



# Fourth Quarter Fiscal 2026

May 27, 2026





## **NEIL BRINKER**

*President and Chief Executive Officer*

## **MICK LUCARELI**

*Executive Vice President and Chief Financial Officer*

## **KATHY POWERS**

*Vice President, Treasurer, and Investor Relations*

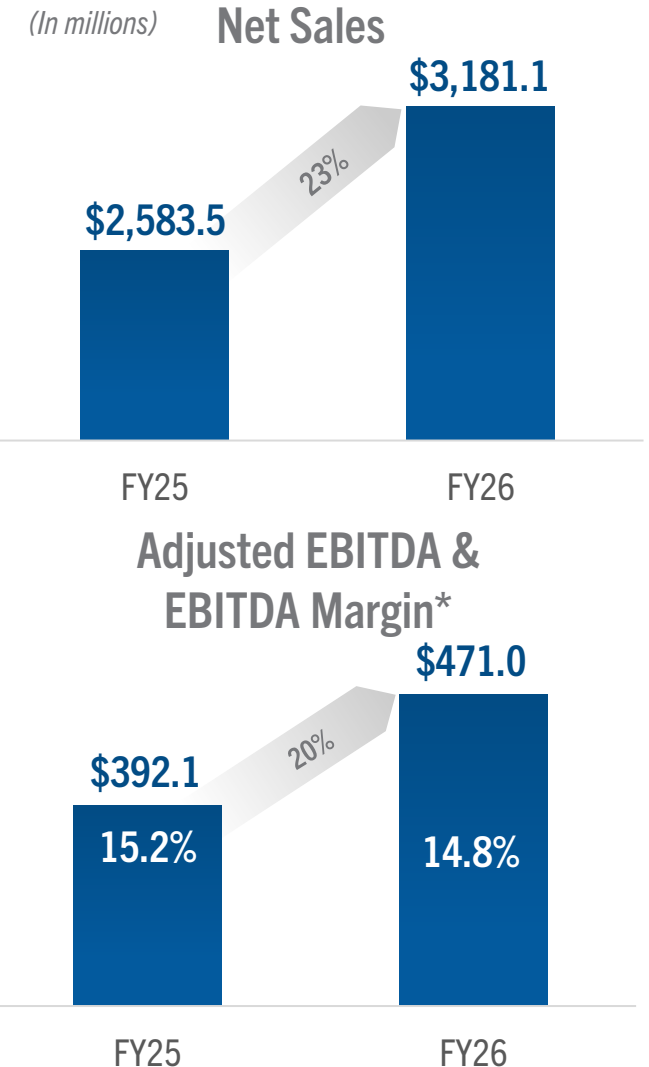
# Forward-Looking Statements

---

This presentation contains statements, including information about future financial performance and market conditions, accompanied by phrases such as “believes,” “estimates,” “expects,” “plans,” “anticipates,” “intends,” “projects,” and other similar “forward-looking” statements, as defined in the Private Securities Litigation Reform Act of 1995. Modine's actual results, performance or achievements may differ materially from those expressed or implied in these statements because of certain risks and uncertainties, including, but not limited to those described under “Risk Factors” in Item 1A of Part I of the Company's Annual Report on Form 10-K for the year ended March 31, 2025. Other risks and uncertainties include, but are not limited to, the following: the impact of potential adverse developments or disruptions in the global economy and financial markets, including impacts related to geopolitical tensions and military conflicts, including the conflict between the U.S. and Iran, inflation, energy costs, government incentive or funding programs, supply chain challenges or supplier constraints, logistical disruptions, tariffs, sanctions and other trade issues or cross-border trade restrictions; the impact of other economic, social and political conditions, changes and challenges in the markets where we operate and compete, including foreign currency exchange rate fluctuations, changes in interest rates, tightening of the credit markets, recession or recovery therefrom, restrictions associated with importing and exporting and foreign ownership, public health crises, and the general uncertainties, including the impact on demand for our products and the markets we serve from regulatory and/or policy changes that have been or may be implemented in the U.S. or abroad, including those related to tax and trade, climate change, and public health threats; the overall health and pricing focus of our customers; changes or threats to the market growth prospects for our customers; our ability to successfully exit portions of our business that do not align with our strategic plans, including the various risks related to the pending Reverse Morris Trust transaction with Gentherm; our ability to realize the sales growth and return on investments anticipated in our Data Centers business and our ability to execute on other organic growth opportunities and acquisitions; our ability to realize anticipated benefits, including improved profit margins and cash flow, from strategic initiatives and our continued application of 80/20 principles across our businesses; our ability to be at the forefront of technological advances and the impacts of any changes in the adoption rate of technologies that we expect to drive sales growth; our ability to effectively and efficiently manage our operations in response to sales volume changes, including maintaining adequate production capacity to meet demand in our growing businesses, particularly in our Data Centers business, while also completing restructuring activities and realizing benefits thereof; our ability to fund our global liquidity requirements efficiently and comply with the financial covenants in our credit agreements; operational inefficiencies as a result of product or program launches, unexpected volume increases or decreases, product transfers and product warranty and liability claims; the impact on Modine of any significant increases in commodity prices, particularly aluminum, copper, steel and stainless steel (nickel) and other purchased components and related costs, and our ability to adjust product pricing in response to any such increases; our ability to recruit and maintain talent in managerial, leadership, operational and administrative functions and to mitigate increased labor costs; our ability to protect our proprietary information and intellectual property from theft or attack; the impact of any substantial disruption or material breach of our information technology systems; costs and other effects of environmental investigation, remediation or litigation and the increasing emphasis on environmental, social and corporate governance matters; our ability to realize the benefits of deferred tax assets and the impact of changes in tax regulations; and other risks and uncertainties identified in our public filings with the U.S. Securities and Exchange Commission. Forward-looking statements are as of the date of this presentation, and we do not assume any obligation to update any forward-looking statements.

