

NEWS RELEASE

Unity Reports Third Quarter 2025 Financial Results

2025-11-05

SAN FRANCISCO--(BUSINESS WIRE)-- Unity (NYSE: U), the leading platform to create and grow games and interactive experiences, today announced financial results for the third quarter ended September 30, 2025.

"Third-quarter results once again meaningfully exceeded expectations on both revenue and Adjusted EBITDA, powered by Unity Vector AI, as well as continued strength in Create. As consumer enthusiasm for interactive entertainment continues to grow, Unity is poised to grow with it."

Earnings Webcast

Unity will hold a public webcast at 8:30 a.m. ET today to discuss the results for its third quarter of 2025. The live public webcast can be accessed on Unity's Investor Relations website at https://investors.unity.com. The webcast replay will also be available on the site.

Third Quarter 2025 Results:

- Revenue was \$471 million, compared to \$447 million in the third quarter 2024.
- Create Solutions revenue was \$152 million, compared to \$147 million in the third guarter 2024.
- Grow Solutions revenue was \$318 million, compared to \$299 million in the third quarter 2024.
- GAAP net loss was \$127 million, with a margin of (27)%.
- GAAP basic and diluted net loss per share was \$0.30.
- Adjusted EBITDA was \$109 million, with a margin of 23%.
- Adjusted earnings per share was \$0.20.
- Net cash provided by operating activities was \$155 million.

Free cash flow was \$151 million.

Revenue

Revenue was \$471 million, up 5% year-over-year.

Create Solutions revenue was \$152 million, up 3% year-over-year. The increase was driven by strong growth in subscription revenue, offset by decreases in consumption services revenue, driven by our portfolio reset.

Grow Solutions revenue was \$318 million, up 6% year-over-year. The increase was driven by strong performance of the Unity Ad Network, powered by Unity Vector. The growth was slightly offset by year-over-year declines in our other Grow businesses.

Basic and Diluted Net Loss per share

Basic and diluted net loss per share was \$0.30, as compared to \$0.31 for the same period in 2024.

Net Loss and Net Cash Provided by Operating Activities

Net loss for the quarter was \$127 million, compared to \$125 million in the third quarter of 2024.

Net loss margin was (27)%, compared to (28)% in the third quarter of 2024.

Net cash provided by operating activities for the quarter was \$155 million, compared to \$122 million in the third quarter of 2024.

Adjusted EBITDA, Free Cash Flow, and Adjusted EPS

Adjusted EBITDA for the quarter was \$109 million, with a margin of 23%, compared to \$92 million in the third quarter of 2024, with a margin of 21%. The year-over-year improvement was driven by better cost control and higher revenue.

Free cash flow for the quarter was \$151 million, compared to \$115 million in the third quarter of 2024.

Adjusted EPS for the quarter was \$0.20, compared to \$0.19 in the third quarter of 2024.

Liquidity

As of September 30, 2025, our cash and cash equivalents, and restricted cash was \$1,909 million, and increased by

\$381 million, as compared with \$1,528 million as of December 31, 2024. This increase was primarily driven by our operations, and proceeds from issuance of common stock from employee equity plans, offset by the net cash outflows from our debt refinancing.

Q4 2025 Guidance¹

We expect Fourth Quarter Revenue of \$480 million to \$490 million.

- In Grow, we expect mid-single digit sequential revenue growth from Q3 to Q4.
- In Create, we expect high-single digit year-over-year revenue growth (excluding the impact of non-strategic revenue).

We expect Fourth Quarter Adjusted EBITDA of \$110 million to \$115 million.

About Unity

Unity [NYSE: U] offers a suite of tools to develop, deploy, and grow games and interactive experiences across all major platforms from mobile, PC, and console, to extended reality. For more information, visit **Unity.com**.

