



CAMDEN NATIONAL CORPORATION  
 ATTN: INVESTOR RELATIONS  
 2 ELM STREET  
 P.O. BOX 310  
 CAMDEN, ME 04843



**SCAN TO  
 VIEW MATERIALS & VOTE**



**VOTE BY INTERNET**

*Before The Meeting* - Go to [www.proxyvote.com](http://www.proxyvote.com) or scan the QR Barcode above

Use the Internet to transmit your voting instructions and for electronic delivery of information up until 11:59 p.m. Eastern Time on May 18, 2026. Have your proxy card in hand when you access the web site and follow the instructions to obtain your records and to create an electronic voting instruction form.

*During The Meeting* - Go to [www.virtualshareholdermeeting.com/CAC2026](http://www.virtualshareholdermeeting.com/CAC2026)

You may attend the meeting via the Internet and vote during the meeting. **The 2026 Annual Meeting of Shareholders will be online in a virtual meeting format via live webcast. You will not be able to attend the Annual Meeting physically in person.** Have the information that is printed in the box marked by the arrow available and follow the instructions.

**VOTE BY PHONE - 1-800-690-6903**

Use any touch-tone telephone to transmit your voting instructions up until 11:59 p.m. Eastern Time on May 18, 2026. Have your proxy card in hand when you call and then follow the instructions.

**VOTE BY MAIL**

Mark, sign and date your proxy card and return it in the postage-paid envelope we have provided or return it to Vote Processing, c/o Broadridge, 51 Mercedes Way, Edgewood, NY 11717.

TO VOTE, MARK BLOCKS BELOW IN BLUE OR BLACK INK AS FOLLOWS:

V88666-P45453

KEEP THIS PORTION FOR YOUR RECORDS  
 DETACH AND RETURN THIS PORTION ONLY

**THIS PROXY CARD IS VALID ONLY WHEN SIGNED AND DATED.**

**CAMDEN NATIONAL CORPORATION**

The Board of Directors recommends you vote "FOR" ALL NOMINEES FOR DIRECTOR UNDER PROPOSAL 1.

1. The election of each of the eleven directors named in the proxy statement.

**Nominees:**

**For Against Abstain**

- 1a. Craig N. Denekas
- 1b. Simon R. Griffiths
- 1c. Rebecca K. Hatfield
- 1d. Larry K. Haynes
- 1e. S. Catherine Longley
- 1f. Raina L. Maxwell
- 1g. Marie J. McCarthy
- 1h. Robert D. Merrill
- 1i. James H. Page, Ph.D.

**For Against Abstain**

1j. Robin A. Sawyer

1k. Carl J. Soderberg

The Board of Directors recommends you vote "FOR" PROPOSALS 2 and 3.

**For Against Abstain**

- 2. To approve, by non-binding advisory vote, the compensation of the Company's named executive officers ("Say on Pay").
- 3. To ratify the appointment of RSM US LLP as the Company's independent registered public accounting firm for the year ending December 31, 2026.

**NOTE:** Such other business as may properly come before the meeting or any adjournment thereof.

Please sign exactly as your name(s) appear(s) hereon. When signing as attorney, executor, administrator, or other fiduciary, please give full title as such. Joint owners should each sign personally. All holders must sign. If a corporation or partnership, please sign in full corporate or partnership name by authorized officer.

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Signature [PLEASE SIGN WITHIN BOX]

Date

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Signature (Joint Owners)

Date

**Important Notice Regarding the Availability of Proxy Materials for the Annual Meeting:**  
The Notice and Proxy Statement, Annual Report to Shareholders, and Annual Report on Form 10-K  
are available at [www.proxyvote.com](http://www.proxyvote.com).

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**CAMDEN NATIONAL CORPORATION**  
**Annual Meeting of Shareholders**  
**May 19, 2026 9:00 AM, Local Time**  
**This proxy is solicited by the Board of Directors**

The undersigned, having received notice of the Annual Meeting of Shareholders and Proxy Statement, hereby appoints Brandon Y. Boey and Jared L. Merritt, and each of them acting singly, with full power of substitution, attorneys and proxies to represent the undersigned at the Annual Meeting of Shareholders (the "Meeting") of Camden National Corporation (the "Company") to be held virtually at [www.virtualshareholdermeeting.com/CAC2026](http://www.virtualshareholdermeeting.com/CAC2026) on May 19, 2026 at 9:00 AM, local time, or at any adjournment or postponement thereof, with all power which the undersigned would possess if personally present, and to vote all shares of the Company's common stock which the undersigned may be entitled to vote at said meeting upon the proposals described in the accompanying Notice of Annual Meeting and Proxy Statement, dated April 3, 2026, in accordance with the following instructions and with discretionary authority on such other matters as may properly come before the Meeting. All previously dated proxies are hereby revoked.

**THIS PROXY, WHEN PROPERLY EXECUTED, WILL BE VOTED AS DIRECTED BY THE UNDERSIGNED AND, IF NO DIRECTION IS INDICATED, IT WILL BE VOTED FOR ALL THE NOMINEES LISTED IN PROPOSAL 1, AND FOR PROPOSALS 2 AND 3 ON THE REVERSE SIDE AND IN THE PROXIES' DISCRETION ON ANY OTHER MATTERS OR PROPOSALS AS MAY PROPERLY COME BEFORE THE MEETING OR AN ADJOURNMENT OR POSTPONEMENT THEREOF. THIS PROXY MAY BE REVOKED AT ANY TIME BEFORE IT IS EXERCISED.**

**Continued and to be signed on reverse side**