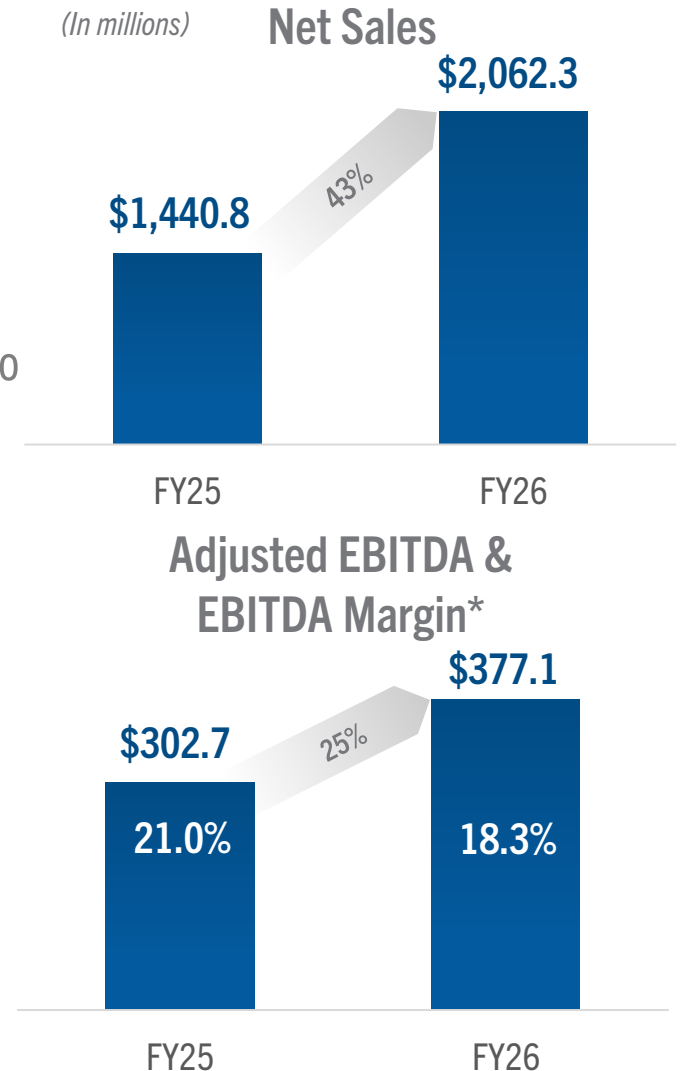
# Opening Comments

- Fourth consecutive record year of revenue and adjusted EBITDA, including strong fourth quarter performance
- Significantly advanced our strategic transformation, accelerating the evolution of our portfolio to become a higher margin and higher growth company
  - Completed three strategic acquisitions
  - Announced capacity expansion for data center products in the U.S.
  - Announced plan to spin-off Performance Technologies
  - Reached a landmark multi-year capacity agreement with a key strategic data center customer to supply more than \$4 billion of cooling products during calendar years 2027 through 2029