UNITY SOFTWARE INC. CONDENSED CONSOLIDATED BALANCE SHEETS (In thousands, except par share data) (Unaudited)

	AS OT			
	Sep	tember 30,	_	
		2025	December 31, 2024	
Assets				
Current assets:				
Cash and cash equivalents	\$	1,898,558	\$ 1,517,672	
Accounts receivable, net		600,117	573,884	
Prepaid expenses and other		123,885	133,795	
Total current assets		2,622,560	2,225,351	
Property and equipment, net		76,626	98,819	
Goodwill		3,166,304	3,166,304	
Intangible assets, net		769,022	1,066,235	
Other assets		148,785	180,698	
Total assets	\$	6,783,297	\$ 6,737,407	
Liabilities and stockholders' equity				
Current liabilities:				
Accounts payable	\$	20,006	\$ 13,948	

These statements are forward-looking and actual results may differ materially. Refer to the "Forward-Looking Statements" safe harbor section below for information on the factors that could cause our actual results to differ materially from these forward-looking statements. We have not reconciled our estimates for non-GAAP financial measures in this press release and in the earnings call referencing this press release to GAAP due to the uncertainty and potential variability of expenses that may be incurred in the future. As a result, a reconciliation is not available without unreasonable effort and we are unable to address the probable significance of the unavailable information. We have provided a reconciliation of other GAAP to non-GAAP financial measures in the financial statement tables for our third quarter non-GAAP results included in this press release.

Accrued expenses and other	299,394	294,951
Publisher payables	397,190	394,284
Deferred revenue	225,645	186,304
Total current liabilities	942,235	889,487
Convertible notes	2,234,307	2,238,922
Long-term deferred revenue	16,749	16,846
Other long-term liabilities	135,376	165,004
Total liabilities	3,328,667	3,310,259
Commitments and contingencies	i i	
Redeemable noncontrolling interests	245,160	230,627
Stockholders' equity:		
Common stock, \$0.000005 par value:		
Authorized shares - 1,000,000 and 1,000,000		
Issued and outstanding shares - 427,778 and 409,393	2	2
Additional paid-in capital	7,257,519	6,936,038
Accumulated other comprehensive loss	(5,278)	(9,425)
Accumulated deficit .	(4,048,746)	(3,735,944)
Total Unity Software Inc. stockholders' equity	3,203,497	3,190,671
Noncontrolling interest	5,973	5,850
Total stockholders' equity	3,209,470	3,196,521
Total liabilities and stockholders' equity	\$ 6,783,297 \$	6,737,407

UNITY SOFTWARE INC. CONSOLIDATED STATEMENTS OF OPERATIONS AND COMPREHENSIVE LOSS (In thousands, except per share amounts) (Unaudited)

Nine Months Ended Three Months Ended September 30. September 30 2025 2025 2024 2024 470,615 120,332 350,283 1,356,156 446,517 1,346,559 Revenue 112,054 348,500 Cost of revenue 365,316 Gross profit 334,463 998,059 990,840 Operating expenses Research and development 244,357 215,197 679,789 706,860 576,902 338,573 165,869 65,913 476,139 489,395 201,418 1,370,602 Sales and marketing General and administrative 176,423 69,989 Total operating expenses
Loss from operations 1.622.335 461,609 (372,543) (631,495) (125, 856)(127, 146)Interest expense (6,043)(5,839)(17,964) (17,703) Interest income and other income (expense), net 14,448 15,350 92,396 102,450 Loss before income taxes
Provision for (benefit from) Income taxes (117,451) 9.377 (117,635)(298,111)(546,748)13,989 (4,984) (541,764) 6.913 (312,100) (126,828)(124,548)Net loss Net income (loss) attributable to noncontrolling interest and redeemable noncontrolling interests (466)Net loss attributable to Unity Software Inc. (126, 362)(124,739)(312,802)(541,387)Basic and diluted net loss per share attributable to Unity \$ (0.30)(0.31) \$ (0.75) (1.38)Software Inc. Weighted-average shares used in computation of basic and diluted net loss per share 424,296 398,810 417,919 392,855 (312,100) 5,247 (126,828)(124,548)(541,764)Net loss Change in foreign currency translation adjustment 2,558 1.353 7,412 Comprehensive loss Net income (loss) attributable to noncontrolling interest and \$ (125,475)(117, 136)\$ (306,853) (539,206)redeemable noncontrolling interests
Foreign currency translation attributable to noncontrolling (466)191 702 (377)interest and redeemable noncontrolling interests

