, wharfs and buildings that support emergency response, sea level rise recovery and the city's municipal transit and utility systems.

Ranked as No. 2 in Program Management by **Engineering News-Record**, Jacobs delivers some of today's most complex and challenging infrastructure and resilience programs. The company has helped manage the United Kingdom's **major flood risk management program** in London and the Thames Estuary, advance Singapore's national coastal adaptation and resilience efforts, **rebuild the U.S. Virgin Islands** after Hurricanes Irma and Maria, and is designing the **world's largest coastal storm surge barrier along the Texas Gulf Coast**.

At Jacobs, we're challenging today to reinvent tomorrow – delivering outcomes and solutions for the world's most complex challenges. With approximately \$12 billion in annual revenue and a team of approximately 47,000, we provide end-to-end services in advanced manufacturing, cities & places, energy, environmental, life sciences, transportation and water. From advisory and consulting, feasibility, planning, design, program and lifecycle management, we're creating a more connected and sustainable world. See how at **jacobs.com** and connect with us on **LinkedIn**, **Instagram**, **X** and **Facebook**.

About PA Consulting

On March 20, 2026, Jacobs **completed its acquisition** of the remaining equity interest in PA Consulting. The combined business serves clients across sectors, including government and private organizations, supporting work from strategy and design through execution across major capital programs, digital innovation and operational change.

Certain statements contained in this press release constitute forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements are statements that do not directly relate to any historical or current fact. When used herein, words such as "expects," "anticipates," "believes," "seeks," "estimates," "plans," "intends," "future," "will," "would," "could," "can," "may," and similar words are intended to identify forward-looking statements. We base these forward-looking statements on management's current estimates and expectations, as well as currently available competitive, financial and economic data. Forward-looking statements, however, are inherently uncertain. There are a variety of factors that could cause business results to differ materially from our forward-looking statements including, but not limited to, uncertainties as to, the timing of the award of projects and funding and potential changes to the amounts provided for under the Infrastructure Investment and Jobs Act and other legislation and executive orders related to governmental spending, including any directive to federal agencies to reduce federal spending or the size of the federal workforce, and changes in U.S. or foreign tax laws, including the tax legislation enacted in the U.S. in July 2025, statutes, rules, regulations or ordinances, including the impact of, and changes to tariffs and retaliatory tariffs or

trade policies, that may adversely impact our future financial positions or results of operations, as well as general economic conditions, including inflation and the actions taken by monetary authorities in response to inflation, changes in interest rates and foreign currency exchange rates, changes in capital markets, the possibility of a recession or economic downturn, and increased uncertainty and risks, including policy risks and potential civil unrest, relating to the outcome of elections across our key markets and elevated geopolitical tension and conflicts, among others. For a description of these and additional factors that may occur that could cause actual results to differ from our forward-looking statements, see our filings with the U.S. Securities and Exchange Commission. The company is not under any duty to update any of the forward-looking statements after the date of this press release to conform to actual results, except as required by applicable law.

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For press/media inquiries:

media@jacobs.com

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