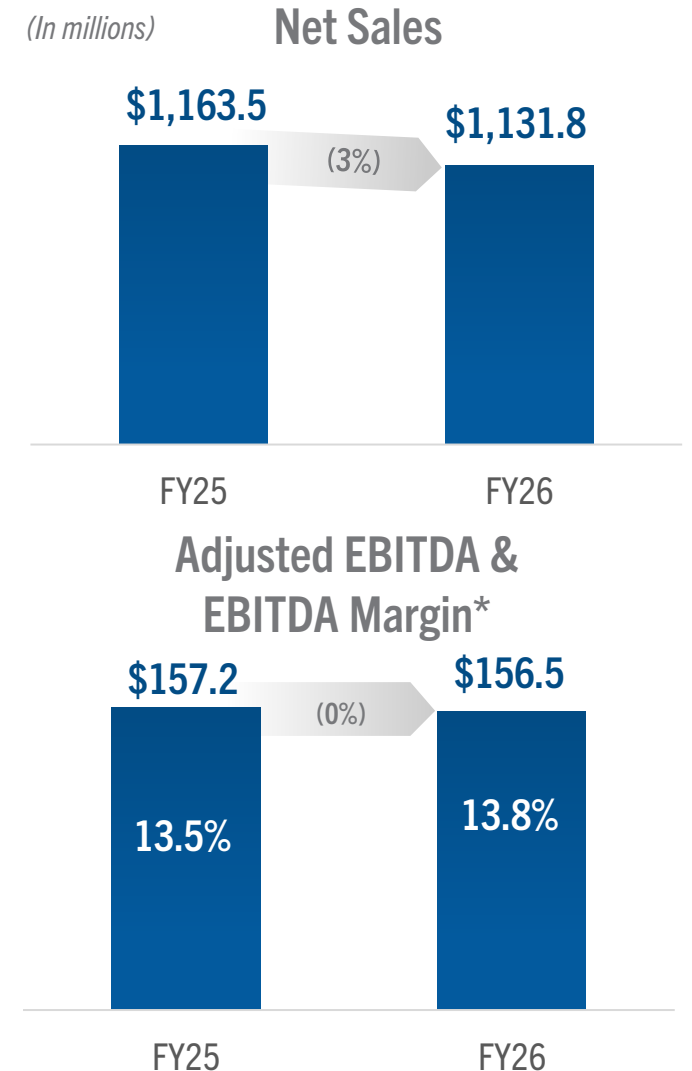
# Climate Solutions

- Delivered 43% revenue growth in FY26, organic growth of 32%, including a 73% increase in Data Centers
- Data Centers revenue exceeded \$400 million in Q4, despite losing 20 shifts due to severe weather
- Ended the year with second consecutive quarter of record order intake
- Proactively managing supply chain to ensure our growth trajectory; we are confident in our ability to manage short-term challenges
- Data Center market outlook remains incredibly strong with a heavy concentration in North America
- We are excited about our 3-megawatt chiller product; delivers a 50% increase in cooling capacity
- Heat Transfer Solutions revenue grew 19% in Q4 FY26; largely driven by higher coils sales to data center and heat pump customers
- HVAC Technologies revenue growth of 51% in Q4 FY26; driven by our recent acquisitions
- Commercial HVAC portion of our Scott Springfield business is poised for a strong recovery
- Heating business expected to have a good year in fiscal 2027, led by the agricultural heating markets served by L.B. White



# Performance Technologies

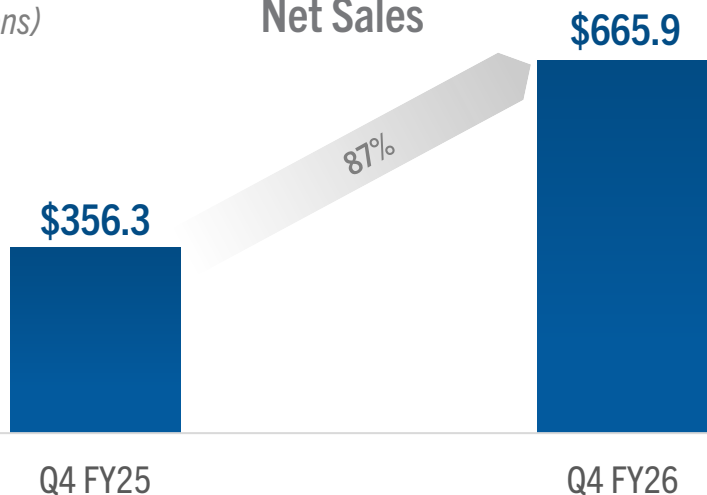
- Making excellent progress on preparing for the planned spin-off and merger with Gentherm; expect to close the transaction before the end of the calendar year
- Adjusted EBITDA margin increased 30 bps to 13.8% in fiscal 2026
  - Margins negatively impacted during Q4 FY26 by higher material costs, including the impact of tariffs
  - We expect improvement in fiscal 2027 as we pass through and recover these costs
- We see an opportunity for a return for growth in the stationary power market in fiscal 2027; continued slow growth in the automotive and construction equipment markets
- Proactively working to mitigate the impact from 232 aluminum tariffs; we have a proven track record of managing these costs



# Climate Solutions

(In millions)

## Net Sales



## 158% Data Centers

- Strong annual and sequential growth driven by capacity expansion in North America