Comprehensive loss attributable to noncontrolling 282 1,501 1,100 536 (184)1,692 1,802 159 interest and redeemable noncontrolling interests Comprehensive loss attributable to Unity (125,291)\$ (308,655)\$ Software Inc. \$ (118,828)\$ (539, 365)

UNITY SOFTWARE INC. CONSOLIDATED STATEMENTS OF CASH FLOWS (In thousands)

Three Months Ended September 30,

Nine Months Ended September 30,

	2025	2024	2025		2024	
Operating activities						
Net loss	\$ (126,828)	\$ (124,548)	\$ (312,100)	\$	(541,764)	
Adjustments to reconcile net loss to net cash provided by						
operating activities:	425.002	402.600	220.020		205.040	
Depreciation and amortization	135,893	102,600	329,038		305,819	
Stock-based compensation expense Gain on repayment of convertible note	91,968	104,617	292,362 (42,744)		485,893 (61,371)	
Impairment of property and equipment	862	956	4,911		22,874	
Other	3,452	(648)	(4,520)		14,735	
Changes in assets and liabilities, net of effects of acquisitions:	3,432	(0-10)	(4,320)		14,733	
Accounts receivable, net	(3,773)	(2,603)	(25,834)		35,463	
Prepaid expenses and other	(3,684)	7,866	10,087		(11,949)	
Other assets	18,669	6,753	30,558		4,367	
Accounts payable	7,998	550	5,899		90	
Accrued expenses and other	17,901	24,934	4,289		(15,367)	
Publisher payables	24,471	(5,701)	2,906		(2,561)	
Other long-term liabilities	(18,795)	(12,146)	(31,656)		(46,782)	
Deferred revenue	7,264	19,728	38,324		13,914	
Net cash provided by operating activities	155,398	122,358	301,520		203,361	
Investing activities						
Purchases of non-marketable investments	_	_	(2,000)			
Purchases of intangible assets	(4.407)	(12,500)	(16.074)	4	(12,860)	
Purchases of property and equipment	(4,107)	(7,151)	(16,271)		(23,107)	
Net cash used in investing activities	(4,107)	(19,651)	(18,271)		(35,967)	
Financing activities						
Proceeds from issuance of convertible notes	_	_	690,000		_	
Purchase of capped calls	_	_	(44,436)		_	
Payment of debt issuance costs	_	_	(13,236)		(44.4.000)	
Repayments of convertible note	_	_	(641,691)		(414,999)	
Proceeds from issuance of common stock from employee equity plans	54,082	20,000	85,476		57,302	
Net cash provided by (used in) financing						
activities	54,082	20,000	76,113		(357,697)	
Effect of foreign exchange rate changes on						
cash, cash equivalents, and restricted cash	2,208	11,464	21,845		2,004	
Increase (decrease) in cash, cash						
equivalents, and restricted cash	207,581	134,171	381,207		(188,299)	
Cash, cash equivalents, and restricted cash, beginning of period	1,701,507	1,281,797	1,527,881		1,604,267	
Cash, cash equivalents, and restricted cash, end of period	\$ 1,909,088	\$ 1,415,968	\$ 1,909,088	\$	1,415,968	

About Non-GAAP Financial Measures

To supplement our consolidated financial statements prepared and presented in accordance with generally accepted accounting principles in the United States (GAAP) we use certain non-GAAP financial measures, as described below, to evaluate our ongoing operations and for internal planning and forecasting purposes. We believe the following non-GAAP measures are useful in evaluating our operating performance. We are presenting these non-GAAP financial measures because we believe, when taken collectively, they may be helpful to investors because they provide consistency and comparability with past financial performance.