## 51% HVAC Technologies

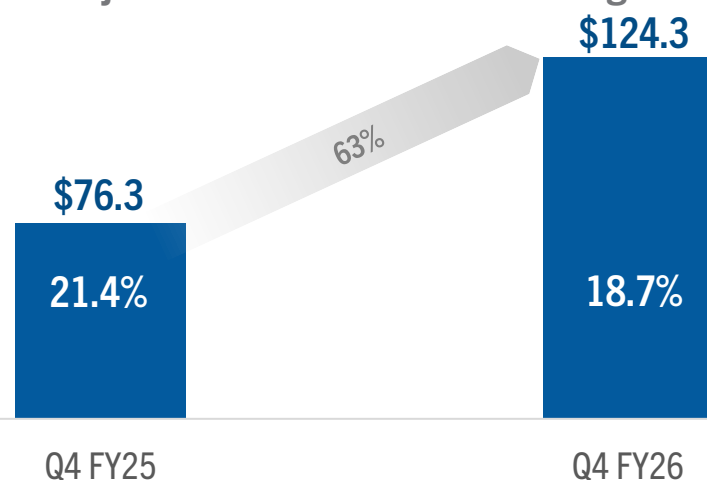
- Acquisitions contributed \$38M, slightly offset by lower heating and indoor air quality product sales



## 19% Heat Transfer Solutions (HTS)

- Growth driven by higher demand for coils to commercial HVAC and data center customers

## Adjusted EBITDA & EBITDA Margin\*

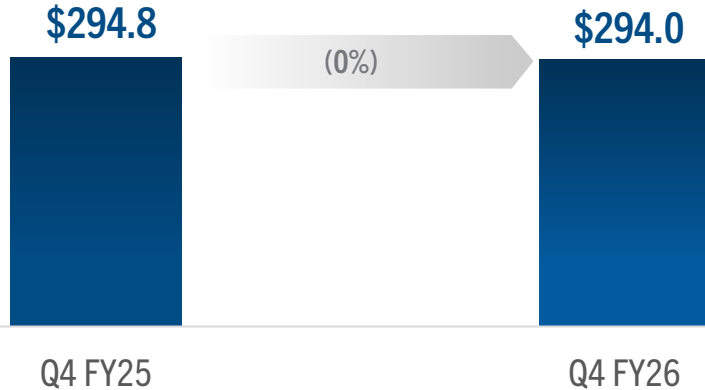


- Adjusted EBITDA growth from strong sales growth and acquisitions
- Q4 FY26 margin remains down from the prior year, but continues to improve sequentially; up 80 bps from prior quarter
  - Severe weather impacted production and labor efficiency for the segment
  - HVAC Technologies impacted by business mix and acquisition integrations
  - DC dealing with supplier shortages; continuing to absorb incremental fixed costs
  - Expect to pass on most of the higher tariffs and material costs to customers
- Anticipate strong revenue and earnings growth for Data Centers in FY27 as capacity expansion continues and demand remains strong

# Performance Technologies

(In millions)

## Net Sales



-5%

### Heavy-Duty Equipment

- Primarily driven by lower GenSet revenue

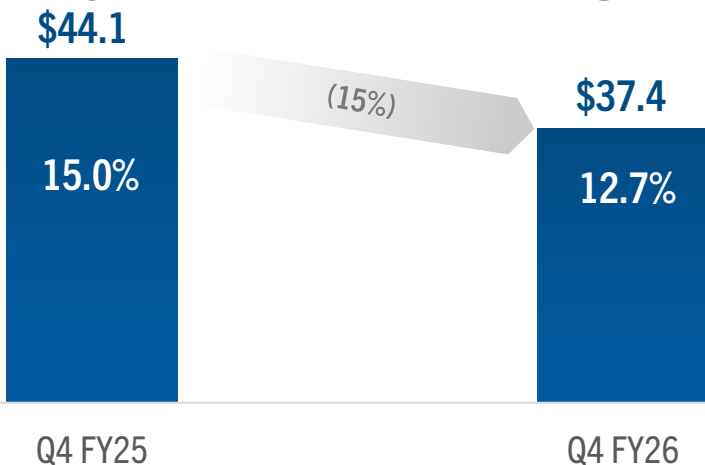


4%

### On-Highway Applications

- Higher sales to automotive and commercial vehicle customers

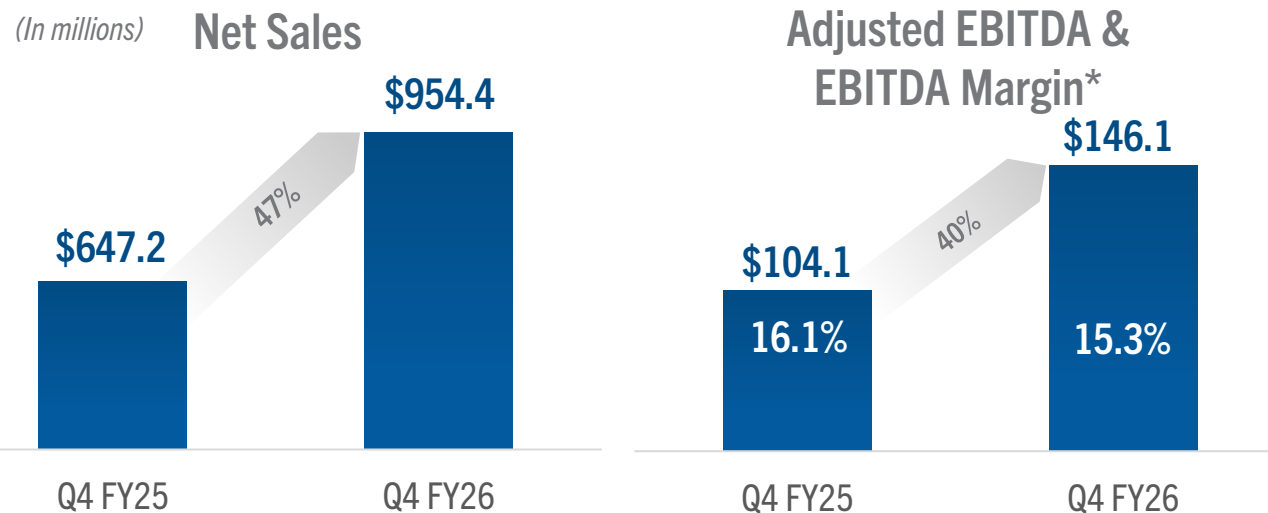
## Adjusted EBITDA & EBITDA Margin\*



- Slightly lower revenue; mostly driven by lower volumes, partially offset by \$12 million of positive FX
- 230 bps decline in adjusted EBITDA margin mainly due to lower volume, pass through of rising commodity metal costs and recovery of tariffs
- Cost saving initiatives contributed to \$5M reduction in SG&A expenses
- Full year FY26 adjusted EBITDA margin improved by 30 bps to 13.8% on lower revenues and cost headwinds

# Financial Review

(In millions)	Q4 FY26	Q4FY25
Net Sales	\$954.4	\$647.2
Gross Profit	214.7	166.0
<i>% of net sales</i>	22.5%	25.7%
SG&A expenses	101.7	81.5
<i>% of net sales</i>	10.7%	12.6%
Operating Income	103.9	74.5
<i>% of net sales</i>	10.9%	11.5%
Adjusted EBITDA*	146.1	104.1
<i>% of net sales</i>	15.3%	16.1%
Adjusted EPS*	\$1.71	\$1.12



- Sales growth driven by Data Centers and HVAC Technologies, including recent acquisitions
- Gross profit increased 29%; driven by higher data center sales volume and acquisitions
- SG&A increased well below rate of revenue growth and included \$12.5M of disposition costs related to PT spin-off; improved as a percent of sales by 190 bps to 10.7%
- Adjusted EBITDA growth of 40% and Adjusted EPS increased 53%

# Cash Flow and Metrics

Cash Flow and Metrics	FY26
Free Cash Flow	\$105 million
Net Debt (as of March 31)	\$363 million
Leverage Ratio (as of March 31)	0.8x
Capital Expenditures	\$143 million

## Modine Maintains Strong Balance Sheet & Liquidity

- \$153 million of free cash flow in the quarter; driven by a data center customer upfront cash payment
- Net debt increased \$84M from the prior fiscal year end March 31, driven by acquisitions and data center investments
- Leverage ratio remains low at 0.8x, anticipating further decline by next fiscal year end
- Balance sheet remains strong to support both organic growth and acquisition initiatives

# Fiscal 2027 Outlook

Metrics	Guidance	Comments
Net Sales	+20% to +35%	\$3.82B to \$4.29B
Adjusted EBITDA*	\$650M to \$680M	+38% to +44%

FY27 Segment Sales Outlook	
Data Centers	+60% to +80%
Commercial HVAC	+5% to +10%
Performance Technologies	Flat to +5%

## Introducing our Revenue and Earnings Outlook

- Beginning with 1Q FY27, we will report three segments; Data Centers, Commercial HVAC (comprised of HTS and HVAC Technologies) and Performance Technologies
- Guidance includes PT business for the full fiscal year, will update once timing of spin-off transaction is finalized
- Anticipating revenue growth of 20% to 35%
  - Expecting Data Center sales to grow 60-80% this year including above market growth in North America
  - Expecting Commercial HVAC sales to benefit from our heating business and a return to growth in Indoor Air Quality (IAQ) products
  - Expecting Performance Technologies to benefit from growth in stationary power generation, with other markets generally flat
- Adjusted EBITDA range driven by higher data center revenue and margin improvement
- We will provide recast segment financial results for FY26 under the new structure in July
- Updated interest, depreciation, income tax, capital expenditures and free cash flow assumptions included in the appendix

# Appendix



# GAAP Income Statement

**Modine Manufacturing Company**  
**Consolidated statements of operations (unaudited)**  
(In millions, except per share amounts)