However, non-GAAP financial measures have limitations in their usefulness to investors because they have no standardized meaning prescribed by GAAP and are not prepared under any comprehensive set of accounting rules or principles. In addition, other companies, including companies in our industry, may calculate similarly-titled non-GAAP financial measures differently or may use other measures to evaluate their performance, all of which could reduce the usefulness of our non-GAAP financial measures as tools for comparison. As a result, our non-GAAP financial measures are presented for supplemental informational purposes only and should not be considered in isolation or as a substitute for our consolidated financial statements presented in accordance with GAAP.

We define adjusted EBITDA as GAAP net income or loss excluding benefits or expenses associated with stock-based

compensation, amortization of acquired intangible assets, depreciation, restructurings and reorganizations, interest, income tax, and other non-operating activities, which primarily consist of foreign exchange rate gains or losses. We define adjusted EBITDA margin as adjusted EBITDA as a percentage of revenue. We define adjusted gross profit as GAAP gross profit excluding expenses associated with stock-based compensation, amortization of acquired intangible assets, depreciation, and restructurings and reorganizations. We define adjusted gross margin as adjusted gross profit as a percentage of revenue.

We define adjusted cost of revenue as GAAP cost of revenue, excluding expenses associated with stock-based compensation, amortization of acquired intangible assets, depreciation, and restructurings and reorganizations. We define adjusted research and development expense as research and development expense, excluding expenses associated with stock-based compensation, amortization of acquired intangible assets, depreciation, and restructurings and reorganizations. We define adjusted sales and marketing expense as GAAP sales and marketing expense, excluding expenses associated with stock-based compensation, amortization of acquired intangible assets, depreciation, and restructurings and reorganizations. We define adjusted general and administrative expense as general and administrative expense excluding expenses associated with stock-based compensation, depreciation, and restructurings and reorganizations. We define free cash flow as net cash provided by operating activities less cash used for purchases of property and equipment.

We define adjusted EPS as net income or loss excluding benefits or expenses associated with stock-based compensation, amortization of acquired intangible assets, depreciation, restructurings and reorganizations, and the income tax impact of the preceding adjustments (cumulatively "adjusted net income"), increased by the tax effected impacts from any relevant dilutive securities, divided by the diluted weighted-average outstanding shares. The effective tax rate used in calculating adjusted EPS is estimated for each period, based on the net income or loss adjusted for the items noted above, and may differ from the effective rate used in our financial statements. Shares of common stock that are excluded in our calculation of GAAP diluted net loss per share due to their antidilutive impact on such calculations, are included in the diluted weighted average outstanding shares used in our calculation of adjusted EPS, to the extent they have a dilutive impact on adjusted EPS given the adjusted net income in each period.

UNITY SOFTWARE, INC.
Non-GAAP Reconciliation
(In thousands)

Three Months Ended

		iber 30,	September 30,			
	2025	2024		2025	2024	
Adjusted EBITDA reconciliation						
Revenue	\$ 470,615	\$ 446,517	\$	1,346,559	\$ 1,356,156	
GAAP net loss	\$ (126,828)	\$ (124,548)	\$	(312,100)	\$ (541,764)	

Nine Months Ended

Stock-based compensation expense Amortization of intangible assets expense	\$ \$	91,561 125,345	\$	105,271 88,517	\$	288,312 297,213	\$	358,925 264.906
Depreciation expense	\$	10,548	\$	14,083	\$	31,825	\$	40,913
Restructuring and reorganization costs	\$	7,899	\$	10,997	\$	39,130	\$	250,457
Interest expense	\$	6,043	\$	5,839	\$	17,964	\$	17,703
Interest income and other income (expense), net	\$	(14,448)	\$	(15,350)	\$	(92,396)	\$	(102,450)
Provision for (benefit from) income taxes	\$	9,377	\$	6,913	\$	13,989	\$	(4,984)
djusted EBITDA	\$	109,497	\$	91,722	\$	283,937	\$	283,706
AÅP net loss margin		(27)% 23%		(28)%		(23)%		(40)%
djusted EBITDA margin		23%		21%		21%		21%
djusted gross profit reconciliation	_	050000	_	004460	_	00000	_	0000010
AAP gross profit	\$	350,283	\$	334,463	\$	998,059	\$	990,840
dd:								
Stock-based compensation expense		9,111		10,334		28,084		33,881
Amortization of intangible assets expense		27,293 1,734		27,293		80,990 5 214		81,287 7,241
Depreciation expense Restructuring and reorganization costs		(23)		2,265 77		5,214 786		15,037
djusted gross profit	\$	388,398	\$	374,432	\$	1,113,133	\$	1,128,286
AAP gross margin	4	74%	Ψ	75%	4	74%	4	73%
djusted gross margin		82%		84%		83%		83%
perating expenses reconciliation		0270		3 170		2370		5570
ost of revenue	¢.	120 222	d d	112.054	d	240 500	d	205 246
AAP cost of revenue	\$	120,332	\$	112,054	\$	348,500	\$	365,316
Stock-based compensation expense		(9,111)		(10,334)		(28,084)		(33,881)
Amortization of intangible assets expense Depreciation expense		(27,293) (1,734)		(27,293) (2,265)		(80,990) (5,214)		(81,287) (7,241)
Restructuring and reorganization costs		(1,734)		(2,263)		(5,214)		(15,037)
djusted cost of revenue	\$	82,217	\$	72,085	\$	233,426	\$	227,870
AAP cost of revenue as a percentage of revenue	Ψ	26%	Ψ	25%	Ψ	26%	Ψ	27,670
djusted cost of revenue as a percentage of revenue		18%		16%		17%		17%
esearch and development		.570		. 370		. , , , 0	1	
AAP research and development expense	\$	244,357	\$	215,197	\$	679,789	\$	706,860
Stock-based compensation expense	Ψ	(45,654)	4	(57,971)	4	(147,299)	4	(182,479)
Amortization of intangible assets expense		(53,304)		(17,592)		(86,166)		(51,608)
Depreciation expense		(5,166)		(6,912)		(15,772)		(19,661)
Restructuring and reorganization costs		(1,503)		(2,553)		(14,430)		(52,568)
djusted research and development expense	\$	138,730	\$	130,169	\$	416,122	\$	400,544
AAP research and development expense as a percentage o	f							
venue		52%		48%		51%		52%
djusted research and development expense as a		3001		2004		340/	1	2004
ercentage of revenue		30%		29%	1	31%	1	30%
ales and marketing	4	165.000	.	176 100	4	100.00=	4	F76.000
AAP sales and marketing expense	\$	165,869	\$	176,423	\$	489,395	\$	576,902
Stock-based compensation expense		(17,893)		(23,168)		(53,420)		(74,273)
Amortization of intangible assets expense		(44,748)		(43,632)		(130,057)		(132,011)
Depreciation expense		(2,184)		(2,956)		(6,494) (9,514)		(8,368) (51,753)
Restructuring and reorganization costs djusted sales and marketing expense	\$	(361) 100,683	\$	869 107,536	\$	(9,514) 289,910	\$	(51,753) 310,497
AAP sales and marketing expense as a percentage of	Ψ	100,063	Ψ	107,550	Ψ	203,310	Ψ	310,437
venue		35%		40%		36%		43%
djusted sales and marketing expense as a percentage of		3370		4070		30%		4570
venue		21%		24%		22%	1	23%
eneral and administrative							1	
AAP general and administrative expense	\$	65,913	\$	69,989	\$	201,418	\$	338,573
Stock-based compensation expense	7	(18,903)	7	(13.798)	7	(59,509)	7	(68,292)
Depreciation expense		(1,464)		(13,798) (1,950)		(4,345)		(5,643)
Restructuring and reorganization costs		(6,058)		(9,236)		(14,400)		(131,099)
djusted general and administrative expense		39,488	\$		\$	123,164	\$	133,539
AÅP general and administrative expense as a percentage o		·				,		
evenue		14%		16%		15%		25%
djusted general and administrative expense as a		00/		100/		00/		100/
ercentage of revenue		8%		10%		9%		10%
djusted EPS reconciliation	_	(406.006)	_	(40 4 = 46)	4	(0.4.0. 4.0.0)		/F 44 76 **
AAP net loss	\$	(126,828)	\$	(124,548)	\$	(312,100)	\$	(541,764)
Stock-based compensation expense		91,561		105,271		288,312		358,925
Amortization of intangible assets expense		125,345		88,517		297,213		264,906
Depreciation expense Restructuring and reorganization costs		10,548 7,899		14,083 10,997		31,825 39,130		40,913 250,457
Income tax impact of adjusting items		7,899 (16,561)		(15,963)		(64,852)		(88,385)
djusted net income used for calculation of		(10,301)		(15,505)		(07,032)		(00,505)
							1	
djusted EPS, before impact of dilutive	d.	01.001	d-	70 257	d	270 520	d	205.052
struments	\$	91,964	\$	78,357	\$	279,528	\$	285,052
Increase from forgone financing costs on dilutive		4744		4 5 4 6		4.4.04.4		12.700
convertible notes, net of tax		4,714		4,516		14,014		13,709
djusted net income used for calculation of					1		1	
djusted EPS, including impact of dilutive			1.		1.		1.	
	4	96,678	\$	82,873	\$	293,542	\$	298,761
nstruments	\$	90,070	4	02,073	+	ムリリ,リサム		200,701