	Three months ended March 31,		Twelve months ended March 31,	
	2026	2025	2026	2025
Net sales	\$ 954.4	\$ 647.2	\$ 3,181.1	\$ 2,583.5
Cost of sales	739.7	481.2	2,450.0	1,939.7
<b>Gross profit</b>	<b>214.7</b>	<b>166.0</b>	<b>731.1</b>	<b>643.8</b>
Selling, general & administrative expenses	101.7	81.5	360.1	332.1
Restructuring expenses	5.2	10.0	20.6	28.2
Impairment charge	—	—	4.1	—
Loss on sale of assets	3.9	—	3.9	—
<b>Operating income</b>	<b>103.9</b>	<b>74.5</b>	<b>342.4</b>	<b>283.5</b>
Interest expense	(8.6)	(5.3)	(31.6)	(26.4)
Pension termination charge	—	—	(116.1)	—
Other income (expense) – net	0.3	(2.4)	(8.2)	(3.1)
<b>Earnings before income taxes</b>	<b>95.6</b>	<b>66.8</b>	<b>186.5</b>	<b>254.0</b>
Provision for income taxes	(22.0)	(16.7)	(63.2)	(68.5)
<b>Net earnings</b>	<b>73.6</b>	<b>50.1</b>	<b>123.3</b>	<b>185.5</b>
Net earnings attributable to noncontrolling interest	(0.3)	(0.5)	(1.8)	(1.5)
<b>Net earnings attributable to Modine</b>	<b>\$ 73.3</b>	<b>\$ 49.6</b>	<b>\$ 121.5</b>	<b>\$ 184.0</b>

# Non-GAAP Reconciliations\*

## Modine Manufacturing Company Adjusted financial results (unaudited) (In millions, except per share amounts)

	Three months ended March 31,		Twelve months ended March 31,	
	2026	2025	2026	2025
Net earnings	\$ 73.6	\$ 50.1	\$ 123.3	\$ 185.5
Interest expense	8.6	5.3	31.6	26.4
Provision for income taxes	22.0	16.7	63.2	68.5
Depreciation and amortization expense	20.6	19.2	79.7	77.7
Other (income) expense – net	(0.3)	2.4	8.2	3.1
Restructuring expenses <sup>(a)</sup>	5.2	10.0	20.6	28.2
Impairment charge <sup>(b)</sup>	—	—	4.1	—
Loss on sale of assets <sup>(c)</sup>	3.9	—	3.9	—
Pension termination charge <sup>(d)</sup>	—	—	116.1	—
Acquisition and integration costs <sup>(e)</sup>	—	0.3	5.3	2.3
Disposition costs <sup>(f)</sup>	12.5	—	15.0	—
Environmental charges <sup>(g)</sup>	—	0.1	—	0.4
<b>Adjusted EBITDA</b>	<b>\$ 146.1</b>	<b>\$ 104.1</b>	<b>\$ 471.0</b>	<b>\$ 392.1</b>
Net earnings per share attributable to Modine shareholders – diluted	\$ 1.36	\$ 0.92	\$ 2.26	\$ 3.42
Restructuring expenses <sup>(a)</sup>	0.07	0.16	0.30	0.45
Impairment charge <sup>(b)</sup>	—	—	0.08	—
Loss on sale of assets <sup>(c)</sup>	0.07	—	0.07	—
Pension termination charge <sup>(d)</sup>	—	—	1.92	—
Acquisition and integration costs <sup>(e)</sup>	—	0.04	0.08	0.18
Disposition costs <sup>(f)</sup>	0.17	—	0.20	—
Tax law changes <sup>(h)</sup>	0.04	—	0.11	—
<b>Adjusted earnings per share</b>	<b>\$ 1.71</b>	<b>\$ 1.12</b>	<b>\$ 5.02</b>	<b>\$ 4.05</b>

# Non-GAAP Reconciliations

---

- (a) Restructuring expenses primarily consist of employee severance expenses and equipment transfer costs. The tax benefit related to restructuring expenses during the fourth quarter of fiscal 2026 and fiscal 2025 was \$1.3 million and \$1.5 million, respectively. The tax benefit related to restructuring expenses during fiscal 2026 and fiscal 2025 was \$4.3 million and \$4.0 million, respectively.
- (b) During the second quarter of fiscal 2026, the Company recorded a \$4.1 million non-cash asset impairment charge related to its technical service center and administrative support facility in Germany, which it expects to sell during fiscal 2027. There was no tax impact associated with this impairment charge.
- (c) During the fourth quarter of fiscal 2026, the Company recorded a \$3.9 million loss resulting from the settlement of a loan facility that was provided in connection with the sale of its Austrian automotive business in fiscal 2022. There was no tax impact associated with this loss.
- (d) During the third quarter of fiscal 2026, the Company recorded a non-cash pension termination charge of \$116.1 million to recognize actuarial losses that were included within accumulated other comprehensive loss on its consolidated balance sheet. The tax benefit related to the pension termination charge was \$13.1 million.
- (e) The fiscal 2026 costs primarily relate to the acquisitions of Climate by Design International and L.B. White and include fees for transaction advisory services, legal, accounting, and other professional services and costs directly associated with integration activities. The acquisition costs also include \$1.3 million for the impact of inventory purchase accounting adjustments. The fiscal 2025 costs relate to the acquisition of Scott Springfield Manufacturing, including \$1.6 million for the impact of an inventory purchase accounting adjustment. In addition, for purposes of calculating adjusted EPS in fiscal 2025, the Company adjusted for \$10.6 million of incremental amortization expense recorded in the Climate Solutions segment associated with an acquired order backlog intangible asset. The tax benefit related to the acquisition costs during fiscal 2026 and 2025 was \$0.8 million and \$2.9 million, respectively. The tax benefit related to the acquisition costs during the fourth quarter of fiscal 2025 was \$0.7 million.
- (f) Disposition costs primarily relate to the proposed Reverse Morris Trust transaction with Gentherm and include fees for legal, accounting, tax, and other professional services and other costs directly related to the transaction. The tax benefit related to the disposition costs during the fourth quarter and during fiscal 2026 was \$3.2 million and \$3.9 million, respectively.
- (g) Environmental charges, including related legal costs, are recorded as SG&A expenses and relate to previously-owned facilities.
- (h) The provisions of the One Big Beautiful Bill Act, which was enacted in July 2025, negatively impacted the Company's income tax expense for the fourth quarter and during fiscal 2026 by \$2.1 million and \$5.8 million, respectively. The higher income tax expense was primarily due to impacts related to state deferred taxes and the utilization of foreign tax credits.

# Non-GAAP Reconciliations

## Modine Manufacturing Company Segment adjusted financial results (unaudited) (In millions)

	Three months ended March 31, 2026				Three months ended March 31, 2025			
	Climate Solutions	Performance Technologies	Corporate and eliminations	Total	Climate Solutions	Performance Technologies	Corporate and eliminations	Total
Operating income	\$ 108.8	\$ 27.7	\$ (32.6)	\$ 103.9	\$ 61.5	\$ 29.9	\$ (16.9)	\$ 74.5
Depreciation and amortization expense	12.6	7.5	0.5	20.6	11.6	7.4	0.2	19.2
Restructuring expenses <sup>(a)</sup>	2.9	2.2	0.1	5.2	3.2	6.8	—	10.0
Loss on sale of assets <sup>(a)</sup>	—	—	3.9	3.9	—	—	—	—
Acquisition and integration costs <sup>(a)</sup>	—	—	—	—	—	—	0.3	0.3
Disposition costs <sup>(a)</sup>	—	—	12.5	12.5	—	—	—	—
Environmental charges <sup>(a)</sup>	—	—	—	—	—	—	0.1	0.1
<b>Adjusted EBITDA</b>	<b>\$ 124.3</b>	<b>\$ 37.4</b>	<b>\$ (15.6)</b>	<b>\$ 146.1</b>	<b>\$ 76.3</b>	<b>\$ 44.1</b>	<b>\$ (16.3)</b>	<b>\$ 104.1</b>
Net sales	\$ 665.9	\$ 294.0	\$ (5.5)	\$ 954.4	\$ 356.3	\$ 294.8	\$ (3.9)	\$ 647.2
<b>Adjusted EBITDA margin</b>	<b>18.7 %</b>	<b>12.7 %</b>		<b>15.3 %</b>	<b>21.4 %</b>	<b>15.0 %</b>		<b>16.1 %</b>

	Twelve months ended March 31, 2026				Twelve months ended March 31, 2025			
	Climate Solutions	Performance Technologies	Corporate and eliminations	Total	Climate Solutions	Performance Technologies	Corporate and eliminations	Total
Operating income	\$ 321.1	\$ 109.7	\$ (88.4)	\$ 342.4	\$ 248.4	\$ 108.0	\$ (72.9)	\$ 283.5
Depreciation and amortization expense	47.5	30.8	1.4	79.7	48.3	28.7	0.7	77.7
Restructuring expenses <sup>(a)</sup>	8.5	11.9	0.2	20.6	6.0	20.5	1.7	28.2
Impairment charge <sup>(a)</sup>	—	4.1	—	4.1	—	—	—	—
Loss on sale of assets <sup>(a)</sup>	—	—	3.9	3.9	—	—	—	—
Acquisition and integration costs <sup>(a)</sup>	—	—	5.3	5.3	—	—	2.3	2.3
Disposition costs <sup>(a)</sup>	—	—	15.0	15.0	—	—	—	—
Environmental charges <sup>(a)</sup>	—	—	—	—	—	—	0.4	0.4
<b>Adjusted EBITDA</b>	<b>\$ 377.1</b>	<b>\$ 156.5</b>	<b>\$ (62.6)</b>	<b>\$ 471.0</b>	<b>\$ 302.7</b>	<b>\$ 157.2</b>	<b>\$ (67.8)</b>	<b>\$ 392.1</b>
Net sales	\$ 2,062.3	\$ 1,131.8	\$ (13.0)	\$ 3,181.1	\$ 1,440.8	\$ 1,163.5	\$ (20.8)	\$ 2,583.5
<b>Adjusted EBITDA margin</b>	<b>18.3 %</b>	<b>13.8 %</b>		<b>14.8 %</b>	<b>21.0 %</b>	<b>13.5 %</b>		<b>15.2 %</b>