Weighted-average common shares used in GAAP diluted net loss per share attributable to				
Unity Software Inc.	424,296	398,810	417,919	392,855
Convertible notes	41,348	24,486	37,770	24,860
Stock options and PVOs	6,510	8,461	6,253	11,959
Unvested RSUs, PVUs, and PSUs	13,055	3,423	7,598	4,460
ESPP	130	112	261	199
Non-GAAP weighted-average common shares used in adjusted EPS	485,339	435,292	469,801	434.333
	403,339	455,292	409,001	434,333
GAAP diluted net loss per share attributable to	(0.20)	(0.21)	(0.75)	(1.20)
Unity Software Inc.	(0.30)	(0.31)	(0.75)	(1.38)
Total impact on diluted net loss per share attributable to Unity Software Inc. from non-GAAP adjustments Total impact on diluted net loss per share attributable to	0.52	0.51	1.42	2.11
Total impact on diluted net loss per share attributable to				_,,,
Unity Software Inc. from antidilutive common stock now	(0.02)	(0.01)	(0.05)	(0.04)
included	(0.02)	(0.01)	(0.05)	(0.04)
	0.20	0.10	Ò C C	0.60
Adjusted EPS	0.20	0.19	0.62	0.69
Free cash flow reconciliation	0.20	0.19		0.69
	0.20 155,398	0.19 \$ 122,358	0.62 \$ 301,520	0.69 \$ 203,361
Free cash flow reconciliation Net cash provided by operating activities \$ Less:	155,398	\$ 122,358	\$ 301,520	\$ 203,361
Free cash flow reconciliation Net cash provided by operating activities \$ Less: Purchases of property and equipment	155,398 (4,107)	\$ 122,358 (7,151)	\$ 301,520 (16,271)	\$ 203,361 (23,107)
Free cash flow reconciliation Net cash provided by operating activities \$ Less: Purchases of property and equipment Free cash flow	155,398 (4,107) 151,291	\$ 122,358 (7,151) 115,207	\$ 301,520 (16,271) 285,249	\$ 203,361 (23,107) 180,254
Free cash flow reconciliation Net cash provided by operating activities \$ Less: Purchases of property and equipment	155,398 (4,107)	\$ 122,358 (7,151)	\$ 301,520 (16,271)	\$ 203,361 (23,107)