<sup>(a)</sup> See the adjusted financial results on slide 14 and related footnotes on slide 15 for additional information regarding these adjustments.

# Non-GAAP Reconciliations

## Modine Manufacturing Company

### Net debt (unaudited)

(In millions)

	<b>March 31, 2026</b>	March 31, 2025
Debt due within one year	<b>\$ 51.4</b>	\$ 54.1
Long-term debt	<b>384.9</b>	296.7
<b>Total debt</b>	<b>436.3</b>	350.8
Less: cash and cash equivalents	<b>73.5</b>	71.6
<b>Net debt</b>	<b>\$ 362.8</b>	\$ 279.2

### Free cash flow (unaudited)

(In millions)

	Three months ended March 31,		Twelve months ended March 31,	
	2026	2025	2026	2025
Net cash provided by operating activities	<b>\$ 194.9</b>	\$ 54.8	<b>\$ 248.7</b>	\$ 213.3
Expenditures for property, plant and equipment	<b>(42.1)</b>	(27.7)	<b>(143.3)</b>	(84.0)
<b>Free cash flow</b>	<b>\$ 152.8</b>	\$ 27.1	<b>\$ 105.4</b>	\$ 129.3

# Non-GAAP Reconciliations

## Organic sales and organic sales growth (unaudited) (In millions)

	Three months ended March 31, 2026				Three months ended March 31, 2025			Organic Sales Growth
	External Sales	Effect of Exchange Rate Changes	Effect of Acquisitions	Organic Sales	External Sales	Effect of Dispositions	Sales Excluding Dispositions	
Net sales:								
Climate Solutions	\$ 662.0	\$ (17.1)	\$ (38.2)	\$ 606.7	\$ 356.3	\$ —	\$ 356.3	70 %
Performance Technologies	292.4	(12.0)	—	280.4	290.9	—	290.9	(4)
Net Sales	\$ 954.4	\$ (29.1)	\$ (38.2)	\$ 887.1	\$ 647.2	\$ —	\$ 647.2	37 %
	Twelve months ended March 31, 2026				Twelve months ended March 31, 2025			Organic Sales Growth
	External Sales	Effect of Exchange Rate Changes	Effect of Acquisitions	Organic Sales	External Sales	Effect of Dispositions	Sales Excluding Dispositions	
Net sales:								
Climate Solutions	\$ 2,055.4	\$ (37.6)	\$ (119.1)	\$ 1,898.7	\$ 1,440.6	\$ —	\$ 1,440.6	32 %
Performance Technologies	1,125.7	(25.3)	—	1,100.4	1,142.9	—	1,142.9	(4)%
Net Sales	\$ 3,181.1	\$ (62.9)	\$ (119.1)	\$ 2,999.1	\$ 2,583.5	\$ —	\$ 2,583.5	16 %

# Forward-Looking Non-GAAP Financial Measures

---

The Company's fiscal 2027 guidance includes adjusted EBITDA and free cash flow, which are non-GAAP financial measures.

The fiscal 2027 guidance for adjusted EBITDA includes the Company's estimates for interest expense of approximately \$15 to \$18 million, a provision for income taxes of approximately \$135 to \$145 million, and depreciation and amortization expense of approximately \$90 to \$95 million. This non-GAAP financial measure also excludes certain cash and non-cash expenses or gains. These expenses and gains may be significant and include items such as restructuring expenses (including severance and equipment transfer costs), impairment charges, acquisition and disposition costs, and certain other items. In connection with the pending Reverse Morris Trust transaction with Gentherm, the Company expects to incur approximately \$30 to \$40 million of additional costs during fiscal 2027, primarily for transaction advisory, legal, accounting, tax and other professional services. Estimates of other expenses and gains for fiscal 2027 that will be excluded for adjusted EBITDA are not available due to the low visibility and unpredictability of these items.

The Company expects free cash flow for fiscal 2027 to be in the range of 4 to 6 percent as a percentage of net sales. The Company estimates capital expenditures will total approximately \$150 to \$200 million in fiscal 2027.