Cautionary Statement Regarding Forward-Looking Statements

This press release and the earnings call referencing this press release contain "forward-looking statements," as that term is defined under federal securities laws, including, but not limited to, statements regarding Unity's outlook and future financial performance, including: (i) Unity's position at an inflection point and its ability to further enhance its platform, accelerate product innovation and enhance financial performance; (ii) expectations regarding Vector, including expectations regarding Vector's improvements and performance and the expansion of Vector across our Grow solutions; (iii) our strategic initiatives, including our continued investment and focus on artificial intelligence tools; (iv) expectations regarding Vector leveraging behavioral data available through Unity Runtime, including expectations of multi-year growth of the product portfolio and its impact on financial results; (v) expectations regarding the launch of Unity 6.3, including the timing of the release and market acceptance; (vi) expectations regarding our competitive position and growth prospects; (vii) our controls around spend and our operating structure having the potential to drive meaningful improvements in operating margins over time; and (viii) Unity's financial guidance for the fourth quarter 2025. The words "aim," "believe," "may," "will," "estimate," "continue," "intend," "expect," "plan," "project," and similar expressions are intended to identify forward-looking statements. These forward-looking statements are subject to risks, uncertainties, and assumptions. If the risks materialize or assumptions prove incorrect, actual results could differ materially from the results implied by these forwardlooking statements. Risks include, but are not limited to, those related to: (i) the impact of macroeconomic conditions, such as inflation, high interest rates, tariffs, sanctions and trade barriers, and limited credit availability which could further cause economic uncertainty and volatility; (ii) competition in the advertising market and Unity's ability to compete effectively; (iii) ongoing geopolitical instability, particularly in Israel, where a significant portion of the Grow operations is located; (iv) Unity's ability to recover or reengage its customers, or attract new customers; (v) the impact of any decisions to change how Unity prices its products and services; (vi) Unity's ability to achieve and sustain profitability; (vii) Unity's ability to retain existing customers and expand the use of its platform; (viii) Unity's

ability to further expand into new industries and attract new customers; (ix) the impact of any changes of terms of service, policies or technical requirements from operating system platform providers or application stores which may result in changes to Unity or its customers' business practices; (x) Unity's ability to maintain favorable relationships with hardware, operating system, device, game console and other technology providers; (xi) breaches in its security measures, unauthorized access to its platform, data, or its customers' or other users' personal data; (xii) Unity's ability to manage growth effectively and manage costs effectively; (xiii) the rapidly changing and increasingly stringent laws, regulations, contractual obligations and industry standards that relate to privacy, data security and the protection of children; (xiv) Unity's ability to successfully transition executive leadership; (xv) Unity's ability to adapt effectively to rapidly changing technology, evolving industry standards, changing regulations, or changing customer needs, requirements, or preferences; and (xvi) the effectiveness of Vector. Further information on these and additional risks that could affect our results is included in our filings with the Securities and Exchange Commission (SEC), including our Annual Report on Form 10-K filed with the SEC on February 20, 2025 and Quarterly Reports on Form 10-Q filed with the SEC on May 7, 2025 and August 6, 2025 and our future reports that we may file with the SEC from time to time, which could cause actual results to vary from expectations. Copies of reports filed with the SEC are available on the Unity Investor Relations website. Statements herein speak only as of the date of this release, and Unity assumes no obligation to, and does not currently intend to, update any such forward looking statements after the date of this release except as required by law.

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